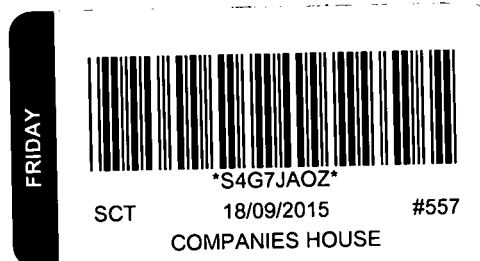


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COMPANY REGISTRATION NUMBER SC209393

NATURAL RESEARCH LIMITED
COMPANY LIMITED BY GUARANTEE
CONSOLIDATED FINANCIAL STATEMENTS
31 MARCH 2015

Charity Number SC030363



WILLIAMSON & DUNN
Chartered Accountants & Statutory Auditor
3 West Craibstone Street
Bon Accord Square
Aberdeen
AB11 6YW

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

CONTENTS	PAGES
Members of the Board and professional advisers	1
Directors Report	2 to 6
Directors' responsibilities statement	7
Independent auditor's report to the trustees and members	8 to 9
Consolidated statement of financial activities	10
Charity statement of financial activities	11
Consolidated balance sheet	12
Charity balance sheet	13
Notes to the financial statements	14 to 25
The following pages do not form part of the financial statements	
Charity income and expenditure account	27

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

Registered charity name	Natural Research Limited
Charity number	SC030363
Company registration number	SC209393
Registered office	Brathens Business Park Hill of Brathens Glassel Banchory Scotland AB31 4BY
Registered office	14 Carden Place Aberdeen Scotland AB10 1UR
Directors	Mr P K Stirling-Aird MBE Dr H Insley Dr D P Whitfield
Secretary	MacKinnons
Auditors	Williamson & Dunn Chartered Accountants & Statutory Auditor 3 West Craibstone Street Bon Accord Square Aberdeen AB11 6YW
Bankers	HSBC BANK LIMITED 95-99 Union Street Aberdeen AB11 6BD
Solicitors	MacKinnons 14 Carden Place Aberdeen AB10 1UR
Investment Managers	Brewin Dolphin Sixth Floor, Atria One 144 Morrison Street Edinburgh EH3 8EX

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

DIRECTORS REPORT

YEAR ENDED 31 MARCH 2015

The directors present their report and the financial statements of the group for the year ended 31 March 2015.

REFERENCE AND ADMINISTRATIVE DETAILS

Reference and administrative details are shown in the schedule of members of the board and professional advisers on page 1 of the financial statements.

THE DIRECTORS

The directors who served the charity during the period were as follows:

Mr P K Stirling-Aird MBE
Dr H Insley
Dr D P Whitfield

STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of Governing Document

Natural Research Limited is a company limited by guarantee (company number SC209393) and a registered Scottish charity (charity number: SC030363). The charitable company is governed by its Memorandum and Articles of Association.

Organisational Structure

The Board of Directors, who are in regular contact, administer the charity. Day to day management of the charitable company for the period ended 31 March 2015 was delegated to the Managing Director, Dr D P Whitfield, and he reported to the Board on performance.

The trading subsidiary's board for the year ended 31 March 2015 consisted of Dr Insley (non-executive), Mr Stirling-Aird (non-executive), Mr B Jamieson (non-executive), Dr Whitfield (executive), Dr D B Jackson (executive) and Ms F Leckie (executive).

Directors

The directors during the year are listed on page 1.

In accordance with the Articles of Association Dr Whitfield retires at the Annual General Meeting and is eligible for re-election.

Recruitment and Appointment of Directors

The powers for appointment and removal of directors are set out in the company's Memorandum and Articles of Association.

The minimum number of directors is two, and there is no maximum number. This can be altered from time to time by ordinary resolution. One third of the directors is required to retire by rotation at each annual general meeting and as such is eligible for re-election.

None of the directors has any beneficial interest in the charity. All of the directors are members of the charity and guarantee to contribute £1 in the event of a winding up.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

DIRECTORS REPORT *(continued)*

YEAR ENDED 31 MARCH 2015

Members

No person shall be admitted to membership of the charity unless he or she is approved by the directors. New directors are appointed by ordinary resolution.

Related Parties and Affiliations

The charity has a wholly owned subsidiary, Natural Research (Projects) Limited. The primary objective of Natural Research (Projects) Limited is the provision of environmental reports, primarily by way of the assessment of the ornithological impacts of commercial developments.

Induction and Training of Charities Trustees

The current directors have been involved with the charity for several years and therefore induction training has not currently been an issue. An induction training plan is being implemented to support new directors. Advice is taken on matters of a technical nature as and when required from the charity's professional advisors.

