# Deloitte Haskins+Sells

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THE FINANCIAL TIMES LIMITED

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REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987

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#### REPORT AND FINALCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987

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A subsidiary of Pearson ple

#### DIRECTORS

Viscount Blakenham - Chairman

F. Barlow - Chief Executive

R.A.F. McClean - Deputy Chief Executive

D.S. Gordon

M.C. Gorman

G.D. Owen

D.E. Prior-Palmer

H.J. Rogaly (resigned 16th February 1987)

# SECRETARY AND REGISTERED OFFICE

D.J. Hall, F.C.A. Bracken House, Cannon Street, London, EC4P 4BY.

#### AUDITORS

Deloitte Haskins & Sells

#### BANKERS

Midland Bank plc

#### DIRECTORS' REPORT

The directors present their report and the audited financial statements for the year ended 31st December 1987.

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal business activity of the company during the year under review has been the publication of the international daily newspaper "Financial Times".

During the year the company proceeded with the programme announced in 1986 involving a change in printing technology, reduction in workforce and a move to a new printing plant at East India Dock in the second half of 1988. £19 million of the extraordinary provision set up in 1986 was released in 1987 as this expenditure will be incurred by the company's subsidiary St Clevents Press Limited.

In addition the company's ultimate parent Pearson plc sold Bracken House during 1987 and the company announced that it would be moving its offices to Horseshoe Court, Southwark in early 1989.

#### RESULTS AND DIVIDENDS

The profit of the company for the year after taxation but before extracedinary items was £13,976,776. Extraordinary items, net of taxation, of £3,188,094 were credited to the profit after taxation. An interim dividend of £1,605,000 has been declared and paid. The directors recommend payment of a final dividend of £5,169,000 leaving a retained profit for the year of £10,390,870 which has been credited to reserves, leaving accumulated profits carried forward of £17,616,807.

#### DIRECTORS

The directors who served during the year are listed on page 2.

DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

All the directors are also directors of the immediate holding company, Financial Times Group Limited, and are not required to notify their interests to this company.

SIGNIFICANT CHANGES IN FIXED ASSETS

The company made the following major investments during 1987:

Land at East India Dock

£3,750,000

Progress payments in connection with the new printing plant

£

Buildings Printing Presses Other Equipment 11,231,000 7,659,000 2,733,000

£21,623,000

Editorial Word Processing Project

£921,000

#### DIRECTORS' REPORT (confinued)

#### EMPLOYMENT OF DISABLED PERSONS

Applications for employment by disabled persons are considered on the same basis as other applications, giving full and fair consideration to the respective skills, knowledge and abilities of the applicant concerned and the requirements of the work involved. In the event of members of staff becoming disabled every effort is made to assist them in ensuring that their employment can continue within the group. The training, career development, and promotion of disabled employees is, as far as possible, identical to that of employees who do not suffer from a disability.

#### EMPLOYEE INFORMATION

Employees are provided with information systematically on matters of concern to them as employees by means of a newsletter, the F.T. Perspective, notes from management and a company-wide regular Team Briefing programme for the dissemination of information to all employees.

The Company has a variety of methods enabling employees to communicate upwards to management and the extension of these is currently being studied.

All employees of Pearson plc Group companies may participate in the Pearson plc Save As You Earn Share Option Scheme. Employees are encouraged to maintain an interest in the financial and economic factors affecting the Company's performance. Copies of the financial statements of the ultimate holding company are available to all employees and a statement summarising the performance of the Financial Times Group is also sent to all employees.

#### HEALTH AND SAFETY AT WORK

The Company retains the services of a leading physician supported by qualified nursing staff and a fully equipped medical clinic. Medical help is available at all times during the working hours of the Company.

There is also a joint committee of management and staff who monitor all aspects of health, safety and welfare at work of the employees of the Company.

The Company has a formal Health and Safety policy, a copy of which is distributed to all staff.

