

AR01

Annual Return

BLUEPRINT

2000

A fee is payable with this form
Please see 'How to pay' on the last
page

You can use the WebFiling service to file this form online.
Please go to www.companieshouse.gov.uk

☒ **What this form is for**

You may use this form to confirm that
the company information is correct as
at the date of this return. You must file
an Annual Return at least once every
year

☒ **What this form is NOT for**

You cannot use this form to give
notice of changes to the company
officers, registered office address,
company type or information relating
to the company records.

For further information, please
refer to our guidance at
www.companieshouse.gov.uk

Part 1

Company details

The section must be completed by all companies.

→ **Filling in this form**

Please complete in typescript or in
bold black capitals.

All fields are mandatory unless
specified or indicated by *

A1

Company details

Company number 0 0 2 1 4 4 3 6

Company name in full
① Marks and Spencer plc

① **Company name change**

If your company has recently changed
its name, please provide the company
name as at the date of this return

A2

Return date

Please give the annual return made up date. The return date must not be a future date.
The annual return must be delivered within 28 days of the date given below

Date of this return ② d0 d9 m0 m2 y2 y0 y1 y1

② **Date of this return**

Your company's return date is usually
the anniversary of incorporation or the
anniversary of the last annual return
filed at Companies House. You may
choose an earlier return date but it
must not be a later date

A3

Principal business activity

Please show the trade classification code number(s) for the principal activity
or activities. ③

Classification code 1	5	2	1	2	
Classification code 2					
Classification code 3					
Classification code 4					

If you cannot determine a code, please give a brief description of your
business activity below

Principal activity
description

TUESDAY



AGW 15/02/2011 17
COMPANIES HOUSE

③ **Principal business activity**

You must provide a trade classification
code (SIC code) or a description of
your company's main business in this
section.

A full list of the trade classification
codes are available on our website.
www.companieshouse.gov.uk

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A4**Company type** ①

Please confirm your company type by ticking the appropriate box below (only one box must be ticked)

- ☒ Public limited company
☐ Private company limited by shares
☐ Private company limited by guarantee
☐ Private company limited by shares exempt under section 60
☐ Private company limited by guarantee exempt under section 60
☐ Private unlimited company with share capital
☐ Private unlimited company without share capital

① Company type

If you are unsure of your company type, please check your latest certificate of incorporation or our website.

www.companieshouse.gov.uk

A5**Registered office address** ②

Building name/number	Waterside House									
Street	35 North Wharf Road									
Post town	London									
County/Region										
Postcode	W	2			1	N	W			

② Change of registered office

This must agree with the address that is held on the Companies House record at the date of this return.

If the registered office address has changed, you should complete form **AD01** and submit it together with this annual return.

A6**Single alternative inspection location (SAIL) of the company records** (if applicable) ③

Building name/number										
Street										
Post town										
County/Region										
Postcode										

③ SAIL address

This must agree with the address that is held on the Companies House record at the date of this return.

If the address has changed, you should complete form **AD02** and submit it together with this annual return.

A7**Location of company records** ④Please tick the appropriate box to indicate which records are kept at the SAIL address in **Section A6**

- ☐ Register of members
☐ Register of directors
☐ Directors' service contracts.
☐ Directors' indemnities.
☐ Register of secretaries
☐ Records of resolutions etc.
☐ Contracts relating to purchase of own shares
☐ Documents relating to redemption or purchase of own share out of capital by private company
☐ Register of debenture holders
☐ Report to members of outcome of investigation by public company into interests in its shares.
☐ Register of interests in shares disclosed to public company
☐ Instruments creating charges and register of charges England and Wales or Northern Ireland
☐ Instruments creating charges and register of charges Scotland.

④ Location of company records

If the company records are held at the registered office address, **do not** tick any of the boxes in this section.

Certain records must be kept by every company while other records are only kept by certain company types where appropriate.

If the records are not kept at the SAIL address, they must be available at the registered office.

If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form **AD03** and submit it together with this annual return.

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Part 2

Officers of the company

This section should include details of the company at the date to which this annual return is made up

- For a *secretary* who is an individual, go to **Section B1**
- For a *corporate secretary*, go to **Section C1**
- For a *director* who is an individual, go to **Section D1**
- For a *corporate director*, go to **Section E1**

Continuation pages

Please use a continuation page if you need to enter more officer details

Secretary

B1

Secretary's details ①

Please use this section to list all the secretaries of the company
For a corporate secretary, complete **Section C1-C4**.