Risk Management

The directors have assessed the major risks to which the company is exposed, in particular those related to the operations and finance of the company and are satisfied that systems are in place to manage the exposure to major risks.

OBJECTIVES AND ACTIVITIES

The charity's objectives are to fund research projects whose results will support the wise management of wild life resources. The projects are often carried out in conjunction with other research and conservation agencies, individuals and government departments. The charity conducts research into natural resources and wild life internationally. It further endeavours to enhance the education of the public by disseminating the results of such research.

The charity's trading subsidiary, Natural Research (Projects) Limited is also involved in natural resources and wild life but on a commercial level. Its trade involves undertaking consultancy work and advising on the environmental and ecological impact of industrial and commercial developments.

Both companies provide high quality objective research capabilities. The funds generated by the subsidiary company are transferred to the charity to help fund its research projects. In addition to this internal group funding, outside funding is actively sought for specific projects to be undertaken.

Despite the fact that the charity is relatively new it has successfully built up an excellent reputation for producing high quality research. The charity's principal researchers are highly regarded by their peers as they have a strong foundation in practical and academic research and publication. The directors are satisfied that several projects undertaken are progressing well and are on target to achieving their chosen outputs. The directors also recognise, however, that there is need to publicise outputs on existing projects and to increase the charity's activity to satisfy its fundamental objectives.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

DIRECTORS REPORT *(continued)*

YEAR ENDED 31 MARCH 2015

ACHIEVEMENTS AND PERFORMANCE

The charity currently has over fifteen projects that it is supporting. The trustees oversee them to ensure that each is making satisfactory progress towards its own specific outputs, which include the publication of research papers, production of reports, provision of training to researchers etc. However, the main aim of the charity is to produce peer-reviewed publications from the research so that the results can be widely accessible to other researchers and wildlife managers. This aim also ensures that the outputs of the charity are clearly recognised as being of high quality research.

During the period to the end of March 2015 good progress was made in taking forward projects. Several publications were drafted, submitted and/or accepted. A paper co-authored by Natural Research on the history of eagles in Britain and Ireland was Highly Commended by the Watson Raptor Science Prize. Studies supported by Natural Research on migratory black kites were published in the highest ranked biological journal, Nature. DNA projects continued to progress, with work on golden eagles involving two manuscripts prepared on geographical variation and turnover/survival.

Two existing PhD studentships based at the University of Aberdeen continued to develop with Ewan Weston receiving his doctorate on golden eagle dispersal and Sarah Hoy submitting several papers for publication in journals to serve as chapters for her forthcoming thesis on the relationships between birds of prey in Kielder Forest. Sarah's and co-authors' efforts in this regard include an accepted publication in the prestigious Journal of Applied Ecology. Rowen van Eeden made an excellent start to his PhD studentship on the causes of decline of the martial eagle in South Africa, based at the University of Cape Town. On a separate project based at the University of Cape Town, a paper has been accepted in the Journal of Applied Ecology on the existing relationship between wind farms and the endangered bearded vulture in Lesotho. A second paper is in preparation on the potentially serious consequences for bearded vultures on planned wind farms in the region. Plans to initiate a new PhD studentship utilising the considerable DNA material held on eagles in Scotland have been frustrated by the difficulty in creating a funding partnership, but efforts will persist.

Reports were received for the five projects awarded grants from The Mike Madders Field Research Fund in the year ended March 2015, including a paper in the Journal of Primatology. A project with Forestry Commission Scotland (FCS) to utilise and test relatively novel remote telemetry which exploits mobile phone networks, to examine territorial golden eagles' use of afforested habitats was repeatedly frustrated by the difficulty in live trapping the study subjects. Efforts were rewarded in early 2015 with the capture of a male and the results give encouragement for project progression. A new project with FCS was begun on revising guidance on the disturbance of birds during forestry operations. Continued support was given to ongoing research on the ecology of giant armadillos in the Brazilian Pantanal: the project's excellent work will be extended into the neighbouring Cerrado biome. In February 2015 a new post in Natural Research was created, Golden Eagle Project Officer (GEPO), with financial support from SSE Renewables. The GEPO will be devoted to working on conservation research and enhancement of golden eagles in the central Highlands of Scotland.

Detailed information on all of the charity's projects is available on the group's website: <http://www.natural-research.org>.

The subsidiary company has seen its profits drop in the year ended March 2015 consistent with some expectation, as was outlined in the Directors' Report for the year ended March 2014; such that the subsidiary's main trading environment has become increasingly competitive whilst the market for work is likely shrinking and increasingly subject to shifting government energy policies. Consequently, furtherance of recent efforts to diversify the type of projects in which the subsidiary is involved has been encouraged, to provide a firmer basis for long-term security of its income. Several efforts and initiatives from the subsidiary company's executive directors in the year ended March 2015 has encouragingly seen a novel stream of work, primarily involving international projects. It is hoped that this will lead to further related new projects in the future.

