REGISTERED COMPANY NUMBER: SC251697 (Scotland) REGISTERED CHARITY NUMBER: SC029804

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 30 November 2013

for
Oban War and Peace Museum

Jean Ainsley. CA
Ainsley Smith & Co
Chartered Accountants
21 Argyll Square
Oban
Argyll
PA34 4AT





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Contents of the Financial Statements for the Year Ended 30 November 2013

	Page
Report of the Trustees	1 to 3
Independent Examiner's Report	4
Statement of Financial Activities	5
Balance Sheet	6 to 7
Notes to the Financial Statements	8 to 11
Detailed Statement of Financial Activities	12 to 13

Report of the Trustees for the Year Ended 30 November 2013

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 November 2013. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

SC251697 (Scotland)

Registered Charity number

SC029804

Registered office

Old Oban Times Building Corran Esplanade Oban PA34 5PX

Trustees

I Cleaver

D Skinner

- resigned 11.10.13

E Thornton

C Struthers

W Leech

J MacPherson

- resigned 29.1.13

1 Grey A Palmer

Company Secretary

E Thornton

Independent examiner

Jean Ainsley. CA Ainsley Smith & Co **Chartered Accountants** 21 Argyll Square Oban Argyli **PA34 4AT**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Report of the Trustees for the Year Ended 30 November 2013

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Chairman's Report - December 2012 to November 2013

The museum's 19th year of operation was marked by two major events. In August we welcomed the half millionth visitor to come to the museum since its inception in 1995. The surprised Parisian couple, Mme Laurence Regnier and her husband François were delighted to receive an inscribed Quaich and a signed certificate to mark the occasion.

Perhaps the most significant event was the unexpectedly generous donation in October of £7,500 from the MacQueen Brothers Charitable Trust which, together with £2,500 of museum income, enabled us finally to repay all of our outstanding loan. At the end of 2012 the loan stood at £15,000 but £5,000 was repaid in September thanks to a £2,500 grant from the Oban Common Good Fund plus £2,500 of museum surplus income.

Words cannot express our gratitude to the local businessman who so generously provided the interest free loan to enable the purchase of our premises to be completed in 2005 - without his financial help we probably would not have a museum today.

Being loan free is a great weight off the Board's shoulders and it means that we can plan for the future without the need to allocate all surplus income to repayments. However, we cannot rest on our laurels as ever increasing costs mean that we need to generate the maximum income possible in order to meet our overheads.

Apart from generating income from visitor donations and sales, we need to attract new 'Friends' to our scheme as it brings in a valuable £1,745 per annum plus some £400 in Gift Aid. This allows the museum to now claim up to £1,250 per annum in Small Donations Gift Aid each year - a new HMR&C initiative launched in 2013.

Visitor numbers showed a marked increase right from the start of the 2013 season in March and we ended the year with a total of 35,340 visitors through the door - the second highest number ever except for 2003 when the total was 38,078. Income for year from visitor and ad hoc donations has been encouraging and sales income is now back on track thanks to the excellent monitoring system introduced by our Museum Manager, John MacPherson.

The museum's commitment to take care of the memorial at Ganavan came to fruition this year with an extension to the access path to the memorial and the installation of an interpretation panel telling the story of RAF Oban Coastal Command. These improvements to the site were generously funded by a grant of £5,000 from the Maritime Air Trust to mark the 70th Anniversary of the Battle of the Atlantic.

Sadly two of our stalwart volunteers have passed away this year - Archie McGill in December 2012 and Donnie MacFarlane in August 2013. Both had been with us from the start and they are greatly missed. Several new Watchkeepers have joined us but we still need to attract more to replace those who retire due to age or illness.

We now look forward to our 20th year of operation when we will be marking the centenary of the start of WWI. The museum continues to thrive, but is totally reliant on the commitment and goodwill of our volunteer team, both as Watchkeepers to man the front desk and as operatives behind the scenes who oversee the management of museum. The number of hours given by everyone to keep the museum running and to provide a warm welcome for our visitors is phenomenal and one only has to look at comments in the visitors' book to see how much they are appreciated.

