REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 30 APRIL 1990

The Directors submit their annual report and the audited financial statements for the year ended 30 April 1990.

ACTIVITIES

The principal activity of the Company is the processing, sale and distribution of chemicals. The Directors are of the opinion that the activities of the Company have been successfully developed during the year.

RESULTS

The profit for the year, the financial position of the Company and the dividends paid are shown in the annexed accounts.

TANGIBLE FIXED ASSETS

Movements in tangible fixed assets are disclosed in note 8.

DIRECTORS AND THEIR SHAREHOLDINGS IN ELLIS & EVERARD PLC

The Directors who served during the year were:-

J.N.	PHILLPOTTS	F.G.	CARTWRIGHT	G.B.	WARD
P. S.	KOOD	S.B.	SHITH	M.G.	KENDALL
S. A.	BULL	J. J.	HCKENZIE	G.C.	BOTTING
R.N.	DUFFIN				

- G.B. Ward ceased to be a Director on his death on 10 October 1989.
- R.N. Duffin was appointed as a Director on 4 January 1990.
- P.S. Wood and F.G. Cartwright resigned as Directors on 4 January 1990. S.B Smith resigned as a Director on 21 February 1990.
- J.N. Phillpotts and S.A. Bull retire by rotation and being eligible offer themselves for re-election. R.N. Duffin, having been appointed since the last Annual General Meeting, retires and offers himself for re-election.
- J.N. Phillpotts is a Director of the ultimate holding company, Ellis & Everard plc, and is not required to record his interest in shares in group companies in the register maintained by this Company.

The interests of the other Directors and their families in the share capital of Ellis & Everard plc are set out below:

		At 30 April 1990			At 1 May 1989 or later date of appointment		
		Ordinary Shares	Ordinary Share Options	Savings Related Share Options	Ordinary Sharea	Ordinary Share Options	Savings Related Share Options
R. N. J. J. S. A. G. C.	DUFFIN MCKENZIE BULL BOTTING	100 225 	15000 15188 15610 10000	5654 1130 5654 1884	 225 	10188 10610 5000	18DEC 1990 M 80
M. G.	KENDALL						and the same of th

REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 30 APRIL 1990

EMPLOYEES AND EMPLOYMENT POLICIES

The Company has continued its policy of keeping its employees informed of matters which affect them through the Company magazine, through a broad range of consultative bodies at which employees discuss matters of mutual interest, and through increasing our commitment to employee training and development.

The Company's policy is to give full and fair consideration to applications for employment from disabled people having regard to their particular aptitudes and abilities when related to any suitable opportunities available. Should an employee become disabled, the Company where practicable, seeks to continue the employment and arrange appropriate training.

The Company's policy also provides that selection and promotion of new and existing employees will be determined solely upon merit and the application of criteria which are related to the effective performance of the job and the needs of the business. No applicant or employee will be treated less favourably in employment because of his or her age, colour, disablement, marital status, race, religion or sex.

The Company continues to place great importance on the health, safety and welfare of its employees and believes that it more than complies with the Health and Safety at Work Act 1974.

CHARITABLE AND POLITICAL CONTRIBUTIONS

The Company contributed \pounds 1603 to charities during the year. No political contributions were made.

CLOSE COMPANY STATUS

The Company is not a close company under the Income and Corporation Taxes Act 1988. There has been no change since 30 April 1990.

AUDITORS

On 1 January 1990 our auditors changed the name under which they practise to KPMG Peat Marwick McLintock, and accordingly have signed this report in their new name. In accordance with section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG Peat Marwick McLintock as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

// :\//w

BY OHDER OF THE BOARD

R.G. WELBURN Secretary

46 Peckover Street Bradford BD1 5BD

3 July 1990

REPORT OF THE AUDITORS TO THE MEMBERS OF

ELLIS + EVERARD CHEMICALS LIMITED

We have audited the financial statements on pages 4 to 15 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 30 April 1990 and of its profit and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