Title*	
Full forename(s)	Amanda
Surname	Mellor
Former name(s) ②	

① **Secretary appointments**

You may not use this form to appoint a secretary. To do this, please complete form **AP03** and submit it together with this annual return.

Corporate details

Please use **Section C1-C4** to enter corporate secretary details

Secretary details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH03**.

Former name(s)

- ② Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

B2

Secretary's service address ③

Building name/number	Waterside House
Street	35 North Wharf Road
Post town	London
County/Region	
Postcode	W 2 1 N W
Country	

③ **Service address**

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address

This information will appear on the public record

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Corporate secretary**C1****Corporate secretary's details ^①**

Please use this section to list all the corporate secretaries of the company

Corporate body/firm
name

Building name/number

Street

Post town

County/Region

Postcode

Country

① Corporate secretary appointments
You cannot use this form to appoint a corporate secretary. To do this, please complete form AP04 and submit it together with this annual return.

Corporate secretary details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH04.

This information will appear on the public record.

C2**Location of the registry of the corporate body or firm**

Is the corporate secretary registered within the European Economic Area (EEA)?

→ **Yes** Complete **Section C3 only**→ **No** Complete **Section C4 only****C3****EEA companies ^②**

Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.

Where the company/
firm is registered ^②

Registration number

② EEA

A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk

② This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)

C4**Non-EEA companies**

Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.

Legal form of the
corporate body
or firm

Governing law

If applicable, where
the company/firm is
registered ^②If applicable, the
registration number**② Non-EEA**

Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.

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Director

D1	Director's details ^①	
	Please use this section to list all the directors of the company <i>For a corporate director, complete Section E1-E4.</i>	
Title*		
Full forename(s)	Marc	
Surname	Bolland	
Former name(s) ^②		
Country/State of residence	United Kingdom	
Nationality	Dutch	
Date of birth	<div> <div>d</div> <div>2</div> <div>8</div> <div>m</div> <div>0</div> <div>3</div> <div>y</div> <div>1</div> <div>9</div> <div>y</div> <div>5</div> <div>9</div> </div>	
Business occupation (if any)	Director	

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form **AP01** and submit it together with this annual return.

Corporate details
Please use **Section E1-E4** to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH01**.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2	Director's service address ^①	
Building name/number	Waterside House	
Street	35 North Wharf Road	
Post town	London	
County/Region		
Postcode	<div> <div>W</div> <div>2</div> <div>1</div> <div>N</div> <div>W</div> </div>	
Country		

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1	Director's details ①	
	Please use this section to list all the directors of the company <i>For a corporate director, complete Section E1-E4.</i>	
Title*		
Full forename(s)	Amanda	
Surname	Mellor	
Former name(s)②		
Country/State of residence		
Nationality	British	
Date of birth	<div> <div>d0</div> <div>d7</div> <div>m0</div> <div>m3</div> <div>y1</div> <div>y9</div> <div>y6</div> <div>y4</div> </div>	
Business occupation (if any)	Finance Manager	

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form **AP01** and submit it together with this annual return.

Corporate details
Please use **Section E1-E4** to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH01**.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2	Director's service address ③	
Building name/number	Waterside House	
Street	35 North Wharf Road	
Post town	London	
County/Region		
Postcode	<div> <div>W</div> <div>2</div> <div>1</div> <div>N</div> <div>W</div> </div>	
Country		

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1

Director's details ^①

Please use this section to list all the directors of the company
For a corporate director, complete Section E1-E4.

Title*	
Full forename(s)	Steven Michael
Surname	Sharp
Former name(s) ^②	
Country/State of residence	United Kingdom
Nationality	British
Date of birth	<div> <div>d0</div> <div>d5</div> <div>m0</div> <div>m7</div> <div>y1</div> <div>y9</div> <div>y5</div> <div>y0</div> </div>
Business occupation (if any)	Executive Director

① Director appointments

You cannot use this form to appoint a director. To do this, please complete form *AP01* and submit it together with this annual return.

Corporate details

Please use *Section E1-E4* to enter corporate director details.

Director details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form *CH01*.

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2

Director's service address ^③

Building name/number	Waterside House
Street	35 North Wharf Road
Post town	London
County/Region	
Postcode	<div> <div>W</div> <div>2</div> <div></div> <div>1</div> <div>N</div> <div>W</div> <div></div> <div></div> </div>
Country	

③ Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1	Director's details ^①	
	Please use this section to list all the directors of the company <i>For a corporate director, complete Section E1-E4.</i>	
Title*		
Full forename(s)	Alan	
Surname	Stewart	
Former name(s) ^②		
Country/State of residence	United Kingdom	
Nationality	British	
Date of birth	d2 d4 m0 m4 y1 y9 y6 y0	
Business occupation (if any)	Director	

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form **AP01** and submit it together with this annual return.

