AND ITS SUBSIDIARY COMPANY

REPORTS AND ACCOUNTS 1983

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We certify that this is a true copy of the only Balance Sheet and Associated reports laid before the company in General Meeting during the period to which the Annual Return dated 15th May, 1984 relates.

ON-BARRON LTD. DIRECTOR SECRETARY



## AND ITS SUBSIDIARY COMPANY

## REPORTS AND ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1983

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#### REPORT OF THE DIRECTORS

The directors present their report together with the accounts for the year ended 31st December 1983.

## PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activities of the group are those of designers, manufacturers and suppliers of animal feed milling machines, pelleting dies, and spare parts. Plant contractors providing design, construction and commissioning service to the animal feed industry.

There was no change in the business activities of the group during the year and the overall level of activity was similar to that in 1982. No major changes are planned for 1984. The group is continually involved in development of its product range, expenditure in this respect being written off when incurred.

#### RESULTS

The loss for the year after interest and taxation was £524,136. No dividend is recommended by the directors, the deficit being deducted from reserves.

#### 3. FIXED ASSETS

- (i) Changes in fixed assets during the year ended 31st December 1983 are set out in note 7 to the accounts.
- (ii) In the opinion of the directors, the market value of land and buildings is £1,190,000.

#### 4. DIRECTORS

The directors of the company during the year were:-

S.R. Horner (resigned 3rd January 1984)

G.W. Bryden (resigned 4th January 1984)

S. Trickett

R.T. Harmer (resigned 29th February1984)

Since the year end the following directors have been appointed:-

A.J. Lomas (5th January 1984)

C.J. Batty (5th January 1984)

C.F.J. Graham (10th January 1984)

I.M. Langley (10th January 1984)

## 5. DIRECTORS' INTERESTS IN GROUP COMPANIES

Simon Engineering P.L.C.

None of the directors had any interest in Simon Engineering P.L.C. 91% Debenture Stock 1992/97.

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Mr. S.R. Horner was a director of Simon Engineering P.L.C. and was consequently not required to notify this company of his interest in the shares and debentures of companies in the Simon Engineering Group. No other director had any interest in the Ordinary or Preference Shares of Simon Engineering P.L.C.

Subsidiaries of Simon Engineering P.L.C. None of the directors had any interest in the shares or debentures of any subsidiary of Simon Engineering P.L.C.

## REPORT OF THE AUDITORS (continued)

## EMPLOYMENT OF DISABLED PERSONS

The following established policies were applied during the past year and are a continuing commitment to the employment of the disabled:-

- ( i) Applications for employment from disabled persons are given full and fair consideration with regard paid only to the ability of the candidate to carry out satisfactorily the duties of the job.
- (ii) Should an existing employee become disabled, whether from illness or accident, every effort is made to ensure continuing employment in the same or an alternative job with re-training arranged where necessary.
- (iii) Disabled persons share in the opportunities for career development and promotion available to all employees, while as far as training is concerned account is taken of any special needs.

## 7. AUDITORS

In accordance with Section 14 of the Companies Act 1976 a resolution proposing the re-appointment of Deloitte Haskins & Sells as auditors to the company will be put to the Annual General Meeting.

BY ORDER OF THE BOARD,

P. PARRY

Company Secretary

2nd April 1984

## REPORT OF THE AUDITORS TO THE MEMBERS OF

## SIMON-BARRON LIMITED

We have audited the accounts on pages 5 to 18 in accordance with approved Auditing Standards.

In our opinion, the accounts give a true and fair view of the state of affairs of the company and the group at 31st December 1983 and of the loss and source and application of funds for the year then ended, and comply with the Companies Acts 1948 to 1981.

DELOITE HASKINS & SELLS
Chartered Accountants

,

Gloucester 2nd April 1984

#### ACCOUNTING POLICIES

## YEAR ENDED 31ST DECEMBER 1983

## (i) ACCOUNTING CONVENTION

The accounts are prepared under the historical cost convention, as modified by the revaluation of certain assets.

#### (ii) BASIS OF CONSOLIDATION

The consolidated accounts include the accounts of Simon-Barron Limited and its subsidiary Simon-Barron Ireland Limited. The accounting year of each company ends on 31st December. Internal sales and profits are eliminated on consolidation.

