

**CELTIC F.C. LIMITED**  
**ANNUAL REPORT**  
**YEAR ENDED 30 JUNE 2023**

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**Registered Number: SC223604**

**CELTIC F.C. LIMITED**  
**ANNUAL REPORT**  
**YEAR ENDED 30 JUNE 2022**

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**CELTIC F.C. LIMITED**  
**DIRECTORS, OFFICERS AND ADVISERS**

**Directors**

C McKay  
M Nicholson

**Secretary**

C Duffy

**Registered Office**

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G40 3RE

**Auditor**

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**Solicitor**

Pinsent Masons LLP  
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Glasgow  
G1 3PF

# CELTIC F.C. LIMITED

## STRATEGIC REPORT

The Directors present their strategic report for Celtic F.C. Limited (the 'Company') for the year ended 30 June 2023.

The principal activity of the Company continues to be the operation of a professional football club, together with related and ancillary activities. The Company is the primary trading entity of the Celtic plc Group (the 'Group'), the activities of which are effectively managed collectively as a single operation. The Company is therefore subject to the same processes, procedures and controls applied within the Group and therefore references to the Group throughout this report are relevant to understanding the operational, strategic and financial management of the Company.

The Strategic Report contains certain forward-looking statements. These statements are made by the Directors in good faith based on the information available to them up to the time of their approval of this report. Such statements should be treated with caution due to the inherent uncertainties, including both economic and business risk factors, underlying any such forward-looking information.

The Strategic Report discusses the following areas:

- Review of the business including financial performance and key performance indicators.
- Principal risks and uncertainties.
- Current trading and outlook.

### REVIEW OF THE BUSINESS

The Company has produced a profit before tax of £40.1m compared to £5.7m in the prior year. This significant uplift is driven by increased revenues, which have been delivered predominately due to UEFA Champions League ("UCL") group participation versus a less lucrative UEFA Europa League ("UEL") in the prior year. In this context, total revenue increased by £31.5m (35.7%) compared with 2022.

Revenue from Football and Stadium operations increased by £8.6m (20.1%) compared with 2022. This is principally due to greater ticket revenues from UCL group participation, reaching two domestic cup finals (one in the prior year) and the impact of revenues achieved through participation in the Sydney Cup. In addition, there was an uplift in the Conference & Banqueting ('C&B') and Tours operations, as we had a full year of uninterrupted trading following some restrictions in relation to Covid-19 in the prior year.

Merchandise revenues also increased by £4.1m (16.6%) as our partnership with adidas continues to grow with replica kits, training wear and new ranges proving popular with supporters.

Revenues from Multimedia and Commercial activities were £18.8m (91.4%) higher than in 2022. The most significant factor driving this uplift is the increase in UEFA distributions from participating in the UCL group stages compared to the UEL in the prior year.

Total operating expenses have decreased from last year by £3.0m (3.6%) to £79.5m. Labour has increased by £1.0m (2.0%) to £54.3m which was driven by variable labour relating to revenue streams and wage cost inflation.

Wage inflation continues to be an area of concern throughout the worldwide football industry and now the wider UK economy. The Board recognises the need to maintain strict control over wage costs and this will continue to be closely monitored. On-going financial controls remain in place to ensure that labour costs are maintained at a manageable level, particularly in relation to revenues.

# **CELTIC F.C. LIMITED**

## **STRATEGIC REPORT**

### **REVIEW OF THE BUSINESS (Continued)**

The overall Group strategy of maintaining tight cost control and utilising the inherent value in the first team squad, as and when required, impacts directly on the performance of the Company. The Company's profit before tax of £40.1m (2022: £5.7m) is reflective of the Group profit before tax of £40.7m, and although the Company cash position at the year end is £1.6m, the Group year end cash was £72.3m (2022: £30.2m, net of bank borrowings).

The key objective for the Group and the Company remains football success, aiming to maintain our domestic dominance and make progress in Europe as this greatly assists revenue generation. However, the funding of that success must recognise the financial constraints applicable to the organisation, particularly as the Club continues to play in the Scottish football environment and the financial challenges that presents.

The Group continues to focus on securing the best football players available to a Club of our standing while managing the costs of the football operation, in particular player wages, ensuring the investment in this area is sufficient to maintain playing success with its consequent impact on financial results.

The development of a greater number of internally produced players through continued investment in youth development will assist in addressing such issues. As a result, prudent management of the player pool is important in addition to incremental contribution from European success.

### **KEY PERFORMANCE INDICATORS**

Performance is monitored against the following key performance indicators:

Football success (refer to "Review of Business" above);  
Match attendance statistics (refer to "Review of Business" above);  
Sales performance per stream (refer to Note 3, Revenue);  
Wage and other costs (refer to Note 4, Operating Profit and Note 6, Staff Costs); and  
Profit and cash generation (refer to "Review of Business" above).

In line with the Group strategy and processes, the Company operates with a 5 year financial plan which is updated and reviewed on an annual basis. A detailed budget for the forthcoming year is prepared and approved by the Group Board (the 'Board') in advance of each trading year. The budget identifies all the key performance areas noted above. The actual performance of the Group is then monitored against the budget with particular emphasis against the key performance indicators as noted above.

Monthly management accounts are prepared for the Group highlighting performance against budget and the prior year, detailing analysis of sales performance and total cost control, including total labour costs, and capital expenditure. The management accounts also include regular re-forecasts of the anticipated outturn performance for the financial year end to which they pertain.

Actual and forecast performance is fully considered at the regular Group Board meetings linking back to profit and cash generation. Management and departmental meetings are held to discuss actual and forecast performance with future action agreed accordingly. On a weekly basis, performance is reported through a series of key performance indicators, which are shared with business decision makers and managers, including by revenue stream and match attendance analysis.

# CELTIC F.C. LIMITED

## STRATEGIC REPORT

### PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties facing the Group and the Company and those that the Board considers to be associated with running a professional football club such as Celtic F.C. Limited (Celtic) are set out below.

In addition to the uncertainties inherent in football, there are many risks associated with running any business. These risks are included within a risk matrix, which is regularly reviewed internally and with the Group Audit Committee on behalf of the Board, and updated as necessary. Although in the prior two years we have had a further significant risk in the form of Covid-19, this is no longer deemed a current risk to the business although longer term, a similar situation could present a significant challenge to the business operation.

The risk matrix evaluation identifies types of risk, the likelihood of the identified risk occurring, the potential impact it may have on the Group if it did occur, and the steps that have been or should be taken to reduce the likelihood of occurrence or mitigate the impact if it did occur. The individuals responsible for managing these risks are identified and the steps required to be taken are subject to internal audit verification.

Although the Group's operations are managed so as to reduce the likelihood of these events occurring and to mitigate their potential impact if they did occur, it is not possible to completely eliminate these risks.

The Directors consider that the principal risks to the performance of the business fall under the following headings:

#### ***Player transfer market and wages***

As noted above, the Company is directly impacted by factors affecting the Group as a whole. While player registrations are held in the parent company, the nature of the Group structure dictates that player trading is a significant contributor to the operational and financial performance of the Company.

Due to the application of football regulations, the opportunity to acquire or dispose of player registrations occurs, subject to limited exceptions, only during two registration windows of specified duration each year. The time pressures that arise in the run-up to the closure of the windows can have an impact on the outcome of negotiations. Players are readily mobile, particularly when out of contract or nearing the end of their contracts, and have transferable skills and so the range of possible clubs willing to engage the player can be extensive, particularly where the player is very talented. Changes in football managerial appointments can also influence player demand, with certain players, or styles of play, favoured by some managers more than others. Injuries and suspensions also affect player value and the willingness of clubs to release players for sale. The availability of players can change at very short notice. In addition, there is a risk that a change in football regulations, or the application of national laws to those regulations, may affect the player registrations held by the parent company.

Player wages are subject to market forces with wage levels in some countries, particularly in those leagues with lucrative broadcasting contracts, significantly exceeding those available in others.

Consequently, all transactions are affected by a series of variable factors, which result in the market being unpredictable.

