



Companies House

— for the record —

Please complete in typescript,
or in bold black capitals.

CHFP000

288b

Terminating appointment as director or secretary (NOT for appointment (use Form 288a) or change of particulars (use Form 288c))

Company Number

214436

Company Name in full

MARKS AND SPENCER P.L.C.

Date of termination of appointment

Day Month Year

18 09 2000

as director

X

as secretary

Please mark the appropriate box. If terminating
appointment as a director and secretary mark
both boxes.

NAME

*Style / Title

MR

*Honours etc

Please insert
details as
previously
notified to
Companies House.

Forename(s)

PETER LESLIE

Surname

SALSBURY

†Date of Birth

Day Month Year

20 06 1949

A serving director, secretary etc must sign the form below.

Signed

Date

6/10/00

(** serving director / secretary / administrator / administrative receiver / receiver manager / receiver)

* Voluntary details.

† Directors only.

** Delete as appropriate

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query.

MS E M HINDS

47 BAKER ST, LONDON W1U 8EP

Tel 020 7268 4547

DX number 41728 DX exchange MARYLEBONE2

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland DX 235 Edinburgh



A05
COMPANIES HOUSE

0277
10/10/00

Form revised 1999