WANG PEAT WARMED MOLITARIES

KPMG PEAT MARWICK McLINTOCK Chartered Accountants

Bradford 3 July 1990

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 APRIL 1990

	<u>Note</u>	<u>1990</u> <u>£</u>	<u>1989</u> <u>£</u>
TURNOVER Cost of Sales	2	61293733 45831488	55197418 41394692
GROSS PROFIT Distribution costs		15462245 3827049 7248820	13802726 3547193 6566641
Administration expenses OPERATING PROFIT Interest payable (net)	3 4	4386376 383183	3688892 237427
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation on profit on ordinary activities	6	4003193	3451465
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION Dividends	7	2569563	2226465 1195000
RETAINED PROFIT FOR THE FINANCIAL YEAR	15	1414563	2222222

BALANCE SHEET AT 30 APRIL 1990

	<u>Note</u>	1990	<u>1989</u>
FIXED ASSETS		£	٤
	•	0004615	0001400
Tangible fixed assets	8	9094615	8891438
CUBRENT_ASSETS			
Stocks	9	6153351	6080095
Debtors	10	9497141	7994673
Cash at bank and in hand		1050651	1013995
Α.			
		16701143	15088763
CREDITORS DUE WITHIN ONE YEAR	11	13744326	13544245
war evangue (CCDMC		2055045	171.510
NET CURRENT ASSETS		2956817	1544518
TOTAL ASSETS LESS CURRENT LIABILITIES		12051432	1,0435956
CREDITORS DUE AFTER ONE YEAR	. 12	225913	
PROVISIONS FOR LIABILITIES AND CHARGES	13	670000	695000
NET ASSETS EMPLOYED		11155519	9740956
CAPITAL AND RESERVES			i
Called up share capital	14	800000	800000
Share premium account	15	825543	825543
Revaluation reserve	15	151909	151909
Profit and loss account	15	9378067	7963504
		11155519	9740956

These accounts were approved by the Board of Directors on 3 July 1990 and are signed on their behalf by

R N bUFFIN Director

G C BOTTING Director

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 30 APRIL 1990

SOURCE OF FUNDS	<u>£</u>	<u>£</u>	<u>198</u>	<u>£</u>
Profit on ordinary activities before taxation Adjustment for items not involving the movement of funds:		4003193		3451465
Depreciation Profit on sale of tangible fixed assets - external - inter group	935502 (39131) (846)	895525	776107 (23340) (7408)	745359
TOTAL GENERATED FROM OPERATIONS		4898718		4196824
FUNDS FROM OTHER SOURCES				
Sale of tangible fixed assets - external - inter group	102427 39157	141584	228111 165757	393868
APPLICATION OF FUNDS		5040302		4590692
Purchase of tangible fixed assets - external - inter group Dividends paid Tax paid	1226921 13365 1155000 1683771	4079057	3167421 490906 1195000 746679	5600006
(INCREASE) / DECREASE IN WURKING CAPITAL		961245		(1009314)
Stocks Debtors	(73256) (1502468)		(1002092) (111556)	
Creditors due within one year (excluding inter group short term borrowings)	557017	(1018707)	2567592	1453944
MOVEMENT IN NET LIQUID FUNDS		(57462)	-	444630
Opening balance		(1668371)		(2113001)
Closing balances: Cash at bank and in hand Bank overdrafts due within one year Bank overdrafts due after one year Inter group borrowings	1050651 (17571) (225913) (2533000)	/1705000	1013995 (20366) (2662000)	/165ADB1
MOVEMENT DURING THE YEAR		(1725833)		444630

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

Accounting Convention

The accounts are prepared under the historical cost convention adjusted for the revaluation of certain tangible fixed assets. Depreciation

All tangible fixed assets, other than freehold land and assets in the course of Construction, are depreciated on a straight-line basis at annual rates calculated to write off their cost or valuation over the term of their useful lives, as follows: Freehold buildings Leasehold properties

10 to 50 years

the unexpired period of each lease or such shorter period as is considered appropriate.

4 to 15 years.

Plant, machinery and vehicles Deferred texation

Deferred taxation is provided on the liability method to the extent that it is probable a liability will crystallise in the foreseeable future. Advance corporation tax

Advance corporation tax is carried forward only to the extent that it is recoverable in the foreseeable future. Stocks

Stocks are valued at the lover of cost and net realisable value. Returnable containers

Containers are charged out to customers and credited on return, and a provision is deducted from debtors for the amount by which the estimated amount of credits to be given exceeds the underlying value of containers Leased assets

The Company has no material finance leases. assets are charged against profits as incurred. The rental costs of all leased TURNOVER

2.