# CELTIC F.C. LIMITED

## STRATEGIC REPORT

### PRINCIPAL RISKS AND UNCERTAINTIES (continued)

#### *Matchday Revenues*

Substantial income is derived from matchday ticket sales and the provision of various products and services on matchdays, including programmes, merchandising, hospitality and catering. Donations from Celtic F.C. Development Fund Limited, particularly in relation to a proportion of matchday lottery ticket sales, are also important.

Significant revenue is also derived from the sale of season tickets. External economic conditions can affect supporters' disposable income. The quality of the team and management, the perceived entertainment on offer, the level of success from preceding seasons, the opposition that the Club may face in the season, together with pricing all have an effect on purchasing decisions. Many of these factors are beyond the control of the Group.

Poor football results and performances, the nature and quality of opposition, changes to kick-off times and bad weather can all have an impact on attendance figures. A perception that there are empty seats also affects the purchase of future season tickets in that supporters may elect to buy a match ticket when desired and run the risk of non-availability, rather than guarantee a seat by purchasing a season ticket.

External economic conditions such as the current constraints on consumer spending brought about by continued inflation could also have a further adverse effect on potential revenues. However, season ticket monies for season 23/24 are already received, central rights distributions are largely secured, sales volumes for match tickets are strong and retail sales are tracking ahead of budget, and with government assistance outlined for consumer energy bills, all of these factors would suggest that any risk at this present time is limited. The Board will however continue to monitor this situation, particularly as we progress through the financial year.

#### *Revenues from broadcasting contracts and football competitions*

The SPFL sells domestic broadcasting rights centrally. The Company is entitled to a share of SPFL revenues determined by reference to league position. The value of broadcasting contracts can vary, although these are generally entered into for several years at a time and may be subject to conditions over which the Company has little, if any, control. Participation in other competitions, such as the UCL or UEL, also leads to additional revenue being received. The extent of this revenue depends on the competition, the level of advancement in the relevant competition, the amount of UEFA coefficient points accumulated by the Club, whether there are any other Scottish participants, and the size of the UK domestic television market. The revenue available is dependent on participation and therefore determined on the basis of football results, which cannot be guaranteed. Domestically we are in year two of a seven year contract with Sky TV which was recently extended to 2029. Sky is the sole broadcaster for the SPFL Premiership, out with a limited number of home games that clubs can broadcast on their own pay per view platforms, subject to some parameters pre agreed with Sky.

#### *Financial Risk*

The Company is exposed to financial risk through its financial assets and liabilities. The key financial risk is that the proceeds from financial assets are not sufficient to fund the obligations arising from liabilities as they fall due. The most important components of financial risk to the Group are interest rate risk, currency risk, credit risk, liquidity risk, cash flow risk and price risk.

These risks are managed by the Group through regular reforecasting, adopting hedges where appropriate, an assessment of key economic and market indicators and customer risk diligence.

# CELTIC F.C. LIMITED

## STRATEGIC REPORT

### PRINCIPAL RISKS AND UNCERTAINTIES (continued)

#### *Brexit*

The UK officially left the EU on 31 January 2020 and on 31 December 2020 completed its separation from the EU with the ending of the transition period.

The Group has seen some impact on administration and costs particularly in respect of our merchandising division. Further risks could be access to workers, particularly around our casual/matchday staff as there are indications of a lack of supply in the hospitality and leisure markets.

In addition to the above, the Group has also experienced the effects of Brexit in relation to player transfers. To date, this has largely been translated to a resource and cost burden as there is a requirement for visa applications for EU nationals which would not have existed previously. In addition, a governing body (the SFA) endorsement is required for such application to be successful and at present there is discretionary panel which assesses these applications and determines whether the endorsement is appropriate. The operation of this panel was extended beyond the summer 2021 transfer window and discussions are ongoing around a long-term protocol. The extension of the panel provides us greater flexibility and is welcome.

#### *Stadium Safety Certificate*

Each year the Group is required to have the Celtic Park Safety Certificate renewed by the Safety Advisory Group of Glasgow City Council. Failure to achieve this could result in part, or all, of the stadium being closed. Should this ever occur it would inhibit our ability to host home matches without putting alternative arrangements in place.

The process for ensuring we are fully compliant on all aspects of health and safety is both continuous and taken extremely seriously. Our dedicated facilities management team implement a rolling preventative and reactive stadium maintenance plan and our stadium security team along with the relevant authorities implement and continue to evolve a stadium security strategy to ensure spectator safety. This topic also features as a standing item at our regular risk review meetings and at Board meetings.

Each of the risks aforementioned is influenced significantly by factors beyond the control of the Group. The failure to obtain our safety certificate, substantial increases in transfer fees or player wages, or a significant decline in ticket sales or attendances, or in revenues from broadcasting and football competitions could have a detrimental impact on financial performance.

### CURRENT TRADING AND OUTLOOK

Following a season of significant domestic success in 22/23, Ange Postecoglou departed for Tottenham Hotspur and Brendan Rodgers returned to the Club for a second spell as first team manager. The Club continued to invest significantly in season 22/23 as the importance of winning the league was high as this granted the winner automatic UCL group stage qualification for season 23/24. Participation in the UCL group stages brings a significant uplift in guaranteed revenues than those typically generated from the UEFA Europa League.

Going into season 2023/24 the Group again invested in the first team with several arrivals in the summer transfer window, both just prior to and following the end of the financial year, and have disposed of player registrations where it was deemed optimal. The objective was to ensure as best as we can that the squad was in a good position as we attempt to retain the SPFL Premiership and the Scottish Cup. In addition, we will look to build on last year's performances in the Champions League, the draw for which placed us in a group with Feyenoord, Atletico Madrid and Lazio.



## CELTIC F.C. LIMITED

### STRATEGIC REPORT

At the time of writing, we have had a largely positive start to season 23/24 and sit at the top of the league. With the management team and first team squad in place, we look ahead to the rest of the year with optimism.

#### STAKEHOLDER ENGAGEMENT

During the year, the Board and its Directors confirm they have acted in good faith in a way that promotes the success of the Group for the benefit of its members as a whole, and in doing so have had regard to the stakeholders and key matters set out in Section 172 of the Companies Act 2006. The Company's Company Secretary and in-house legal personnel provide support to the Board to ensure sufficient consideration is given to s172(1)(a)-(f).

The Board considers that the Group's key stakeholders are its shareholders, employees, supporters, commercial partners, suppliers, governing bodies, wider football environment and the wider environment and community. The Directors recognise that they are expected to take into account the interests of those stakeholders whilst prioritising the long term success of the Company. This can mean that the interests of certain stakeholder groups in the short-term may need to be balanced against such long term success.

The Board has identified the key stakeholders and principal methods of engagement as shown in the below. The level of engagement informs the Board, both in relation to stakeholder concerns and the likely impact on decisions taken by the Board.

Stakeholder Group	Principal Methods of Engagement
Shareholders	<p>The Company is owned by Celtic plc, a listed company, and being the main trading entity within the Group, its performance and the decisions made for the Company impact directly on the shareholders of Celtic plc. Therefore the reference to communication and engagement with shareholders of Celtic plc is relevant for the Company.</p> <p>The publication of the Group annual report, interim report and periodic trading updates throughout the year facilitates and promotes shareholder engagement. In addition, the Annual General Meeting ('AGM') is recognised as being well attended and this gives all shareholders, many of whom are supporters of the Club, the opportunity to engage directly with the Board on a wide variety of matters. The Board views the AGM as a key event in the calendar in terms of shareholder engagement and particularly in relation to those with smaller shareholdings, many of whom use this opportunity to raise specific queries to the Board which will often result in follow up action in order to find a resolution on these issues. The Board generally also maintains very regular one to one dialogue with major shareholders and takes into consideration their views on a wide variety of matters. In addition, the Group's largest shareholder occupies a seat on the Board and is an active participant in key decisions.</p> <p>Ongoing dialogue also took place with shareholders during the year, so that meaningful discussion was able to take place with a wide range of the shareholders, notwithstanding the restrictions. Face to face meetings or calls took place with shareholders representing over 75% of the ordinary shares of the Club.</p>
Employees	<p>The Club continued to build on initiatives introduced in previous years with respect to employee engagement including quarterly colleague meetings, a monthly employee forum involving small groups of employees from across the Club. All of these were attended by the Executive Management Team and allowed employees the opportunity to speak directly with senior management, raise issues, interact with colleagues from other parts of the Club and make suggestions.</p>

