# Company Registration No. SC284546 (Scotland)

# AUCHINLECK COMMUNITY DEVELOPMENT INITIATIVE (a company limited by guarantee) DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 28 SEPTEMBER 2018

Scottish Charity No.: SC036623



# **COMPANY INFORMATION**

**Directors** Listed on Directors' Report

Secretary Stephen McCarron

Company number SC284546

Charity number SC036623

Registered office The Boswell Centre

18 Well Road Auchinleck KA18 2LA

Independent Examiner Ken McCracken B.Acc, C.A.

JRD LLP

11 Portland Road Kilmarnock KA1 2BT

Business address The Boswell Centre

18 Well Road Auchinleck KA18 2LA

Bankers Bank of Scotland

43/45 Townhead Street

Cumnock KA18 1LF

# **CONTENTS**

		Page
Legal an	d Administrative Information	
Directors	'Report	1 - 111
Financia	Il Statements	
Independ	lent Examiner's report	1
Statemen	nt of financial activities	2
Balance	sheet	3
Income a	and expenditure account	4
Notes to	the financial statements	5 - 10

# DIRECTORS' REPORT FOR THE YEAR ENDED 28 SEPTEMBER 2018

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 28 September 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

# **Legal and Administrative Information**

### Company Information

The Scottish Charity reference, company contact information and other administrative details are shown on the foregoing company information schedule.

#### **Board of Directors**

The following directors served throughout the year unless otherwise noted:

Neil McGhee Evelyn Robertson Robert McCallum Thomas Gibson Christine Walker

Arthur Burley (appointed 21.06.18)
John Megson (resigned 04.05.18)
Lyn Brady (resigned 04.05.18)

There have been no changes in directors since the year-end date.

### **Independent Examiner**

Ken McCracken B.Acc, C.A of JRD LLP stands for reappointment as Independent Examiner at the forthcoming AGM.

# Structure, Governance and Management

#### Constitution

The company is a registered Scottish charity. A copy of the company's Memorandum and Articles of Association, which deal with the appointment and termination of directors, restrictions imposed on the company and powers of investment, among other matters, is available from the directors at the registered office.

# **Recruitment and Appointment of Trustees**

Directors, who are considered to be the only trustees of the charity, are appointed in accordance with the company's constitution.

# **Related Parties**

There were no transactions during the period between the charity and a related party of any trustee. This is with the exception of one director being an elected member of the local authority which is a funder of the charity.

# **DIRECTORS' REPORT** FOR THE YEAR ENDED 28 SEPTEMBER 2018

# **Organisational Structure**

The Directors are responsible for policy decisions and ensuring that the organisation operates within its constitution. Regular meetings are held to effect policy decisions. Directors are Trustees in law for the charity and have a fiduciary responsibility over its assets and finances.

There are currently 13 members of staff, to fulfil the day-to-day responsibilities on behalf of the Directors, with a view to recruiting further staff as required.

The charity operates a hierarchical management structure in line with Board policy requirements. The key management personnel during the year were:

Development Manager

Senior Engagement Officer Centre Manager

Centre Manager Finance & HR Officer Stephen McCarron Paul McKenzie

lan Allan

Kaye Hannah Shona Fleming (until March 2018) (from March 2018)

1

# Pay Policy for Senior Staff

The pay of senior staff is reviewed annually by the Board with reference to pay scales for similar organisations within the sector.

### **Risk Management**

The present Board is aware of the need to develop its risk assessment procedures and this is currently being addressed. The Board feels that adequate insurances are in place in respect of the charity's activities. The uncertainty of funding beyond the short-term is a general concern within the voluntary sector. However, the Board has been successful with recent funding negotiations.

### **Objectives and Activities**

# **Objectives**

The company's principal activity is the promotion of community development, health and environmental improvement initiatives in Auchinleck.

### **Aims**

The directors see their role as encouraging the regeneration of Auchinleck, through a range of activities including community gardening and youth engagement projects.

# Significant Activities

This report enables the Board to inform people just how successful ACDI continues to be. We continue to grow on all fronts, experience, service provision, community support, employment, provision of amenities and entertainment, support into employment and to families affected by unemployment.

