### **Directors and Officials**

**Board of Directors** 

REGINALD JOHN BREALEY (Chairman)

ARNOLD HASTINGS LAVER

DEREK DOOLEY
BERNARD PROCTER

JOHN ANDREW PLANT, J.P.

Vice-President

FRANK MELLING, Dip. Arch., F.R.I.B.A.

Life Members

ARTHUR H. CONNELL, O.B.E., D.L., LL.D., M.A.

ALBERT JACKSON, J.P., F.R.I.C.S.

KENNETH LEE, J.P.

Secretary

DAVID CAPPER, A.F.A.

**Team Manager** 

DAVID T. BASSETT

**Auditors** 

HOLMES, WIDLAKE & GIBSON

Chartered Accountants Registered Auditors

2 Paradise Street, Sheffield S1 1UE

Bankers

BARCLAYS BANK plc

PO BOX No. 43

Commercial Street, Sheffield S1 1NG

Solicitors

**CLEGG & SONS** 

Mazda Buildings, Campo Lane, Sheffield S1 2EF

Registered Office

BRAMALL LANE, SHEFFIELD S2 4SU

Company Registered No. 61564 (Registered in England and Wales)



### **Notice of Meeting**

NOTICE IS HEREBY GIVEN that the Ninety-fifth Annual General Meeting of this Company will be held in the Executive Suite, Bramall Lane, Sheffield, on Thursday 29 December 1994 at 11.00 a.m. for the following purposes:

- 1. To receive the Report of the Directors and the Audited Accounts, for the year ended 30 June 1994.
- 2. To re-elect Directors.
- 3. To re-appoint the Auditors and authorise the Directors to fix their remuneration.
- 4. To transact any other ordinary business of the Company as may be transacted at an annual general meeting.

#### Note:

The Transfer Books of the Company will be closed from 15 December 1994 until 12 January 1995.

A member who is entitled to attend and vote at General Meetings is entitled to appoint a Proxy, who need not also be a member, to attend and vote on a poll on his benalf.

Shareholders and proxies will be admitted to the Meeting on production of the ticket enclosed with this Report.

By order of the Board.

D. Capper, Secretary Bramall Lane Sheffield S2 4SU

8 November 1994

A Form of Proxy is enclosed. It is requested that Forms should be lodged at the Registered Office of the Company not less than 48 hours before the time appointed for holding the Meeting or adjourned Meeting, at which the person named in the Proxy proposes to vote. (N.B. Please refer to Form of Proxy for details).

# 

"The Family Club"



Annual Report and Accounts 1994

### Chairman's Statement

#### **Playing Staff**

During the twelve month period to 30 June 1994 the following players were recruited:

R. Davidson July 1993 C. Kamara July 1993 S. Bibbo August 1993 W. Falconer August 1993 J. Flo August 1993 M. Foran August 1993 R. Scott August 1993 D Tuttle August 1993 J. Wirmola August 1993 B. Davison November 1993 R. Nilsen November 1993 N. Blake February 1994

During the twelve month period the following trainees joined the professional playing staff:

G. Anthony July 1993 A. Battersby July 1993 T. Butterfield July 1993 M. Forernan July 1993 C. Hellewell July 1993 D. Smith July 1993 July 1993 M. Thomson July 1993 L. Wainwright

During the twelve month period the following have left the professional playing staff:

M. Cherrill July 1993 B. Deane July 1993 S. Kent July 1993 P. Kite July 1993 August 1993 I. Bryson September 1993 P. Duffield N. Peel October 1993 J. Pemberton November 1993 D. Walton December 1993 D. Barnes January 1994 January 1994 J. Wirmola W. Falconer February 1994 L. Wainwright April 1994 June 1994 D. Smith D. Brocklehurst June 1994

### Chairman's Statement

The Accounts reveal a profit of £665,336 before bark interest and other specified charges, as stated at £156,303, leaving a net profit of £509,033 for the year against £1,093,693 for the previous year.

Despite a drop in turnover of approximately 10%, we have managed to reduce our liabilities by almost two million pounds to what must be the lowest level for many years. Note 9 on page 14 states the current creditors at £3,822,857 but this includes season ticket monies in advance of £1,087,286.