#### AUDITORS

In accordance with Section 384 of the Companies Act 1985, a resolution proposing the re-appointment of Deloitte Haskins & Sells as auditors to the company will be put to the Annual General Meeting.

BY ORDER OF THE BOARD

Secretary

17Hh March 1988

#### AUDITORS' REPORT TO THE MEMBERS OF THE FINANCIAL TIMES LIMITED

We have audited the financial statements on pages 6 to 19 in accordance with approved Auditing Standards.

In our opinion, the financial statements give a true and fair view of the state of affairs of the company at 31st December 1987 and of the profit for the year then ended and comply with the Companies Act 1985.

The financial statements do not include the statement of source and application of funds required by Statement of Standard Accounting Practice No. 10.

Delain Kester & Goog

DELOITTE HASKINS & SELLS

Chartered Accountants

London

17 March 1988

#### ACCOUNTING POLICIES

#### Basis of accounting

The company prepares its financial statements on the historical cost basis of accounting.

#### Turnover

Turnover represents net circulation, advertisement and other revenue receivable from third parties, excluding value added tax.

#### Associated company

The company's investment in the associated company is stated at cost in the balance sheet.

#### Tangible fixed assets

Fixed assets are stated at cost and are depreciated over their estimated economic lives by equal annual instalments at the appropriate rates between 5% and 25% per annum.

#### Overseas currencies

Transactions, including purchases of fixed assets, are translated at the exchange rate ruling at the date of the transaction or at an appropriate average rate. Monetary assets and liabilities are translated at the rate of exchange ruling at the balance sheet date. Resultant exchange differences are taken to the profit and loss account.

#### Deferred taxation

The company provides deferred taxation, at the applicable rates, to take account of timing differences which exist between the treatment of certain items for the purposes of the financial statements and their treatment for taxation purposes except to the extent that the directors consider it reasonable to assume that such timing differences will continue in the future.

#### Stocks and work-in-progress

Stocks, which comprise newsprint, paper and other materials, are valued at the lower of cost and net realisable value.

#### Investment in Subsidiaries

The Company's investment in subsidiary companies is stated at cost less provisions required to take account of any permanent diminution in value.

#### PROFIT AND LOSS ACCONFIT FOR THE YEAR ENDED 31ST DECEMBER 1987

	Notes	1987	<u>1986</u>
<i>'</i>		£	2
TURNOVER	ð	103,875,683	98,482,502
COST OF SALES		(66,537,435)	(61,482,230)
GROSS PROFIT		37.338,248	37,000,272
DISTRIBUTION COSTS		(4,449,761)	(4,561,911)
ADMINISTRATIVE EXPENSES		(14,799,106)	(13,576,431)
OTHER OPERATING INCOME		14,951	v 76,177
OPERATING PROFIT		18,104,332	18,938,107
INVESTMENT INCOME	4	1,526,989	2,318,259
INTEREST RECEIVABLE		2,075,153	1,831,468
INTEREST PAYABLE	5	(269,075)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	21,437,399	23,087,834
TAXATION ON PROFIT ON ORDINARY ACTIVITIES	6	(7,460,623)	(7,781,706)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		13,976,776	15,306,128
EXTRAORDINARY INCOME (1986: CHARGE) NET OF TAXATION	7	3,188,094	(18,541,513)
PROFIT (1986: LOSS) AFTER TAXATION AND EXTRAORDINARY ITEMS		17,164,870	(3,235,385)
DIVIDENDS	8	(6,774,000)	(2,250,000)
RETAINED PROFIT (1986: DEFICIT) FOR THE YEAR	20	£10,390,870	£(5,485,385)