## CELTIC F.C. LIMITED STRATEGIC REPORT

	<p>Celtic operates a continuous improvement team and a number of business challenge projects were identified by staff and brought to these group meetings with a view to developing solutions. These meetings and proposals were fully supported by the Executive Management Team and this initiative gave an opportunity for staff to feel engaged in the business and be involved in positive change.</p> <p>The Club also launched a new colleague intranet site in the year which serves as tool to keep employees more connected to the Club and informed of all key developments. In addition, a new learning hub was launched which offers a much wider range of online training and development than previously offered.</p> <p>As part of the regular Board meetings, the board papers contain a dedicated Human Resource report whereby all significant employee matters are brought to the attention of the Board and are actively discussed at Board meetings with follow up actions taken as appropriate.</p>
Supporters	<p>The Club's highly engaged supporter base is undoubtedly one of the Club's greatest assets. The Board continues to recognise the commitment of our supporters and the unique position the Club finds itself in this regard when compared to other businesses.</p> <p>The Club engages with supporters through a number of channels. These include regular statements and news stories through our public relations team and popular social media channels, direct one to one engagement through our dedicated Supporter Liaison Officer and Disabled Access Officer and through one to one contact through our ticketing teams. In addition, members of the Executive Management team also took the opportunity to call supporters directly to discuss specific matters of concern throughout the year and attend supporter events to support the clubs and give supporters informal access to the Executive Directors of the Club.</p> <p>Following the formal constitution of a fan forum at the AGM in 2016, the Club continued to host its fan forums during the year and these were able to be return to physical meetings. Three in person forums were convened in the year. These were attended by the Executive Directors and members of the Board and provided an opportunity to discuss a wide and varied number of issues and also to keep supporters up to date with the factors affecting the Club at the time. The minutes of the meetings are available on a dedicated fan forum page on our website at <a href="http://www.celticfc.com">www.celticfc.com</a>.</p> <p>The Board are mindful of the increasing requirement to involve supporters in Club affairs and have plans to develop the fan forum further.</p>
Commercial partners	<p>The Group has a number of key commercial and sponsorship partners who the Club works alongside to promote their brands using the global reach of Celtic.</p> <p>Each partner has a dedicated member of our commercial team who maintains regular dialogue with them and fosters and builds on our relationships many of which are long-term in nature.</p> <p>The head of the commercial team reports directly into the CEO who in turn provides the Board with an update on the status of relationships and major developments concerning our key partners.</p>
Governing bodies &	<p>As a professional football club, Celtic is subject to the jurisdiction and regulations of governing bodies in respect of the competitions it competes in each season and this</p>

## CELTIC F.C. LIMITED STRATEGIC REPORT

wider football environment	<p>includes the SPFL, the SFA and UEFA. Engagement with these bodies is both crucial for the efficient and effective operation of the business and also to promote and enhance the game of football.</p> <p>The Group CEO, the Group CFO (both Company directors also) and other members of the executive team represent the Club on various governing body groups covering the domestic and European competitions the Club participates in. The Group CEO was also a director of the Scottish Professional Football League parent company in the year to 30 June 2023 and the Group CFO is a member of the European Club Association Finance Working Group and the SPFL Audit Committee. These positions allow direct participation in the key decision taken affecting both domestic and European football.</p>
Suppliers and key partners	<p>The Group is reliant on a number of key suppliers and key partners including our nominated advisers, bankers, player representatives, the emergency services, the local authority, software partners and landlords for our leased retail properties.</p> <p>The Group CFO maintains regular dialogue with our bankers, Co-Operative Bank and Canaccord Genuity, our nominated adviser, and provides them with regular financial information to enable them to continue to service our banking arrangements and advise the Company.</p> <p>Open and honest engagement and relationships with our suppliers and subcontractors is critical to the success of our business. The Group has a number of partners that we engage with to support our business in a number of key areas including the management of key football personnel, software, our landlords on leased property, the emergency services and Glasgow City Council. This is important in order to operate major events in a safe and compliant fashion. This is also vitally important for public safety reasons and operations meetings take place with the police and relevant safety bodies in advance of all matches.</p> <p>The Group also bi-annually participates and records all relevant data with respect to supplier payment practices reporting. The statistics and reports lodged demonstrates that the Group follows good business conduct with regard to paying its suppliers in a prompt fashion. Additionally, there is a clearly defined process in place to resolve any disputes.</p> <p>Our employees interact with our strategic partners and all other suppliers on a regular basis to strengthen trading relationships and to ensure that the supply chain function continues to operate well to support the business.</p>
Environment and wider community	<p>The Group is cognisant of its carbon footprint and in response to this switched its electricity contracts to a supply derived entirely from renewable wind sources. The Group also commissioned a Phase 2 Energy Savings Opportunity Scheme ('ESOS') report and assessed and implemented a number of recommendations around its energy usage. This follows on from a previous decision to install energy efficient LED floodlights which represented a significant capital spend. The Group also meets the requirements of the Streamline Energy and Carbon reporting (SECR) regulations for our SECR reporting. The full report can be found in the Group financial statements. At the time of writing the Group is in the process of scoping an ESOS Phase 3 report and proactively investing in energy reduction initiatives.</p> <p>During the year the European Club Association formed a working group among a small select number of clubs to engage with UEFA around UEFA's requirement to introduce more sustainability into European football. This involved identifying an actionable plan</p>

## CELTIC F.C. LIMITED STRATEGIC REPORT

	<p>around key strategic areas such as environmental protection, anti-racism, child &amp; youth protection, football for all abilities and equality &amp; inclusion. Celtic were invited to join this group and contribute to ongoing development plans to improve these areas across European football.</p> <p>Celtic FC Foundation is a separate organisation set up for charitable purposes with its own independent board of trustees. Recognising its success in part depends on the generosity of many Celtic supporters, the Club provides Celtic FC Foundation with as much support as is required to assist it to fulfil its objectives. More details of the work done can be found at <a href="http://charity.celticfc.com">http://charity.celticfc.com</a>.</p>
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The Board held six board meetings in the year to address and meet its obligations under Section 172 of the Companies Act 2006. The following table covers the key decisions made during the year and the stakeholder group(s) impacted by these decisions.

Key Event/ Decision	Actions and Impact	Key Stakeholder Group's Impacted
Employee benefits	<p>The current well publicised cost of living challenges facing many employees of UK companies clearly also effects our employees. In considering this, the long-term cost base of the business must be balanced against our ability to pass on cost inflation to our supporters, and the welfare of our employees.</p> <p>A detailed benchmarking exercise was completed involving economic data and industry statistics to arrive at a pay reward which balanced the above priorities.</p>	Shareholders, Employees
Board appointments	<p>Ian Bankier announced his retirement as Non-Executive Chairman of Celtic plc on 29 July 2022 with effect from 1<sup>st</sup> January 2023 after almost 12 years of service. The Group's Nominations Committee began the process of taking external advice and considering who might succeed Ian as Chairman.</p> <p>Peter Lawwell was the former Group CEO and a Director of the Company up until his retirement in June 2021 after holding this office for 17 years. Given his extensive experience and knowledge of the Club, the industry, and the key stakeholders, both domestically and in Europe, he was deemed to be an outstanding candidate. Peter was approached and agreed to fulfil the role which ultimately led to the announcement of his appointment as Non-Executive Chairman on 2<sup>nd</sup> December 2022, effective from 1<sup>st</sup> January 2023.</p>	Shareholders, Employees
Appointment of new manager	<p>The Club announced that Ange Postecoglou had resigned his position as first team manager on 6<sup>th</sup> June 2023. The first team manager at any football club is a key position and has a direct bearing on footballing performance so this became a high priority and key matter for the Board.</p> <p>Following Ange's resignation, a market wide assessment was performed by the Executive Management Team to arrive at a short list of candidates for consideration for the vacant position. After careful deliberation, Brendan Rodgers was</p>	Shareholders, Employees, Supporters