The flow of financial support is of course critical in the continuity and development of service provision to residents/clients and therefore the sustainability of the group. For this reason, we have increased the designated Sustainability Fund to £125,000. We have worked tirelessly to try to ensure we continue, as much as we can, that badly needed support. We attempt to continue our services while seeking opportunities for a sustainable future. This remains our goal and we endeavour to overcome these challenges. The group still has enthusiasm, ambition and the ability to provide an excellent service to our community and beyond despite austerity and Brexit.

# DIRECTORS' REPORT FOR THE YEAR ENDED 28 SEPTEMBER 2018

### **Financial Review**

# **Reserves policy and Going Concern**

In terms of unrestricted cash funds (i.e. excluding the net book value of fixed assets as noted below), the charitable company is holding approximately £150,000 which represents between three and six months running costs and is considered to represent a prudent but realistic level of reserves. Included within these unrestricted funds are two designated funds which were established during the previous financial year – these are the Sustainability Fund of £125,000 and Events & Activities Fund of £12,814. The Sustainability Fund was increased during the year from the opening balance of £74,725.

### **Review of Financial Year**

The excess of income over expenditure for the year was £23,800 (2017: £59,054). Total funds carried forward at 28 September 2018 were £299,118 (2017: £275,318) including £102,028 net book value of fixed assets, which has been allocated to a separate designated fund. The notes to the financial statements contain a detailed statement of financial activities that further analyse the restricted and unrestricted funds and sources of related income.

### Statement of Directors'/Trustees' Responsibilities

The trustees (who are also directors of Auchinleck Community Development Initiative for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board on 30 May, 2019 and signed on its behalf by:

Neil McGhee Director/Chairperson Leil Hi Ghan

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF AUCHINLECK COMMUNITY DEVELOPMENT INITIATIVE

I report on the accounts of the charity for the year ended 28 September 2018, which are set out on pages 2 to 10.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). The charity trustees consider that the audit requirement of Regulation 10(1) (a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under section 44(1) (c) of the Act and to state whether particular matters have come to my attention.

### Basis of independent examiner's statement

My examination is carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeks explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

#### Independent examiner's statement

In the course of my examination, no matter has come to my attention:

- 1 which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with Section 44(1) (a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
  - to prepare accounts which accord with the accounting records and comply with Regulation 8 of the 2006 Accounts Regulations;

have not been met; or

2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Ken McCracken B.Acc, C.A

**Chartered Accountant (ICAS)** 

JRD LLP Chartered Accountants 11 Portland Road Kilmarnock KA1 2BT

30 May, 2019

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 28 SEPTEMBER 2018

Income	Restricted Funds £	Unrestricted General Funds £	Unrestricted Designated Funds £	Total Funds 2018 £	Total Funds 2017 £
Donations & legacies Charitable activities Investments	298,087 31,582	8,643 18,293	-	306,730 49,875 -	341,449 36,724
Total Income	329,669	26,936	-	356,605	378,173
Expenditure					
Raising funds Charitable activities Other	- 275,018 -	33,786 -	- 24,001 -	332,805 -	319,119 -
Total Expenditure	275,018	33,786	24,001	332,805	319,119
Net Income/(Expenditure)	54,651	(6,850)	(24,001)	23,800	59,054
Transfers between funds	(36,866)	(13,432)	50,298	-	-
Net movement in funds	17,785	(20,282)	26,297	23,800	59,054
Reconciliation of funds Total funds brought forward	28,614	33,159	213,545	275,318	216,264
Total funds carried forward	46,399	12,877	239,842	299,118	275,318

The Statement of Financial Activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

An analysis of Income and Expenditure is included at Note 13 to the financial statements.

Expenditure is allocated to the above cost categories on the basis of the accounting policy disclosed at Note 1 (e) to the financial statements.

# BALANCE SHEET AS AT 28 SEPTEMBER 2018

Company Registration No. SC284546 (Scotland)

		20	18	20	17
	Notes	£	£	£	£
Fixed Assets	5		102,028		126,029
Current assets Debtors and prepayments Cash at bank and in hand	6 7	5,161 265,256 270,417		73,735 82,252 155,987	
Creditors: amounts falling due within one year	8	(15,803)		(6,698)	
Net current assets			254,614		149,289
Deferred income	9		(57,524)		
Net assets		:	299,118	:	275,318
Funds of the charity Restricted income funds Unrestricted income funds: General fund Designated funds	12/13 12/13 12/13	12,877 239,842	46,399	33,159 213,545	28,614
Total unrestricted funds	12/13	239,042	252,719	213,343	246,704
Total charity funds			299,118		275,318

In preparing these financial statements:

The directors are satisfied that the company was entitled to exemption from audit under section 477 of the Companies Act 2006 and that members have not required an audit under section 476.