NATURAL RESEARCH LIMITED

COMPANY LIMITED BY GUARANTEE

DIRECTORS REPORT *(continued)*

YEAR ENDED 31 MARCH 2015

FINANCIAL REVIEW

The group's net incoming resources for the year, including other recognised gains and losses, amounting to £48,765 (2014 - £137,156) have been dealt with as shown in the Statement of Financial Activities and comprise:

	Total 2015 £	Total 2014 £
Natural Research Limited	(19,015)	30,220
Natural Research (Projects) Limited	67,780	106,936
	<u>48,765</u>	<u>137,156</u>

Investments

In November 2011 the directors placed £500,000 of the charity's funds in stock market investments. The directors have appointed investment managers to manage this investment portfolio. As income is important to the charity, the directors have requested an annual income of £20,000, equivalent to a yield of 4%. This will be reviewed annually. During the period to the end of the year the portfolio stood at a value of £578,188 and generated £20,413 of dividend income, equivalent to a gross yield of 3.5%.

Reserves

The trustees acknowledge that one of the original objectives of the trading subsidiary was to assist in financing the charity's operations. To assist the financing of the charity's operations the vast majority of the trading subsidiary's profits have been donated to the charity in most previous years and this has allowed reserves to accumulate in it. These reserves should allow the charity to survive any failures in its earning capability or unforeseen costs that have not been identified by the above risk analysis.

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure as a minimum. The directors consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

It has been recognised by the directors, nevertheless, that the subsidiary's donations to the charity's operations during several previous years had left the subsidiary vulnerable to the vagaries of the commercial environment in which it operates. Consequently, current and future plans continue to consider the retention of reserves within the subsidiary to give it a sound foundation to meet the necessity for responsible business management. These plans are in recognition of the uncertainties of the subsidiary's operational environment, the need to maintain its leading position within its highly competitive field, and the time and staff effort that realising project diversification within the subsidiary can involve. These plans also acknowledge the need to maintain separation between the reserves held by the charity and its commercial subsidiary but to maintain the working capital requirements of both. During the past year the uncertainties of the subsidiary's operational environment have become even more apparent. Hence, and as anticipated by the Directors' Report for recent years, retention of funds by the subsidiary were considered prudent for the current year. Further retention of funds in future years by the subsidiary, for responsible business operational reserves, will be kept under review.

PLANS FOR FUTURE PERIODS

It is a continued intention of the directors to encourage a higher level of activity within the charity in the coming years in order to utilise the substantial level of funds now held. As outlined in the Directors' Report for the year

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

DIRECTORS REPORT *(continued)*

YEAR ENDED 31 MARCH 2015

ended March 2014, this intention of increased activity will encompass several strands, including:

- Increased emphasis on a strategic approach, which will involve greater pro-activity in the generation of new projects, and the co-funding of PhD studentships within recognised centres of academic excellence. The benefits of this approach are numerous and fulfil the charity's objectives in a cost-effective fashion;
- Dedicated administration support;
- Greater conversion rate from reports to peer-reviewed papers; and
- Greater information flow to be delivered by the website.

During the period to the end of March 2015, progress was made on meeting these intentions (including securing dedicated administration support) and further progress will be made in the coming years. As noted above, some expenditure plans under expansion of existing projects or generating new projects were frustrated by factors beyond the directors' control and efforts. Should plans for the year ending March 2016 reach fruition, expenditure in support of existing and novel projects could be in the order of £100,000. Intergroup donations to the charity from the subsidiary were reduced in the year ending March 2015, as in the previous year, to allow for responsible business management of the subsidiary. This necessary shortfall in the majority donation to the charity from the subsidiary, and potential future shortages from this source (either by way of reduced subsidiary profits or through review of necessary business reserves for the subsidiary), elevates the importance of income from the charity's investment, and such considerations will increasingly feature in longer-term planning of outgoing charitable commitments.

PROVISION OF INFORMATION TO AUDITORS

As far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware and we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITORS

Williamson & Dunn C.A. have expressed their willingness to continue in office and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

Each of the persons who is a director at the date of approval of this report confirms that:

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

Signed on behalf of the Board of Directors



Dr D P Whitfield
Director

11 August 2015

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

DIRECTORS' RESPONSIBILITIES STATEMENT

YEAR ENDED 31 MARCH 2015

The directors are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and the income and expenditure of the charity for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF NATURAL RESEARCH LIMITED

YEAR ENDED 31 MARCH 2015

We have audited the financial statements of Natural Research Limited for the year to 31 March 2015 which comprises the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable group's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's directors, as a body, in accordance with Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charitable company's trustees and members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees and members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND AUDITORS