Turnover relates to the merchanting of chemicals, excluding VAT, but including sales within the group.

ELLIS + EVERARD CHEMICALS LIHITED 30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

3.	OPERATING PROFIT	<u>1990</u> £	<u>1989</u> £
	Operating profit is arrived at after charging:		
	Depreciation	935502	776107
	Directors' emoluments including pension scheme centributions (note 5)	191440	237112
	Auditors' remuneration	13600	13600
	Hire and rental charges - plant and vehicles	130682	175383
	- property	157880	173366
	After crediting:		
	Profit on sale of tangible fixed assets	39977 ======	30748
4.	INTEREST PAYABLE (NET)		
	Interest receivable:		
	Inter group	# =	19071
	Interest payable:		
	Loans repayable within 5 years	28951	121400
	Inter group	354232	135098
		383183	256498
	Interest payable (net)	383183	237427

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

5.	EMPLOYEES	<u> 1930</u> <u>£</u>	<u>1989</u> <u>£</u>
	Employee costs during the year amounted to:		
	Wages and Salaries	4210229	3912853
	Social security costs	319853	293071
	Other pension costs	270847	274349
	Compensation, ex gratia and net redundancy peyments	28946	34539
		4829875	4514812

The average number of employees during the year was made up as follows:

	<u>1990</u> <u>No.</u>	<u>1989</u> <u>No.</u>
Menual	148	146
ather	241	256
	389	402
	=====	====

The emoluments of directors including estimated benefits but excluding pension scheme contributions were:

Highest paid director

36663 50256

Other directors:

Other directors.	<u>1990</u> <u>No.</u>	<u>1989</u> No.
£ 0 ~ 5,000	5	3
£ 5,001 - 10,000	-	1
£ 15,001 - 20,000	1	_
£ 30,001 - 35,000	-	3
£ 35,001 - 40,000	3	-
£ 40,001 - 45,000	-	1

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

6.	TAXATION ON PROFIT ON ORDINARY ACTIVITIES	1990	1989
	Taxation on the profit for the year:	<u>£</u>	<u>£</u>
	Corporation tax at 35 % (1989 - 35 %) Deferred texation	1450000 (25000)	1250000 (25000)
		1425000	1225000
	Under provisior in prior years	8630	
		1433630	1225000
7.	DIVIDENDS	,	
	Paid: Interim Paid: Final	400000 755000	430000 765000
		1155000	1195000

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

8. TANGIBLE FIXED ASSETS

	Land and buildings	Plant, machinery and vehicles	Payments on account and assets in course of construction	Total
	£	£	£	£
Cost or valuation				_
At 30 April 1989	6506376	4914443	88566	11509385
Additions	A1	₩₩	1226921	1226921
Disposals	(5500)	(665195)		(670695)
Inter group - additions		13365		13365
- disposals		(57121)		(57121)
Reclassifications	207206	1076257	(1283463)	
				<u> </u>
At 30 April 1990	6708082	5281749	32024	12021855
				12021633
At professional				
valuation 1987	2673000			0550044
At cost	4035082	5281749	32024	2673000
			32024	9348855
	550000			
	6708082	5281749	32024	12021855
				
Depreciation				
At 30 April 1989	211052	2406895		
Charge for the year	170195	765307		2617947
Disposals	(5500)	(601899)		935502
Inter group disposals		(18810)		(607399)
•		1100107		(18810)
At 30 April 1990	375747	2551493		
				2927240
Net book value				
At 30 April 1990	6332335	2730256	32024	0004545
	222222	======	32024	9094615
	ı		~~~~~~	=======
At 30 April 1989	6295324	2507548	88566	0001400
	=======	======	00000	8891438
				

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

The net book value of land and buildings is analysed as follows:

	<u>1990</u> £	<u>1989</u> £
Freehold	3696438	3711097
Long leasehold	2469038	2423241
Short leasehold	166859	160986

	6332335	6295324
	E=====	======

The amount of land and buildings included above at cost or valuation determined according to the historical cost accounting rules is as follows:

	<u>1990</u> £	<u>1989</u> £
Cost Depreciation	7135156 1041225	6933450 787629
Net book value	6093931	6145821
	# = = = = = = = = = = = = = = = = = = =	======

The non-depreciable element of land and buildings amounts to £ 1269000 (1989 - £ 1269000)

