ARONAUTICAL & GENERAL INSTRUMENTS LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

WEDNESDAY

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COMPANIES HOUSE

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COMPANY INFORMATION

Directors	David Hyde
	Richard Elkington
Company number	00138853
Registered office	Fleets Point
	Willis Way
	Poole .
	Dorset
	BH15 3SS .
Auditor	PricewaterhouseCoopers LLP
	Chartered Accountants and Statutory Auditors
	Savannah House
	3 Ocean Way
	Southampton
	SO14 3TJ
Bankers	HSBC Bank Plc
Dankers	PO Box 68
	130 New Street
	Birmingham
	B2 4JH

STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The directors present the strategic report for the year ended 31 March 2022.

The principal activity of the Company is the design, development and manufacture of aviation and naval systems.

Business Review

The profit for the financial year amounted to £1,811,000 (2021: £1,999,000) although revenue decreased £1.5m year on year, which was the knock on effect of lower order bookings from international customers, primarily caused by a slow down due to Covid 19 order placement delays. Improved cost control led to reductions in cost of sales and administrative expenses, which significantly offset the revenue impact. Order booking activity has now recovered and is consistent with pre-covid levels since the year end.

Revenue was lower than 2021 at £13,933,000 (2021: £15,416,000). In FY22 there was a decrease in aftermarket sales compared to 2021, especially for the naval technology market (turnover note 3 provides detailed analysis of turnover by geographical market).

The Company's net assets at the year end were £12,735,000 (2021: £24,524,000).

There is a decrease in net current assets of £12,058,000 to £12,217,000 (2021: £24,275,000) primarily due to a decrease in amounts owed by group undertakings of £13,062,000 as a result of a dividend payment to Aeronautical & GI Holdings Limited. As a result of improved trading performance, the closing cash balance at the reporting date had increased to £405,000 (2021: £357,000).

The Company is looking for revenue to return to previous levels in the next 2 years. The Company is also looking to grow profit organically by growing market share and continuing to reduce costs through business improvement programmes.

Principal risks and uncertainties

The Company considers the key risks as financial, operational and commercial.

Financial risks are mitigated through careful management of liquidity funding coupled with the hedging of foreign exchange risk. Additionally, the Company is exposed to credit risk, which it manages through customer vetting, management of terms of trade and close monitoring of aged debt.

Operational risk is managed through a combination of internal monitoring activities and external compliance audits, close and transparent management reporting and maintaining appropriate levels of insurance. Business improvement and quality programmes are operated within the Company and are regularly reviewed and updated.

Commercial risk is managed through developing products which require complex technical characteristics in niche markets requiring high levels of competitive barriers to entry and the maintenance of high standards of quality.

There is a high level of transparency and accountability of the Company operations to the Board of Directors.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Key performance indicators

The Company monitors and reports KPIs covering all aspects of the business to the Board of Directors of the ultimate parent company. The main indicators are discussed below.

The Company's revenue has decreased from £15,416,000 to £13,933,000.

There was an increase in EBITDA from £2,143,000 to £2,145,000 mainly due savings in administrative expenses. EBITDA is calculated as operating profit of £1,867,000 (2021: £1,983,000) adding back depreciation of £157,000 (2021: £118,000) and amortisation of £121,000 (2021: £42,000).

The order book has increased by £1,993,000 (£9,405,000 to £11,398,000) due to significant multi-year orders in the year.

Cash and cash equivalents have increased by 13% from £357,000 to £405,000.

The directors are satisfied with the performance against these KPIs. Revenue is expected to return to previous levels in the next 2 years, due to the increased volume of defence sales.

Directors' duties under s172(1)

The directors of the Company must act in accordance with a set of general duties. These duties are detailed in section 172 of the UK Companies Act 2006 and include a duty to promote the success of the Company for the benefit of its members as a whole.

The directors fulfil these duties through engagement with employees, suppliers and customers, and shareholders and these are detailed as follows:

Engagement with employees

Employee involvement is promoted through regular consultation on issues concerning business performance, working conditions, industry trends and future developments. The Company continues to keep staff informed and involved through communication channels such as email, newsletter and town hall presentations.

