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# ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 29 JANUARY 1977

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- total on the Accounts	***	***	454		71	15

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## J E BEALE LIMITED

REGISTERED OFFICE:

11-21 Commercial Road

Bournemouth

DIRECTORS:

Norman B Beale (Chairman)

Frank H Beale
Ronald W Beale
Anthony J Beale
Nigel B E Beale
Keith Priestley
Robin A Eve

BANKERS:

Midland Bank Limited

59 Old Christchurch Road

Bournemouth

AUDITORS:

Malpas Simmons & Co.

Wootton Grange Wootton Mount Bournemouth

Neville Russell & Co. 30 Artillery Lane

Bishopsgate London E1

SOLICITORS:

Derek T Wilkinson & Co.

2b Poole Road Bournemouth

SECRETARY and REGISTRAR:

Keith Priestley

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#### NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Company for 1977 will be held at

## 36 OLD CHRISTCHURCH ROAD BOURNEMOUTH

on Saturday, 30th April, 1977 at 2.30 p.m. for the following purposes:

- 1 Receive and adopt the Report of the Directors and the Accounts for the year ended 29th January, 1977, and the Report of the Auditors thereon.
- 2 Declare a Dividend.

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- 3 Re-elect a Director.
- 4 Reappoint Auditors and authorise the Directors to fix their remuneration.
- 5 Transact any other ordinary business.

A Member entitled to attend and to vote at the above meeting may appoint a proxy to attend and to vote instead of him. A proxy need not be a Member of the Company.

By Order of the Board,

KEITH PRIESTLEY

Secretary

5th April 1977



#### CHAIRMAN'S STATEMENT

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Your Company's sales increased 18.7% during the year to just under £10 million, surpassing our estimate, and the profits increased by 35.5% to £392,000. It is most gratifying to your Board, the management and staff, that their efforts have been so successful in the present economic climate and it is appropriate at the outset that tribute should be paid to all the loyal, cheerful, hardworking people who make up the team.

The final dividend proposed brings the total distribution up to the maximum permitted under current legislation governing dividend restraint.

The policy to price competitively, constantly to study in depth the potential for increased profitability of each department, and to continue to monitor expenses carefully, has proved to be right. It is indeed good to see the sales increase of our stores exceeding that of most of the national chains and our profits continuing to increase in the present adverse conditions.

Your Company continues to look for opportunities for expansion outside our present trading area. We intend to avoid making any purchase which may be a drag on the parent company even in the early stages. We intend to use the strength of our tradition, not as a comfortable wall of history with which to protect ourselves from contemporary events, but as a solid base from which we can strike out into new fields.

The importance of industrial democracy has been highlighted in the Buliock Report. Your Company for some years has realised, and has acted on, the need for involvement and consultation at all levels. We are prepared to advance slowly and steadily but we resent Government interference based on hypotheses posed by those with limited practical experience.

Your Company, for greater efficiency, and in accordance with its Articles, has decided not to sanction the transfer of shares which would reduce a shareholding to less than 100 shares unless to eliminate that shareholding. It is hoped that shareholders will see fit to co-operate, in due course, by adjusting their holdings to conform.

Looking at the prospects for the year ahead, one cannot but be conscious of the uncertainties of future Government intervention and legislation. Real disposable incomes will continue to be reduced and our customers will inevitably cut back on discretionary purchases. Persistent competition and the difficulties of maintaining the service element essential to our image may well be parried by our flexibility in responding to rapidly changing conditions. Your Board is confident that your Company is well equipped to overcome most problems, for morale is higher than ever as a result of the figures now presented to you.

Re-B.R.J.

#### REPORT OF THE DIRECTORS

The Directors present their Report and Accounts for the year ended 29th January, 1977.

#### **ACTIVITIES**

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The principal activity of the Company is the operation of department stores, trading as Beales and Bealesons in Bournemouth and as Beales in Poole.

#### RESULTS

The Directors report a profit for the year, after taxation, of £181,633 (1976 £125,105).

#### DIVIDENDS AND RESERVES

The Directors recommend a final dividend of 5.04p per share on the Ordinary shares which together with the interim dividend of 1.3p per share paid on the 15th November, 1976, makes a total dividend of 6.34p per share for the year ended 29th January, 1977. This is equivalent to 9.76p (1976 9p) per share including the related tax credit.

Provision has been made for a final dividend of 4.39p per share on the Preferred Ordinary shares which, together with the interim dividend of 3.9p per share paid on 20th December, 1976, makes a total dividend of 8.29p per share for the year ended 29th January, 1977. This is equivalent to 12.76p (1976 7.8p part period) per share including the related tax credit.