Since the year end, we have paid off the previous Chairman's loans of £378,000 and a Director's loan of £100,000, reducing our total liabilities even further

In my Chairman's statement last year I said it was my intention to clear liabilities and keep the Club in a solvent position. Whilst I accept that the intention is to return to Premiership Football at the earliest possibility, it is of paramount importance that once we return we are in a financial position to remain there. Sometimes a pair ful operation is necessary to finally cure the illness; whilst I take no pleasure in reading of many other Club's financial plight I observe a downward spiral from which I cannot see their recovery. Time will tell.

The John Street Stand is a must for Bramall Lane, and can be self-financing. Once it is completed I know that the supporters will enjoy the facilities that it will offer, and feel proud of their ground. In the meantime, the disappointments, doubts and distrusts of good intentions may be prevalent but it is all part of the painful process of priorities.

I expect the shareholders to recognise these priorities and to support the Directors' efforts; after all, in the event of a calamitous situation occurring in any Company, it is the shareholders who ultimately have to pick up the pieces. The supporters may be short on patience, but I am sure that any lost pride will be restored in the not too distant future.

R. J. BREALEY Chairman

8 November 1994

### Report of the Directors

To be presented at the Ninety-fifth Annual General Meeting of Shareholders to be held in the Executive Suite Bramall Lane, on Thursday, 29 December, 1994 at 11.00 a.m.

#### Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently,
- make jugements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Review and future developments

A review of the year's activities and future developments is contained in the Chairman's Statement,

#### **Principal activities**

The principal activity of your Company is that of a professional football club.

#### **Finance**

The profit on ordinary activities for the year amounted to £509,033. The Directors do not recommend the payment of Preference Dividends in respect of the three years ended 7 May 1994.

### Property and other fixed assets

A professional valuation of the freehold land and buildings was undertaken as at 30 June 1992, and is dealt with under paragraph 6(c) of the Notes forming part of the Financial Statements.

The changes in Fixed Assets during the year are also shown in these Notes.

# Political and charitable contributions

Charitable donations made in the year amounted to £2,355.

#### **Directors**

The Directors of the Company at 30 June 1994 were as follows

R. J. Brealey - Chairman

A. H. Laver

D. Dooley

B. Procter

J. A. Plant

Mr. L. Brealey resigned as a director on 28 August 1993.

The Director retiring by rotation is Mr. B. Procter who, being eligible, offers himself for re-election.

### Report of the Directors continued

# Directors and their shareholdings

Interest of Directors in the shares of the Company were as follows:

	At 30 June 1994		At 3	30 June 199	3	
	Original	Ordinary	Pref	Original	Ordinary	Pref
R. J. Brealey As nominee for						
Else (1982) Limited		1,620	-	_	1,620	-
D. Dooley	-	1	_	_	1	-
A. H. Laver	3	103		3	103	_
B. Procter						
Beneficial Interest	4	1	20	4	1	20
Other Interest	-	338	_	_	338	
J. A. Plant	1			1	-	-

#### **Auditors**

Messrs. Holmes, Widlake & Gibson, Chartered Accountants, have indicated that they are willing to continue in office as Auditors of the Company and a resolution will be submitted to the forthcoming Annual General Meeting that they be re-appointed.

By Order of the Board

D. CAPPER

Secretary

Bramall Lane Sheffield S2 4SU

8 November 1994

# Profit and Loss Account for the year ended 30 June 1994

	Note	199	4	199	3
INCOME	2		5,430,863		6,060,363
Deduct: EXPENDITURE					
Feotbali		3,840,761		3,637,317	
Ground		292,155		236,709	
General Administration		1,061,547	5,194,463	995,598	4,869,624
Operating Profit			236,400		1,190,739
Add:					
Donations	1 (h)	262,031		282,104	
Interest on Directors' Loans - Prior year adjustment		162,392		-	
Interest Received		4,513			
		<del></del>	428,936	page 177 Wall to distant	282,104
			665,336		1,472,843
Deduct:					
Loss on Transfers of Players' Registrations	1 (c)	45,567		59,600	
Interest Payable		98,256		319,550	
Loss on Disposal of Fixed Assets		12,480	156,303		379,150
Profit on Ordinary Activities for the year	15		509,033		1,093,693
					***************************************

### Statement of Total Recognised Gains and Losses Year ended 30 June 1994

	771781	
	1994	1993
Profit for the financial year	509,033	1,093,693
Unrealised surplus on Revaluations		
Players	1,659,500	106,000
Total recognised gains and losses for the year	2,168,533	1,199,633