The directors acknowledge their responsibilities for:

- i. ensuring that the company keeps accounting records which comply with Section 386; and
- ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of Section 396, and which otherwise comply with the requirements of this Act relating to accounts, so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to small companies' regime.

The financial statements were approved by the Board on 30 May, 2019 and signed on its behalf by:

Neil McGhee Director Lil Mighan

# INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 28 SEPTEMBER 2018

				<del></del>	<u></u>
	Notes	20 £	18 £	20 £	17 £
	Notes	L	L	τ.	Z,
Income		400			
Big Lottery		106,419		154,751	
Minerals Trust		6,500		10,623	
SCVO Community Jobs Scotland		64,780		46,937	
Scottish Government		•		28,749	
Energy Savings Trust		-		2,965	
Auchinleck Newsletter Income		375		50	
Cinema Evening Income		615		850	
DTAS		2,975		150	
Festival income		4,413		2,320	
APL Project income		44,013		27,473	
RBS Moneysmart		4,375		-	
Awards for All		8,950		-	
Scottish Community		1,493		22 020	
East Ayrshire Council		11,892 81,061		23,028	
South Ayrshire Council LEADER Robertson Trust		10,000		49,219 10,000	
Tesco		10,000		9,000	
Co-Op Community		2,027		1,421	
Summer Kids Club Income		60		2,306	
Celebrate Scotland Income		-		1,224	
Youth Group Income		-		1,551	
Crotchet Club Income		324		1,001	
Dippol Crescent Residents Income		450		_	
Employment allowance		3,000		3,000	
Fundraising and miscellaneous income		2,883		2,556	
	13		356,605		378,173
			000,000		070,110
Expenditure	_				
Staff costs	2	235,016		197,292	
Staff training		354		-	
Community Garden project costs		37,454		31,922	
APL project costs		3,982		30,881	
STEP project costs		10,426		12,768	
Events and activities		10,372		14,336	
Auchinleck newsletter costs	40	-		220	
Rent	10	50		50	
Insurance	2	3,159		2,520	
Travelling and subsistence costs	3	5,025		4,721	
Board meeting costs		70 1 606		823	
Sundry expenses		1,696		1,656	
Statutory accounts/Independent Examiner's fees		1,140		1,140	
Legal and professional fees		60		0 545	
Consultancy fees Depreciation	5	24,001		9,545 11,245	
Depreciation	3	24,001		11,245	
			332,805		319,119
Excess Income/(Expenditure) for Year			23,800		59,054
Fund balances brought forward			275,318		216,264
Fund balances carried forward			299,118		275,318

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 28 SEPTEMBER 2018

# 1 Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year.

# (a) Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). Auchinleck Community Development Initiative meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

# (b) Preparation of accounts on a going concern basis

The financial statements have been prepared on a going concern basis which assumes that the charity will continue to operate for a period of 12 months from the date of approval by the Board. The Board considers there to be sufficient funding and reserves for the future sustainability of the charity's activities.

# (c) Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds earmarked by the Board for particular purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or grantor.

# (d) Income

All income is included in the statement of financial activities when the charity is entitled to the income, the amount can be quantified with reasonable accuracy and it is probable that the income will be received. The following specific policies are applied to particular categories of income:

Income from donations & legacies is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a special performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

Investment income is included when received.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 SEPTEMBER 2018

### 1 Accounting policies (continued)

### (e) Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Governance costs includes those costs associated with meeting the constitutional and statutory requirements of the charity and include the independent examiner's fees and costs linked to the strategic management of the charity which are voluntary other than trustees' travelling expenses reimbursed. Although disclosed separately at note 13, governance costs now form part of charitable expenditure (page 3) under the current SORP.

## (f) Fixed assets

Fixed assets (excluding investments) are stated at cost less accumulated depreciation. Minor additions costing below £500 are not capitalised.

Depreciation is provided at the following annual rates calculated to write off the cost of each asset over its expected useful life.