Applications for employment by disabled persons are always fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the Company continues and the appropriate training is arranged. It is the policy of the Company that the training, career development and promotion of a disabled person should, as far as possible, be identical to that of a person who does not suffer from a disability.

Engagement with customers, suppliers, and others

Customers

Every customer has a team continually engaging with them and adapting our approach to ensure their needs are met. Formal feedback is obtained and reviewed at all levels of our organisation to ensure we continuously improve and evolve our business processes and delivery solutions.

Suppliers

In addition to day-to-day engagement through normal business activity, we actively engage with key partners through a series of 'Board to Board' meetings with executive team members and their counterparts in other key industry partners.

We engage with our suppliers through regular review meetings. This engagement ensures we are partnering effectively to support our customers.

Regulators

We engage with regulators via meetings, audits and reports. Through engagement we are able to ensure we continue to meet the high standards expected by regulators.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Shareholders

The Company makes distributions to their shareholders by the use of dividend payments at the discretion of the ultimate parent company.

This report was approved by the board on 23 September 2021 and signed on its behalf.

On behalf of the board

David Hyde Director

Date: 17th February 2023

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The directors present their annual report and financial statements for the year ended 31 March 2022.

Results and dividends

The results for the year are set out on page 12.

Ordinary dividends were paid amounting to £13,600,000 (2021: £nil). The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

David Hyde

Richard Elkington Thomas Burley

(Appointed 6 May 2022) (Resigned 6 May 2022)

Qualifying third party indemnity provisions

The Company has entered into indemnity deeds with all its current Directors containing qualifying third-party indemnity provisions, as defined in Section 234 of the Companies Act 2006, under which the Company has agreed to indemnify each Director in respect of certain liabilities, which may be attached to them as Directors of the Company or any of its subsidiaries.

All such indemnity provisions are in force during the year and as at the date of this Directors' report.

Auditor

The auditors, PricewaterHouseCoopers LLP, have completed the audit of the financial statements for the year ended 31 March 2022. Azets Audit Services will be appointed as auditor to the Company for the next financial period in accordance with section 485 of the Companies Act 2006.

Directors' confirmations

In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- they have taken all steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Principal risks and uncertainties

The Company's principal risks and uncertainties are included in the Strategic Report.

Financial risk management

The Company is exposed to a variety of financial risks as a result of its operations, these are the effect of changes in liquidity risk, credit risk and foreign currency.

Liquidity risk

The Company aims to mitigate liquidity risk by managing cash generated by its operations. The Company manages this risk through a weekly rolling cash flow forecast to monitor expected cash requirements in the future. The Company is party to a cross-guarantee securing the overdraft and certain other financing facilities of other group companies.

Credit risk

The Company considers credit risk to be low due to the nature of the customer base and levels of direct and indirect government contracts. The Company monitors credit limits and carries out credit checks to minimise credit risk.

Foreign currency risk

The Company has exposure to a number of foreign currencies through its purchases and sales of products. Exposure is principally to US dollars and Euros. The Company takes out forward foreign currency contracts to partially mitigate this risk, consistent with the group's policy of hedging against known and highly probable exposures for a 12 month forward period. Given the size of the Company the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board.

Future developments

A review of the business and the future developments of the Company are presented in the Strategic Report on page 1.

Going Concern

Given the interrelationship between the Company and it's fellow UK subsidiaries, all of which are headed by AGI UK Acquisition Limited, the Directors review the forecasts and projections of the wider UK group headed by AGI UK Acquisition Limited ("the Group") taking account of reasonably possible changes in trading performance to assess the ability of the Group, and therefore the Company, to continue as a Going Concern.

Following a group restructure and consequent refinancing in April 2022, the Group has no external debt and is funded through intercompany loans from TMS Group Holdings LLC. Whilst the Group is forecast to remain cash generative, it will from time to time require additional funding from the parent, and also assurance that the loan balances will not be recalled.

Therefore, the Group receives confirmation from its parent company, TMS Group Holdings LLC, that it will support each of AGI UK Acquisition Limited and its subsidiaries, for a period of not less than 12 months from the approval of these financial statements.