**CELTIC F.C. LIMITED**  
**STRATEGIC REPORT**

	<p>identified as the best candidate for the job owing to his extensive experience and having previously enjoyed a sustained successful period with the Club. Brendan was offered the position, subsequently accepted, and he was announced as new manager on 19<sup>th</sup> June 2023.</p>	
Investment in the year	<p>Investment into the playing squad forms an important part of delivering footballing success. The first team manager and scouting department identified several players that were believed to be of sufficient quality and represented value.</p> <p>The Group invested a further £13.0m into playing squad in FY23 on top the £38.4m invested in the prior year. This played a significant role in the Club winning all available domestic trophies in the year.</p>	Shareholders, Supporters, Commercial partners
Season ticket pricing for 2023/24	<p>Each year a key decision that requires to be taken is that of ticket pricing. This is an emotive topic in the football industry owing to the emotional connection between supporters and their club. As a result, this requires careful consideration with the objective of balancing the business environment that the club is operating in against the wider economic environment which in turn informs the affordability of our supporters.</p> <p>Like many other businesses, the Club is currently operating in a much-publicised inflationary environment. Payroll is by far the largest of the Clubs expenditure and along with the general inflationary environment, cost increases had a material detrimental effect on earnings.</p> <p>Having considered these cost pressures the Executives brought this topic to the Fan's Forum as an agenda item and engaged in discussions with a broad category of supporters. Following this the decision was made to increase prices on average 3%.</p>	Shareholders, Supporters, Employees

**BY ORDER OF THE BOARD**



**Christopher Duffy**  
**Secretary**  
**20 December 2023**

## **CELTIC F.C. LIMITED**

### **DIRECTORS' REPORT**

The Directors present their annual report on the affairs of the Company together with the financial statements and auditor's report, for the year ended 30 June 2023.

#### **RESULTS**

The profit for the financial year after tax was £33.3m (2022: £5.6m) and the Directors recommend that no dividend will be paid.

#### **DIRECTORS**

The Directors during the year ended 30 June 2023 were as follows:

C McKay

M Nicholson

#### **BUSINESS REVIEW AND FUTURE DEVELOPMENTS**

The Strategic Report sets out the Business Review on pages 2-3 and Current Trading and Outlook on pages 6-7.

#### **FINANCIAL INSTRUMENTS**

The principal risks arising from the Company's financial instruments are market risk, credit risk and liquidity risks. The majority of the volume of transactions undertaken in the year are in Sterling; however a small number of high value transactions related to UEFA payments are denominated in Euro and the Company is therefore exposed to foreign exchange risk for these transactions. Where appropriate, the Company may hedge its position utilising forward contracts.

#### **EMPLOYEE WELLBEING**

The Club continue to review and develop the wellbeing support in place for colleagues, the objective of which being to ensure the correct level of support continues to be available. Colleagues continue to have access to various wellbeing initiatives including hybrid working, and Employee Assistance Programme, a Cycle to Work scheme, discounted gym memberships, a financial wellbeing hub and mental health training.

#### **ENGAGEMENT WITH EMPLOYEES**

Information on our engagement with employees and our regard to this stakeholder on the principal decisions taken by the Company during the financial year is included in the Stakeholder Engagement report on pages 7-10.

Further to this, regular internal communication takes place with all staff through our colleague intranet, 'Team Talk', providing information on developments within the Club.

The Company encourages its employees to support Celtic FC Foundation through a payroll giving scheme and to involve themselves in the numerous charitable events organised by Celtic FC Foundation throughout the year.

#### **EMPLOYMENT POLICIES**

The Group and the Company are all equal opportunity employers and committed to positive policies in recruitment, training and career development for all colleagues (and potential colleagues) regardless of marital status, age, gender, sexual orientation, religion, race, or disability. A registration is maintained with Disclosure Scotland.

## **CELTIC F.C. LIMITED**

### **DIRECTORS' REPORT**

#### **EMPLOYMENT POLICIES (continued)**

Full consideration is given to applications for employment by disabled persons where the requirements of the job can be adequately fulfilled by a disabled person. Where existing colleagues become disabled it is the Company's policy, where reasonable, to provide continuing employment under similar terms and conditions and to provide training and career development. The Department for Work and Pensions has recognised the Club as a "Disability Confident" employer. Investors in People status continues, following the Club's re-accreditation in 2020, which resulted in the Club securing a Gold award for the first time. The Company also participates through the fully accredited "Tommy's Pregnancy at Work Scheme".

#### **SOCIAL RESPONSIBILITY**

The Company is proud of its charitable origins and operates policies designed to encourage social inclusion.

Waste paper and materials are recycled where possible to the extent that the Company has a 100% recycling rate with Glasgow City Council, and efforts are being made to reduce paper use and natural resources consumption through the use of more efficient printers, improved system controls and monitoring. The Company also sources all electricity from certified renewable sources.

The Company's policies on Ethical Trading and Modern Slavery & Human Trafficking can be found on the Group's website.

#### **GREENHOUSE GAS EMISSIONS REPORTING**

The Company seeks to minimise the impact of our operations on the environment and is committed to reducing its greenhouse gas ('GHG') emissions. Key sources of energy, primarily electricity and gas utilised in running a football stadium, are monitored by the Company to allow us to be continually mindful of our energy consumption.

#### **HEALTH AND SAFETY**

The Company operate strict health and safety regulations and policies. The requirements of the Green Guide on Safety at Sports Grounds (6th Edition) are adhered to, and the Company obtains its Safety Certificate each year from Glasgow City Council only after rigorous testing and review. Celtic seeks to achieve consistent compliance at all levels with the Health and Safety at Work Act 1974 and associated regulations.

Senior executives meet regularly with employee representatives under the auspices of a Health and Safety Steering Group and with an independent external expert. The Steering Group is charged with day-to-day monitoring of health and safety and working practices and the creation and implementation of risk assessments throughout the business. Training is provided throughout the year on health and safety issues.

Accident statistics are collated and reported at management, executive and Board meetings.

#### **INFORMATION SUPPLIED TO THE AUDITOR**

So far as each Director is aware at the time the annual report is approved:

- there is no relevant information of which the Company's auditor is unaware; and
- each Director has taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

## **CELTIC F.C. LIMITED**

### **DIRECTORS' REPORT**

#### **GOING CONCERN**

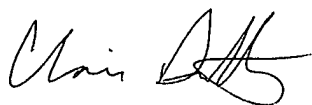
The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. The future performance and sustainability of the Company is inextricably linked to the performance of the Group as a whole, with key areas such as player registrations and player trading, ownership and purchasing of property plant and equipment, and bank funding controlled through the parent company.

The Group has adequate financial resources available to it, including currently undrawn bank facilities, together with established contracts with a number of customers and suppliers, all of which impacts the financial robustness of the Company.

Additionally, the Group continues to perform a detailed budgeting process each year which is reviewed and approved by the Board. The Group also performs regular re-forecasts and these projections, which include profit/loss and cash flow forecasts, are distributed to the Board. As a consequence, the Directors believe that the Group is well placed to manage its business risks successfully over the medium term.

In consideration of the above, the Directors have a reasonable expectation that the Group and Company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the annual Financial Statements and have not identified a material uncertainty in this regard.

#### **BY ORDER OF THE BOARD**



**Christopher Duffy**  
**Secretary**  
**20 December 2023**



## **CELTIC F.C. LIMITED**

### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The Directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law, the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards), including FRS 101 "Reduced Disclosure Framework" ("FRS 101") and applicable law. Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CELTIC F.C. LIMITED

## Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 30 June 2023 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Celtic F.C Limited ("the Company") for the year ended 30 June 2023 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 *Reduced Disclosure Framework* (United Kingdom Generally Accepted Accounting Practice).

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

## Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CELTIC F.C. LIMITED**

course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Other Companies Act 2006 reporting**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Directors**

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CELTIC F.C. LIMITED

### *Extent to which the audit was capable of detecting irregularities, including fraud*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

### *Non-compliance with laws and regulations*

Based on:

- Our understanding and accumulated knowledge of the entity and the sector in which it operates;
- Discussion with management, the Audit Committee and Directors;
- Obtaining an understanding of the entity's policies and procedures regarding compliance with laws and regulations.