Corporate details
Please use **Section E1-E4** to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH01**.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2	Director's service address ^③	
Building name/number	Waterside House	
Street	35 North Wharf Road	
Post town	London	
County/Region		
Postcode	W 2 1 N W	
Country		

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Corporate director**E1 Corporate director's details** ①

Please use this section to list all the corporate director's of the company

Corporate body/firm
name

Building name/number

Street

Post town

County/Region

Postcode

Country

① **Corporate director appointments**
You cannot use this form to appoint a corporate director. To do this, please complete form **AP02** and submit it together with this annual return.

Corporate director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH02**.

This information will appear on the public record.

E2 Location of the registry of the corporate body or firm

Is the corporate director registered within the European Economic Area (EEA)?

→ **Yes** Complete **Section E3 only**→ **No** Complete **Section E4 only****E3 EEA companies** ②

Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register

Where the company/
firm is registered ②

Registration number

② **EEA**

A full list of countries of the EEA can be found in our guidance:
www.companieshouse.gov.uk

② This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)

E4 Non-EEA companies

Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register

Legal form of the
corporate body
or firm

Governing law

If applicable, where
the company/firm is
registered ③If applicable, the
registration number③ **Non-EEA**

Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.

Please complete the table below to show each class of shares held in other currencies. Please complete a separate table for each currency.

Currency

③ Total number of issued shares in this class

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F4

Statement of capital (Voting rights)

Class of share	£0 25 Ordinary
Voting rights	The shares have attached to them full voting, dividend and capital distribution rights, including on winding up, they do not confer any rights of redemption

Part 4

Shareholders

Does your company have share capital?
→ **Yes** Complete the sections below
→ **No** Go to **Part 5 (Signature)**

① This should reflect the shareholder details at the made up date of this annual return.

G1

Traded public companies ②

☐ Please tick the box if your company was a traded public company at any time during the period of this return.

② **Traded company definition**
A traded company means a company any of whose shares are admitted to trading on a regulated market

G2

List of past and present shareholders

Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns

Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns

Please tick the appropriate box below

- ☒ A full list of shareholders for a private or non-traded public company is enclosed. Please complete **Section G3**, or
- ☐ A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed. Please complete **Section G4**
- ☐ A list of shareholder changes is enclosed
→ For private or non-traded public companies, please complete **Section G3**
→ For traded public companies, please complete **Section G4**
- ☐ There were no shareholder changes in this period
→ Go to **Part 5 (Signature)**

Please tick the appropriate box below to indicate the format of your shareholder details

- ☒ The list of shareholders is enclosed on paper
- ☐ The list of shareholders is enclosed in another format.

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G3

Private or non-traded public companies – list of past and present shareholders

This section should only be completed by companies that have not traded on a regulated market at any time during the period of this return

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on:

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'Private or non-traded public companies – list of past and present shareholders' continuation page if necessary

Shareholder's Name (Address not required)	Class of share	Shares or stock currently held	Shares or stock transferred (if appropriate)	
		Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
Marks and Spencer Group plc	£0 25 Ordinary	2,850,039,477		/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /

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G4

Traded public companies – list of past and present shareholders

This section should show the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'Traded public companies – list of past and present shareholders' continuation page if necessary

Shareholder's details	Class of share	Shares or stock currently held	Shares or stock transferred (if appropriate)	
		Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
Name				/ /
Address				/ /
				/ /
Name				/ /
Address				/ /
				/ /
Name				/ /
Address				/ /
				/ /
Name				/ /
Address				/ /
				/ /

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Part 5

Signature

This must be completed by all companies.

I am signing this form on behalf of the company

Signature

Signature

X

A. M. H. H.

X

This form may be signed by:
Director ☒ Secretary, Person authorised ☒ Charity commission receiver and
manager, CIC manager, Judicial factor

1 Societas Europaea

If the form is being filed on behalf of a Societas Europaea (SE) please delete 'director' and insert details of which organ of the SE the person signing has membership.

2 Person authorised

Under either section 270 or 274 of the Companies Act 2006

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Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record

Contact name

Company name Waterside House

Address 35 North Wharf Road

Post town London

County/Region

Postcode W 2 1 N W

Country

DX

Telephone



Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity
- ☐ You have not used this form to make changes to the registered office address
- ☐ You have not used this form to make changes to secretary and director details
- ☐ You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee



Important information

Please note that all information on this form will appear on the public record.