#### (iii) TURNOVER

Turnover represents the amount derived from the provision of goods and services and erection work carried out during the year.

#### (iv) DEPRECIATION

No depreciation is provided on freehold land. Depreciation of other fixed assets is calculated on the straight line basis by reference to original cost (or subsequent revaluation) and the estimated lives of the assets; the details for each major class of depreciable asset are as follows:-

#### Freehold buildings

- owned at 31st December 1977 over the balance of an estimated life of 100 years
- acquired on or after 1st January 1978 1%

Leasehold land and buildings - as for freeholds, or over the unexpired terms of the leases if shorter

Plant, machinery and motor vehicles - rates varying from 4% to 25% Computers and office equipment - rates varying from 14% to 20%

#### (v) STOCKS AND WORK IN PROGRESS

- (a) Stocks and factory work in progress are valued at the lower of cost and estimated net realisable value. Cost includes direct labour and appropriate production overheads.
- (b) Long-term contract work in progress is valued at cost, including appropriate overheads, plus a proportion, based on progress to date, of the estimated profits which can reasonably be foreseen as arising on completion, after providing for contingencies. Where appropriate, provision is made to reduce the valuation to net realisable value, which is defined as contract selling price less estimated further costs to completion.

## ACCOUNTING POLICIES (continued)

## (iv) DEFERRED TAXATION

Provision is made by the liability method for taxation deferred in respect of the following items:-

- (a) Income and expenditure which are dealt with for taxation purposes in a different period from that in which they are recorded in the accounts.
- (b) The excess of capital allowances given for tax purposes over the depreciation charged in the accounts in the case of plant, vehicles and equipment, except to the extent that it is considered that the tax reduction arising from this source will continue for the foreseeable future.

## (vii) FOREIGN CURRENCIES

Trading results, assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date and the resulting differences are taken to reserves.

# CONSOLIDATED PROFIT AND LOSS ACCOUNT

# YEAR ENDED 31ST DECEMBER 1983

Notes		<u>1983</u> <u>£</u>	1982 £
1	TURNOVER Cost of sales	8,229,770 (6,795,413)	8,640,387 (6,988,237)
	GROSS PROFIT .	1,434,357	1,652,150
	Distribution costs Administration expenses Other operating income and charges	(1,621,423) 46,535	(2,120,739) (23,956)
2	OPERATING LOSS	(140,531)	(492,545)
-4	Interest payable	(379,109)	(484,634)
	LOSS ON ORDINARY ACTIVITIES BEFORE TAX	(519,640)	(977,179)
5	TAXATION	(4,496)	(4,978)
	LOSS ON ORDINARY ACTIVITIES AFTER TAX	(524,136)	(982,157)
	Extraordinary item	-	(155,709)
15	LOSS FOR THE FINANCIAL YEAR	(524,136)	(1,137,866)

## CONSOLIDATED BALANCE SHEET

## 31ST DECEMBER 1983

Notes		<u>1983</u>	<u>1982</u> £
	FIXED ASSETS		***
7	Tangible assets	1,486,557	1,514,051
	CURRENT ASSETS		
9 10	Stocks Debtors Cash at bank and in hand	2,299,717 1,668,114 50,681	2,594,164 2,027,641 52,964
		4,018,512	4,674,769
11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	(2,011,20̈́5)	(2,528,311)
	NET CURRENT ASSETS	2,007,307	2,146,458
	TOTAL ASSETS LESS CURRENT LIABILITIES	3,493,864	3,660,509
12	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	(4,354,966)	(4,076,294)
13	PROVISIONS FOR LIABILITIES AND CHARGES	(199,180)	(110,419)
		(1,060,282)	(526,204)
	CAPITAL AND RESERVES	,	,
14 15 15 15 15	Called up share capital Share premium Revaluation reserve Other reserves Profit and loss account	172,500 500 411,965 275,727 (1,920,974)	172,500 500 411,965 290,698 (1,401,867)
		(1,060,282)	(526,204)

The financial statements on pages 5 to 18 were approved by the board of directors on 2nd April 1984 and were signed on its behalf by:-

C.F.J. GRAHAM )

) Directors

I.M. LANGLEY )

Daz.