BALANCE SHEET AS AT 31ST DECEMBER 1987		1.007	1-002
	Notes	<u>1987</u>	1986
FIXED ASSETS		£	<b>£</b>
Tangible assets	9	35,541,090	8,831,496
Investments:	•		
Subsidiaries Associated company Other investment	11 12 13	58,506 900,000 100	876,103 900,000 100
		36,499,696	10,607,699
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	15 16	694,415 23,357,149 2,987,300	573,383 27,535,124 17,128,379
		27,038,864	45,236,886
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	17	(32,790,571)	(20,386,255)
NET CURRENT LIABILITIES (1986: ASSETS)		(5,751,707)	24,850,631
TOTAL ASSETS LESS CURRENT LIABILITIES		30,747,989	35,458,330
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	17	(1,308,336)	(6,824,021)
PROVISIONS FOR LIABILITIES AND CHARGES		1	<del></del>
Provisions	18	(5,762,790)	(27,621,076)
Deferred taxation (1986: assec)	18	(4,260,056)	8,012,704
		(10,022,846)	(19,608,372)
NET ASSETS		£19,416,807	£ 9,025,937
CAPITAL AND RESERVES			
Called-up share capital Profit and loss account	19 20	1,800,000 17,616,807	1,800,000 7,225,937
A DOMES WATER TO THE		£19,416,807	£9,025,937

The financial statements on pages 6 to 19 were approved by the Board of Directors on 17th March 1988 and were signed on its behalf by:

F. BARLOW

DIRECTORS

M.C. GORMAN

#### NOTES TO THE FISANCIAL STATEMENTS FOR THE YEAR ENGED BIST DECEMBER 1987

#### I. TURNOVER

ternoaff	<u> 1987</u> £	<u>1986</u> E
Geographical markets supplied:	<del></del>	***
United Kingdom Europe North America South America Africa Asia Australasia	84,365,076 7,578,531 7,334,724 183,833 696,837 3,393,160 323,522	80,209,489 7,048,881 7,009,968 121,116 1,114,575 2,733,262 245,211
	£103, 875,683	198,482,502

The company treats invoices to agents in the United Kingdom as United Kingdom turnover regardless of the country of residence of the customer.

2.	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	<u>1987</u> £	<u>1986</u> £
	Profit on ordinary activities before taxation is arrived at after charging: Staff costs (see Note 3) Depreciation of tangible fixed assets Auditors' remuneration (including expenses) Hire of land and buildings — operating leases Hire of other assets — operating leases	19,029,693 832,032 40,200 1,323,574 16,034	17,046,012 826,963 35,000 2,048,535 15,093
3.	DIRECTORS AND EMPLOYEES	<u>1987</u> Number	<u>1986</u> Number
	The average weekly number of persons (including directors) employed by the company during the		
	year was:	822	800
	x .	£	Œ.
	Staff costs comraised:	17,655,221	15,310,470
	Wages and salaries Social security costs	1,290,419	1,145,517
	Other pension costs (see note 22)	84,053	590,025
		£19,029,693	£17,046,012

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NOTES TO THE FINALMEAL STATEMENTS FOR THE YEAR ENDED BIST DECEMBER 1987 (confinzed)

#### 3. DIRECTORS AND EMPLOYEES (continued)

The number of senior employees of the company, other than directors, who received remuneration (excluding pension contributions) in the following ranges was:

ranges was:	1987	1986
	Number	Number
£30,001 - £35,000	70 26	21 7
£35,001 - £40,000	6	11
£40,001 - £45,000	11	1
£45,001 - £50,000		NIL
£50,001 - £55,000	3 1 1	1
£55,001 - £60,000 £65,001 - £70,000	1	NIL
The remuneration paid to directors was:	£	£
Fees and other emoluments (including pension contributions) Pensions paid to former directors Compensation for loss of office	560,987 14,262	493,865 13,640
· · •	£575,249	£507,505
Fees and other emoluments disclosed above (excluding pension contributions) include		
amounts paid to:	Ni.1	NIL
Chairman Highest paid director	£187,117	£112,063

The number of other directors who received fees and other emoluments (excluding pension contributions) in the following ranges was:

(excluding pension contributions)	1987	<u>1986</u>
	Number	Number
£0 - £5,000 £30,001 - £35,000 £55,001 - £60,000 £60,001 - £65,000 £65,001 - £70,000 £70,001 - £75,000 £75,001 - £80,000	l NIL NIL NIL I	NIL 1 NIL 1
£75,001 - £80,000 £80,001 - £85,000 £85,001 - £90,000 £95,001 - £100,000	NIL 2 1	NIL NIL

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

4.	INVESTMENT INCOME	1987 £	1986
	Income from shares in group companies (excluding associates) Income from investment in associate Income from other listed fixed asset investments	711.500 759.452 56.037 £1.526.989	1,500,000 780,845 37,414 £2,318,259
5.	INTEREST PAYABLE	1987 £	1986 £
	Payable on deferred purchase consideration in connection with the land acquired this year:  Repayable within 5 years	£269,075	£ NIL
6.	TAXATION	1987 £	<u>1986</u> £
	Current year: Corporation tax on the profit of the year at 35% (1986 36.25%) Deferred taxation	2,194,573 4,959,572 7,154,145	7,071,792 530,113 7,601,905
	Prior year adjustments: Corporation tax Deferred taxation	(16,537 102,833 220,182	(1,267)
	Tax credits on franked investment income	£7,460,623	-

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

7.	EXTRAORDINARY ITEMS	1987 £	<u>1986</u>
	Extraordinary charges: Anticipated costs in connection with proposed transfer of printing and production operations from Central London to new premises in London Decklands		(28,000,000)
	Provision against cost of investment in and amounts due from St Clements Press Limited	(9,487,788)	-
	Extraordinary income: Release of a portion of the provision for anticipated costs to be incurred in relocation to Docklands no longer required in the books of this company	19,000,000	<u>.</u>
	Extraordinary income (1986: charge)	9,512,212	(28,000,000)
	Taxation relief on the above: UK Corporation tax at 35% (1986 - 36.25%) Current Deferred (at 35%)	(6,324,118)	
		(6,324,118)	
	Extraordinary Income (1986: charge) net of taxation	£3,188,094	£(18,541,513)
8	DIVIDENDS	<u>1987</u>	<u>1986</u> £
	First interim paid Proposed final	1,605,000 5,169,000	
		£ 6,774,000	£ 2,250,000

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

#### 9. TANGIBLE FIXED ASSETS

	Plant and Machinery	Fixtures, Fittings, tools and i	Payments on account and assets a course of onstruction	Land and Buildings	<u>Total</u>
	£	<u>£</u>	£	£	<b>£</b>
At 1st January 1987 Additions Intra-group additions Disposals Intra-group disposals At 31st December 1987	5,648,884 1,015,555 658,697	4,181,580 1,138,098 3,886 (1,289,216) (3,756) 4,030,592	2,069,306 21,622,584 ————————————————————————————————————	3,853,337	11,899,770 27,629,574 662,583 (1,289,216) (3,756) 38,898,955
Depreciation	7,323,130				The state of the s
At 1st January 1987 Charge for the year Intra-group additions Eliminated in respect	1,231,353 343,600 488,609	1,836,921 488,432 3,158	- - -	-	3,068,274 832,032 491,767
of disposals Intra-group disposals		(1,033,649) (559)	-	-	(559)
At 31st December 1987	2,063,562	1,294,303	_	***	3,357,865
Net book value					
At 31st December 1987	£5,259,574	£2,736,289	£23,691,890	£3,853,337	£35,541,090
At 1st January 1987	£4,417,531	£2,344,659	£2,069,306	£ NIL	£8,831,496