Geo-dome & Community Garden
 Other plant and machinery
 Fixtures and fittings
 Motor vehicles
 Years on a straight line basis
 4 years on a straight line basis
 4 years on a straight line basis
 4 years on a straight line basis

- Computer and office equipment 4 years on a straight line basis

# (g) Leasing commitments

Rentals paid under operating leases are charged to the Income and Expenditure account on a straight line basis over the period of the lease.

# (h) Pension costs and other post-retirement benefits

The company operates a defined contribution scheme for the benefit of its employees. The cost of contributions are charged to the Income and Expenditure account in the year they are payable.

# (i) Other basic financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

### (j) Debtors

Short term debtors are measured at transaction price, less any impairment.

#### (k) Deferred income

Deferred income relates to receipt in advance of a grant for expenditure that must take place in a future accounting period.

### (I) Stationery costs

Stationery costs are expensed when purchased with no stock adjustment made in the accounts.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 SEPTEMBER 2018

#### 2 Staff costs and numbers

Staff costs were as follows:

	2018	2017
	£	£
Salaries and wages	215,880	179,018
Social security costs	14,199	12,374
Staff pension costs	4,937	5,900
	235,016	197,292

The number of employees during the year was 22 on a head-count basis (2017: 20).

The total employee benefits of the key management personnel (who are listed in the directors report) of the charity were £106,922 (2017: £90,587).

No employee received emoluments in excess of £60,000.

# 3 Trustee Remuneration and Related Party Transactions

No Trustee received any remuneration during the year. Expenses of £83 were reimbursed to 1 Trustee during the year (2017: £240 to 1 Trustees).

No Trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year. This is with the exception of one Trustee being an elected member of the local authority which is a principal funder.

# 4 Taxation

The company is registered as a Scottish charity and no corporation tax liability arises. The company is not VAT registered and irrecoverable VAT is allocated to the relevant category of expenditure.

5	Tangible fixed assets	Motor Vehicle	Geo-Dome Assets	Community Garden Assets	Plant & Equipment	•	Total
				(Note 10)			
		£	£	£	£	£	£
	Cost						
	At 29 September 2017	17,500	34,888	108,609	12,515	840	174,352
	Additions	-	-	-	-	-	-
	Disposals	-	-	-	-	-	-
	At 28 September 2018	17,500	34,888	108,609	12,515	840	174,352
	Depreciation						
	At 29 September 2017	13,854	22,488	2,237	8,904	840	48,323
	Charge for the period (note 1g)	3,646	12,400	4,344	3,611	-	24,001
	Disposals	-	-	-	-	-	-
	At 28 September 2018	17,500	34,888	6,581	12,515	840	72,324
	Net book value						
	At 28 September 2018			102,028	•	•	102,028
	Net book value						
	At 28 September 2017	3,646	12,400	106,372	3,611	-	126,029

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 SEPTEMBER 2018

6	Debtors and prepayments	2018	2017
		£	£
	Trade debtors	4,509	17,582
	Accrued grant income	-	49,218
	Other debtors	-	6,000
	Prepaid insurance	652	935
		5,161	73,735
7	Bank and cash balances	2018	2017
		£	£
	Bank account - Main	172,021	26,587
	Bank account - STEP	63,103	46,966
	Bank account - APL	29,706	8,562
	Cash balance	426	137
		265,256	82,252
8	Creditors : amounts falling due within one year	2018	2017
		£	£
	Payroll taxes	6,962	4,262
	Supplier accounts	2,332	1,296
	Other creditors	5,369	-
	Accrued charges	1,140	1,140
		15,803	6,698
9	Deferred Grant Income	2018	2017
		£	£
	Big Lottery	35,474	-
	RBS Moneysmart	13,125	•
	DTAS	8,925	-
		57,524	

Deferred income represents payment in advance of the funding period.

# 10 Lease Commitments

The Community Garden is leased from East Ayrshire Council at a nominal rent of £50 per annum (this relates to the Community Asset Transfer Scheme) for a term of 25 years. Fixed assets include £108,609 of leasehold improvements which is being amortised over the term of the lease.