We considered the significant laws and regulations to be the applicable accounting framework, UK corporation tax, VAT and employment tax legislation.

The Company is also subject to laws and regulation where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statement, for example through the imposition of fines or litigation. We identified such laws and regulations to be the Health and Safety legislation, children and social work legislation, UEFA financial fairplay rules, Scottish Football Association rules, Scottish Premier Football League rules, FIFA rules and standards over food in the UK.

Our procedures in respect of the above included:

- Review of minutes of board meetings throughout the period for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation;
- Review of legal expenditure accounts to understand the nature of expenditure incurred;
- Obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

### *Fraud*

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Discussions with management, the Audit Committee and Directors regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Company's policies and procedures relating to:
  - Detecting and responding to the risks of fraud; and
  - Internal controls established to mitigate risks related to fraud.
- Review of minutes of board meetings for any known or suspected instances of fraud;
- Discussion among the engagement team as to how and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Involvement of forensic specialists in prior years in our risk assessment in order to identify areas of potential manipulation or fraud based specifically on football organisations.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CELTIC F.C. LIMITED

Based on our risk assessment, we consider the areas most susceptible to fraud to be management posting inappropriate journal entries, management bias in key accounting estimates, and improper revenue recognition associated with year end cut-off.

Our procedures in respect of the above included:

- Challenging assumptions and judgements made by management in their significant accounting estimates, in particular in relation to accrued income and deferred income, valuation of stock and relevant provisions thereto such as impairment and the expected credit loss provision;
- We designed targeted tests to identify areas of fraud which included testing for duplicate seat purchases, remaining aware to the possibility of money laundering in seat purchases, testing of discounts and associated gratuities as well as remaining alert to procurement payment transactions in Property, Plant and Equipment;
- Focus was made on revenue year end cut-off procedures and the inclusion of revenue in the correct accounting periods;
- Identifying and testing journal entries, in particular any journal entries posted with specific keywords, journals to revenue, journals posted by super users and journals posted at weekends to supporting documentation; and
- Testing of payroll in order to identify any fraudulent or tax evasive payments.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members who were all deemed to have appropriate competence and capabilities and remained alert to any indications of fraud or non-compliance with laws regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:  
  
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Mark McCluskey (Senior Statutory Auditor)  
For and on behalf of BDO LLP, Statutory Auditor  
Glasgow, UK  
20 December 2023

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

**CELTIC F.C. LIMITED**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Notes	2023 £000	2022 £000
Revenue	3	119,677	88,165
Cost of sales		(14,946)	(13,999)
<b>Gross Profit</b>		<b>104,731</b>	<b>74,166</b>
Administrative expenses		(64,539)	(68,469)
Other operating income		-	59
<b>Operating profit</b>	4	<b>40,192</b>	<b>5,756</b>
Interest receivable	9	14	-
Interest payable	9	(68)	(65)
<b>Profit before tax</b>		<b>40,138</b>	<b>5,691</b>
Tax on ordinary activities	10	(6,832)	(42)
<b>Profit and total comprehensive profit for the year</b>		<b>33,306</b>	<b>5,649</b>

The Company has no other comprehensive income (2022: £Nil) in respect of its operations for the year.

The notes on pages 23-41 form part of these financial statements.

**CELTIC F.C. LIMITED**  
**Registered Number: SC223604**  
**BALANCE SHEET**  
**AT 30 JUNE 2023**

	Notes	2023 £000	2022 £000
<b>Non-current assets</b>			
Right of use assets	11	763	871
Investments	12	-	-
		<u>763</u>	<u>871</u>
<b>Current assets</b>			
Stocks	13	3,426	2,987
Debtors	14	94,114	53,196
Deferred tax asset	15	91	92
Cash at bank and in hand		1,607	635
		<u>99,238</u>	<u>56,910</u>
Creditors – falling due within one year	16	(22,084)	(15,361)
Lease liabilities	19	(330)	(539)
Income deferred less than one year	17	(33,773)	(31,469)
		<u>(56,187)</u>	<u>(47,369)</u>
<b>Net current assets</b>		<u>43,051</u>	<u>9,541</u>
<b>Total assets less current liabilities</b>		<u>43,814</u>	<u>10,412</u>
Creditors – falling due after more than one year			
Provisions	18	(96)	(114)
Lease Liabilities	19	(432)	(318)
<b>Net assets</b>		<u>43,286</u>	<u>9,980</u>
<b>Capital and reserves</b>			
Called up share capital	20	-	-
Profit and loss account		43,286	9,980
<b>Shareholders' surplus</b>		<u>43,286</u>	<u>9,980</u>

The notes on pages 23-41 form part of these financial statements.

The financial statements were approved and authorised for issue by the Board and signed on its behalf on 20 December 2023.



Director  
C McKay

**CELTIC F.C. LIMITED**  
**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Share capital £000	Retained earnings £000	Total £000
<b>Equity shareholders' funds as at 1 July 2021</b>	-	4,331	4,331
Profit and total comprehensive loss for the year	-	5,649	5,649
<b>Equity shareholders' funds as at 30 June 2022</b>	-	9,980	9,980
Profit and total comprehensive profit for the year	-	33,306	33,306
<b>Equity shareholders' funds as at 30 June 2023</b>	-	43,286	43,286

The notes on pages 23-41 form part of these financial statements.



**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**1 BASIS OF PREPARATION**

**Company information**

Celtic F.C. Limited is a private company limited by shares and registered in Scotland, UK, registration number SC223604. The registered office is Celtic Park, Glasgow, G40 3RE.

The principal activity of the Company continues to be the operation of a professional football club, together with related and ancillary activities.

**Basis of preparation**

The Company has followed IFRSs in accordance with UK adopted international accounting standards, measurement and disclosures, other than for the reduced disclosures allowed by Financial Reporting Standard 101 (FRS101) 'Reduced Disclosure Framework' described below.

The financial statements have been prepared under the historical cost basis and in accordance with the Companies Act 2006. The functional and presentation currency used is Sterling and amounts have been rounded to the nearest thousands ("£'000s").

**Disclosure exemptions adopted**

The Company meets the definition of a qualifying entity under Financial Reporting Standard 101 (FRS101) Reduced Disclosure Framework issued by the Financial Reporting Council.

FRS101 allows the Company to take advantage of disclosure exemptions available under that standard including the following:

- IFRS 7 Financial Instruments: Disclosures;
- IFRS 13 Fair Value measurement: Paragraphs 91 to 99;
- IFRS 15 Revenue from Contracts with Customers: Paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129. Second sentence of paragraph 110;
- IAS 1 Presentation of Financial Statements: Paragraph 38 to present comparative information for IAS 1 paragraph 79(a)(iv), IAS 16 paragraph 73(e), IAS 38 paragraph 118(e), IAS 40 paragraphs 76 and 79(d) and IAS 41 paragraph 50. Paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134 to 136;
- IAS 7 Statement of Cash Flows;
- IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors: Paragraph 30 and 31;
- IAS 24 Related Party Disclosures: Paragraph 17 and 18A; and
- IAS 36 Impairment of Assets: Paragraphs 130(f)(ii) and (iii), 134(d) to 134 (f), 135(c) and 135 (e).

The financial statements of Celtic plc can be obtained as described in note 22.

**Exemption from consolidation**

The financial statements contain information about Celtic F.C. Limited as an individual company and do not contain consolidated financial information as the parent of a group. The Company has taken advantage of the exemption conferred under Section 400 of the Companies Act 2006 not to produce consolidated financial statements. Accordingly the information presented within these financial statements concerns the Company only and does not include the results of its subsidiaries.

**Going concern**

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. The future performance and sustainability of the Company is inextricably linked to the performance of the Group as a whole, with key areas such as player registrations and player trading, ownership and purchasing of property plant and equipment, and bank funding controlled through the parent company.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**1 BASIS OF PREPARATION (continued)**

**Going concern (continued)**

The Group has adequate financial resources available to it, including currently undrawn bank facilities, together with established contracts with a number of customers and suppliers, all of which impacts the financial robustness of the Company.

