Registration number: 00052381

A Boake Roberts and Company (Holding) Limited

Annual Report and Financial Statements

for the Year Ended 28 December 2018

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
The Maurice Wilkes Building
St John's Innovation Park
Cowley Road
Cambridge
Cambridgeshire
CB4 0DS



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Company Information

Directors J Van Noorden

K Hammond

Registered office I

Duddery Hill Haverhill Suffolk CB9 8LG

Independent Auditors PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

The Maurice Wilkes Building St John's Innovation Park

Cowley Road Cambridge Cambridgeshire CB4 0DS

Directors' Report for the Year Ended 28 December 2018

The directors present their report and the audited financial statements for the year ended 28 December 2018.

For the purpose of the financial statements the term 'year' represents the 364 days to 28 December 2018.

Principal activities

The principal activity of the company is that of a holding company for investments in subsidiaries and associates. The directors do not foresee any material changes in the principal activities of the company.

Fair review of the business

The company's profit for the year was £1,156,000 (2017: Loss £3,000). The total assets at the year end were £6,176,000 (2017: £6,265,000) and total liabilities were £8,000 (2017: £3,000).

Directors of the company

The directors of the company who were in office during the year and up to the date of signing were as follows:

J Van Noorden

K Hammond

Dividends

Dividends of £1,250,000 were recommended and paid during the year (2017: None).

Directors' liabilities

As permitted by the Articles of Association, the Directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force.

Statement of Directors' Responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

Directors' Report for the Year Ended 28 December 2018 (continued)

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditors

In the case of each director in office at the date the Directors' Report is approved:

- so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of
 any relevant audit information and to establish that the company's auditors are aware of that information.

Reappointment of independent auditors

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of PricewaterhouseCoopers LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

Small companies provision statement

This report has been prepared in accordance with the special provisions relating to small companies within part 15 of the Companies Act 2006.

Approved by the Board on 10 June 2019 and signed on its behalf by:

K Hammond Director

Independent Auditors' Report to the Members of A Boake Roberts and Company (Holding) Limited

Report on the audit of the financial statements

Opinion

In our opinion, A Boake Roberts and Company (Holding) Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 28 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise the balance sheet as at 28 December 2018, the profit and loss account, the statement of comprehensive income and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and the wider economy.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

Independent Auditors' Report to the Members of A Boake Roberts and Company (Holding) Limited (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Directors' Report for the year ended 28 December 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' Responsibilities set out on page 2, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Independent Auditors' Report to the Members of A Boake Roberts and Company (Holding) Limited (continued)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the directors were not entitled to take advantage of the small companies exemption from preparing a strategic report. We have no exceptions to report arising from this responsibility.

Andy Grimbly (Senior Statutory Auditor)

For and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Cambridge

11 June 2019

Profit and Loss Account for the Year Ended 28 December 2018

	Note	2018 £ 000	2017 £ 000
Administrative expenses	-	(5)	(6)
Operating loss Income from shares in group undertakings Other interest receivable and similar income	5	(5) 1,159 1	(6) - 2
Profit/(loss) before tax		1,155	(4)
Tax on profit/(loss)	8	1	1
Profit/(loss) for the financial year	=	1,156	(3)

The above results were derived from continuing operations.

Statement of Comprehensive Income for the Year Ended 28 December 2018

	2018 £ 000	2017 £ 000
Profit/(loss) for the financial year	1,156	(3)
Total comprehensive income/(expense) for the year	1,156	(3)

(Registration number: 00052381) Balance Sheet as at 28 December 2018

	Note	2018 £ 000	2017 £ 000
Fixed assets			
Investments	9	6,079	6,079
Current assets			
Debtors	10	2	1
Cash at bank and in hand	-	95	185
		97	186
Creditors: Amounts falling due within one year	11	(8)	(3)
Net current assets		89	183
Total assets less current liabilities		6,168	6,262
Net assets		6,168	6,262
Capital and reserves			
Called up share capital	12	919	919
Share premium account	13	54	54
Revaluation reserve	13	1,224	1,224
Profit and loss account	13	3,971	4,065
Total equity	_	6,168	6,262

The financial statements on pages 7 to 19 were approved and authorised by the Board on 10 June 2019 and signed on its behalf by:

K Hammond

Director

Statement of Changes in Equity for the Year Ended 28 December 2018

	Share capital £ 000	Share premium £ 000	Revaluation reserve £ 000	Profit and loss account £ 000	Total £ 000
At 31 December 2016	919	54	1,224	4,068	6,265
Loss for the financial year			-	(3)	(3)
Total comprehensive expense				(3)	(3)
At 29 December 2017	919	54	1,224	4,065	6,262
•	Share capital £ 000	Share premium £ 000	Revaluation reserve £ 000	Profit and loss account £ 000	Total £ 000
At 30 December 2017	capital	premium	reserve	loss account	
	capital £ 000	premium £ 000	reserve £ 000	loss account £ 000	£ 000
At 30 December 2017	capital £ 000	premium £ 000	reserve £ 000	loss account £ 000 4,065	£ 000 6,262
At 30 December 2017 Profit for the financial year	capital £ 000	premium £ 000	reserve £ 000	loss account £ 000 4,065 1,156	£ 000 6,262 1,156

Notes to the Financial Statements for the Year Ended 28 December 2018

1 General information

The company is a private company limited by share capital, incorporated in the United Kingdom and registered in England.