As explained more fully in the Directors' Responsibilities Statement, the directors (who are also the trustees of the charitable company for the purpose of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors including "APB Ethical Standard - Provisions Available for Small Entities (Revised)", in the circumstances set out in note 23 to the financial statements.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2015 and of the group's and the parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

**NATURAL RESEARCH LIMITED
COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF NATURAL
RESEARCH LIMITED** *(continued)*

YEAR ENDED 31 MARCH 2015

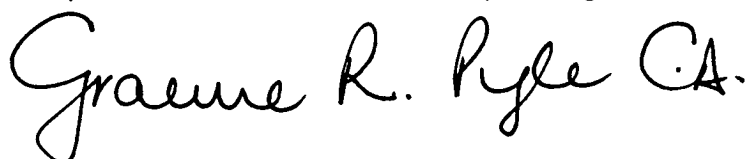
OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 or the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements and the Directors' Annual Report in accordance with the small companies regime.



GRAEME R PYLE (Senior Statutory Auditor)
For and on behalf of
WILLIAMSON & DUNN
Chartered Accountants & Statutory Auditor
3 West Craibstone Street
Bon Accord Square
Aberdeen
AB11 6YW

11 August 2015

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 MARCH 2015

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £	Total Funds 2014 £
INCOMING RESOURCES					
Incoming resources from generating funds:					
Voluntary income	2	–	7,665	7,665	42,000
Activities for generating funds	3	928,323	–	928,323	1,502,998
Investment income	4	21,995	–	21,995	23,496
Incoming resources from charitable activities	5	11,028	–	11,028	18,643
TOTAL INCOMING RESOURCES		<u>961,346</u>	<u>7,665</u>	<u>969,011</u>	<u>1,587,137</u>
RESOURCES EXPENDED					
Costs of generating funds:					
Fundraising trading: cost of goods sold and other costs	7	(855,032)	–	(855,032)	(1,332,772)
Investment management costs	6	(5,072)	–	(5,072)	(6,196)
Charitable activities	7	(66,438)	(7,665)	(74,103)	(113,467)
Governance costs	8	(10,850)	–	(10,850)	(10,150)
TOTAL RESOURCES EXPENDED		<u>(937,392)</u>	<u>(7,665)</u>	<u>(945,057)</u>	<u>(1,462,585)</u>
NET INCOMING/(OUTGOING) RESOURCES FOR THE YEAR	10	23,954	–	23,954	124,552
Realised gains on disposal of investment assets		<u>(4,363)</u>	–	<u>(4,363)</u>	<u>1,734</u>
NET INCOME/(EXPENDITURE) FOR THE PERIOD		19,591	–	19,591	126,286
OTHER RECOGNISED GAINS AND LOSSES					
Gains on revaluation of investment assets		<u>29,174</u>	–	<u>29,174</u>	<u>10,870</u>
NET MOVEMENT IN FUNDS		48,765	–	48,765	137,156
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>1,470,155</u>	–	<u>1,470,155</u>	<u>1,332,999</u>
TOTAL FUNDS CARRIED FORWARD		<u>1,518,920</u>	–	<u>1,518,920</u>	<u>1,470,155</u>

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

The notes on pages 14 to 25 form part of these financial statements.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

CHARITY STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 MARCH 2015

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £	Total Funds 2014 £
INCOMING RESOURCES					
Incoming resources from generating funds:					
Voluntary income	2	—	7,665	7,665	99,694
Investment income	4	21,756	—	21,756	23,422
Incoming resources from charitable activities	5	11,028	—	11,028	18,643
TOTAL INCOMING RESOURCES		<u>32,784</u>	<u>7,665</u>	<u>40,449</u>	<u>141,779</u>
RESOURCES EXPENDED					
Costs of generating funds:					
Investment management costs	6	(5,072)	—	(5,072)	(6,196)
Charitable activities	7	(66,438)	(7,665)	(74,103)	(113,467)
Governance costs	8	(5,100)	—	(5,100)	(4,500)
TOTAL RESOURCES EXPENDED		<u>(76,610)</u>	<u>(7,665)</u>	<u>(84,275)</u>	<u>(124,163)</u>
NET (OUTGOING)/INCOMING RESOURCES FOR THE YEAR	10	(43,826)	—	(43,826)	17,616
Realised gains on disposal of investment assets		(4,363)	—	(4,363)	1,734
NET (EXPENDITURE)/ INCOME FOR THE YEAR		(48,189)	—	(48,189)	19,350
OTHER RECOGNISED GAINS AND LOSSES					
Gains on revaluation of investment assets		29,174	—	29,174	10,870
NET MOVEMENT IN FUNDS		(19,015)	—	(19,015)	30,220
RECONCILIATION OF FUNDS					
Total funds brought forward		1,051,362	—	1,051,362	1,021,142
TOTAL FUNDS CARRIED FORWARD		<u>1,032,347</u>	<u>—</u>	<u>1,032,347</u>	<u>1,051,362</u>