## BALANCE SHEET

## 31ST DECEMBER 1983

Notes	BIAND AGOND	<u>1983</u> <u>£</u>	1982 <u>£</u>
7 8	FIXED ASSETS Tangible assets Inves.tments	1,403,764 140,591	1,419,170 152,617
	CURRENT ASSETS	1,544,355	1,571,787
9	Stocks Debtors Cash at bank and in hand	2,298,487 1,599,035 50,289	2,591,953 1,972,430 30,619
		3,947,811	4,595,002
11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	(1,998,279)	(2,506,265)
	NET CURRENT ASSETS	1,949,532	2,088,737
	TOTAL ASSETS LESS CURRENT LIABILITIES	3,493,887	3,660,524
12	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	(4,354,966)	(4,076,294)
13	PROVISION FOR LIABILITIES AND CHARGES	(199,180)	(110,419)
		(1,060,259)	(526,189)
	CAPITAL AND RESERVES		<del></del>
14 15 15 15 15	Called up share capital Share premium account Revaluation reserve Other reserves Profit and loss account	172,500 500 411,965 278,874 (1,924,098)	172,500 500 411,965 294,150 (1,405,304)
		(1,060,259)	(526,189) ———

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# SIMON-BARRON LIMITED AND ITS SUBSIDIARY COMPANY STATEMENT OF SOURCE AND APPLICATION OF FUNDS YEAR ENDED 31ST DECEMBER 1983

		1983		1982
APPLICATION OF FUNDS		£		£
Loss on ordinary activities before Extraordinary item Adjustment for items not involving movement of funds:		519,640 -		977,179 155,709
Depreciation Profit on disposal of fixed assets		(131,696) 5,964		(121,150) 1,940
TOTAL ABSORBED BY OPERATIONS		393,908		1,013,678
OTHER APPLICATIONS				
Fixed assets acquired Pension provision payment Exchange differences		123,078 ·8,646 1,310		180,702 9,574
TOTAL APPLICATION OF FUNDS		526,942		1,203,954
SOURCE OF FUNDS	•			
Fixed assets disposals Exchange differences Loan from Simon Engineering P.L.C.	ę	16,208 - 278,672		13,524 3,266 1,182,559
Movement in working capital: Stocks and work in progress Debtors Creditors Contract contingency provision	294,447 359,527 (525,337) 92,911		(557,875) (288,648) 724,542 66,000	
		221,548 516,428		(55,981) 1,143,368
Movement in net liquid funds	,	10,514		60,586
TOTAL SOURCE OF FUNDS		526,942		1,203,954

## NOTES ON THE ACCOUNTS

## YEAR ENDED 31ST DECEMBER 1983

## 1. TURNOVER

The turnover and loss before taxation are attributable to the principal activity of the Group.

Analysis of turnover by geographical area:-

•		1983		1982
	£	<u>%</u>	£	<u> </u>
North and South America	248,000	3.0	441,000	5.1
Australia and New Zealand	155,000	1.9	144,000	1.7
Africa	1,109,000	13.5	339,000	3.9
E.E.C.	611,000	7.4	646,000	7.5
Western Europe (other than E.E	.c.) 161,000	2.0	154,000	1.8
Eastern Europe and U.S.S.R.	546,000	6.6	470,000	5.4
Middle East	30,000	0.4	37,000	0.4
Far East	250,000	3.0	156,000	1.8
	3,110,000	37.8	2,387,000	27.6
United Kingdom	5,119,770	62.2	6,253,387	72.4
	8,229,770	100.0	8,640,387	100.0

## 2. OPERATING LOSS

The following tems have been taken into account in arriving at operating loss:-

<b>V</b>	1983	1982
	£	£
Depreciation - Freehold buildings Leasehold land and buildings Plant, machinery and motor vehicles Computers and office equipment	8,060 816 112,212 4,644	7,885 897 106,921 5,448
Audit fees Hire of plant, vehicles and equipment Intra-group debt written off	125,732 11,407 19,683	121,151 11,279 2,084 176,765
	156,822	311,279

## 3, EMPLOYEES

( i) The average weekly number of employees during the year was as follows:

		1983			1982	
	U.K.	<u>Overseas</u>	<u>Total</u>	U.K.	Overseas	Total
Staff Hourly paid	128 <u>97</u>	2 	130 <u>97</u>	170 96	3	173 96
	225	2	227	266	3	269
		==			===	

( ii) The aggregate employment costs for the year were:-

			•			
		1983			1982	
	U.K.	Overseas	Total	U.K.	Overseas	Total
	£	<u>£</u>	£	£	£	£
Gross salaries	1					
and wages Social	1,643,378	15,192	1,658,570	1,830,006	24,963	1,854,969
security	v.			*		
contributions Pension	L34,453	1,643	136,096	164,179	2,375	166,554
contributions	110,262	917	111,179	115,178	1,504	~116,682
, .	1,888,093	17,752	1,905,845	2,109,363	28,842	2,138,205
<i>;</i> ;		_ =====				
(iii) The tot	àl emolume	nts of dir	ectors were:-	· //?	1983	1982
					£	<u>.</u>
Fees			•		NIL	NIL
Management rem	uneration	,		<u>54</u>	,040	55,458
',i	o)		, ~;	54	,040	55,458

The chairman received no emoluments (1982 ENIL).

The emoluments of the highest paid director (excluding pension contributions) were £20,793 (1982 £21,421).

The following table shows the number of directors in each range of emoluments (excluding pension contributions):-

•			<u>1983</u>	<u> 1982</u>
Not exceeding £5,000	*		2	, 2
£ 5,001 - £10,000			· •••	_ 
£10,001 - £15,000			1	1
£15,001 - £20,000			1	1
£20,001 - £25,000			1	1
		4 - 5	====	

4.	INTEREST	<u> 1983</u>	1982
		£	<u>\$</u>
	Bank overdrafts	437	2,050
	Loans wholly repayable within 5 years	378,672	482,584
		379,109	484,634
			<del></del>
5.	TAXATION	1983	1982
	U.K. taxation:	<u>£</u>	£
	Corporation tax (52%)	4,496	4,978
,		<del></del>	

#### 6. COMPANY PROFIT AND LOSS ACCOUNT

A separate profit and loss account dealing with the results of Simon-Barron Limited only has not been presented. The loss dealt with in the accounts of the company is £524,136 (1982 £1,138,655).

7.	TANGIBLE FIXED ASSETS	GROUP			
•		Cost or valuation	Depreciation	Net book value	
	31ST DECEMBER 1983	<u>2</u>	£	<u>£</u>	
	Land and buildings - Freehold - Long leasehold Plant, machinery and motor vehicles Computers and office equipment Payments re assets under construction	799,106 81,753 1,295,412 62,760 50,688 2,289,719	45,775 4,082 703,909 49,396 ————————————————————————————————————	753,331 77,671 591,503 13,364 50,688 1,486,557	
1	MOVEMENTS DURING 1983  1st January Currency translation adjustments Additions less grants Sales	2,238,284 (9,449) 75,781 (65,585)	724,233 (817) 3,391 (55,341)	1,514,051 (8,632) 72,390 (10,244)	
`	Depreciation for year Payments re assets under construction 31st December	50,688	131,696  803,162	(131,696) 50,688 1,486,557	

7.

TANGIBLE FIXED ASSETS - continued	COMPANY					
	Cost or valuation	Depreciation	Net book value			
31ST DECEMBER 1983	£	£	2			
Land and buildings - Freehold Plant, machinery and motor vehicles Computers and office equipment Payments re assets under construction	799,106 1,289,301 59,160 50,688	45,775 701,182 47,534	753,331 588,119 11,626 50,688			
	2,198,255	794,491	1,403,764			
MOVEMENTS DURING 1983		•	9			
lst January Additions less grants Sales Depreciation for year Payments re assets under construction	2,134,430 75,781 (62,644) - 50,688	715,260 3,391 (53,130) 128,970	1,419,170 72,390 (9,514) (128,970) 50,688			
31st December	2,198,255	794,491	1,403,764			
;		<del></del>				

Included in the cost or valuation of freehold land and buildings is land to the value of £163,000 (1982 £163,000).