After assessing the principal risks the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

On behalf of the board	
David Hyde Director	
Date:17th February 2023	

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law).

Under Company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Report on the audit of the financial statements

Opinion

In our opinion, Aeronautical & General Instruments Limited's financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Balance Sheet as at 31 March 2022; the Statement of Comprehensive Income and the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the Company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Report on the audit of the financial statements (CONTINUED)

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 March 2022 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on the audit of the financial statements (CONTINUED)

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the Company and industry, we identified that the principal risks of non-compliance with laws and regulations related to defence contracting and export control, anti-bribery and corruption legislation, and environmental legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as tax legislation and the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting of inappropriate journal entries to increase revenue or reduce expenditure, and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Discussions with management at multiple levels across departments within the business throughout the year, as well as at year end. These discussions have included consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Challenging assumptions and judgements made by management in their significant accounting estimates, in particular in relation to long-term contract accounting;
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations;
- Incorporating elements of unpredictability into the audit procedures performed.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

For and behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditor

Southampton

17 February 2023

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STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

	_		
		2022	2021
	Notes	£000	£000
Turnover	3	13,933	15,416
Cost of sales		(7,738)	(8,732)
Gross profit		6,195	6,684
Administrative expenses		(4,559)	(4,915)
Other operating income		231	214
Operating profit	5	1,867	1,983
Interest receivable and similar income	9	545	423
Interest payable and similar expenses	10	(379)	(300)
Profit before taxation		2,033	2,106
Tax on profit	11	(222)	(107)
Profit and total comprehensive income for	· the		
year		1,811	1,999
			

The statement of comprehensive income has been prepared on the basis that all operations are continuing operations.

The notes on pages 15 to 31 form part of these financial statements.

BALANCE SHEET AS AT 31 MARCH 2022

		2022	2	2021	
	Notes	£000	£000	£000	£000
Fixed assets					
Intangible assets	13		459		254
Tangible assets	14		751		760
			1,210		1,014
Current assets					
Stocks	16	3,245		3,145	
Debtors	17	15,221		26,788	
Cash at bank and in hand		405		357 ————	
		18,871		30,290	
Creditors: amounts falling due within				00,200	
one year	18	(6,654)		(6,015)	
Net current assets			12,217		24,275
			-		
Total assets less current liabilities			13,427		25,289
Provisions for liabilities					
Provisions	19	(401)		(598)	
Deferred tax liability	20	(291)		(167)	
			(692)		(765)
Net assets			12,735		24,524
net assets			====		====
Capital and reserves					
Called up share capital	22		928		928
Share premium account			233		233
Profit and loss reserves			11,574		23,363
Total equity			12,735		24,524
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The financial statements were approved by the board of directors and authorised for issue on 17th February 2023. and are signed on its behalf by:

ياليالي David Hyde Director

Company Registration No. 00138853

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Share capital £000	Share premium account £000	Profit and loss reserves £000	Total
Balance at 1 April 2020		928	233	21,364	22,525
Year ended 31 March 2021: Profit and total comprehensive income for the year			-	1,999	1,999
Balance at 31 March 2021		928	233	23,363	24,524
Year ended 31 March 2022: Profit and total comprehensive income for the year Dividends	12		-	1,811 (13,600)	1,811 (13,600) ———
Balance at 31 March 2022		928	233	11,574	12,735

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

Company information

Aeronautical & General Instruments Limited is a private company limited by shares incorporated in England and Wales. The registered office is Fleets Point, Willis Way, Poole, Dorset, BH15 3SS.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £000.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

This Company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this Company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The Company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: Interest
 income/expense and net gains/losses for financial instruments not measured at fair value; basis of
 determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair
 value changes recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

The financial statements of the Company are consolidated in the financial statements of AGI UK Acquisition Limited . These consolidated financial statements are available from its registered office, Fleets Point, Willis Way, Poole, Dorset, BH15 3SS.