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

The notes on pages 14 to 25 form part of these financial statements.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

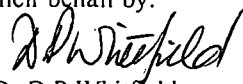
CONSOLIDATED BALANCE SHEET

31 MARCH 2015

		2015		2014	
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets	12		19,394		31,938
Investments	13		578,188		558,420
			<u>597,582</u>		<u>590,358</u>
CURRENT ASSETS					
Debtors	14	208,798		291,416	
Cash at bank		788,065		715,825	
		<u>996,863</u>		<u>1,007,241</u>	
CREDITORS: Amounts falling due within one year	15	<u>(75,524)</u>		<u>(127,444)</u>	
NET CURRENT ASSETS			921,339		879,797
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>1,518,921</u>		<u>1,470,155</u>
NET ASSETS			<u>1,518,921</u>		<u>1,470,155</u>
FUNDS					
Restricted income funds	17		—		—
Unrestricted funds					
Unrestricted income funds			1,422,835		1,403,243
Revaluation reserve			96,086		66,912
TOTAL FUNDS	16		<u>1,518,921</u>		<u>1,470,155</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

These accounts were approved by the directors and authorised for issue on 11 August 2015, and are signed on their behalf by:


Dr D P Whitfield
Director

Company Registration Number: SC213640

The notes on pages 14 to 25 form part of these financial statements.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

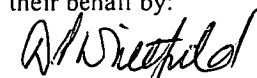
CHARITY BALANCE SHEET

31 MARCH 2015

	Note	2015 £	2014 £
FIXED ASSETS			
Investments	13	578,189	558,421
CURRENT ASSETS			
Debtors	14	10,851	59,460
Cash at bank and in hand		450,932	466,133
		<u>461,783</u>	<u>525,593</u>
CREDITORS: Amounts falling due within one year	15	<u>(7,625)</u>	<u>(32,652)</u>
NET CURRENT ASSETS		454,158	492,941
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,032,347</u>	<u>1,051,362</u>
NET ASSETS		<u>1,032,347</u>	<u>1,051,362</u>
FUNDS			
Restricted funds	17	-	-
Unrestricted funds			
Unrestricted income funds		936,261	984,450
Revaluation reserve		96,086	66,912
TOTAL FUNDS	16	<u>1,032,347</u>	<u>1,051,362</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

These accounts were approved by the directors and authorised for issue on 11 August 2015, and are signed on their behalf by:



Dr D P Whitfield
Director

Company Registration Number: SC213640

The notes on pages 14 to 25 form part of these financial statements.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, except for investments which are included at market value and the revaluation of certain fixed assets, and in accordance with applicable United Kingdom accounting standards and the requirements of the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued in March 2005 (SORP 2005).

Consolidation

The financial statements consolidate the results of the charity and its wholly owned subsidiary Natural Research (Projects) Limited, on a line by line basis.

Cash flow statement

The directors have taken advantage of the exemption in Financial Reporting Standard No 1 (revised) from including a cash flow statement in the financial statements on the grounds that the charity is small.

Going concern

The directors, having made due and careful enquiry and preparing forecasts, are of the opinion that the group has adequate working capital to execute its operations over the next 12 months. The directors, therefore, have made an informed judgment, at the time of approving the financial statements, that there is a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. As a result, the directors have continued to adopt the going concern basis of accounting in preparing the annual financial statements.

Incoming resources

All incoming resources are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary incomes included in the statement of financial activities in the year in which it is receivable.

Income from investments is included in the statement of financial activities in the year in which it is receivable. Investment income includes the computed tax credit and tax deducted at source.

Resources expended

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at headquarters. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

Taxation

The company is recognised by HM revenue and customs as a charity and, therefore is not liable to taxation.

The notes on pages 14 to 25 form part of these financial statements.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

1. ACCOUNTING POLICIES (continued)

Tangible fixed assets

Fixed assets costing £1,000 or more are capitalised at cost.

The cost of fixed assets is written off over their expected useful lives as follows:

Motor vehicles - 25% reducing balance
Other equipment - 3 years straight line

Investments

Investments are included at market value at the year-end. Gains and losses on disposal or revaluation of investments are charged or credited to the Statement of Financial Activities and form part of the fund in which the asset is held.

Foreign currencies

Assets, liabilities, revenues and costs denominated in foreign currencies are recorded at the rates of exchange ruling at the dates of the transactions; monetary assets and liabilities at the balance sheet date are translated at the year-end rate of exchange. The resulting profits or losses are dealt with in the Statement of Financial Activities.