				ಜ್
FUTURE CAPITAL EXPENDITURE	19	83	<u>19</u>	82
, <u> </u>	Group	Company	Group	Company
	<u>£</u>	£	<u>£</u>	£
Contracted for but not provided in the accounts	151,112	151,112	6,200	6,200
Authorised but not contracted for		•	<del>-</del>	<u></u>
ANALYSIS OF COST OR VALUATION	, , ; <u>19</u>	983	<u>. 19</u>	982
	Group	Company	Group	Company
· · · · · · · · · · · · · · · · · · ·	<u>£</u>	<u>E</u>	£	£
31st December 1983: Cost Valuation - 1971	1,689,719 600,000 2,289,719	1,598,225 600,000 2,198,255	1,638,284 600,000 2,238,284	1,534,430 600,000 2,134,430

## 7. TANGIBLE FIXED ASSETS - continued

## TANGIBLE ASSETS INCLUDED AT VALUATION

If freehold land and buildings had not been revalued they would have been included at the following amounts:-

		<u>1983</u> <u>19</u>			1982	
		Group	Company	Group	Company	
		£	£	£	£	
	Cost Aggregate depreciation	222,530 48,007	222,530 48,007	222,530 45,755	222,530 45,755	
	Net book value	174,523	174,523	176,775	176,775	
			<del></del>	<del></del>		
8.	INVESTMENTS			1983	1982	
	Investment in subsidiary company			£	£	
,	Shares at cost Loan account			100 207,009	100 211,238	
	Less Provision for losses			207,109 66,518	211,338 58,721	
			;	140,591	152,617	
				<del></del>		

The wholly owned subsidiary is Simon-Barron Treland Limited which is incorporated in the Republic of Ireland.

9.	STOCKS	19	983	. 19	982
	•	Group	Company	Group	Company
		<u>£</u> ,	£	£	£
,	Raw materials and consumables Work in progress Finished goods for resale	917,661 874,861 829,103	917,661 874,861 827,873	1,378,489 1,167,686 626,877	1,378,489 1,167,686 624,666
•	Less Progress claims	2,621,625 (321,908)	2,620,395 (321,908)	3,173,052 (578,888)	
		2,299,717	2,298,487	2,594,164	2,591,953
10.	DEBTORS	1	983	<u>1</u>	982
		Group	Company	Group	Company
	• ,	<u>Group</u>	Company £	<u>Group</u> £	Company £
	Trade debtors Amounts owed by group companies			<u>Group</u> <u>£</u> 1,748,460 180,469	Company £ 1,664,647 180,469
	Amounts owed by group companies Amounts owed by subsidiary	£ 1,381,608	<u>£</u> 1,298,025	1,748,460 180,469	£ 1,664,647 180,469 29,622
	Amounts owed by group companies Amounts owed by subsidiary companies Other debtors	£ 1,381,608	<u>£</u> 1,298,025	£ 1,748,460	£ 1,664,647 180,469
	Amounts owed by group companies Amounts owed by subsidiary companies	£ 1,381,608 176,127 - 81,611	£ 1,298,025 176,127	1,748,460 180,469	£ 1,664,647 180,469 29,622 60,397

# 11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>1</u>	983	1.	1982		
	Group	Company	Group	Company		
	£	£	£	£		
Bank overdrafts	11,031	_	2,800	2,800		
Payments received on account	323,616	323,616	375,001	375,001		
Trade creditors	1,223,650	1,221,395	1,356,201	1,351,299		
Amounts owed to group companies	251,443	251,718	499,529	495,775		
Amount owing to subsidiary compar	ny -	6,333	••	-		
Taxation - On profits		•••	**	-		
Other	27,969	27,773	78,111	69,506		
Social security	23,380	23,163	21,637	21,625		
Other creditors	91,180	90,393	111,139	108,737		
Accruals and deferred income	58,936	53,888	83,893	81,522		
	2,011,205	1,998,279	2,528,311	2,506,265		
			<del></del>			

# 12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	<u>1</u>	<u>983</u>	1982		
	Group	Company	Group	Company	
	£	£	£	£	
Loan from holding company	4,354,966	4,354,966	4,076,294	4,076,294	
, ,	` <u></u>	· <del></del>		<del></del>	

2	PROVISIONS FOR LIABILITIES AND CHARGE	S Group	Group and company			
•	/ ·	Pensions	Other	Total		
		£	<u>£</u>	£		
ş .	1st January 1983 Profit and loss account Utilised during the year 31st December 1983	7,419 (4,150) 3,269	103,000 92,911 ———————————————————————————————————	110,419 92,911 (4,150) 199,180		

#### Pensions:

Provision has been made to cover the estimated cost, after taxation relief, of the effect of inflation on staff benefit funding arrangements.