The notes on pages 11 to 17 form part of these financial statements

### **Balance Sheet 30 June 1994**

	Note	199	4	199	3
FIXED ASSETS					
Tangible Fixed Assets	6		10,339,400		10,074,715
Intangible Assets	7		8,885,000		000,009,8
CURRENT ASSETS					
Debtors	8	911,176		558,638	
Stock in Trade	1 (f)	128,641		74,969	
Cash in Hand and at Bank		1,478		15,460	
		1,041,295		649,067	
CREDITORS					
(Amounts falling due within one year)	9	(3,822,857)		(5,097,478)	
NET CURRENT (LIABILITIES)			(2,781,562)		(4,448,411)
TOTAL ASSETS LESS CURRENT LIABILITIES			16,442,838		14,426,304
CREDITORS					
(Amounts falling due after more than one year)	11		(209,207)		(374,566)
NET ASSETS			16,233,631		14,051,738
CAPITAL AND RESERVES					
Called up Share Capital	12		1,498,330		1,498,330
Revaluation Reserve	13		10,033,567		10,987,067
Other Reserve Grants	1 (d) & 14		1,468,089		1,454,729
Accumulated Profit	15		3,233,645		111,612
			16,233,631		14,051,738

Approved by the Board on 8 November 1994

R J. BREALEY

-

A H. LAVER

The notes on pages 11 to 17 form part of these financial statements

# Cash Flow Statement for the year ended 30 June 1994

	1994	1	1993	3
NET CASH INFLOW FROM OPERATING ACTIVITIES		47,821		1,562,363
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE				
Interest Received	4,513		=	
Interest Paid	(145,551)		(246,677)	
NET CASH (OUTFLOW) FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		(141,038)		(246,677)
TRANSFER FEES				
Transfer Fees Received	3,305,683		355,775	
Transfer Fees Paid	(1,801,333)		(397,725)	
NET CASH INFLOW/(OUTFLOW) FROM TRANSFER FEES	N-1	1,504,350		(41,950)
INVESTING ACTIVITIES				
Payments to acquire fixed assets	(361,390)		(613,385)	
Grants received towards fixed assets	13,360		245,060	
	(348,030)		(368,325)	
	(5 (5)555)		(555)025)	
Receipts from sale of fixed assets	(9,000)		-	
NET CASH (OUTFLOW) FROM INVESTING ACTIVITIES		(357,030)		(368,325)
FINANCING				
Bant Loans (Repaid)	(225,000)		(125,000)	
Other Loans (Repaid)	(678,784)		(139,883)	
NET CASH (OUTFLOW) FROM FINANCING		(903,784)		(264,883)
INCREASE IN CASH AND CASH EQUIVALENTS		150,319		640,528

### Auditors' Report to the Members of The Sheffield United Football Club Limited

We have audited the financial statements on pages 7 to 17 which have been prepared on the basis of the accounting policies set out on page 11.

#### Respective responsibilities of Directors and Auditors

As described on page 5 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the Company as at 30 June 1994 and of the Company's profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Holmes, Widlake & Gibson

Chartered Accountants and Registered Auditors Sheffield

8 November 1994

#### 1. ACCOUNTING POLICIES

#### (a) Basis of Accounting

The Financial Statements have been prepared under the historical cost convention, as modified by the revalulation of land and buildings, and inclusion in the Balance Sheet of the valuation of players at 30 June 1994.

These have been prepared on a going concern basis. Whilst these Accounts show a net current liability position the Directors believe that the basis is appropriate as the Company has adequate facilities to meet its obligations as they fall due.

#### (b) Intangible Assets

The Directors consider that the Balance Sheet should include the transfer values of players were the books of the Club, and the players were valued at 30 June 1994 by Mr. D. T. Bassett, the term mager, on that basis. His valuation at that date of £8,885,000, approved and certified by the Directors, is shown under the heading of "Intangible Assets". Any increase in value is dealt with in the Transfer to Revaluation Reserve.

#### (c) Fransfer Fees

All transfer fees payable in the year have been shown as additions to "Intangible Assets" (Note 7). The valuations of players sold in the year have been deducted from this account, any resultant profit or loss on sale being reflected in the profit and loss account.