1.2 Going concern

Given the interrelationship between the Company and it's fellow UK subsidiaries, all of which are headed by AGI UK Acquisition Limited, the Directors review the forecasts and projections of the wider UK group headed by AGI UK Acquisition Limited ("the Group") taking account of reasonably possible changes in trading performance to assess the ability of the Group, and therefore the Company, to continue as a Going Concern.

Following a group restructure and consequent refinancing in April 2022, the Group has no external debt and is funded through intercompany loans from TMS Group Holdings LLC. Whilst the Group is forecast to remain cash generative, it will from time to time require additional funding from the parent, and also assurance that the loan balances will not be recalled.

Therefore, the Group receives confirmation from its parent Company, TMS Group Holdings LLC, that it will support each of AGI UK Acquisition Limited and its subsidiaries, for a period of not less than 12 months from the approval of these financial statements.

After assessing the principal risks the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.3 Turnover

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- · the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- · the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably;
 and
- the costs incurred and the costs to complete the contract can be measured reliably.

Long term contract accounting is applied where a contract is specifically negotiated for the construction of an asset or a combination of assets that are closely interrelated or interdependent in terms of their design, technology and function or their ultimate purpose or use. Therefore revenue is recognised on a percentage of completion basis whereby a portion of the contract revenue is recognised based on contract costs incurred to date. This is primarily by reference to total cost or labour hours dependant what best reflects the underlying effort, compared with total estimated costs at completion. Profits are determined once the outcome of the contract can be assessed with reasonable certainty, after making reserves against all anticipated costs, including possible warranty claims. Where billing milestones is considered to be a fair proxy for percentage of completion on a contract, revenue is then recognised based on the achievement of specified contractual billing milestones.

Where contracts are subject to bill and hold arrangements, title passes to the customer and sales are recognised on the billing date. Further to this, inventory is on hand at the year end and ready for delivery, the buyer has accepted title of the goods and agreed a deferred delivery date, standard payment terms apply to invoices raised and delivery of goods remains probable.

1.4 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.5 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Expenditure costs related to development are specific project costs, which are separately identifiable, measurable and management are satisfied as to the ultimate technical and commercial viability of the project. Development costs are capitalised when recoverability can be assessed with reasonable certainty.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computer software Development costs

3 years straight line

3 years straight line

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold improvements
Plant and equipment
Fixtures and fittings and tooling

10% to 25% straight line 10% to 25% straight line

10% straight line

Computer equipment 20% to 33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.7 Impairment of fixed assets

At each reporting period end date, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Company's balance sheet when the Company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associate's or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the Company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to self the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

Derecognition of financial liabilities

Financial liabilities are derecognised when the Company's contractual obligations expire or are discharged or cancelled.

1.11 Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the Company.

1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the Company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.13 Provisions

Provisions are recognised when the Company has a legal or constructive present obligation as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.15 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.16 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.17 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

2 Judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

2 Judgements and key sources of estimation uncertainty

(Continued)

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Stock provisioning

The Company manufactures and sells aviation and marine systems from the United Kingdom. As a result it is necessary to consider the recoverability of the cost of inventory and the associated provisioning required. When calculating the inventory provision, management considers the nature and condition of the inventory, as well as applying assumptions around anticipated ability to sell finished goods and future usage of raw materials. See note 16 for the net carrying amount of the inventory and associated provision.

Revenue recognition for long term contracts

For long term fixed price contracts the Company recognises the revenue once the outcome of the contract can be reliably estimated, and recognises revenue according to the stage of completion of the contract, on a percentage of completion basis. Reliable estimation of both the outcome and the revenue to be recognised in the year requires management to assess for each such contract the stage of completion, future costs in fulfilling the contract and collectability of resulting debtors. A provision is recognised for those contracts where a loss is estimated on the total contract. No provisions have been required to be recognised in the current and prior year.

Warranty provisions

In assessing the need for, and valuation of, a warranty provision at each year end, management make a provision using past experience of historical claims and for specific claims known at the year end date. See Note 19 for the provision recognised in the current year.