The address of its registered office is: Duddery Hill Hayerhill Suffolk CB9 8LG

These financial statements were authorised for issue by the Board on 10 June 2019.

2 Accounting policies

England

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the companies Act 2006.

Basis of preparation

These financial statements have been prepared on a going concern basis, using the historical cost convention.

The financial statements are presented in Sterling (£).

Exemptions for qualifying entities

The Company has taken advantage of the following exemptions:

- The requirements of Section 4 paragraph 4.12(a)(iv) to prepare a reconciliation of the number of equity shares outstanding at the beginning and at the end of the financial year;
- The requirements of Section 7 Statement of Cash Flows and Section 3 Financial Statement Presentation paragraph 3.17 (d) to prepare a statement of cash flows;
- The requirements of Section 11 paragraphs 11.39 to 11.48(a) and Section 12 paragraphs 12.26 to 12.29A, regarding disclosures for financial liabilities and assets, as the equivalent disclosures required by FRS 102 are included in the consolidated financial statements of the group in which the entity is consolidated;
- From disclosing the company key management personnel compensation, as required by FRS 102 paragraph 33.7; and
- The requirement of Section 33 Related Party Disclosures paragraph 33.9 to disclose related party transactions within other members of the Group.

Going concern

The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. The company therefore continues to adopt the going concern basis in preparing its financial statements.

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

2 Accounting policies (continued)

Exemption from preparing group financial statements

The financial statements contain information about A Boake Roberts and Company (Holding) Limited as an individual company and do not contain consolidated financial information as the parent of a group.

The company is exempt under section 401 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its parent, Bush Boake Allen Enterprises Limited, a company incorporated in United Kingdom.

Income from investments in subsidiary and associated undertakings

The company's income is derived from dividends remitted from its overseas subsidiary and associated undertakings and is accounted for when received.

Foreign currency transactions and balances

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the respective functional currency of the entity at the rates prevailing on the reporting period date. Exchange gains and losses are taken to the profit and loss account.

Tax

The tax expense for the period comprises current tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Investments

Investments in subsidiary and associated undertakings are stated initially at cost or, where they have been revalued upwards in prior years, are stated at their revalued amount. The company no longer has a policy of revaluing investments in subsidiary and associated undertakings. Investment carrying values are reviewed on a regular basis and provision made for any impairment in value.

Investments in jointly controlled entities are held at cost less provision made for any impairment.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Distributions to equity holders

Dividends and other distributions to the company's shareholders are recognised as a liability in the financial statements in the reporting period in which the dividends and other distributions are approved by the company's shareholder. The amounts are recognised in the statement of changes in equity.

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

2 Accounting policies (continued)

Financial instruments

Classification

The Company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

Recognition and measurement

Financial assets:

Basic financial assets, including trade and other receivables, cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities:

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow Group companies, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

3 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and reviewed based on historical experience and other factors, including expectations of future events that are believed to be reasonably foreseen from current circumstances.

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

3 Critical accounting judgements and estimation uncertainty (continued)

Critical judgements in applying the entity's accounting policies

There have been no judgements made in the preparation of these financial statements.

Critical accounting estimates and assumptions

The company makes estimates and assumptions concerning future events. The resulting accounting estimates can, by definition, only be our best assessment of likely out-turns and will seldom equal the corresponding results.

Impairment of Investments

Investments are held at costs less accumulated impairment. At the year end the company compares the carrying value of investments to the investments' net asset position. Where an investment's net asset position falls below the held carrying value, the Directors will review the investment discounted cash flows to assist in determining any impairment.

4 Auditors' remuneration

	2018 £ 000	2017 £ 000
Audit of the financial statements	5	4
5 Other interest receivable and similar income		
5 Other interest receivable and similar income	2018 £ 000	2017 £.000
Interest income on bank deposits	1	2

6 Staff costs

The company has no employees (2017: none).

7 Directors' remuneration

The directors did not receive any remuneration in respect of services as directors of the company (2017: £nil).