#### Deferred taxation:

The potential amount of deferred taxation for all timing differences together with the amount provided in the accounts are as follows:-

•	Potentia	l liability	Provi	sion
	1983	1982	1983	1982
Group:	£	<u>£</u>	£	£
Excess of capital allowances on plant etc. over related depreciation Revaluation of fixed assets	405,845 100,000	432,631 100,000		
Revaluation of fixed assets	505,845	532,631	***************************************	<u></u>

# 13. PROVISIONS FOR LIABILITIES AND CHARGES - continued

	Potential liability		Provi	sion
	1983	1982	1983	1982
Company: Excess of capital allowances on plant	<u>£</u>	£	£	£
etc. over related depreciation	382,437	410,678	<del>-</del>	_
Revaluation of fixed assets	100,000	100,000		
	482,437	510,678	, ·	-
		-	<del></del>	

Provision has not been made for taxation on chargeable gains which could arise on the disposal of those fixed assets which are included in the accounts at valuation, as such disposal is not envisaged in the foreseeable future.

14. SHARE CAPITAL		<u>Au`t</u>	horised	call	lotted, ed up and ly paid
		1983	1982	1983	1982
	•	<u>£</u>	<u>£</u>	£	<u>£</u>
Ordinary shares of £1	each	350,000	350,000	172,500	172,500
,		<del>, , , , , , , , , , , , , , , , , , , </del>	, , <del>10                                 </del>		
15. RESERVES	Share premium	Property revaluation	Other reserves	Profit and loss	<u>Total</u>
Group:	£	£	<u>£</u>	<u>£</u>	£
lst January 1983 Exchange differences Loss for the year	500 - -	411,965	290,698 (14,971)	(1,401,867) 5,029 (524,136)	(698,704) (9,942) <u>~~(524,136</u> )
31st December 1983	500	411,965	275,727	(1,920,974)	(1,232,782) ======
Company			*		
lst January 1983 Exchange differences Loss for the year	500 	411,965 - -	294,150 (15,276)	(1,405,304) 5,342 (524,136)	(698,689) (9,934) (524,136)
31st December 1983	500	411,965	278,874	(1,924,098)	(1,232,759)

## 16. LEASING COMMITMENTS

The future minimum leasing commitments as at 31st December 1983, under leases (all of which are non-cancellable operating leases) are;

	Gr	Group		pany
	1983	1982	1983	1982
	£	<u>£</u>	£	£
1984 1985 1986 1987 1988 1989 and after	18,535 18,535 18,535 13,884 6,752 12,862	12,802 12,802 12,802 12,802 8,151 4,420	18,535 18,535 18,535 13,884 6,752 12,862	12,802 12,802 12,802 12,802 8,151 4,420
	89,103	63,779	89,103	63,779

## 17. PENSION SCHEMES

The Simon Engineering group operates contributory pension schemes covering the majority of its permanent employees in the United Kingdom. The schemes' funds are administered by trustees and are independent of the group's finances. The schemes are fully funded and contributions are paid to the scheme in accordance with the recommendations of independent actuaries.

Overseas subsidiaries make arrangements according to local practice or fiscal requirements.

#### 18. CONTINGENT LIABILITIES

At 31st December 1983 there were contingent liabilities in respect of:-

- (a) A secured guarantee given in favour of the Prudential Assurance Co. Limited, in connection with the £4.5 million 9 1/4% Debenture Stock 1992/97 issued by Simon Engineering P.L.C., the guarantee being secured by a first floating charge on the undertaking, property and assets, present and future, of the company.
- (b) Bills of exchange discounted £18,228 (1982: £29,308).
- (c) Guarantees given on behalf of group companies in respect of bank facilities.
- (d) Indemnities given to company's bankers in relation to guarantees given by the bank on behalf of the company £23,996 (1982: £196,377).

## 19. HOLDING COMPANY

The ultimate holding company is Simon Engineering P.L.C., a company incorporated in England.