Provision has also been made for a dividend of .1625p (.25p including the related tax credit) per share on the Management shares.

#### FIXED ASSETS

Particulars of the changes in fixed assets are shown in Note 7 to the Accounts.

The Directors are of the opinion that the aggregate market value of the Company's freehold and leasehold properties exceeds the book value but do not consider it appropriate to provide a detailed assessment having regard to the volatile nature of the property market at the present time.

#### **EXPORTS**

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The value of goods exported during the year amounted to £15,667.

## DONATIONS

Donations for charitable purposes of £607 were made during the year.

## REPORT OF THE DIRECTORS

(continued)

## DIRECTORS

The following have been Directors during the year. The interests of the Directors holding office on 29th January, 1977, in the shares of the Company, according to the register of Directors' interests, were as shown below:—

	5p Management Shares	£1 Ordi	nary Shares
		Beneficial Interests	Others
	29/1/77	29/1/77	29/1/77
N B Beale	23,660	54,280	23,904*
F H Beale	23,660	60,363	26,449*
R W Bcale	23,660	48,620	97,467*
A J Beale	23,660	20,624	37,407*
N B E Beale	23,660	14,879	
K Priestley	23,669	500	
R A Eve		<del></del>	

<sup>\*</sup>Duplication to the extent of 16,074 shares in respect of the Bealesons Staff Fund.

Mr. K Priestley retires at the Annual General Meeting and, being eligible, offers himself for re-election.

None of the Directors had a beneficial interest in any contract or arrangement to which the Company was a party during the period.

## **EMPLOYEES**

The average number of employees of the Company during the year was 904 and their aggregate remuneration was £1,682,620.

#### **AUDITORS**

Malpas Simmons & Co., Certified Accountants, and Neville Russell & Co., Chartered Accountants, have signified their willingness to be reappointed Auditors under Section 14 of the Companies Act 1976.

BY ORDER OF THE BOARD
KEITH PRIESTLEY

Secretary

3th April 1977

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REPORT OF THE AUDITORS TO THE MEMBERS OF J. E. BEALE LIMITED

We have examined the Accounts set out on pages 8 to 15, which have been prepared under the historical cost convention. In our opinion the Accounts give, under the convention stated, a true and fair view of the state of the Company's affairs at 26 h January. 1977, and of the profit, and source and application of funds for the year ended on that date, and comply with the Companies Acts 1948 and 1967

MALPAS SIMMONS & CO.
Bournemouth

NEVILLE RUSSELL & CO. London

5th April 1977

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# PROFIT AND LOSS ACCOUNT Year ended 29th JANUARY 1977

	Notes	1977 £	1976 £		
TURNOVER	2	£9,136,413	£7,696,169	O · 1	Koron Contraction
PROFIT BEFORE TAXATION	3	391,633	289,105		
TAXATION	5	210,000	164,000		
PROFIT AFTER TAXATION		181,623	125,105		
DIVIDENDS	6	80,682	69,289	-	
RETAINED PROFIT		100,951	55,816	Ŷ	
RESERVES at 1st February, 1976		395,225			
RESERVES at 29th January 1977		£496,176	339,409 +305,205	<u></u>	

The attached Notes form an integral part of these Accounts.

£395,225

## BALANCE SHEET 29th JANUARY 1977

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FIXED ASSETS DEFERRED ASSET	•••	Notes		1977 £ 1,969,648		1976 £ 1,879,220
CURRENT ASSETS	***	8		23,705		14,544
Stock Debtors Bank deposit and cash	₽## ●σ₩ ₩#∏	1	1,113,839 641,219 511,681 2,266,739		945,241 469,439 159,681 1,574,361	<b>)</b>
CURRENT LIABILITIES						
Creditors Taxation Bank overdraft Proposed dividends	ଷ୍ଟାଧ ଅ <b>ଖ</b> କଥନ		805,309 62,854 536,061 60,072 1,265,296		635,940 99,430 2,871 55,991 794,232	
NET CURRENT ASSETS	<b>0</b> a p		-	1,001,443 £2,994,796		780,129 £2,673,893
Financed by:						
SHAREHOLDERS' FUNDS						
Share Capital Reserves	# U J	9		1,217,552 496,176		1,217,552 395,225
DEFERRED TAXATION LOANS	₩# ,	10 11		1,713,728 572,655 708,413		1,612,777 346,852
	×1 . 6	5.60		£2,994,796		714,264 £2,673,893

7.6.5 Norman B Beale | Frank H Beale | Directors

The attached Notes form an integral part of these Accounts.