#### (d) Land and Buildings and Grants

All additions to Land and Buildings in the year have been shown at their gross cost. Grants from the Football Trust towards this expenditure have been shown under a separate heading – "Other Reserve – Grants"

#### (e) Depreciation

The freehold ground and buildings at Bramall Lane have not been depreciated. In the opinion of the Directors these are maintained to a high standard to comply with the requirements of the Safety of Sports Grounds Act 1975, and no provision for depreciation is necessary.

The equipment and vehicles are being written off at varying rates over their estimated useful lives

#### (f) Stock in Trade

Stock has been valued at the lower of cost or net realisable value

#### (g) Leasing and Hire Purchase Commitments

Assets obtained under finance leases and hire purchase contracts are capitalised in the Balance Sheet and depreciated over their useful lives. The interest element of the rental obligations is charged to the Profit and Loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding. Rentals paid under operating leases are charged to income on a straight line basis over the term of the lease.

#### (h) Donations

Donations received from the Development Fund and other sources have been credited to the Profit and Loss Account

	MOONE		
2.	INCOME	1994	1993
	Football Income	3,082,399	3,485,456
	Commercial and Other Income	2,348,464	2,574,907
_	BROTIL ON ADDITION AND ADDITION	5,430,863	6,060,363
3.	PROFIT ON ORDINARY ACTIVITIES		
	This is stated after charging or (crediting) the following:		
	Interest Payable		
	Bank Interest	81,194	204,625
	Hire Purchase Interest	3,360	4,520
	Directors' Loan Interest	(162,392)	74,753
	Caythorne Properties Limited Interest	6,667	33,333
	Other Interest	7,035	2,319
		(64,136)	319,550
	Interest Receivable:		
	Bank Interest		
	Dank Interest	(4,513)	
	Properties Limited.  Auditors' Remuneration	8 750	8 500
	Auditors' Remuneration	8,750	8,500
		8,750 69,448	8,500 81,158
4	Auditors' Remuneration  Leasing Charges		
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS		
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise:	69,448	81,158
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprises  Wages and Salaries	69,448	81,158
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise  Wages and Salaries Social Security Costs	2,726,804 266,595	2,657,042 243,225
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise  Wages and Salaries Social Security Costs Other Pension Costs	2,726,804 266,595 106,611	2,657,042 243,225 67,226
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise:  Wages and Salaries  Social Security Costs  Other Pension Costs  Directors' Remuneration	2,726,804 266,595 106,611 33,542	2,657,042 243,225 67,226 6,917
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise  Wages and Salaries Social Security Costs Other Pension Costs	2,726,804 266,595 106,611 33,542 12,296	2,657,042 243,225 67,226
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise:  Wages and Salaries  Social Security Costs  Other Pension Costs  Directors' Remuneration	2,726,804 266,595 106,611 33,542	2,657,042 243,225 67,226 6,917
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise:  Wages and Salaries  Social Security Costs  Other Pension Costs  Directors' Remuneration	2,726,804 266,595 106,611 33,542 12,296	2,657,042 243,225 67,226 6,917 606
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise  Wages and Salaries  Social Security Costs  Other Pension Costs  Directors' Remuneration  Directors' Pension Costs	2,726,804 266,595 106,611 33,542 12,296 3,145,848	2,657,042 243,225 67,226 6,917 606 2,975,016
4.	Auditors' Remuneration  Leasing Charges  STAFF COSTS  (a) Staff Costs Comprise  Wages and Salaries  Social Security Costs  Other Pension Costs  Directors' Remuneration  Directors' Pension Costs  (b) Directors  The emoluments of the Directors of the Company for the year with Chairman did not receive any emoluments during the year (1993)	2,726,804 266,595 106,611 33,542 12,296 3,145,848	2,657,042 243,225 67,226 6,917 606 2,975,016

#### 5. TAXATION

There is no charge to corporation has for the year. Subject to agreement with the Inland Resemble there are corporation tax losses to carry forward amounting to approximately £3.89£,000,1993,£6,700,000.