Leasing

Rentals paid under operating leases are charged on a straight-line basis over the lease term.

Pensions

The group contributes to personal pension schemes for the benefit of its employees. Contributions payable are charged to the Statement of Financial Activities in the year they are payable.

Funds

Unrestricted funds include incoming resources receivable or generated for the objects of the charity without further specified purpose and are available as general funds. These funds can be used in accordance with the charitable objects at the discretion of the directors.

Restricted funds are to be used for specific purposes as laid down by the donor.

2. VOLUNTARY INCOME

	2015	Group	2015	Company
	£	2014	£	2014
		£		£
Donations				
Donations and legacies	-	-	-	57,694
Grants receivable				
SNH contribution	-	42,000	-	42,000
SSE Renewables contribution	7,665	-	7,665	-
	<u>7,665</u>	<u>42,000</u>	<u>7,665</u>	<u>99,694</u>

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

3. ACTIVITIES FOR GENERATING FUNDS

	2015	Group 2014
	£	£
Commercial trading operations	<u>928,323</u>	<u>1,502,998</u>

4. INVESTMENT INCOME

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Income from UK listed investments	20,413	21,394	20,413	21,394
Bank interest receivable	<u>1,582</u>	<u>2,102</u>	<u>1,343</u>	<u>2,048</u>
	<u>21,995</u>	<u>23,496</u>	<u>21,756</u>	<u>23,442</u>

5. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Group and Company	
	2015	2014
	£	£
Research and wildlife consultancy	<u>11,028</u>	<u>18,643</u>

6. INVESTMENT MANAGEMENT COSTS

	Group and Company	
	2015	2014
	£	£
Investment management fees	<u>5,072</u>	<u>6,196</u>

7. COSTS OF CHARITABLE ACTIVITIES

	Staff costs	Other costs	Total 2015	Total 2014
	£	£	£	£
Research and wildlife consultancy				
Activities undertaken directly	5,210	13,183	18,393	74,530
Grant funding of activities	-	31,159	31,159	23,497
Support costs	-	24,551	24,551	15,440
Company	<u>5,210</u>	<u>68,893</u>	<u>74,103</u>	<u>113,467</u>
Commercial trading operations	<u>617,975</u>	<u>237,057</u>	<u>855,032</u>	<u>1,332,772</u>
Group	<u>623,185</u>	<u>305,950</u>	<u>929,135</u>	<u>1,446,239</u>

NATURAL RESEARCH LIMITED
COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

8. GOVERNANCE COSTS

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Audit fees	<u>10,850</u>	<u>10,150</u>	<u>5,100</u>	<u>4,500</u>

9. ANALYSIS OF SUPPORT COSTS

	Total 2015	Total 2014
	£	£
Staff costs	14,538	-
Communications and IT costs	240	-
Legal and professional	326	283
Accountancy fees	78	3,202
Training and university fees	8,000	10,537
Stationery and other office costs	-	150
General expenses	<u>1,369</u>	<u>1,268</u>
	<u>24,551</u>	<u>15,440</u>

10. NET INCOMING/(OUTGOING) RESOURCES FOR THE YEAR

This is stated after charging:

	2015	2014
	£	£
Rent of property	13,932	16,191
Depreciation	9,320	19,036
Auditors' remuneration:		
- audit of the financial statements	<u>10,850</u>	<u>10,150</u>

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

11. STAFF COSTS AND EMOLUMENTS

Total staff costs were as follows:

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Wages and salaries	570,126	694,478	17,978	14,146
Social security costs	47,309	62,103	1,108	716
Other pension costs	20,288	21,262	662	644
	<u>637,723</u>	<u>777,843</u>	<u>19,748</u>	<u>15,506</u>

Particulars of employees:

The average number of employees during the period, calculated on the basis of full-time equivalents, was as follows:

	Group		Company	
	2015	2014	2015	2014
	No	No	No	No
Directors	3	3	3	3
Research activities	1	1	1	–
Commercial activities	16	19	–	–
Administration	4	4	1	1
	<u>24</u>	<u>27</u>	<u>5</u>	<u>4</u>

The number of employees, whose remuneration for the year fell within the following bands, were:

	2015	2014
	No	No
£60,000 to £69,999	<u>1</u>	<u>1</u>

The details of the trustees remuneration and pension payments are disclosed in note 21. While undertaking work for the group, all of the trustees incurred expenses relating to travel. These expenses were reimbursed in full and have also been disclosed in note 21.

The number of trustees for whom retirement benefits are accruing under money purchase pension schemes amounted to 1 (2014 – 1).