The attached Notes form an integral part of most interest of the copy referred to in the annexed Certificate B M.B. Best Drictor

9 Willy Secretary



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# STATEMENT OF SOURCE AND APPLICATION OF FUNDS Year ended 29th January 1977

Profit before tax	SOURCE OF FUNDS		1977 £	1976 £
Adjustment for item not involving the movement of funds:  Depreciation 153,627 135,568  GENERATED FROM OPERATIONS 545,260 424,673  APPLICATION OF FUNDS  Dividends paid 76,601 70,306 Tax paid 19,773 60,808 Net additions to fixed assets 244,055 218,252 Loans repaid 5,851 5,516  346,280 354,882  £198,980 £69,791  INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866)  Movement in net liquid funds: Increase (decrease) in bank and			_	
Depreciation	riont before tax	***	391,633	289,105
153,627   135,568	Adjustment for item not involvi the movement of funds:	ing		c <sup>a</sup> .
APPLICATION OF FUNDS  Dividends paid 76,601	Depreciation	•••	153,627	135,568
Dividends paid	GENERATED FROM OPERATIONS		545,260	424,673
Tax paid 19,773 60,808  Net additions to fixed assets 244,055 218,252  Loans repaid 5,851 5,516  346,280 354,882  £198,980 £69,791  INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070  Increase (decrease) in debtors 180,941 (24,022)  Increase in creditors (169,369) (31,866)  Movement in net liquid funds: Increase (decrease) in bank and	APPLICATION OF FUNDS			
Tax paid 19,773 60,808  Net additions to fixed assets 244,055 218,252  Loans repaid 5,851 5,516  346,280 354,882  £198,980 £69,791  INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070  Increase (decrease) in debtors 180,941 (24,022)  Increase in creditors (169,369) (31,866)  Movement in net liquid funds: Increase (decrease) in bank and	Dividends paid	76.601		70 306
Net additions to fixed assets 244,055 218,252 Loans repaid 5,851 5,516  346,280 354,882  £198,980 £69,791  INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866)  Movement in net liquid funds: Increase (decrease) in bank and	Tax paid	,		
Loans repaid 5,851 5,516  346,280 354,882 £198,980 £69,791  INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866)  Movement in net liquid funds : Increase (decrease) in bank and	Net additions to fixed assets	•		•
346,280   354,882	Loans repaid	·		·
INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and		-		
INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and			346,280	354,882
INCREASE IN WORKING CAPITAL  Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and			£198,980	£69.791
Increase in stock 168,598 155,070 Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and			<del></del>	
Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and	INCREASE IN WORKING CAPITAL	,		
Increase (decrease) in debtors 180,941 (24,022) Increase in creditors (169,369) (31,866) Movement in net liquid funds: Increase (decrease) in bank and	Increase in stock	v 🕫 🕸	168.598	155.070
Increase in creditors			· ·	<u>-</u>
Movement in net liquid funds : Increase (decrease) in bank and	Increase in creditors		-	N <sub>e</sub> d*
			,,	(01,000)
cash balances 18,810 (29,391)	cash halancos		18,810	(29,391)
£198,980 £69,791				£69,791

## NOTES ON THE ACCOUNTS 29th JANUARY 1977

## 1 ACCOUNTING POLICIES

## (a) Consolidation

No consolidated accounts have been prepared as the Company's only Subsidiary has not traded during the year and the Directors are of the opinion that a consolidated balance sheet would not be informative.

## (b) Depreciation

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Depreciation has been calculated on a straight line basis to write off the assets over their expected useful lives.

The rates principally applied were:

Freehold	prope	rty and	l build	ings	p.,	Nil
Plant	≉तस	***	•	40.	e •	5%
Fittings	<b>≯</b> 6	•		<b>*</b> 3 <b>8</b>	u •	81%
Office Eq	uipmen	it .		o r	4.1	10%

## (c) Deferred Taxation

Provision has been made, using the liability method, for taxation deferred by reason of capital allowances exceeding corresponding depreciation, stock appreciation relief, and the provisions of Section 33 Finance Act 1965 relating to capital gains.

#### (d) Stock

Stock is valued at the anticipated selling price less the appropriate selling margin.