6	TAN	GIBLE FIXED ASSETS	Freehold Land und Buildings	Equipment and Velucies	<b>1994</b> Total
	(a)	At Cost or Valuation			
		Balance 1 July 1993			
		At Valuation	9,480,000	263	9,480,000
		At Cost	271,711	889,499	1,161,210
		Additions (Note 1(d))	263,252	154,797	418,049
		Disposals	-	(8,250)	(8,250)
		Balance 30 June 1994	10,014,963	×,036,046	11,051,009
	(b)	Accumulated Depreciation At 1July 1993 Charge for the year Disposals		566,495 149,884 (4,770)	566,495 149,884 (4,770)
		Baiance 30 June 1994		711,609	711,609
		Net Book Value			
		At 30 June 1994	10,014,963	324,437	10,339,400
		At 30 June 1993	9,751,711	323,004	10,074,715

A professional valuation of the freehold land and buildings comprising the whole site at Bramal' Lane was carried out by Messis. Lambert Smith Hampton as at 30 June 1992. The valuation of £9,480,000 was made on the basis of its depreciated replacement cost.

No provision has been made in these Accounts for any potential tax charge which may arise on sale

<sup>(</sup>d) The net book value of equipment and vehicles includes an amount of £56,414 (1993 £80,744) in respect of assets held under finance leases and hire purchase contracts. The depreciation for the year in respect of these assets amounted to £24,305 (1993 £26,950).

<sup>(</sup>e) Negotiations are continuing for the Club to acquire the lease of the plot of land fronting to Shoreham Street, Sheffield, of which the Club is the freeholder, and it is maintaining its rights over this property.

7.	INTANGIBLE ASSETS	1994	1993
	Players at Valuation 1 July 1993	8,800,000	8,685,000
	Additions at cost	2,000,500	440,000
	Disposals at Valuation	(3,575,000)	(431,000)
		7,225,500	8,694,000
	Increase in revaluation transferred to Revaluation Reserve - Note 13	1,659,500	106,000
	Balance 30 June 1994	8,885,00u	8,800,000
	Cost of Players	4,313,000	3,274,500
	Increase on Revaluation	4,572,000	5,525,500
		8,885,000	8,800,000
8.	DEBTORS	<del></del>	
	Trade Debioro	499,375	317,377
	Prepayments and Accrued Income	411,801	241,261
		911,176	558,638
9,	CREDITORS (Amounts falling due within one year)	<del></del>	
	Bank Loans and Overdrafts (Note 10)	796,823	1,073,624
	Loans (Unsecured)		
	Caythorpe Properties Limited	<b>794</b>	400,000
	Other Loans	378,000	374,444
	Directors	100,000	325,775
	Loan (Secured)	25,000	25,000
	Trade Creditors	852,401	! 82,514
	Accruals and Deferred Income	1,343,218	1,858,651
	Other Creditors including Taxation and Social Security	327,415	457,470
		3,822,857	5,097,478
10.	BANK LOANS AND OVERDRAFTS		
	Barclays Bank plc (Secured)	350,387	614,638
	Mirland Bank plc (Secured)	433,936	433,936
	National Westminster Bank plc (Unsecured)	12,500	25,000
		796,823	1,073,624

<sup>(</sup>a) The Midland Bank plc I.oan Account is in the joint names of a Director and The Sheffield United Football Club Limited. The interest on the loan is payable by the Club.

<sup>(</sup>b) Barclays Bank plc at 30 June 1994 held, as security for Loans and Overdraft in notes 9 and 10, a debenture and a first legal charge over the decris of the freehold property known as Bramall Lane Feotball Ground.

	CREDITORS (Amounts follows due often more than one want)	1994	1993
11.	CREDITORS (Amounts falling due after more than one year)	1994	1000
	National Westminster Bank plc (Unsecured)	-	12,500
	Hire Purchase Accounts	17,540	45,399
	Barclays Bank plc Loan Account (Secured)	_	109,000
	Other Loan (Secured - see below)	191,667	216,66 <i>7</i>
		209,207	374,506

The loan of C191,667 is secured by a second legal charge over the deeds of the freehold property known as Bramall Lane Football Ground.