In addition, the Group continues to perform a detailed budgeting process each year which looks ahead four years from the current financial year, and is reviewed and approved by the Board. The Group also re-forecasts each month and these projections are distributed to the Board. As a consequence, and in conjunction with the additional forecasting and sensitivity analysis which has taken place, the Directors believe that the Company, with the support of the parent company as required, is well placed to manage its business risks over the medium term.

In consideration of all of the above, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual Financial Statements.

**Adoption of new and revised standards**

**New and amended IFRS Standards that are effective for the current year**

International Accounting Standards	Effective date for periods commencing
Amendments to IFRS 3, IAS 16 and IAS 37	1 January 2022
Annual improvements to IFRS 1, IFRS 9, IFRS 16, IAS 41	1 January 2022

Adoption of the above standards has had no material impact on the Financial Statements of the Group.

**Adoption of standards not yet effective**

At the date of authorisation of these Financial Statements, the following Standards which have not been applied in these Financial Statements were in issue but not yet effective:

International Accounting Standards	Effective date for periods commencing
Amendments to IAS 8, IAS 1, IAS 12, IFRS 17, IFRS 9 and IAS 12	1 January 2023
IFRS S1 General Requirements for Disclosure of Sustainability Related Financial Information and IFRS S2 Climate Related Disclosures	1 January 2024
Amendments to IAS 1, IFRS 16, IAS 7 and IFRS 7	1 January 2024

The above standards and interpretations will be adopted in accordance with their effective date and are not anticipated to have a material impact on the financial statements.

**2 ACCOUNTING POLICIES**

**(a) Revenue**

Revenue, which is exclusive of value added tax, represents match receipts and other income associated with the continuing principal activity of running a professional football club. Revenue is analysed between Football and Stadium Operations, Merchandising and Multimedia and Other Commercial Activities.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(a) Revenue (continued)**

Football and Stadium Operations revenue arises from all ticket sales, standard, premium and corporate, derived from matches played at Celtic Park. Other revenues arise from matchday and non-matchday catering and banqueting, visitor centre revenues, soccer school revenues, donations received from Celtic FC Development Fund Limited, UEFA participation fees and revenues derived from the hiring of Celtic Park for football and non-football events. All such revenues are recognised in line with the completion of the matches or events to which they relate as the performance obligation associated with the ticket/package is satisfied with the right to attend the matches or events.

Merchandising revenue includes the revenues from Celtic's retail partners and outlets including e-commerce, wholesale revenues and other royalty revenues derived from the exploitation of the Celtic brand and is recognised when goods or services have been delivered to our customers. These revenue streams include revenues earned from the Company's kit manufacturer (as noted above) and outlets including e-commerce and wholesale revenues.

Multimedia and Other Commercial Activities revenues are generated through the sale of television rights, sponsorship revenues and joint marketing and partnership initiatives. The following revenue forms part of Multimedia and Other Commercial Activities.

Media rights revenues, which also include an element of centrally negotiated sponsorship, are recognised either on a match-by-match basis in a specific competition or evenly over the course of a football campaign. Where there is a clear performance obligation of competing in a specified number of matches in a specific competition where all matches are broadcast live (e.g. SPFL, domestic cups, UCL or UEL), the revenues are recognised in line with these matches being completed. Final distributions from such competitions may include elements of variable consideration, however, an estimate of such revenues cannot be used as a basis for revenue recognition once the performance obligation has been completed because, until notification has been received from the relevant body, it cannot be said that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

Sponsorship revenues are recognised based on the nature of the sponsorship such that kit and shirt sponsorship revenue, which relates to a particular football season is recognised evenly throughout the financial year. Event specific sponsorship is recognised when the relevant event takes place.

Each of the contracts has a number of identifiable performance obligations, which include but are not limited to, branding on Club merchandise, provision of matchday hospitality, social media activity and, in the case of kit manufacture, the ability to sell Club merchandise. The primary value within sponsorship contracts is the brand exposure which is experienced by the sponsor. This exposure can take place at various times and locations and is not limited purely to the exposure on a matchday. With regards to the kit manufacture partnership, the performance obligations are also performed throughout the term of the agreement with both parties gaining from the economic benefits of the partnership.

Joint marketing and partnership initiative revenue is recognised evenly over the period of the partnership / marketing agreement/ contract. These frequently consist of fixed licence fees or guaranteed minimum royalties.

**(b) Financial instruments**

The Company classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement. Financial instruments are initially recognised on the Balance Sheet at fair value when the Company becomes a party to the contractual provisions of the instrument.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(b) Financial instruments (continued)**

After initial recognition, the Company values financial instruments using the income approach. The income approach converts future cash flows to a single current amount. Such measurement reflects current market expectations using the effective interest method. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating cash flows over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash flows (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. Cash flows are then recognised on an effective interest basis over the life of the asset or liability.

**(i) Financial assets**

All purchases of financial assets are recognised and derecognised on a trade date basis. All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

***Classification of financial assets***

Financial assets that meet the following conditions are measured subsequently at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding;
- all other financial assets are measured subsequently at fair value through profit or loss (FVTPL).

***Amortised cost***

For financial assets the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For credit-impaired financial assets, a credit-adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost. For financial assets other than credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below).

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(i) Financial assets (continued)**

For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

Interest income is recognised in profit or loss and is included in the "Interest receivable on bank deposits" line item (Note 9).

Cash and cash equivalents: Cash and cash equivalents include cash in hand, deposits held at call or on deposit with banks, other short-term highly liquid investments with original maturities of three months or less from inception.

Trade receivables: Trade receivables are stated at their amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. They are recognised on the trade date of the related transactions.

***Financial Assets at FVTPL***

Financial assets that do not meet the criteria for being measured at amortised cost (see above) are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any interest earned on the financial asset and is included in the 'other gains and losses' line item.

***Impairment of Financial Assets***

The Company recognises a loss allowance for expected credit losses (ECL) on trade receivables. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Company recognises lifetime ECL in full for trade receivables using the simplified approach. The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument

***Credit-impaired financial assets***

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(i) Financial assets (continued)**

***Write-off policy***

The Company writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

**(ii) Financial liabilities**

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL.

Financial liabilities are classified as at FVTPL when the financial liability is held for trading. Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in Note 9 in profit or loss.

***Financial liabilities measured subsequently at FVTPL***

Foreign Exchange Forward Contracts: Foreign Exchange Forward Contracts are recognised at fair value. They are held for trading with any subsequent gains or losses on changes in fair value recognised in the profit or loss.

***Financial liabilities measured subsequently at amortised cost***

Financial liabilities that are not held-for-trading are measured subsequently at amortised cost using the effective interest method.

Interest bearing borrowings: Interest bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest bearing borrowings are stated at amortised cost with any difference between cost and redemption value being recognised in the Statement of Comprehensive Income over the period of the borrowings on an effective interest rate basis.

Trade payables: Trade payables are stated at their amortised cost. Interest expenses are recognised by applying the effective interest rate, except for short-term payables when the recognition of interest would be immaterial. They are recognised on the trade date of the related transactions.

**(c) Leasing obligations**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

***The Company as lessee***

Assets held under finance leases are recognised as assets of the Company at their fair value or, if lower, at the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Company's general policy on borrowing costs (see next page). Contingent rentals are recognised as expenses in the periods in which they are incurred.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(c) Leasing obligations (continued)**

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case an estimate of the Company's incremental borrowing rate on commencement of the lease is used.

Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Company if it is reasonable certain to assess that option; and
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Company is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Right of use assets are initially measured at the amount of the lease liability, reduced for any impairments for loss making rental properties previously recognised in onerous lease provisions.

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Company revises its estimate of the term of any lease (because, for example, it re-assesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to make over the revised term, which are discounted using a revised discount rate. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised, except the discount rate remains unchanged. In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being amortised over the remaining (revised) lease term. If the carrying amount of the right-of-use asset is adjusted to zero, any further reduction is recognised in profit or loss.

When the Company renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- If the renegotiation results in one or more additional assets being leased for an amount commensurate with the standalone price for the additional rights-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(c) Leasing obligations (continued)**

- In all other cases where the renegotiated increases the scope of the lease (whether that is an extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of use asset being adjusted by the same amount.
- If the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial of full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

For contracts that both convey a right to the Company to use an identified asset and require services to be provided to the Company by the lessor, the Company has elected to account for the entire contract as a lease, i.e. it does allocate any amount of the contractual.