NATURAL RESEARCH LIMITED
COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

12. TANGIBLE FIXED ASSETS

Group	Computer equipment £	Motor vehicles £	Office equipment £	Total £
COST				
At 1 April 2014	99,719	72,815	25,210	197,744
Additions	–	3,900	–	3,900
Disposals	–	(12,665)	–	(12,665)
At 31 March 2015	<u>99,719</u>	<u>64,050</u>	<u>25,210</u>	<u>188,979</u>
DEPRECIATION				
At 1 April 2014	99,118	44,243	22,445	165,806
Charge for the year	379	6,176	2,765	9,320
On disposals	–	(5,541)	–	(5,541)
At 31 March 2015	<u>99,497</u>	<u>44,878</u>	<u>25,210</u>	<u>169,585</u>
NET BOOK VALUE				
At 31 March 2015	<u>222</u>	<u>19,172</u>	<u>–</u>	<u>19,394</u>
At 31 March 2014	<u>601</u>	<u>28,572</u>	<u>2,765</u>	<u>31,938</u>

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

13. INVESTMENTS

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Shares in group undertaking (a)	-	-	1	1
Stock market investments (b)	578,188	558,420	578,188	558,420
	<u>578,188</u>	<u>558,420</u>	<u>578,189</u>	<u>558,421</u>

(a) Subsidiary undertaking

Natural Research (Projects) Limited	<u>1</u>	<u>1</u>
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The charitable company is the sole shareholder of Natural Research (Projects) Limited, a company which advises on the environmental and ecological impact of carrying out various projects and developments. The investment is eliminated on consolidation. The wholly owned subsidiary, which is incorporated in the United Kingdom, pays a substantial portion of its profits to the charity by gift aid. A summary of the results from the trading company is shown below.

Summary profit and loss account

	2015	2014
	£	£
Turnover	928,323	1,502,998
Cost of sales	(500,703)	(834,032)
Gross profit	427,620	668,966
Administrative expenses	(343,606)	(474,389)
	<u>84,014</u>	<u>194,577</u>
Interest receivable	239	54
	<u>84,253</u>	<u>194,631</u>
Corporation tax	(16,473)	(30,000)
	<u>67,780</u>	<u>164,631</u>
Gifted to the charity	-	(57,694)
Retained in the company	<u>67,780</u>	<u>106,937</u>

The assets and liabilities of the subsidiary at 31 March were:

	2015	2014
	£	£
Tangible fixed assets	19,394	31,938
Current assets	535,080	565,917
	<u>554,474</u>	<u>597,855</u>
Creditors due within 1 year	(67,899)	(179,060)
Total net assets	<u>486,575</u>	<u>418,795</u>
Aggregate share capital and reserves	<u>486,575</u>	<u>418,795</u>

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

13. INVESTMENTS (continued)

(b) Stock market investments

Movement in market value

	2015	2014
	£	£
Market value at 1 April 2014	558,420	550,039
Acquisitions at cost	11,450	65,281
Disposals at opening book value	(19,004)	(68,856)
Net gains on revaluations in the year ended 31 March 2015	27,322	11,956
Market value at 31 March 2015	<u>578,188</u>	<u>558,420</u>
Historical cost at 31 March 2015	<u>482,103</u>	<u>491,507</u>

Analysis of investments at 31 March 2015 between funds

	Unrestricted Funds	Total Funds 2015	Total Funds 2014
	£	£	£
Listed investments			
UK Quoted Shares	576,038	576,038	553,599
Other investments			
UK Cash held as part of Portfolio	2,150	2,150	4,821
	<u>578,188</u>	<u>578,188</u>	<u>558,420</u>

The following investments represent more than 5% of the portfolio of listed investments by market value.

	%
Aviva Investors UK US Equity Income 2 Inc Nav	5.43
JP Morgan AM UK Equity Income C Inc Nav	5.84

14. DEBTORS

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade debtors	192,257	282,168	913	–
Other debtors	16,541	9,248	9,938	59,460
	<u>208,798</u>	<u>291,416</u>	<u>10,851</u>	<u>59,460</u>

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

15. CREDITORS: Amounts falling due within one year

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade creditors	11,809	49,362	232	176
Amounts owed to group undertakings	-	-	-	26,575
Taxation and social security	30,649	35,246	381	138
Corporation tax	16,473	30,000	-	-
Other creditors	9,984	7,073	402	-
Accruals	6,609	5,763	6,610	5,763
	<u>75,524</u>	<u>127,444</u>	<u>7,625</u>	<u>32,652</u>

