New Scottish Courage Limited

Company Number: SC207444

Directors' Report for the year to 31 December 2004

The accounts for the period are attached.

The company has not traded during the period and accordingly it has made neither a profit nor a loss. No Profit or Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the period:

Appointed

Resigned

P D Kennerley J Laurie

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 31 December 2004 and 28 December 2003 were as follows:

	31 Decen	31 December 2004		28 December 2003	
	Shares	Options	Shares	Options	
P D Kennerley	13,765	249,018	11,893	249,018	
J Laurie	68,522	171,616	70,891	171,616	

By Order of the Board

M Stevens

Secretary

27 June 2005

COMPANIES HOUSE 250505

New Scottish Courage Limited

Balance Sheet as at 31 December 2004

CURRENT ASSETS	31 December 2004 £	28 December 2003 £
Amounts owed by the ultimate Holding company	1	1
CAPITAL AND RESERVES		
CALLED UP SHARE CAPITAL – see note 4	$\overline{\underline{1}}$	$\frac{\bar{1}}{1}$

Company Number: SC207444

For the year ended 31 December 2004 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

No members have required the company to obtain an audit of its accounts for the period in question in accordance with section 249B(2).

The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221;
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year; and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

Signed on/behalf of the Board

J Laurie Director
Edinburgh

73 June 2005

Notes to the Accounts

- 1. These accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.
- 2. During the year, the Company has not traded, not incurred any liabilities, and consequently, has made neither a profit nor loss. None of the directors received any emoluments in respect of their services to the Company.
- 3. The ultimate holding company is Scottish & Newcastle plc, a company registered in Scotland at 33 Ellersly Road, Edinburgh EH12 6HX.
- 4. Share Capital

	31 December	28 December
	2004	200
Ordinary Shares of £1 each		
Authorised	1,000	1,000
Issued and Fully Paid	1	1