3 Turnover

	2022 £000	2021 £000
Turnayar analysed by along of bysiness	£UUU	2000
Turnover analysed by class of business	10.005	40.500
Sales of goods	10,605	13,522
Construction contracts	3,328	1,202
Rendering of services	_	692
	13,933	15,416
		=
	2022	2021
	£000	£000
	2000	~~~
Turnover analysed by geographical market	2000	2000
Turnover analysed by geographical market United Kingdom	3,695	3,210
United Kingdom	3,695	3,210
United Kingdom USA	3,695 5,190	3,210 6,313
United Kingdom USA	3,695 5,190	3,210 6,313

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

4	Other operating income		
		2022 £000	2021 £000
	Royalty receivable	96	139
	Consulting income	-	48
	Research & development tax credits	135	27 ====
5	Operating profit	•	
		2022	2021
	Operating profit for the year is stated after charging/(crediting):	£000	£000
	Exchange differences apart from those arising on financial instruments	c.c	200
	measured at fair value through profit or loss	65 283	280
	Research and development costs		96 118
	Depreciation of owned tangible fixed assets	157	8
	(Profit)/loss on disposal of tangible fixed assets	(4) 121	42
	Amortisation of intangible assets	121	42
	(Profit)/loss on disposal of intangible assets	5,316	4,357
	Cost of stocks recognised as an expense	(68)	4,35 <i>1</i> 137
	(Release of)/Additions to trade debtor provisions	182	182
	Operating lease rentals - land and buildings	32	60
	Other operating lease rentals	====	====
6	Auditors' remuneration		
		2022	2021
	Fees payable to the Company's auditors and associates:	£000	£000
	For audit services		
	Audit of the financial statements of the Company	53 	<u>40</u>
	For other services		
	Other taxation services	6	5
	All other non-audit services	-	5
		6	10

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

/ Employees	7	Employees
-------------	---	-----------

The average monthly number of persons (including directors) employed by the Company during the year was:

	2022 Number	2021 Number
Manufashuring	70	70
Manufacturing	78	78
Sales, administration and distribution	71	64
Total	149	142
	===	===
Their aggregate remuneration comprised:		
,	2022	2021
	£000	£000
Wages and salaries	5,735	6,014
-	612	509
Social security costs		
Pension costs	244	215
	6,591	6,738
	===	====

8 Directors' remuneration

All directors are remunerated by other group companies. £145,877 (2021: £171,109) was recharged to the Company in the year in respect of their costs.

9 Interest receivable and similar income

		2022 £000	2021 £000
	Interest income		
	Interest receivable from group companies	295	117
	Other income from investments		
	Gains on derivative instruments	250	306
	Total income	545	423
			==
10	Interest payable and similar expenses		
		2022	2021
		£000	£000
	Interest payable to group undertakings	93	20
	Losses on derivative instruments	282	270
	Other interest	4	10
		379	300

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

11	Taxation		
		2022 £000	2021 £000
	Current tax	2000	2000
	Adjustments in respect of prior periods	98	23
	Deferred tax	===	====
	Origination and reversal of timing differences	112	84
	Adjustment in respect of prior periods	12	-
	Total deferred tax	124	84
		==	
	Total tax charge	222	107
			=====
	The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:		he profit or
			he profit or
		year based on t	
		year based on t	2021
	loss and the standard rate of tax as follows:	year based on t 2022 £000	2021 £000
	loss and the standard rate of tax as follows: Profit before taxation	year based on t 2022 £000	2021 £000
	loss and the standard rate of tax as follows:	year based on t 2022 £000	2021 £000
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK	year based on t 2022 £000 2,033	2021 £000 2,106
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)	year based on t 2022 £000 2,033 386	2021 £000 2,106
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Non-deductible expenses	year based on to 2022 £000 2,033 = 386 31	2021 £000 2,106 ————————————————————————————————————
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Non-deductible expenses Non-taxable income	year based on to 2022 £000 2,033 386 31 (17)	2021 £000 2,106
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Non-deductible expenses Non-taxable income Adjustments in respect of prior years	year based on to 2022 £000 2,033 386 31 (17) 110	2021 £000 2,106

In the Spring Budget 2021, the Government announced that from 1 April 2023 the corporation tax rate will increase to 25%. This proposal was substantively enacted 24 May 2021 and therefore the effects of the rate change are included in these financial statements.