## 2 TURNOVER



## NOTES ON THE ACCOUNTS 29th JANUARY 1977 (continued)

3	PROFIT BEFORE TAXATION	19 <b>7</b> 7 £	1976 £
	Profit before taxation is after charging the following:-		
	Depreciation	153,627	105 540
	Auditors' remuneration	·	135,568
	Interest:-	8,000	6,500
	Bank overdraft Mortgage loans	7,353 42,972	3,855 43,307
4	EMOLUMENTS OF DIRECTORS	£	£
	Management services	96,832	PF 400
	Pension to former Director	1,527	77,462
	Emoluments (excluding contribu- tions to pension scheme) were as follows:-	£	1,363 
	Chairman	15,187	
	Highest paid Director		12,630
		15,359	12,669
	Other Directors:-	Number	Number
	0 — £2,500 £2,501 — £5,000	-	1
	£2,501 — £5,000 £7,501 — £10,000	1	-
	£10,001 - £12,500	$\frac{\overline{2}}{2}$	2
	£12,501 — £15,000 £15,001 — £17,500	ī	1
	220,001 — £17,000	1	
5.	TAXATION ON PROFIT FOR THE YEAR	£	£
	United Kingdom corporation tax at 52%	04.000	
	Transfer to deferred taxation	64,000	97,000
	stansfer to deferred taxation	146,000	67,000
		£210,000	£164,000
			· ·

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## NOTES ON THE ACCOUNTS 29th JANUARY 1977 (continued)

6.	DIVIDENDS		1977 £		1976 £
	Management shares, proposed .1625p Ordinary shares :-		231		231
	Interim paid 1.30p (1976 1.30p) Final proposed 5.04p (1976 4.55p)	13,298 51,602		13,298 46,544	
	Preferred Ordinary shares:- Interim paid 3.90p Final 4.39p	7,312 8,239	64,900	Taman na n	59,842
	Total 8.29p (1975 7.80p part period)	Commence of the second	15,551		9,216
			£80,682		£69,289

## NOTES ON THE ACCOUNTS 29th JANUARY 1977 (continued)

G.				Freehold property £	Plant and fittings £	Total £			
7.	FIXED ASSETS								
	Cost								
	1st February 1976	***	***	892,919	2,123,662	3,016,581	0		r©
	Additions	4.60	***		244,153	244,153			
	Disposals .	u e g	₽. ♦	<del></del>	(5,675)	(5,675)			
	29th January 1977	• 0 3	<b>.</b> • ∪	892,919	2,362,140	3,255,059			
	Depreciation								
	1st February 1976	a = =	<b>0</b> 3 4		1,137,361	1,137,361			
	Charge for the year	10	<i>0</i> <b>▼</b> ♦		153,627	153,627	*	-	
	On disposals	ଡ଼ଖ •	<b>*</b> : •		(5,577)	(5,577)		٠	
	29th January 1977		0 4 €		1,285,411	1,285,411			
	Net book value								
	29th January 1977		6.6	£892,919	£1,076,729	£1,969,648			
	1st February 1976		, u	£892,919	£986,301	£1,879.220	$O^{\omega}$		· (C)

The Company's long leases are reflected at nil book value.

## 8. DEFERRED ASSET

The deferred asset represents debtors on extended credit terms payable in excess of twelve months.

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## NOTES ON THE ACCOUNTS 29th JANUARY 1977 (continued)

_		Auth	orised	Issued		
9	OTT TIME	1977 £	19 <b>7</b> 6 £	1977	1976	
	Ordinary shares of £1 each Preferred Ordinary	1,024,754	2 1.024,754	£ 1,022,954	£ 1,022,954	
	Shares of £1 each .Management shares	187,500	187,500	187,500	187,500	
	of 5p each	7,348	7,348	7,098	7,098	
		£1,219,602	£1,219,60%	£1,217,552	£1,217,552	
10	DEFERRED TAXATION		<del></del>	£	£	
	The balance of deferred tax Excess of capital allowan Stock appreciation relief Capital gains deferred Advance corporation tax	xation is made u ces over deprec	p as follows - nation	444,173 149,876 22,951 (44,345) £572,655	354,049 22,951 (30,148) £346,852	
11	LOANS			£	£	
	Secured mortgage loans, of the secured mortgage loans, of the secured mortgage loans, of the secured instalments on an the remainder repayable the Bearing interest at 6½% I Bearing interest at 5½% I	annuity basis ( reafter. ter annum	is repayable ip to 2,001,	377,169 331,244 £708,413	380,060 334,204 £714,261	
12	FUTURE CAPITAL EXPENSION Contracted for, but not provi	DITURE ded in the accou	ınts	£43,300	£28,716	
	Authorised by the Directors,	but not contract	ed for	2103,000	£106.000	

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13 SUBSIDIARY COMPANY
The Company's wholly owned Subsidiary is J. E. Beale (Eastbourne) Limited. The cost of the shares in this company and the amount owing to it is £60,000.

14 CLOSE COMPANY
The Company is a close company within the terms of the Income and Corporation
Taxes Act 1970.