# 11 Pension commitments

The charity's staging date for auto-enrolment (workplace pensions legislation) was 1 July 2016 and currently operates a qualifying scheme in respect of eligible employees who choose not to opt out of the scheme. The charity had fulfilled its pensions obligations by 1 July 2016.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 SEPTEMBER 2018

12 Analysis of Net Assets Between Funds

	Restricted Funds £	Unrestricted Funds £	Funds	Total Funds £
Fixed Assets	-	-	102,028	102,028

**Current Assets** 28,680 270,417 103,923 137,814

(57,524)

**Current Liabilities** (15,803)(15,803)

(57,524)

**Net Assets** 12,877 46,399 239,842 299,118

In addition to the above fixed assets figure (see note 5), the following contributions by East Ayrshire Council are not included in the accounts.

- a) Computer equipment owned by East Ayrshire Council is utilised free of charge.
- b) 2 geodesic greenhouses and 3 20ft shipping containers have been provided by East Ayrshire Council.

# **Transfers Between Funds**

Deferred Income

Significant transfers between funds (note 13) include:

APL Project - this is partially funded in respect of related wage costs with any excess (which represents self-generated income being transferred to the unrestricted general fund).

Designated Sustainability Fund - This fund was increased to £125,000 at the balance sheet date (the transfer was from unrestricted general funds). The purpose of this fund is to ensure that key posts continue when related funding ceases, provide match-funding where appropriate and also serve as a general contingency reserve.