9. STOCKS

	<u>1990</u> £	<u>1989</u> £
Goods for resale	4914863	4970096
Containers and consumables	1238488	1109999
	6153351	6080095
	222222	******

10. DEBTORS

Trade debtors	9053721	7700549
Amounts oved by fellow subsidiaries	178140	82071
Other debtors	12313	95115
Prepayments and accrued income	252967	116938
	9497141	7994673
	=======	samana

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

11.	CREDITORS DUE WITHIN ONE YEAR	<u>1990</u> <u>£</u>	<u>£</u>
	Bank overdrafts Trade creditors Amounts owed to parent company: - Trading amounts - Advance corporation tax - Short term borrowings Amounts owed to fellow subsidiaries: - Trading amounts Advance corporation tax Corporation tax Value added tax Other creditors Accruals	17571 8069331 219897 416000 2117000 459511 251667 915332 435634 250573 591810	20356 7882681 105242 2662000 448025 255000 1137140 420633 239988 372970
12.	CREDITORS DUE AFTER ONE YEAR		
	Bank overdraft repayable after 5 years	225913	

The bank overdreft repayable after 5 years is drawn down under the groups evergreen facility. This facility can only be withdrawn with 5 years notice.

13. PROVISIONS FOR LIABILITIES AND CHARGES

taxation deferred by accelerated		
capital allowances	670000	695000
	******	=======
Movements in provision for deferred taxation vere:		
Balance at 30 April 1989	695000	720000
Transfer to profit and loss account	(25000)	(25000)
	 	
Balance at 30 April 1990	670000	695000
	======	=======

No provision for deferred taxation is considered necessary on the surplus arising from the revaluation of land and buildings. Should any revalued property be disposed of it is considered that the tax on any capital gain arising would be deferred indefinitely by means of "rollover relief".

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

14.	SHARE CAPITAL	<u>1990</u> £	<u>1989</u> £
	Authorised, allotted, called up and fully paid:		
	800,000 ordinary shares of £1 each	800000	800000
15.	RESERVES		
	Share premium account		
	Balance at 30 April 1989 and 30 April 1990	825543 ======	
	Revaluation reserve		
	Balance at 30 April 1989 and 30 April 1990	151909	
	Profit and loss account		
	Balance at 30 April 1989	7963504	
	Retained profit for the financial year	1414563	
	Balance at 30 April 1990	9378067	
16.	FUTURE OPERATING LEASE COMMITMENTS		
	•	<u>1990</u> £	<u>1989</u> £
	Property rentals due within 1 year	-	_
	On leases expiring:	162168	162168
	- after 5 years	======== 10\(\alpha\)	107190
	Other lease rentals due within 1 year		
	On commitments expiring: - within 1 year	6994	46254
	- within 2 - 5 years		15575
		6994	61829

S======

30 APRIL 1990

NOTES ON THE FINANCIAL STATEMENTS

17.	CAPITAL COMMITMENTS	<u>1990</u> £	<u>1989</u> £
	Capital expenditure committed	739905	202862
	Capital expenditure authorised by the directors but not yet committed	1764425	1701488
		1704423	1701488
		2504330 ======	1904350

18. CONTINGENT LIABILITIES

There is a fixed charge over certain properties owned by the Company and a floating charge over all other assets, as security for an issue of 7.25 % debenture stock 1987/92 by Ellis & Everard plc. The value of debenture stock in issue at 30 April 1990 amounted to £ 191000 (1989 - £ 214000).

The Company has guaranteed the borrowings of certain other Group companies under evergreen Group borrowing facilities for five years, which at 30 April 1990 amounted to £ 13579000.

19. PENSIONS

The Company is a member of the Ellis & Everard group which operates a number of pension schemes worldwide. The main United Yingdom scheme, the Ellis & Everard Company Pension Scheme (1978) is of the defined benefit type and covers the majority of the employees of the Company. The total pension cost for the Company is shown in note 5. The pension costs are assessed in accordance with the advice of independent qualified actuaries. The scheme was the subject of a full actuarial valuation in 1988, particulars of this valuation are included in the accounts of Ellis & Everard plc.

There were no outstanding or overpaid contributions as at 30 April 1990 (1989 = £ nil).

20. HOLDING COMPANY

The ultimate holding company is Ellis & Everard plc which is incorporated in the United Kingdom.