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

10. OPERATING LEASES	10	30 <del>7</del>	<b>1</b> 4	986
	Land and Buildings	Other	Land and Buildings f	Other
Annual commitments in respect operating leases:	o£			
Expiring within one year	-	-	3,400	7,599
Expiring in the second to fifth years inclusive Expiring in over five years	5,640 270,106	8,435	60,266 1,989,316	8 <sub>+</sub> 949 19
	£275,746	£8,435	£2,052,982	£16.567
11. INVESTMENT IN SUBSIDIARIES  Shares at cost less amounts w Loans and advances less provi	ritten off	ý	1987 £ 34,544 23,962 £ 58,506	1986 £ 852,141 23,962 £ 876,103
Summary of movements:				
Shares at Cost At 1st January (net of amounts written off)			852,141	852,141
Additions during year			2,966	-
Provision against investment in St Clements Press Limited			(820,563)	
At 31st December (net of amounts written off)			£ 34,544	£ 852,141

MOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

# 11. INVESTMENT IN SUBSIDIARIES (continued)

Details of subsidiaries:

	Fercentage of capital owned Ordinary
Active Subsidiaries:	
The Financial Times (Benelux) Limited	100
The Financial Times (France) Limited	100
F.T. (Germany Advertising) Limited	100
The Financial Times (Europe) Limited	100
The Financial Times (Switzerland) Limited	100
St. Clements Press Limited	100
Dormant Subsidiaries:	n 1
St. Clements Press Pension Trustee Limited	100
The Financial Times Pension Trustee Limited	100
The Financial News Limited	100
The Financial Times (Canada) Limited	100
F.T. (America Advertising) Limited	100
St Clements Press (1988) Limited	100
The Financial Times (Hong Kong) Limited	100

Group financial statements have not been prepared as the company is itself the wholly owned subsidiary of Financial Times Group Limited, a company incorporated in Great Britain.

In the opinion of the directors the value of the investment in subsidiaries is not less than the amount at which it is stated in the balance sheet.

12.	INVESTMENT IN ASSOCIATED COMPANY	1987	1986	
	Shares at cost	000,000	£900,000	
	Details of the associated company are as follows:	31st Deand 31st De	Held at 31st December 1987 nd 31st December 1986 % of issue	
	The Economist Newspaper Limited	***************************************		

4,536,000 25p ordinary shares	50
252,000 25p 'A' special shares	
252,000 25p 'B' special shares	100
100 Sp Trust shares	

The associated company is unlisted and incorporated in Great Britain.

In the opinion of the directors the value of the investment in the associated company is not less than the amount at which it is stated in the balance sheet.

#### NOTES TO THE FUNANCIAL STATEMENTS FOR THE YEAR ENDED SIST DECEMBER 1987 (continued)

#### 13. OTHER INVESTMENT

Other investment	<u> 1987</u> £	<u> 1986</u> £
At cost: Shares in Reuters Holdings plc Summary of movements:	£ 100	£ 100
Cost At 1st January 1987 Annual repayment of Loan Stock	±00	10,815 (10,715)
At 31st December 1987	£ 100	£ 100

In the opinion of the directors, the value of this investment is not less than the amount at which it is stated in the balance sheet.

#### 14. CAPITAL COMMITMENTS

14.	CAPITAL COMMITMENTS	1987 £	1986 £
	Capital expenditure that has been contracted for but has not been provided for in the financial statements	£12,378,000	£9,151,300
	Capital expenditure that has been authorised by the directors but has not yet been contracted for	£3,109,000	£17,146,000
15.	STOCKS	1987 £	<u>1986</u> £
	Stocks comprise: Raw materials and consumables Work in progress	643,972 50,443	570,565 2,818
	WOLK ZEE FEED	£694,415 —————	£573,383

In the opinion of the directors, there is no material difference between the replacement cost and the balance sheet valuation of stock.