How to pay

A fee of £30 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House.'



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below:

For companies registered in England and Wales:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ
DX 33050 Cardiff

For companies registered in Scotland:

The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland:

The Registrar of Companies, Companies House,
Second Floor, The Linerhall, 32-38 Linerhall Street,
Belfast, Northern Ireland, BT2 8BG
DX 481 N.R. Belfast 1



Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

Name	Country of Incorporation	Percentage Holding	Type of ownership
Amethyst Leasing (Holdings) Limited	UK	100%	Direct
Amethyst Leasing (Properties) Limited	UK	100%	Indirect
Aprell Limited	Eire	100%	Direct
Busyexport Limited	UK	100%	Direct
Hedge End Park Limited	UK	50%	Direct
Ignazia Limited	Guernsey	100%	Indirect
Lima (Bradford) Sarl	Luxembourg	50%	Direct
M&S (Spain) S A	Spain	100%	Indirect
M&S Card Services (Ire) Limited	Eire	100%	Indirect
M&S Card Services Limited	UK	100%	Direct
M&S Limited	UK	100%	Direct
M&S Ventures Limited	UK	100%	Direct
M&S Poland sp ZO O	Poland	51%	Indirect
M&S Services S R O	Czech Republic	51%	Indirect
M S Insurance L P	Guernsey	100%	Indirect
Manford (Textiles) Limited	UK	100%	Direct
Marks & Spencer (Basel) A G	Switzerland	96%	Direct
Marks & Spencer (France) Diversification	France	100%	Indirect
Marks & Spencer (Italia) S r l	Italy	100%	Direct
Marks & Spencer (Norway) A S	Norway	100%	Direct
Marks & Spencer (NZ) Limited	New Zealand	50%	Direct
Marks & Spencer (Portugal) Lda	Portugal	100%	Indirect
Marks & Spencer AB	Sweden	100%	Direct
Marks & Spencer Canada Incorporated	Canada	100%	Indirect
Marks and Spencer Company Archive CIC	UK	n/a	Indirect
Marks & Spencer Holdings Canada Incorporated	Canada	100%	Indirect
Marks & Spencer Inc	Canada	100%	Indirect
Marks & Spencer Outlet Limited	UK	100%	Direct
Marks & Spencer Services Inc	USA	100%	Direct
Marks & Spencer Simply Foods Limited	UK	100%	Direct
Marks & Spencer Ventures Finance LLC	USA	100%	Indirect
Marks and Sparks Limited	UK	100%	Direct
Marks and Spencer (Asia Pacific) Limited	Hong Kong	100%	Indirect
Marks and Spencer (Australia) Pty Limited	Australia	33 33%	Direct
Marks and Spencer (Bahamas) Limited	Bahamas	100%	Direct
Marks and Spencer (Botswana) (Pty) Limited	Botswana	99 9%	Direct
Marks and Spencer (Cyprus)	Cyprus	50%	Direct
Marks and Spencer (Gibraltar) Limited	Gibraltar	99%	Direct
Marks and Spencer (Hong Kong) Investments Limited	Hong Kong	100%	Indirect
Marks and Spencer (India) pvt Limited	India	100%	Indirect
Marks and Spencer (Initial LP) Limited	UK	100%	Direct
Marks and Spencer (Ireland) Limited	Eire	100%	Indirect
Marks and Spencer (Isle of Man) Pension Scheme Limited	Isle of Man	100%	Indirect
Marks and Spencer (Israel) Limited	Israel	83 3%	Direct
Marks and Spencer (Lisburn) Limited	UK	100%	Indirect
Marks and Spencer (Nederland) B V	Netherlands	100%	Indirect
Marks and Spencer (Northern Ireland) Limited	UK	100%	Direct
Marks and Spencer (Property Investments) Limited	UK	100%	Direct
Marks and Spencer (Property Ventures) Limited	UK	100%	Direct
Marks and Spencer (Shanghai) Limited	China	100%	Indirect
Marks and Spencer (Singapore) Investments Pte Ltd	Singapore	100%	Indirect
Marks and Spencer (Sprucefield) Limited	UK	100%	Direct
Marks and Spencer (Thailand) Limited	Thailand	99 7%	Direct
Marks and Spencer (Uruguay) S A	Uruguay	80%	Direct
Marks and Spencer 2005 (Bath Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Brooklands Store) Limited	UK	100%	Direct