A dilapidations provision is recognised where there is reasonable evidence to suggest that costs will be incurred in bringing leasehold properties to a satisfactory condition on completion of the lease. The dilapidations provision is calculated based on the discounted cash flows at the end of each applicable lease contract.

**(d) Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a first-in first-out basis.

**(e) Pension costs**

The Company operates defined contribution schemes providing benefits for employees additional to those from the state. The pension cost charge includes contributions payable by the Company to the funds in respect of the year and also payments made to the personal pension plans of certain employees.

**(f) Foreign exchange**

The individual Financial Statements of the Company are presented in the currency of the primary economic environment in which it operates (GBP). For the purpose of the Financial Statements, the results and financial position of the Company are expressed in GBP (£), which is the functional currency of the Company, and the presentation currency for the Financial Statements.

In preparing the Financial Statements of the individual companies, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing on the dates of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at the year end. Non-monetary items denominated in foreign currency are translated at the date of the transaction.

Any resulting exchange gain or loss is dealt with in the Statement of Comprehensive Income in the period in which they arise.



**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(g) Taxation**

**Current taxation:**  
The tax currently payable is based on taxable profit/loss for the year. Taxable profit differs from net profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible.

The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period. A provision is recognised for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on the judgement of professionals within the Company supported by previous experience in respect of such activities and in certain cases based on specialist independent tax advice.

**Deferred tax:**  
Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

**(h) Provisions**

Provisions are recognised when a present obligation (legal or constructive) as a result of a past event exists at the Balance Sheet date and it is probable that a settlement of that obligation will be paid and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimates required to settle that obligation, at the Balance Sheet date, taking into account the risks and uncertainties surrounding the obligation. Where appropriate, management take independent expert advice to determine the quantum and expected timing associated with settling provisions.

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

**(i) Critical accounting estimates and judgements**

The areas where management consider the more complex estimates, judgements and assumptions are required are those in respect of:

**(i) Provisions**

Management judgement is used to determine whether a contract is onerous and, if so, the amount of provision required. This is assessed by comparing the future cost of contractual obligations against the projected income or economic benefit for the item in question using future forecasts.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2 ACCOUNTING POLICIES (continued)**

**(i) Critical accounting estimates and judgements (continued)**

**(i) Provisions (continued)**

Judgement is required to assess the projected income or economic benefits achievable and in determining that no future changes in circumstances will result in a reversal of the provision as has been the case this year. This can occur where settlement agreements take place or economic value is generated from the intangible asset. This is assessed on a case by case basis.

**(ii) Revenue**

In respect of revenue where there is an element of variable consideration or potential uncertainty over the performance obligations being fulfilled, management will determine the value to be recognised on the best information available. For changes to contracts or arrangements management have recognised revenue based on the best information available at the balance sheet date to ensure there is no significant reversal of revenue in future periods.

In the case of centrally distributed rights revenues where there is an element of variable consideration, the Group does not make estimates and instead relies on confirmation of revenues from third parties during the year before these are recognised to ensure there is no significant reversal of revenue in future periods. Where there are separate performance obligations to consider, for example in the issuing of discounts or vouchers, the revenue will only be recognised at the point where the obligation is fulfilled.

**(j) Contingent liabilities**

Contingent liabilities are not recognised in the Balance Sheet on the basis they are either:

- (i) possible obligations, as it has yet to be confirmed whether the entity has a present obligation that could lead to an outflow of resources embodying economic benefits; or
- (ii) present obligations that do not meet the recognition criteria in accordance with IAS 37 (because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a sufficiently reliable estimate of the amount of the obligation cannot be made).

**(k) Other Income**

Other income represents incoming cash or receivable to the business which is not deemed to generate from the normal course of business and does not meet the definition of revenue under IFRS15. In the previous financial year, this is represented by the receipt of the government grant in relation to the Job Retention Scheme. The amount of income is only recognised when the likelihood and value of any receipt is certain i.e. the cash or confirmation of payment have been received.

Government grant income is offset against the relevant operating cost as permitted under IFRS.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**3 REVENUE**

Revenue by category:

	2023 £000	2022 £000
Football and stadium operations	51,310	42,711
Merchandising	29,072	24,925
Multimedia and commercial activities	39,295	20,529
	<u>119,677</u>	<u>88,165</u>

**4 OPERATING PROFIT**

Administrative expenses include the following charges:

	2023 £000	2022 £000
Staff costs (Note 6)	54,333	53,287
Depreciation of right of use assets (Note 11)	614	628
Auditor's remuneration (Note 5)	25	25
Forex losses	<u>17</u>	<u>14</u>
Other operating income is represented by:		
Government grant income (Job Retention Scheme)	<u>-</u>	<u>59</u>

**5 AUDITOR'S REMUNERATION**

	2023 £000	2022 £000
Auditor's remuneration: audit fees	<u>35</u>	<u>25</u>

The Company had no non-audit services provided during the year and any required disclosure is made within the parent company statutory financial statements.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**6 STAFF COSTS**

	2023 £000	2022 £000
Wages and salaries	47,444	47,424
Social security costs	6,167	5,228
Other pension costs	722	635
	<u>54,333</u>	<u>53,287</u>

Employee Numbers	2023 Numbers	2022 Numbers
Players and football administration staff	84	92
Administration and retail staff	718	622
Average number of employees during the year	<u>802</u>	<u>714</u>

**7 DIRECTORS' EMOLUMENTS**

There were £Nil Directors' emoluments during the year (2022: £Nil). Details of Directors' emoluments in the parent company are included in the Annual Report of Celtic plc.

**8 PENSION COSTS**

The Company pension arrangements are operated through a defined contribution money purchase scheme. The assets of the pension scheme are held separately from those of the Company in an independently administered fund by The Standard Life Assurance Company.

Contributions made by the Company to the scheme during the year amounted to £660,882 (2022: £564,205). Contributions of £69,804 (2022: £48,919) were payable to the fund at the year-end. In addition to this, the Company also contributed to the personal pension plans of certain employees.

**9 FINANCE INCOME AND FINANCE EXPENSE**

	2023 £000	2022 £000
Interest receivable on bank deposits	<u>14</u>	<u>-</u>
Notional interest on leases	<u>68</u>	<u>65</u>

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**10 TAX ON ORDINARY ACTIVITIES**

	2023 £000	2022 £000
<b>Current tax expense</b>	<b>6,831</b>	-
<b>Deferred tax expense</b>		
Origination of temporary timing differences (Note 15)	1	32
Effect of changes in tax rates	-	10
Adjustments in respect of prior periods	-	-
<b>Total deferred tax</b>	<b>-</b>	<b>42</b>
<b>Total tax expense</b>	<b>6,832</b>	<b>42</b>

	2023 £000	2022 £000
Profit on ordinary activities before tax	<u>40,371</u>	<u>5,691</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the United Kingdom of 20.496% (2022: 19%)	<b>8,274</b>	1,081

Effects of:

Expenses not deductible for tax purposes	10	6
Income not taxable for tax purposes	(296)	(251)
Group relief	-	257
Fixed asset differences	-	(12)
Tax rate changes	-	10
Losses utilised	(1,156)	(1,049)
<b>Total tax expense</b>	<b>6,832</b>	<b>42</b>

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**11 RIGHT OF USE ASSETS**

	Land and Buildings £000	Plant and Vehicles £000	Total £000
<b>Cost</b>			
At 1 July 2022	1,429	427	1,856
Additions	214	293	507
Disposals	(395)	(20)	(415)
<b>At 30 June 2023</b>	<b>1,248</b>	<b>700</b>	<b>1,948</b>
<b>Accumulated Depreciation</b>			
At 1 July 2022	793	192	985
Charge for the year	448	167	615
Disposals	(395)	(20)	(415)
<b>At 30 June 2023</b>	<b>846</b>	<b>339</b>	<b>1,185</b>
<b>Net Book Value</b>			
<b>At 30 June 2023</b>	<b>402</b>	<b>361</b>	<b>763</b>
At 30 June 2022	636	235	871

**12 INVESTMENTS**

At 30 June 2023 the Company had interests in the following subsidiaries:

Subsidiary Undertaking	Activity	Holding	Proportion held (%)	Country of Incorporation	Registered address	Year end date
Protectevent Limited	Dormant	Ordinary shares	100	Scotland	Celtic Park, Glasgow, G40 3RE	30 June
Glasgow Eastern Developments Limited	Dormant	Ordinary shares	100	Scotland	Celtic Park, Glasgow, G40 3RE	30 June
The Celtic Football and Athletic Company Limited	Dormant	Ordinary shares	100	Scotland	Celtic Park, Glasgow, G40 3RE	30 June

The cost of these investments is £504 (2022: £504). This is split as follows; £2 in each of The Celtic Football and Athletic Company Ltd and Glasgow Eastern Development Ltd and £500 in Protectevent Ltd.