12.	CALLED UP SHARE CAPITAL	1	994	199	93
		Authorised	Issued	Authorised	Issued
	Original Shares of £100 each fully paid	47,700	47,700	47,700	47,700
	Ordinary Shares of £300 each fully paid	1,441,500	1,441,500	1,441,500	1,441,500
	Preference Shares of £10 each fully paid	10,460	9,130	10,460	9,130
		1,499,660	1,498,330	1,499,660	1,498,330
10.	REVALUATION RESERVE		1994		1993
		Lend &			
		Buildings	Players	7'otal	Total
	Balance 1 July 1993 Add	5,461,567	5,525,500	10,987,067	10,738,067
	Surplus on Revaluation of Players (Note 7)	_	1,659,500	1,659,500	106,000
	Transfer from Profit and Loss Account (Note 15)	-	(2,613,000)	(2,613,000)	143,000
	Balance 30 June 1994	5,461,567	4,572,000	10,033,567	10,987,067
14.	OTHER RESERVE - GRANTS			1994	1993
• • • •	Balance 1 July 1993			1,454,729	1,280,381
	Add: Amounts receivable in the year			13,360	174,348
	Balance 30 June 1994			1,468,089	1 454,729
15,	PROFIT AND LOSS ACCOUNT				
	Balance 1 July 1993			111,612	(180,081)
	Profit for the year			509,033	1,093,693
	Transfer from/(to) Revaluation Reserve (N	ote 13)		2,613,000	(143,060)
	Balance 30 June 1994			3,233,645	111,612

#### 16. CAPITAL COMMITMENTS

No provision has been made in the Accounts for the following capital expenditure

	1994	1993
Contracts placed to an approximate value of	750,532	Nil
Expenditure authorised by the board, contracts for		
which have not been placed	Nil	Mil

#### 17. CONTRACT COMMITMENTS

Commitments in respect of deferred signing on fees flue to players under contract at the year end and not provided in the Accounts amounted to £503,001 (1993 - £583,167)

#### 18. PREFERENCE DIVIDENDS

Dividends of £1,438 on the Preference Shares are in arrear in respect of the three years ended 7 May 1994

#### 19. NOTES TO THE CASH FLOW STATEMENT

Net Cash Inflow

Closing Balance

1 Reconciliation of Operating profit to net cash inflow from operating activities

	1994	1993
Operating Profit	236,400	1,190,739
Depreciation Charges	149,884	124 862
Donations	262,031	232,104
(Increase)/Decrease in Stock.	(53,672)	18,398
(Increase) in Operating Debtors	(128,788)	(15,712)
(Decrease) in Operating Creditors	(418,034)	(38,028)
Net Cash Inflow from Operating Activities	47,821	1,562,363
Apalysis of changes in cash and cash inflow during the year		
and the state of t	1994	1993
Opening Balance	(499,228)	(1,139,756)

150,319

(348,909)

640,528

(499, 228)

2.

		and the second of the second o	
*2	- Applyone of the halances of	of cash and cash equivalents as shown in the balance sheet	
• 3	- Anarysis of the balances of	N PASIT GIRL PASIT GRANAGIGITA OS SUBANT UL DIC NGIRVIPO SUCCI	

		tne Year
1,478	15,460	(13,982)
(350,387)	(514,688)	164,301
(348,909)	(499,228)	150,319
	1992	
	7,774	
	(1,147,530)	
	(1,139,756)	
	(350,387)	(350,387) (514,688) (348,909) (499,228) 1992 7,774 (1,147,530)

#### 20 EMPLOYEES

The average number of persons employed by the Company was as follows

·	·	·	•	,	-	Full Time	Part Time	Total
1994						102	12	114
1993						82	11	93

#### 21. ULTIMATE PARENT COMPANY

The Directors consider the Ultimate Parent Company to be Else (1932) Limited, a Company incorporated in Gibraltar.

#### 22. SUBSEQUENT EVENTS

- (a) The manager has indicated that his estimate of the value of the playing squad at the current date is in the region of £6 2m.
- (b) Subsequent to 30 June 1994 the Company purchased players for £292,057 and sold players for £800,000.

#### 23. CONTINGENT LIABILITIES

- (a) There is a contingent liability to pay up to a maximum sum of £150,000 should any land owned by the Club be sold
- (b) Matters at issue by tween the Club and Mr. P. G. Woolhouse, including his loan account and the unquantified claim for damages for alleged breach of contract and expenses, have been settled to lowing agreement with his Trustee in Bankruptoy in the sum 11 378,000. The agreement is conditional upon no new information becoming available.
- (d) A claim has been lodged by Wolmeta' Lingted in roughet of an alleged loan of £150,000 to the Club. The claim is being disputed endered and in opposition has been made in these Accounts, since the Directors believe that fire such ioan 13 outstanding.