AUCHINLECK COMMUNITY DEVELOPMENT INITIATIVE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 SEPTEMBER 2018

Finish		Other		Community Welfare			Auchinlack Community Growing &	Total 4	l Total Unrestricted	Unrestricted Designated Events &	Unrestricted Unrestricted Designated	Unrestricted Designated	Total	Total	Total
1,000   1,00	псоте	Events & Activities	Festival	Champion Project £	APL Project £	STEP Project E		Rest	General Fund		Sustainability Fund	Capital ( Fund	Inrestricted Funds	Funds 2018 £	Funds 2017 £
8.500	ionations, legacles & other	600 6					8		S				S	41	92
SECONDINARY	ig Lottery	ono's				106,419	000,0	106,419	760				760	106,419	154,751
Colored   Colo	wards for All	8,950	•	•	•	•	ı	8,950	•	•	•	•	•	8,950	•
Colored   Colo	Ainerats Trust	•	2,500	•		•	4,000	6,500	•	•	•	•	•	6,500	10,623
1,150   1,15	CVO Community Jobs Scotland	•	•	•	64,780	•	•	64,780	,	•	•	•		64,780	46,937
1,455   1,45	cottish Government	Ĺ	•	•	•	•	•	•	•	•	•	•		•	26,749
1,150   2,015   2,015   2,010   2,01	outh Avishire Council LEADER	• •	, ,		' '		81.061	81.061			• •			81.061	49 219
Fig. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	BS Moneysmart	•	•	4,375	•	•		4,375	•	•	•	•	•	4,375	•
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	cottish Community	•	•	•	•	•	•	•	1,493	•	•	•	1,493	1,493	•
winkly         1,1560         2,207         2,077         <	obertson Trust	•	•	•	•	•	10,000	10,000	•	•	•	•	•	10,000	10,000
1,600   2,000   7,500   6,710   106,000   2,001   2,002   3,003   3,	8800	•	•	•	•	•	•	•	•	•	•	•		•	9,000
11   12   12   12   12   12   12   12	o-Op Community		•	•	•	•	2,027	2,027	•	•	•	•	•	2,027	1,421
1,580	TAS	•	٠	2,975	•	•	•	2,975	•	•	•	•	•	2,975	150
1,500   2,500   1,50	uchinisck Newsletter	•	•	•	•	•	•	•	375	•	•	•	375	375	20
Hillers (1), 1500 2, 2,500 1, 7,500 6, 1,00 106, 419 106, 619 10, 619	mployment Allowance	•	•	•	•	1	•	٠	3,000	٠	•	į	3,000	3,000	3,000
whites  1,120 2,230 1,230 1,240 1,04,19 1,010,000 1,04,10 1,04	ther income	•							2,883	•			2,883	2,883	2,558
A		088,11	2,500	056/	08/	106,419	105,088	788,087	8,643	•			8,643	306,730	341,449
Part	haritable activities		4 443					4 412						4 4 4 3	2 330
Part	estival income	•	7	•	•	•	•	7	•	•	•	•	•	2	2,320
The Residentic 60 1 25 720 1 25 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 26 720 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	outh Group Income	, 49	•	•	•	•	•	. 4	•	•	•	•	•	. 44	
Clide         60         324         324         324         450 <td>elebrate Scattend</td> <td>2 '</td> <td></td> <td>. ,</td> <td>•</td> <td>•</td> <td>•</td> <td>2 '</td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td>2 '</td> <td>1 224</td>	elebrate Scattend	2 '		. ,	•	•	•	2 '		•				2 '	1 224
The Readents   450   1,449   4,413   1,250   1,5520   1,5520   1,5620   1	sections Contains	. 69	•				•	9		•				9	2 306
450   12,239   4,413   25,720   15,520   16,260   16,261   16,263   16,26	michal Club	328		•	•	•	•	324			•	•		324	,
1,3,199   6,913   7,309   90,500   106,419   105,088   31,592   18,293   1,2	innol Crescent Residents	450	•	•	,	٠	•	450	•	•	•	•	٠	450	•
er work done         1,449         4,413         25,220         -         25,720         -         25,720         -         18,283         -         18,283         49,875           14,399         6,313         7,399         6,913         7,390         90,500         106,419         105,088         28,938         -         26,938         35,665           paredilures         13,759         6,330         6,246         53,857         125,922         68,804         275,018         32,563         -         24,001	he Bia Lunch	•	•	•	•	٠	•	•	•	•	•	,	•	•	- 000
14.49 4.413	ales and other work done	•	•	•	25,720	•	•	25,720	18,293	٠	•	•	18,293	44,013	27,473
13,759   6,913   7,250   59,500   106,419   105,088   32,968   26,936   26,936   35,605   3		1,449	4,413		25,720	ľ		31,582	18,293				18,293	49,875	36 724
13,759   6,913   7,350   90,500   106,419   105,088   325,683   1,253   1,253   1,254   1,25															
13,389   6,913   7,350   90,500   106,419   105,086   323,663   28,936   28,936   275,018   32,563   32,563   307,581   31,223   13,759   6,330   6,246   53,867   125,922   68,804   275,018   33,786   1,223   1,233   1,2	vestments														
13,759   6,310   6,246   5,367   125,922   68,904   275,018   32,563   - 24,001   24,001	ank interest	•			1							•			
13,759   6,310   6,246   53,857   125,822   68,804   275,018   32,563   - 24,001   24,001			•			•	1			•	•				
13,759 6,330 6,246 53,857 125,922 68,904 275,018 32,553	otal from a	13.399	6.913	7.350	90.500	106.419	105.088	329.669	26.936	-			26.936	356.605	378.173
13,759   6,330   6,246   53,857   125,922   68,804   275,018   32,583   1,223   13,253   307,581   13,759   6,330   6,246   53,857   125,922   68,804   275,018   33,786   13,223   13,723   13,759   6,330   6,246   53,857   125,922   68,804   275,018   33,786   13,789   13,789   1,104   36,643   19,503   36,184   17,785   (6,850   12,23   50,075   (24,001   57,787   332,805   1,104   1,104   1,104   17,785   (20,282   22,3   50,075   (24,001   6,015   23,800   1,239   1,287   1,2814   15,814   15,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,815   12,814   17,814   135,814															
13,759   6,330   6,246   53,857   125,922   68,904   275,018   32,563	xponditure														
13,756   6,330   6,246   53,857   125,922   68,904   275,018   32,563	ost of raising funds	•	•	•	•	•	•	•	•	•	•	•	•	•	•