**13 STOCKS**

	2023 £000	2022 £000
Finished goods	3,396	2,931
Raw Materials	30	56
	<b>3,426</b>	<b>2,987</b>

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**14 DEBTORS-** amounts falling due within one year

	2023 £000	2022 £000
Trade debtors	10,170	7,911
Other debtors	1,687	1,358
Corporation Tax	-	609
Prepayments and accrued income	4,622	2,374
Amounts due from group companies	77,635	40,944
	<u>94,114</u>	<u>53,196</u>

Amounts owed from group companies are interest free, due on demand and bear no fixed terms of repayment.

**15 DEFERRED TAX**

The UK Budget 2021 announcements on 3 March 2021 included measures to support economic recovery as a result of the ongoing Covid-19 pandemic. These included an increase to the UK's main corporation tax rate to 25%, which is due to be effective from 1 April 2023. These changes were enacted in the Finance Act 2021 on 10 June 2021. Therefore, deferred taxes on the Balance Sheet have been measured at 25% (2022: 25%) which represents the future corporation tax rate that was enacted at the Balance Sheet date.

The movement on the deferred tax account is as shown below:

	2023 £000	2022 £000
At 1 July	92	134
<i>Recognised in Statement of Comprehensive Income</i>		
Origination of temporary timing differences	(1)	(42)
At 30 June	<u>91</u>	<u>92</u>

Deferred tax assets have been recognised in respect of all temporary differences giving rise to deferred tax assets where the Directors believe it is probable that these assets will be recovered in the foreseeable future. In the prior year a deferred tax asset of £1.4m has not been recognised as it is not considered probable, at this time, that there will be sufficient future taxable profits for this asset to be received against in the foreseeable future. There is no such deferred tax asset in the current year.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**15 DEFERRED TAX (continued)**

Details of the deferred tax asset and liability, amounts recognised in the Statement of Comprehensive Income are as follows:

	Asset	Liability	Net	Charged to Statement of Comprehensive Income
	2023	2023	2023	2023
	£000	£000	£000	£000
Accelerated capital allowances	44	-	44	1
Short term temporary differences	47	-	47	-
<b>Net tax assets</b>	<b>91</b>	<b>-</b>	<b>91</b>	<b>1</b>

	Asset	Liability	Net	Charged to Statement of Comprehensive Income
	2022	2022	2022	2022
	£000	£000	£000	£000
Accelerated capital allowances	22	-	22	-
Short term temporary differences	70	-	70	42
<b>Net tax assets</b>	<b>92</b>	<b>-</b>	<b>92</b>	<b>42</b>

**16 CREDITORS - amounts falling due within one year**

	2023	2022
	£000	£000
Trade creditors	5,830	5,540
Other taxation and social security	2,308	24
Corporation tax	2,154	-
Other creditors	4,026	3,060
Accruals	7,146	6,135
Provisions for liabilities (note 18)	51	33
Due to group companies	569	569
	<u>22,084</u>	<u>15,361</u>

Amounts owed to group companies are interest free, due on demand and bear no fixed terms of repayment.

**17 INCOME DEFERRED LESS THAN ONE YEAR**

	2023	2022
	£000	£000
Deferred Income	<u>33,773</u>	<u>31,469</u>

Deferred income comprises season ticket, sponsorship and other elements of revenue, which have been received prior to the period-end in respect of the following or subsequent football seasons.



**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**18 PROVISIONS FOR LIABILITIES**

	Dilapidations £000	Total £000
<b>Cost</b>		
At 1 July 2022	147	147
Released in the year	-	-
<b>At 30 June 2023</b>	<b>147</b>	<b>147</b>
Due within one year or less	51	51
Due after more than one year	96	96
<b>At 30 June 2023</b>	<b>147</b>	<b>147</b>

**Dilapidations**

A provision is recognised where the Company has a contractual obligation in respect of restoration works required on conclusion of a lease agreement.

**19 LEASES**

All leases are accounted for by recognising a lease liability except for:

- leases of low value assets; and
- leases with a duration of 12 months or less.

*Nature of Leasing activities*

The Company leases various retail units located in the UK and Ireland and includes high street stores and units within shopping centres. As at 30 June 2023, there were 9 such leases in place with end dates up to January 2025. Some of the agreements have extension options as described below and the Company will consider whether to exercise these on individual basis, taking into account industry conditions at the relevant point in time, and determine whether to exercise the options under current terms, re-negotiate for more favourable conditions or terminate. The lease agreements currently in place do not impose any covenants and leased assets may not be used as security for borrowing purposes.

In addition the Company also leases a fleet of vehicles as well as some individual vehicles which cover the provision of contracted employee cars and general usage for Club activities. The end dates vary across the different categories of vehicles included.

The corresponding balances and movements for the year ended 30 June 2023 are on the next page.

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**19 LEASES (continued)**

At 30 June 2023

**Right of Use Assets**

	Land & Buildings £000	Plant & Vehicles £000	TOTAL £000
At 30 June 2022	636	235	871
Additions	213	293	506
Disposals – Cost	(395)	(20)	(415)
Depreciation on disposals	395	20	415
Depreciation	(447)	(167)	(614)
<b>At 30 June 2023</b>	<b>402</b>	<b>361</b>	<b>763</b>

**Lease Liabilities**

	Land & Buildings £000	Plant & Vehicles £000	TOTAL £000
At 30 June 2022	627	230	857
Additions	213	293	506
Interest expense	55	13	68
Lease payments	(489)	(180)	(669)
<b>At 30 June 2023</b>	<b>406</b>	<b>356</b>	<b>762</b>
Lease liabilities < 1 year	279	51	330
Lease liabilities > 1 year	127	305	432
<b>Total lease liabilities</b>	<b>406</b>	<b>356</b>	<b>762</b>

At 30 June 2023

	Up to 3 months £000	Between 3 – 12 months £000	Between 1 – 2 years £000	Between 2 – 5 years £000	Over 5 years £000
Leases	-	95	275	392	-

At 30 June 2022

	Up to 3 months £000	Between 3 – 12 months £000	Between 1 – 2 years £000	Between 2 – 5 years £000	Over 5 years £000
Leases	1	176	249	431	-

**CELTIC F.C. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**20 SHARE CAPITAL**

	Authorised	Allotted	Called Up & Fully Paid
Equity	£	£	£
Ordinary Shares of £1 each			
At 1 July 2022 & 30 June 2023	<u>1,000</u>	<u>2</u>	<u>2</u>

The ordinary shares carry rights of one vote per share.

**21 CAPITAL AND OTHER FINANCIAL COMMITMENTS**

Cross guarantees exist between the Company and other members of the Celtic plc group. The extent of these at 30 June 2023 was £Nil (2022: £1.1m).

**22 PARENT UNDERTAKING**

At 30 June 2023, the Company's ultimate parent company was Celtic plc, a company incorporated and registered in the United Kingdom. Copies of the group financial statements of Celtic plc available from:

The Company Secretary  
Celtic plc  
Celtic Park  
Glasgow  
G40 3RE

and;

Companies House website <https://beta.companieshouse.gov.uk/>  
Club website <http://www.celticfc.com>

In the opinion of the Directors, Celtic plc is also the Company's ultimate controlling party.