12 Dividends

	2022	2021	2022	2021
	Per share	Per share	Total	Total
	Pence	Pence	£000	£000
Ordinary shares				
Final paid	1.47	-	13,600	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

13	Intangible fixed assets					
	_			Computer software	Development costs	Total
				£000	£000	£000
	Cost					
	At 1 April 2021			256	62	318
	Additions - internally developed			-	258	258
	Additions - separately acquired			68		68
	At 31 March 2022			324	320	644
	Amortisation and impairment					
	At 1 April 2021			61	3	64
	Amortisation charged for the year			84 ———		121
	At 31 March 2022			145	40	185
	Carrying amount					
	At 31 March 2022			179 ———	280 =====	459 ———
	At 31 March 2021			195	59 ====	254 ———
14	Tangible fixed assets					
		Leasehold improvements	Plant and equipment	Fixtures and fittings and tooling	Computer equipment	Total
		£000	£000	£000	£000	£000
	Cost ·			•		
	At 1 April 2021	794	717	383	592	2,486
	Additions	-	104	7	37	148
	Disposals		(18)			(18)
	At 31 March 2022	794 ——	803	390	629	2,616
	Depreciation and impairment					
	At 1 April 2021	642	384	284	416	1,726
	Depreciation charged in the year	28	44	11	· 74	157
	Eliminated in respect of disposals	-	(18)	-	-	(18)
	At 31 March 2022	670	410	295	490	1,865
	Carrying amount					
	At 31 March 2022	124 ===	393	95 ——	139 ====	751
	At 31 March 2021	152	333	99	176	760
		===			====	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

15	Financial instruments		
	•	2022	2021
		£000	£000
	Financial assets that are measured at amortised cost		
	Trade debtors	3,847	3,730
	Amounts owed by group companies	9,364	21,461
	Other debtors	119	147
	Accrued income	1,418	972
		14,748	26,310
	Financial assets that are measured at fair value through profit or loss		
	Derivative financial instruments	1	14
		14,749	26,324
			
	Financial liabilities that are measured at amortised cost		
	Trade creditors	2,100	2,300
	Amounts owed to group companies	3,280	2,308
	Accruals	506 ———	846 ———
		5,886	5,454
	Financial liabilities that are measured at fair value through profit or loss		
	Derivative financial instruments	19 	-
		5,905	5,454
			
16	Stocks	0000	2004
		2022	2021
		£000	£000
	Raw materials and consumables	2,043	1,753
	Work in progress	1,202	1,392 ———
		3,245	3,145

The difference between purchase price or production cost of stock and its replacement cost is not material. Stocks are stated after provisions for impairment of £1,126,404 (2021: £1,033,829).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

17	Debtors		
		2022	2021
	Amounts falling due within one year:	0003	0003
	Trade debtors	3,847	3,730
	Corporation tax recoverable	150	189
	Amounts owed by group undertakings	9,364	21,461
	Derivative financial instruments	1	14
	Other debtors	119	147
	Prepayments and accrued income	1,740	1,247
		15,221	26,788
		· <u>—</u>	======

Trade debtors are stated after provisions for impairment of £3,000 (2021: £88,000).

Amounts owed by group undertakings are unsecured and repayable on demand. Interest has been charged on \$1,870,000 (2021: \$1,645,000) at 5.8360% and £5,383,000 (2021: £2,890,000) at 5.8360%. All other amounts owed by group undertakings are interest free.

18 Creditors: amounts falling due within one year

	2022	2021
	£000	£000
Trade creditors	2,100	2,300
Amounts owed to group undertakings	3,280	2,308
Taxation and social security	179	176
Derivative financial instruments	19	-
Accruals and deferred income	1,076	1,231
	6,654	6,015
		====

Amounts owed to group undertakings are unsecured and repayable on demand. Interest has been charged on \$3,050,000 (2021: \$1,650,000) at 5.8360%. All other amounts owed by group undertakings are interest free.