16. MOVEMENT IN FUNDS

	Balance at 1 Apr 2014	Incoming resources	Outgoing resources and transfers	Gains and losses	Balance at 31 Mar 2015
Group	£	£	£	£	£
Unrestricted funds	1,470,155	961,346	(941,755)	29,174	1,518,920
Restricted funds	-	7,665	(7,665)	-	-
Total funds	<u>1,470,155</u>	<u>969,011</u>	<u>(949,420)</u>	<u>29,174</u>	<u>1,518,920</u>
Company	£	£	£	£	£
Unrestricted funds	1,051,362	32,784	(80,973)	29,174	1,032,347
Restricted funds	-	7,665	(7,665)	-	-
Total funds	<u>1,051,362</u>	<u>40,449</u>	<u>(88,638)</u>	<u>29,174</u>	<u>1,032,347</u>

17. RESTRICTED INCOME FUNDS

	Balance at 1 Apr 2014	Incoming resources	Outgoing resources	Transfers	Balance at 31 Mar 2015
	£	£	£	£	£
Golden Eagle Project Fund	<u>-</u>	<u>7,665</u>	<u>(7,665)</u>	<u>-</u>	<u>-</u>

The Golden Eagle Project Fund is a new fund established for a period of 3 years to fund a Project Officer researching into Golden Eagles. The post will be fully funded by SSE Renewables.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group	Tangible fixed assets £	Investments £	Net current assets £	Total £
Unrestricted funds	19,394	578,188	921,339	1,518,921
Restricted funds	-	-	-	-
Total Funds	<u>19,394</u>	<u>578,188</u>	<u>921,339</u>	<u>1,518,921</u>

Company	Tangible fixed assets £	Investments £	Net current assets £	Total £
Unrestricted funds	-	578,189	454,158	1,032,347
Restricted funds	-	-	-	-
Total Funds	<u>-</u>	<u>578,189</u>	<u>454,158</u>	<u>1,032,347</u>

19. OTHER FINANCIAL COMMITMENTS

The annual commitments under non-cancellable operating leases are as follows:

Group	2015 £	2014 £
<i>Operating lease which expires</i>		
In less than one year	-	-
Within two to five years	-	1,251
Over five years	-	784
	<u>-</u>	<u>2,035</u>

20. PENSION AND OTHER POST RETIREMENT BENEFIT COMMITMENTS

The charity contributes to the personal pension schemes of its employees. The assets of the schemes are held separately from those of the charity in independently administered funds. The pension cost charge represents contributions payable by the charity to the fund and amounted to £662 (2014: £644). There were no contributions outstanding at the year-end.

Similarly, the subsidiary trading company contributes to the personal pension schemes of its employees. The assets of the schemes are held separately from those of the charity in independently administered funds. The pension cost charge represents contributions payable by the company to the fund and amounted to £19,625 (2014: £20,618). Contributions totalling £1,500 (2014: £1,000) were outstanding at the year-end, and included in creditors.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

21. RELATED PARTY TRANSACTIONS

Control

Throughout the year the company was controlled by the directors.

Transactions

The company has taken advantage of the exemption contained in Financial Reporting Standard No. 8 from disclosing transactions with its subsidiary Natural Research (Projects) Limited.

During the year the group undertook the following transactions with charity trustees:

Trustee	Transacting entity	Transaction	£	Balance outstanding at year end £
P Stirling-Aird	NR(P) Ltd	Remuneration	3,000	-
		Expenses for travel etc.	329	-
Dr D P Whitfield	NR(P) Ltd	Remuneration	68,930	-
		Pension contributions	3,447	-
		Expenses for travel etc.	627	-
Dr H Insley	NR(P) Ltd	Remuneration	3,000	-
		Expenses for travel etc.	266	-

Remuneration is paid to directors under the authority of the Articles of Association dated as follows:

Natural Research Limited ("NR Ltd") – dated July 2000

Natural Research (Projects) Limited ("NR(P) Ltd") – dated December 2000

Related Party	Transacting entity	Transaction		Balance outstanding at year end
P Whitfield	NR Ltd	Remuneration	13,239	-
Wife of Dr D P Whitfield		Pension contributions	662	-
		Expenses for travel etc.	248	-

22. COMPANY LIMITED BY GUARANTEE

Natural Research Limited is a company limited by guarantee and not having a share capital. The members' liability in the event of winding up is limited by guarantee not exceeding £1 per member.

NATURAL RESEARCH LIMITED COMPANY LIMITED BY GUARANTEE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2015

23. AUDITORS ETHICAL STANDARDS

The relevant circumstances requiring disclosure in accordance with the requirements of APB Ethical Standard – Provisions Available for Smaller Entities are that, in common with many charities of our size and nature we use our auditors to assist with the preparation of the accounts.

The fees charged by our auditors to the group were as follows:

	2015	2014
	£	£
Audit fees – charity	5,100	4,500
Audit fees – trading company	5,750	5,650
Payroll services	1,625	-
	<u>12,475</u>	<u>10,150</u>