Charles Struthers Chairman - Board of Directors

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Report of the Trustees for the Year Ended 30 November 2013

ON BEHALF OF THE BOARD :

Date: 16.01.2014.

Independent Examiner's Report to the Trustees of Oban War and Peace Museum

I report on the accounts for the year ended 30 November 2013 set out on pages five to eleven.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

which gives me reasonable cause to believe that, in any material respect, the requirements (1)

to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and

to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts (2) to be reached.

Jean Ainsley. CA Ainsley Smith & Co Chartered Accountants 21 Argyll Square Oban Argyll **PA34 4AT**

Date: 2011/4

Statement of Financial Activities for the Year Ended 30 November 2013

		Unrestricted	Restricted	30.11.13 Total	30.11.12 Total
		fund	fund	funds	funds
	Notes	£	£	£	£
INCOMING RESOURCES					
Incoming resources from generated funds					
Voluntary income		28,464	13,500	41,964	33,633
Activities for generating funds	2	6,389	-	6,389	4,515
Investment income	3	5		5	5
Total incoming resources		34,858	13,500	48,358	38,153
RESOURCES EXPENDED					
Costs of generating funds Costs of generating voluntary income	4	4,090	_	4,090	17,321
Fundraising trading: cost of goods sold and other	•	1,7-7-			
costs		2,249	-	2,249	2,632
Governance costs		15,725	-	15,725	773
Other resources expended		268	3,500	3,768	8,200
Total resources expended		22,332	3,500	25,832	28,926
Total resources expenses					
NET INCOMING RESOURCES BEFORE					
TRANSFERS		12,526	10,000	22,526	9,227
Gross transfers between funds	13	10,000	(10,000)	<u> </u>	
Net incoming/(outgoing) resources		22,526	-	22,526	9,227
RECONCILIATION OF FUNDS					
Total funds brought forward		151,941	-	151,941	142,714
TOTAL FUNDS CARRIED FORWARD		174,467	-	174,467	151,941

Balance Sheet At 30 November 2013

	ı	Jnrestricted fund	Restricted fund	30,11.13 Total funds	30.11.12 Total funds
	Notes	£	£	£	£
FIXED ASSETS Tangible assets	9	278,422	-	278,422	284,967
CURRENT ASSETS Stocks Debtors	10	677 1,526	- -	677 1,526	618 200
Cash at bank		12,395		12,395	9,646
CREDITORS Amounts falling due within one year NET CURRENT ASSETS/(LIABILITIES)	11	(18,229)	- 	(18,229)	(33,229)
TOTAL ASSETS LESS CURRENT LIABILITIES		274,791		274,791	261,384
ACCRUALS AND DEFERRED INCOME	12	(100,324)	-	(100,324)	(109,443)
NET ASSETS		174,467		174,467	151,941
FUNDS Unrestricted funds Restricted funds	13			174,467	151,941
TOTAL FUNDS				174,467	151,941

Balance Sheet - continued At 30 November 2013

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 November 2013.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 30 November 2013 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the Board of Trustees on band of Trustees on the Source 2014 and were signed on its

The notes form part of these financial statements

Notes to the Financial Statements for the Year Ended 30 November 2013

ACCOUNTING POLICIES 1.

Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Land and buildings

- 25% on reducing balance, 15% on reducing balance and 2% on

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

ACTIVITIES FOR GENERATING FUNDS 2.

		30.11.13	30.11.12
		£	£
	Calan	4,584	2,870
	Sales Memberships	1,805	1,645
	Memoerships		
		6,389	4,515
		 -	
3.	INVESTMENT INCOME		
		20.11.12	20 11 12
		30.11.13	30.11.12
		£	£
	Deposit account interest	5	5
	Deposit account interest		

Notes to the Financial Statements - continued for the Year Ended 30 November 2013

COSTS OF GENERATING VOLUNTARY INCOME 4.

Staff costs Support costs	30.11.13 £ 4,090	30.11.12 £ 2,635 14,686
	4,090	17,321

SUPPORT COSTS 5.

	Management	Finance	Totals
	£	£	£
Governance costs	8,068	6,637	14,705
			

NET INCOMING/(OUTGOING) RESOURCES 6.