16. DEBTORS	1987 £	1986 £
Amounts falling due within one year:  Trade debtors  Amounts due from group companies Other debtors	21,141,167 1,448,425 403,829 363,728	19,950,378 6,095,203 706,870 782,673
Prepayments and accrued income	£23,357,149	£27,535,124

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

#### 17. CREDITORS

CREDITORS	<u>1987</u>	1986 £
Amounts falling due within one year:  Trade creditors Amounts owed to group companies Dividends payable Corporation tax Other taxation and social security payable Other creditors Accruals and deferred income	3,400,373 6,149,774 5,169,000 6,709,738 1,289,427 3,795,110 6,277,149	2,620,079 6,340,030 4,918,288 1,301,513 162,558 5,043,787
Accidats and detected and the	£32,790,571	£20,386,255
Amounts falling due after one year: Corporation tax	£1,308,335	£6,824,021

# 18. PROVISION FOR LIABILITIES AND CHARGES

## a) Provisions

Provision has been made in respect of the following liabilities:

	Anticipated costs in connection with proposed new printing operation	Anticipated future costs in connection with dilapidation of Leasehold Property	Pensions £	Total
Provision at 1st January 198	27,321,076	300,000	-	27,621,076
Write back to Profit and Loss Account	(19,000,000)	-	*sec	(19,000,000)
Expenditure du the year	ring (2,601,018)	(000,000)	(50,000)	(2,951,018)
Transferred fr Profit and Los Account	com ss	-	31,748	51,748
Amount transfe	erred _	-	40,984	40,984
Provision at 3	<del></del>	£	£42,732	£5,762,790

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1987 (continued)

# 18. PROVISION FOR LIABILITIES AND CHARGES (continued)

## b) Deferred Taxation

Deferred taxation is provided in full at the applicable rates of taxation in the financial statements. The amounts for which provision has been made are as follows:-

	Excess of Tax Allowances over Depreciation	Other Short Term Timing Differences wi	Timing Differences in connection th Provisions	Totul
Provision at 1st January 1987	1,344,298	(39,625)	(9,317,377)	(8,012,704)
Transfer from(to) Pr and Loss Account	ofic 5,051,697	(94,292)	6,429,118	11,386,523
Direct transfer between current and deferred taxation	reen I _	-	886,237	886,237
Provision at 31st December 1987	£6,395,995	£(133,917)	£(2,002,022)	£4,260,056
19. CALLED-UP SHARE CAPITAL  Authorised, allotted and fully paid: 2,001,208 ordinary shares of 25p each 5,198,792 'A' ordinary shares of 25p each			1987 £	<u>1986</u> Æ 500,302
			500,302 1,299,698 <u></u>	1,299,698
20. RESERVES				Profit and Loss account
At 1st January	1987			7,225,937 10,390,870
Profit for the	Profit for the year			£ 17,616,807
At 31st Decemb	per 1987			`

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED BIST DECEMBER 1987 (continued)

#### 21. CONTINGENT LIABILITIES

The company has, together with certain fellow subsidiaries, jointly and severally given a guarantee to its bankers, Midland Bank plc in respect of sums owing to the Bank at any time on any of the individual companies accounts, or the accounts of certain other subsidiaries of Pearson plc included in the agreement.

The company has guaranteed the performance and payment by F.T. Publications Inc., a fellow subsidiary of Pearson plc. of its contracts with Evergreen Printing and Fublishing Company, and American Satellite company in connection with the printing of the Financial Times newspaper in the United States of America.

The company, together with certain other subsidiariles of Pearson plc has guaranteed interest on and repayment of £30,936,443 guaranteed unsecured loan stock of Pearson plc.

There are contingent liabilities in respect of cutstanding libel claims amounting to £34,000 based on lawyers' estimates of settlements and costs. A significant proportion of this amount would be covered by insurance.

Other contingent liabilities, in respect of bank guarantees, amounted to £28,000 at 31st December 1987.

#### 22. PENSION COMMITMENTS

Payments are made into a pension scheme in the United Kingdom. The actuaries to the scheme are Messrs. R. Watson and Sons and their last valuation was at 30th June 1983 which disclosed a surplus on 5 discontinuance basis. Based on a preliminary assessment of the results of the latest valuation, as at 30th June 1986, the company's contributions have been suspended with effect from 1st July 1986.

# 23. THE ULTIMATE HOLDING COMPANY

The company's ultimate holding company is Pearson plc, a company incorporated in Great Britain.