Marks and Spencer 2005 (Cambridge Satellite Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Cambridge Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Cardiff Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Chester Satellite Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Chester Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Culverhouse Cross Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Edinburgh Satellite Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Fife Road Kingston Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Glasgow Sauchiehall Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Hedge End Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Kensington Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Kingston-on-Thames Satellite Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Kingston-on-Thames Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Newcastle-Upon-Tyne Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Oxford Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Parman House Kingston Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Pudsey Store) Limited	UK	100%	Direct
Marks and Spencer 2005 (Warrington Gemini Store) Limited	UK	100%	Direct
Marks and Spencer Chester Limited	UK	100%	Indirect
Marks and Spencer Clothing Textile Trading L L C	Turkey	100%	Direct
Marks and Spencer (Commercial Shanghai) Limited	China	100%	Indirect
Marks and Spencer Czech Republic a s	Czech Republic	51%	Indirect
Marks and Spencer Export Corporation Limited	UK	100%	Direct
Marks and Spencer Finance plc	UK	100%	Direct
Marks and Spencer Guernsey Investments LLP	Guernsey	n/a	Indirect
Marks and Spencer International Holdings Limited	UK	100%	Direct
Marks and Spencer Investments	UK	100%	Indirect
Marks and Spencer Marinopoulos BV	Netherlands	50%	Indirect
Marks and Spencer Marinopoulos Greece SA	Greece	50%	Indirect
Marks and Spencer Marinopoulos GmbH	Austria	50%	Indirect
Marks and Spencer Marinopoulos (Suisse) SA	Switzerland	50%	Indirect
Marks and Spencer Marinopoulos DOO (Croatia)	Croatia	50%	Indirect
Marks and Spencer Mannopoulos DOO (Slovenia)	Slovenia	50%	Indirect
Marks and Spencer Marinopoulos Romania SA	Romania	50%	Indirect
Marks and Spencer Marinopoulos Bulgaria EOOD	Bulgaria	50%	Indirect
Marks and Spencer Mannopoulos DOO Beograd	Serbia	50%	Indirect
Marks and Spencer Mannopoulos Montenegro DOO	Montenegro	50%	Indirect
Marks and Spencer Pension Trust (Ireland) Limited	Eire	n/a	Indirect
Marks and Spencer Pension Trust Investments Limited	UK	100%	Direct
Marks and Spencer Pension Trust Limited	UK	100%	Indirect
Marks and Spencer Property Developments Limited	UK	100%	Indirect
Marks and Spencer Property Holdings Limited	UK	100%	Direct
Marks and Spencer Reliance India Pvt Ltd	India	51%	Indirect
Marks and Spencer SCM Limited	UK	100%	Direct
Marks and Spencer Scottish Limited Partnership	UK	n/a	Indirect
Marks and Spencer Shared Services Limited	UK	100%	Direct
Marks and Spencer Stores B V	Netherlands	100%	Indirect
Marks and Spencer Ventures (Belgium)	Belgium	100%	Indirect
Marks and Spencer Ventures Limited	UK	100%	Direct
Marks y Spencer (Costa Rica) Sociedad Anonima	Costa Rica	99%	Direct
MSF Latvia SIA	Latvia	51%	Indirect
MSF Slovakia S R O	Slovakia	51%	Indirect
Norwich Store Limited	UK	100%	Direct
Ou MSF Estonia	Estonia	51%	Indirect
Per Una Group Limited	UK	100%	Direct
Per Una Hong Kong Limited	Hong Kong	99%	Indirect
Per Una Italia SRL	Italy	100%	Indirect
Per Una Services Limited	UK	100%	Indirect

Ruby Properties (Cumbernauld) Limited	UK	100%	Direct
Ruby Properties (Enfield) Limited	UK	100%	Direct
Ruby Properties (Exeter) Limited	UK	100%	Direct
Ruby Properties (Hardwick) Limited	UK	100%	Direct
Ruby Properties (Long Eaton) Limited	UK	100%	Direct
Ruby Properties (Swindon) Limited	UK	100%	Direct
Ruby Properties (Thorncliffe) Limited	UK	100%	Direct
Ruby Properties (Tunbridge) Limited	UK	100%	Direct
Simply Food (Property Investments)	UK	100%	Indirect
Simply Food (Property Ventures) Limited	UK	100%	Direct
St Michael (Textiles) Limited	UK	100%	Indirect
St Michael Finance plc	UK	100%	Direct
Swindon Warehouse Services Limited	UK	100%	Direct
Teranis Limited	UK	100%	Indirect
UAB MSF Lithuania	Lithuania	51%	Indirect