Net resources are stated after charging/(crediting):

	30.11.13	30.11.12
	£	£
Depreciation - owned assets	6,637	6,857
		

TRUSTEES' REMUNERATION AND BENEFITS 7.

There were no trustees' remuneration or other benefits for the year ended 30 November 2013 nor for the year ended 30 November 2012.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 November 2013 nor for the year ended $30\ November\ 2012$.

STAFF COSTS 8.

Wages and salaries	30.11.13 £ 4,090	30.11.12 £ 2,635
The average monthly number of employees during the year was as follows:		
Museum Manager	30.11.13	30.11.12

No employees received emoluments in excess of £60,000.

Notes to the Financial Statements - continued for the Year Ended 30 November 2013

9.	TANGIBLE FIXED ASSETS	Land and buildings £	Plant and machinery etc	Totals £
	COST At 1 December 2012 Additions	278,061	48,455 92	326,516 92
	At 30 November 2013	278,061	48,547	326,608
	DEPRECIATION At 1 December 2012 Charge for year	27,805 5,561	13,744	41,549 6,637
	At 30 November 2013	33,366	14,820	48,186
	NET BOOK VALUE At 30 November 2013 At 30 November 2012	244,695 250,256	34,711	278,422 284,967
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEA	R		
	Other debtors		30.11.13 £ 1,526	30.11.12 £ 200
11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE Y	EAR		
	Bank loans and overdrafts Other creditors		30.11.13 £ 18,229	30.11.12 £ 15,000 18,229
			18,229	33,229
12.	ACCRUALS AND DEFERRED INCOME			
	Deferred government grants		30.11.13 £ 100,324	30.11.12 £ 109,443

Notes to the Financial Statements - continued for the Year Ended 30 November 2013

13. MOVEMENT IN FUNDS

	At 1.12.12 £	Net movement in funds £	Transfers between funds £	At 30.11.13
Unrestricted funds General fund	151,941	12,526	10,000	174,467
Restricted funds Restricted	-	10,000	(10,000)	-
TOTAL FUNDS	151,941	22,526	-	174,467

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds
Unrestricted funds General fund	34,858	(22,332)	12,526
Restricted funds Restricted	13,500	(3,500)	10,000
TOTAL FUNDS	48,358	(25,832)	22,526

During the year the following restricted grants and donations were received;

Oban Common Good Fund £2500 and MacQueen Bros Charitable Trust £7500. These grants were used to pay off the remaining balance on the interest free loan.

Museums Galleries Scotland: £594 CCTV installation

Maritime Air Trust £5000 for Ganavan Memorial Improvements including an Interpretative Board.

BIDS for Oban. £240 for external redecoration.

All monies were spent during the year.

<u>Detailed Statement of Financial Activities</u> <u>for the Year Ended 30 November 2013</u>