13,759   6,330   6,246   53,657   125,922   68,904   275,018   32,563															
13,759   6,330   6,246   53,857   125,922   68,904   275,018   32,563	haritable activities:														
13/759   6,330   6,246   53,857   125,822   68,804   275,018   33,786   - 24,001   24,001	haritable expenditure	13,759	6,330	6,246	53,857	125,922	68,904	275,018	32,563	•	•	•	32,563	307,581	292,424
13/759         6,330         6,246         53,857         125,922         66,904         275,018         33,786         -         24,001         57,787         332,805           13/759         6,330         6,246         53,857         125,922         66,904         275,018         33,786         -         24,001         57,787         332,805           (380)         583         1,104         36,643         (18,503)         36,184         54,651         (6,650)         -         (24,001)         (30,651)         23,800           360         (583)         (36,643)         -         (36,666)         (13,432)         223         50,075         -         36,015         23,800           -         -         1,104         -         (18,503)         36,184         17,785         (20,282)         223         50,075         (24,001)         6,015         23,800           -         -         -         -         -         -         28,184         17,785         (20,282)         223         50,075         (24,001)         6,015         23,800           -         -         -         -         -         -         -         -         -         -         -	upport costs	•	•	•	•	•	•	•	•	•	•	24,001	24,001	24,001	25,435
13,759 6,330 6,246 53,857 125,922 68,804 275,018 33,786 . 24,001 57,787 332,805	sovernance costs				,				1,223		•		1,223	1,223	1,260
13/59         6,246         53,657         125,922         66,904         275,018         33,786         24,001         57,787         332,805           (360)         583         1,104         36,443         (18,503)         36,184         54,651         (6,850)         (24,001)         (30,851)         23,800           360         (583)         (36,643)         (36,864)         (13,432)         223         50,075         (24,001)         6,015         23,800           100         (583)         (19,503)         38,184         17,785         (20,282)         223         50,075         (24,001)         6,015         23,800           1104         (18,503)         38,184         17,785         (20,282)         223         50,075         (24,001)         6,015         23,800           1104         28,614         28,614         33,159         12,581         74,925         126,029         246,704         275,318           1104         9,111         36,187         12,817         12,814         135,000         10,028         252,719         299,118		13,739	0,330	0,240	23,637	778'C71	66,904	2/3,018	33,780	1		24,001	21,181	332,805	919,119
13,759         6,330         6,246         53,657         125,922         68,004         275,018         33,786         - 24,001         57,787         332,805           (360)         583         1,104         36,643         (18,503)         36,184         54,651         (6,850)         - (24,001)         (30,851)         23,800           360         (583)         (36,643)         - (36,866)         (13,432)         223         50,075         (24,001)         6,015         23,800           1,104         (19,503)         36,184         17,785         (20,282)         223         50,075         (24,001)         6,015         23,800           - 28,614         28,614         33,159         12,591         74,925         126,001)         6,015         275,318           - 1,104         9,111         36,184         46,399         12,877         12,814         125,000         102,028         252,719         299,118	ther costs	•	•	•	•	•	•	•	•	•		•		•	•
(360) 583 1,104 36,643 (19,503) 36,184 54,651 (6,850) (24,001) (30,851) 23,800 360 (583) (36,643) (36,686) (13,432) 223 50,075 36,886 1,104 (19,503) 36,184 17,785 (20,282) 223 50,075 (24,001) 6,015 23,800 28,614 33,159 12,591 74,925 126,029 246,704 275,318	otal Expenditure	13,759	6,330	6,246	53,857	125,922	68,904	275,018	33,786			24,001	57,787	332,805	319,119
1,000) 583 1,104 1,104 1,10503) 36,184 17,785 (20,282) 223 50,075 (24,001) 6,015 23,800 1,2600) 1,00,001 2,0000 1,00,001 1,0000 1,00,001 1,00,001 1,0000 1,0000		10001	603	7	640 00		20, 20,	54.661	(090 0)			174 004	(20.004)	000	70000
360 (563) (36,643) . (36,866) (13,432) 223 50,075 . 36,866	er incomerce pendicare)	(noc)	200	-	20,043		20, 104	3	(000'0)	•	•	(100,42)	(30,031)	73,600	10,60
. 1,104 . (19,503) 38,184 17,785 (20,282) 223 50,075 (24,001) 6,015 23,800 28,614 . 28,614 33,159 12,591 74,925 126,029 246,704 275,318 	ransfers between funds	360	(583)	•	(36,643)	•	•	(36,866)	(13,432)	223	50,075	٠	36,866	•	•
					ŀ	100,000		107.77	1000 007		10001	1,00	2500	000	1000
	let movement in funds	•	•	<b>1</b>	•	(18,503)	36,184	8/,7	(20,282)	<b>23</b>	6/0/06	(24,001)	6,015	23,800	59,054
	teconciliation of funds									,	,				
1.104 9.11 36.184 46.399 12.877 12.814 125.000 102.028 252.719 299.118	otal iungs brougnt torward	•	•	•	•	510'07	•	70,014	33, 13g	180'21	676'47	670'071	246,704	615,518	710,204
	Total funds carried forward	•		1.104	ľ	9.111	36 484	46 100	43 877	12 814	125 000	102 028	252 719	200 448	275 248