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

8 Tax on profit/(loss)

Tax credited in the profit and loss account

	2018 £ 000	2017 £ 000
Current taxation		
UK corporation tax	(1)	(1)

The tax on profit/(loss) before tax for the year is lower than the standard rate of corporation tax in the UK (2017 - the same as the standard rate of corporation tax in the UK) of 19% (2017 - 19.25%).

The differences are reconciled below:

	2018 £ 000	2017 £ 000
Profit/(loss) before tax	1,155	(4)
Corporation tax at standard rate Tax decrease from effect of dividends from UK companies	219 (220)	(1)
Total tax credit	(1)	(1)

As set out in the Summer Budget 2015, the Chancellor of the Exchequer announced the standard rate of UK corporation tax will reduce from 20% to 19% from 1 April 2017.

At the Autumn Budget 2016 a further reduction to Corporation tax was announced taking effect from 1 April 2020, setting the rate at 17%.

9 Investments

	2018 £ 000	2017 £ 000
Investments in subsidiaries	4,834	4,834
Investments in jointly controlled entities	1,245	1,245
	6,079	6,079

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

9 Investments (continued) £ 000 Subsidiaries Cost or valuation At 30 December 2017 4,896 4,896 At 28 December 2018 **Provision** At 30 December 2017 62 At 28 December 2018 62 Carrying amount At 28 December 2018 4,834 4,834 At 29 December 2017 Jointly controlled entities £ 000 Cost At 30 December 2017 1,245 1,245 At 28 December 2018 **Provision** At 30 December 2017 At 28 December 2018 **Carrying amount** At 28 December 2018 1,245 1,245 At 29 December 2017

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

9 Investments (continued)

Details of undertakings

Details of the investments (including principal place of business of unincorporated entities) in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Registered office	Holding	Proportion of and shares he 2018	
Subsidiary undertakings			2010	2017
Bush Boake Allen Zimbabwe (Pte) Limited	27G Cripps Road, 1st Floor, Graniteside, Harare Zimbabwe	Ordinary	100%	100%
	28th Floor Wynsum Corporate Plaza, No.22 F. Ortigas Jr. Road, Ortigas Center, Pasig City, 1605 Philippines	Ordinary	70%	70%
Jointly controlled entities				
Bush Boake Allen (India) Limited	1-5, Seven Wells Street, St. Thomas Mount, Chennai, Tamil Nadu, 600016	Ordinary	16.8%	16.8%
	India			

The principal activity of Bush Boake Allen Zimbabwe (Pte) Limited is The sale of flavour, fragrance or chemical products.

The principal activity of International Flavors & Fragrances (Philippines) Inc. is The sale of flavour, fragrance or chemical products.

The principal activity of Bush Boake Allen (India) Limited is The manufacture and sale of flavor, fragrance or chemical products.

The directors believe that the carrying value of the investments is supported by their underlying net assets.

10 Debtors

	Note	2018 £ 000	2017 £ 000
Amounts owed by group undertakings		1	-
Income tax asset	8	1	1
Total debtors		2	1

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

11 Creditors: Amounts falling due within one year

	2018 £ 000	2017 £ 000
Amounts owed to group undertakings	2	1
Accruals and deferred income	6_	2
	8	3

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

12 Called up share capital

Allotted, called up and fully paid shares

,	2018		2017	
	No.	£	No.	£
Ordinary shares of £0.01 each	3,533,334	35,333	3,533,334	35,333
Deferred shares of £0.25 each	3,533,334	883,334	3,533,334	883,334
	7,066,668	918,667	7,066,668	918,667

Rights, preferences and restrictions

Deferred shares have the following rights, preferences and restrictions: No right to receive dividends.

In the event of a liquidation of the company, deferred shareholders will not receive a sum in excess of the amount paid up on the shares. Payments to ordinary shareholders will take priority.

Deferred shareholders have no right to receive notice of or attend or vote at any General Meetings of the company.

13 Reserves

Called up share capital

Represents the nominal value of shares that have been issued.

Revaluation reserve

Comprises the differences arising in the value of investments.

Share premium account

Includes premiums received on issues of share capital. Any transaction costs associated with the issuing of shares are deducted from share premium.

Profit and loss account

Includes all current year and prior year retained profits and losses.

Notes to the Financial Statements for the Year Ended 28 December 2018 (continued)

14 Dividends

Final dividends paid

	2018 £ 000	2017 £ 000
Final dividend of £0.35 (2017 - £Nil) per each Ordinary	1,250_	

15 Parent and ultimate parent undertaking

The company's immediate parent is Bush Boake Allen Enterprises Limited, incorporated and registered in United Kingdom.

The ultimate parent undertaking and controlling party is International Flavors and Fragrances Inc., incorporated in United States of America, which is the parent of the smallest and largest group to consolidate these financial statements.

These financial statements are available upon request from Duddery Hill, Haverhill, Suffolk, CB9 8LG