NCOMING RESOURCES 19,345 16,350 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,500 8,164 13,663 14,164 33,633 14,164 33,633 14,164 18,165 1,645		30.11.13 £	30.11.12 £
Donations 19,345 13,500 18,164 13,500 18,164 13,500 18,164 13,500 18,164 13,663 14,964 33,633 14,964 33,633 14,964 18,005 16,645 18,005 16,645 18,005 16,645 18,005 16,645 18,005 16,645 18,005 16,645 18,005 16,645 18,005	INCOMING RESOURCES		
13,500 8,164 16,664 33,633 34,664 34,664 33,633 34,664 34		10 345	16 350
Name Page			
Activities for generating funds			
Activities for generating funds 4,584 2,870 Sales 4,585 1,605 1,645 Memberships 6,389 4,515 Investment income 5 5 Deposit account interest 5 5 Total incoming resources 48,358 38,153 RESOURCES EXPENDED Costs of generating voluntary income 4,090 2,635 Fundraising trading: cost of goods sold and other costs 2,249 2,632 Purchases 570 540 2,33 Covernance costs 570 540 2,33 Accountancy 570 540 2,33 Subscriptions 450 2,33 Other resources expended 3,768 8,200 Repairs & renewals 3,768 8,200 Support costs Management 2,711 2,15 Insurance & Security 1,745 1,854 4,80 Plostage, stationery & admin 4,80 7,829 Postage, stationery & admin 8,74 897	Release of capital grants		
Sales Memberships 4,884 2,		41,964	33,633
1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,645 1,805 1,805 1,805 1,	Activities for generating funds	4 594	2 970
Investment income Deposit account interest Deposit account and interest Deposit account			
Investment income Deposit account interest S S Total incoming resources 48,358 38,153 RESOURCES EXPENDED	Memberships	1,803	
Deposit account interest		6,389	4,515
Total incoming resources	Investment income	_	
RESOURCES EXPENDED Costs of generating voluntary income Administrator 4,090 2,635	Deposit account interest		3
Costs of generating voluntary income 4,090 2,635 Fundraising trading: cost of goods sold and other costs 2,249 2,632 Purchases 570 540 Accountancy 450 233 Subscriptions 1,020 773 Other resources expended 3,768 8,200 Repairs & renewals 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 1,745 1,854 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 3,936 3,936	Total incoming resources	48,358	38,153
Purchases 2,249 2,632	RESOURCES EXPENDED		
Purchases 2,249 2,632	Costs of generating voluntary income	4.000	2.625
Governance costs 570 540 Accountancy 450 233 Subscriptions 1,020 773 Other resources expended 3,768 8,200 Repairs & renewals 2,711 2,215 Support costs 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 1,349 945 Advertising 874 897 Sundries 708 1,118 Finance 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 3,896 7,829		4,090	2,633
Covernance costs		2,249	2,632
Accountancy 570 340 Subscriptions 450 233 1,020 773 Other resources expended Repairs & renewals 3,768 8,200 Support costs 3,768 8,200 Management Insurance & Security 2,711 2,215 Light and heat 1,745 1,854 Telephone & Internet 681 800 Postage, stationery & admin 1,349 945 Advertising 874 897 Sundries 708 1,118 Finance Depreciation of tangible fixed assets 6,637 6,857	Purchases		
Accountancy 450 233 Subscriptions 1,020 773 Other resources expended Repairs & renewals 3,768 8,200 Support costs 2,711 2,215 Management Insurance & Security 2,711 2,215 Light and heat 1,745 1,854 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance Depreciation of tangible fixed assets 6,637 6,857	Governance costs	570	540
Subscriptions Other resources expended 3,768 8,200 Repairs & renewals 2,711 2,215 Management 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857			
Other resources expended Repairs & renewals 3,768 8,200 Support costs Management 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 874 897 Sundries 8,068 7,829 Finance 8,068 7,829 Pepreciation of tangible fixed assets 6,637 6,857	Subscriptions	430	
Support costs 3,768 8,200 Management 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857		1,020	77 3
Support costs 3,768 8,200 Management 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857	Other resources expended	2 7 6	0.200
Management 2,711 2,215 Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 681 800 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857		3,768	8,200
Insurance & Security Light and heat Telephone & Internet Postage, stationery & admin Advertising Sundries Finance Depreciation of tangible fixed assets 2,711 2,213 1,854 1,745 1,854 800 1,349 945 874 897 708 1,118 8,068 7,829 Finance Depreciation of tangible fixed assets	Support costs		
Insurance & Security 1,745 1,854 Light and heat 681 800 Telephone & Internet 1,349 945 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857		2711	2 215
Light and near 681 800 Telephone & Internet 1,349 945 Postage, stationery & admin 874 897 Advertising 708 1,118 Sundries 8,068 7,829 Finance 6,637 6,857 Depreciation of tangible fixed assets 6,637 6,857			
Telephone & Internet 1,349 945			
Residence Resi			
Total column			897
Finance Depreciation of tangible fixed assets 6,637 6,857			1,118
Depreciation of tangible fixed assets 6,637 6,857		8,068	7,829
25.822 28.026		6,637	6,857
		25,832	28,926

<u>Detailed Statement of Financial Activities</u> <u>for the Year Ended 30 November 2013</u>

30.11.13	30.11.12
£	£
22,526	9,227

Net income