19 Provisions for liabilities

·	£000	2021 £000
Warranty provisions	401	598

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

19	Provisions for liabilities	(Continued)
	Movements on provisions:	Warranty provisions £000
	At 1 April 2021	598
	Additional provisions in the year	172
	Reversal of provision	(239)
	Utilisation of provision	(130)
	At 31 March 2022	401
		=

The provision represents the best estimate of the potential exposure on customer claims against work carried out. It is expected that any transfer of economic benefits will occur within two years.

20 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the Company and movements thereon:

	Liabilities 2022	Liabilities 2021
Balances:	£000	£000
Accelerated capital allowances	291 ——	167 =====
Movements in the year:		2022 £000
Liability at 1 April 2021 Charge to profit or loss		167 124
Liability at 31 March 2022		291

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances.

21 Retirement benefit schemes

Defined contribution schemes	2022 £000	2021 £000
Charge to profit or loss in respect of defined contribution schemes	244	215

The Company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Company in an independently administered fund. Contributions totalling £339,000 (2021: £nil) were payable to the fund at the reporting date and are included within creditors.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

22	Share capital				
		2022	2021	2022	2021
	Ordinary share capital	Number	Number	£000	£000
	Issued and fully paid				
	Ordinary shares of £1 each	928,489	928,489	928	928
	•	<u> </u>			

23 Financial commitments, guarantees and contingent liabilities

As part of the normal process of trade, BNP Paribas provides certain performance and advance payment guarantees required by some customers in relation to contracts entered by the group. In return, the group provides the bank with counter indemnities for the granting of such guarantees, which amounted to £455,000 at 31 March 2022 (2021: £710,000).

The Company has indemnified BNP Paribas in connection with a duty deferment in favour of HM Revenue & Customs in the sum of £160,000 (2021: £440,000).

At the year end date the Company had guaranteed or had joint and several liability for drawn AGI Holdings LLC bank facilities of £42,459,000 (2021: £40,836,000) provided to certain group companies.

24 Operating lease commitments

Lessee

At the reporting end date the Company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	£000	£000
Within one year	238	236
Between two and five years	797	767
In over five years	80	76
	1,115	1,079

25 Events after the reporting date

AGI Holdings LLC on 29 April 2022 was merged with Trident Maritime Systems LLC, a commonly controlled Company by JF. Lehman & Company. This merger enabled the AGI Group including Aeronautical & General Instruments Limited to repay its previous BNP Paribas banking facility (this facility was shown as ending in less than 12 months from the date of signing in the 2021 financial accounts of the Company). The AGI Group is now part of the Trident Maritime Systems credit facility with Barings Finance LLC of which AGI US Acquisition, an intermediate parent company, is a named borrower.

26 Related party transactions

Related party transactions consist of transactions with other members of the AGI Holdings LLC Group and J F Lehman & Co, the manager of JFL Equity Investors III, L.P.

During the year J F Lehman & Co charged management fees and expenses to the Company totalling £231,000 (2021: £442,000). At the end of the year £489,000 (2021: £244,000) was outstanding.

The Company is exempt from disclosing other related party transactions as they are with other companies that are wholly owned within the group under the same ultimate controlling party.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

27 Ultimate controlling party

The Company's immediate parent undertaking at 31 March 2022 is Aeronautical & GI Holdings Limited, a Company incorporated in England & Wales. The ultimate parent company is TMS Group Holdings LLC , a Company formed in Delaware in the United States. The directors consider that JFL Equity Investors III, L.P. and its affiliated funds are the ultimate controlling party of the group. The only publicly available consolidation that the Company is included in is AGI UK Acquisition Limited. The addresses of these companies are as follows:

Aeronautical & GI Holdings Limited: Fleets Point, Willis Way, Poole, Dorset, BH15 3SS, UK

TMS Group Holdings LLC: 780 Bristol Road, Southampton, PA 18966, United States

JFL Equity Investors III, L.P: 2001 Jefferson Davis Hwy Suite 607, Arlington, VA 22202, United States

AGI UK Acquisition Limited: Fleets Point, Willis Way, Poole, Dorset, BH15 3SS, UK