FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company No. 181648

The Registrar of Companies for Scotland hereby certifies that

TRANSFORM SCOTLAND LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House, Edinburgh, the 18th December 1997



NSC181648J

S. HENDERSON

Registrar Of Companies



DX 235 Edinburgh

Please complete in typescript.

Form revised March 1995

Declaration on application for registration

or in bold black capitals.	beolatation on application to regionation
	101618
Company Name in full	TRANSFORM SCOTLAND LIMITED
SCT *S1V211XP* 214 COMPANIES HOUSE 12/12/97	JOHN HARRIS MUIR
of	12 UDODS DE PLACE GLASGOU G37QN
† Please delete as appropriate.	do solemnly and sincerely declare that I am a [Solicitor engaged in the formation of the company][person named as director or secretary of the company in the statement delivered to the Begistrar under section 10 of the Companies Act 1985]† and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.
	And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.
Declarant's signature	J. Marken
Declared at	
the	
	One thousand nine hundred and ninety
• Please print name. before me	BRIAM ALAM DENNISON
Signed	Brandsyma. Date 11/12/97
	A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor
Please give the name, address, telephone number and, if available, a DX number and Exchange of	Campbell Riddell Breeze Paterson Solicitors
the person Companies House should	12 Woodside Place
contact if there is any query.	Glasgow G3 7QN Tel
	DX 512202 Glasgow-Sandyford Place
	When you have completed and signed the form please send it to the Registrar of Companies at: Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff
	Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff for companies registered in England and Wales or
	Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

101648

THE COMPANIES ACT 1985 & 1989 AS AME

COMPANY LIMITED BY GUARANTEE AND NOT HAVING SHARE CAPITAL

MEMORANDUM OF ASSOCIATION OF TRANSform Scotland

- 1 The Company's name is TRANSform Scotland Limited
- II The Company's Registered Office is to be situated in Scotland
- III A The Company is established for non-profit making purposes only
 - The objects for which the Company is established include the following:-
 - (1) To work within Scotland, and with respect to Scotland's external links, for environmentally sustainable policies and practices for transport, land use and related matters which enhance social justice and the overall quality of life and reduce the need for intrusive and resource-intensive movement
 - (2) To promote enhanced standards of accessibility, safety and environmental protection and other aspects of quality of life which are affected by transport
 - (3) To promote fiscal, pricing, investment, regulatory, educational and other policies to encourage increased reliance on:
 - i walking, cycling and public passenger transport
 - ii rail and water-based goods movement
 - (4) To promote, organise and encourage study and research for the advancement of knowledge in matters related to transport
 - (5) To co-operate with other bodies in so far as they have similar aims
 - C In furtherance of the objects for which the Company is established, but not otherwise, the Company shall have the following powers:-
 - (1) to promote and organise co-operation in the achievement of the above objects and to that end bring together representatives of relevant bodies, authorities, organisations and individuals;
 - (2) to assist charitable and other bodies, associations, authorities or individuals working to promote aims compatible with those of the Company whether by means of advice, information, material assistance, the provision of grants or otherwise;

COMPANIES HOUSE 12/12/97

- (3) to solicit, obtain collect and receive moneys and funds by way of contributions, donations, affiliation fees, subscriptions, testamentary bequests, grants, loans or otherwise by any lawful means, and to accept and receive gifts of property, whether heritable or moveable;
- (4) to procure and disseminate information;
- (5) to commission and to print, publish, issue and circulate, gratuitously or otherwise, any research, report, periodical, pamphlet, leaflet, book, disk, CD ROM, film, video, sound recording, or other medium or material;
- (6) to arrange and provide for, or to participate in the arranging and providing for, the holding of meetings, conferences, debates, exhibitions, lectures and seminars, and to become involved in other activities, for the promotion of environmentally sustainable transport in Scotland, and to levy such admission or other charges if any which the Company may deem appropriate;
- (7) to purchase, feu, excamb, lease, hire or otherwise acquire any heritable, leasehold or moveable property for occupation or use by the Company, (whether exclusively or in common with any company, association, authority, partnership or natural person); to construct, alter and maintain any offices or other accommodation which may be required in connection with such purposes; to sell or otherwise dispose of or turn to account any such property; to develop, furnish, equip, fit out, maintain, alter, enlarge, improve or renew any heritable or leasehold property owned, leased, occupied or used by the Company;
- (8) to invest and deal with the moneys of the Company not immediately required in or upon such investments, securities or property as may reasonably be thought fit;
- (9) to borrow or raise money on such terms and subject to such security as may reasonably be thought fit; and to secure the repayment of any money borrowed, raised or owing whether by way of mortgage, charge, floating charge, standard security, pledge or lien over the whole or any part of the property and undertaking, present or future, of the Company, and by like mortgage, charge, floating charge, pledge or lien to secure and guarantee the performance of any obligation, commitment or liability which the Company may undertake;
- (10) to draw, make, accept, endorse, discount, execute and issue any cheques, promissory notes, bills or other instruments, and to operate bank accounts:
- (11) to make any charitable donation whether in cash or in kind, and to support, undertake or subscribe to any charitable object, and to establish, promote, join or support any charitable association or body;

- (12) to undertake and execute any charitable trusts, gratuitously or otherwise, whose undertaking may be incidental to the achievement of the objects of the Company or any of them;
- (13) to employ and remunerate any person or persons for services rendered, and to grant pensions, assistance and aid to any person who has served the Company, or to the surviving dependants of any such person; to make contributions towards insurance, and to National Insurance;
- (14) to arrange and maintain policies of insurance against risk, loss or liability to which the members, directors, officers, or voluntary workers may be subject, relative to duties undertaken on the Company's behalf;
- (15) to engage and employ agents, consultants, solicitors, accountants and other advisers, on the usual professional terms;
- (16) to apply for, acquire, and make use of any copyright or other right in intellectual property
- (17) to sell or otherwise dispose of the property, assets or undertaking of the Company or any part thereof, where such may reasonably be thought to be expedient to promote, secure or perpetuate the Company's objects;
- (18) to merge or amalgamate with, take over or otherwise acquire or enter into any arrangement with any company, institution, trust, or association having objects similar to, or compatible with, those of the Company, and which similarly prohibits the distribution of its income or property among its members
- (19) to enter into any arrangement with any authority or organisation, or with any university, polytechnic, college, society, company, partnership or other person, whether natural or juristic:
- (20) to promote or concur in promoting any company for any purpose which may reasonably appear directly or indirectly to be likely to benefit the Company and the furtherance or achievement of any of its objects
- (21) to pay any legal or other costs incidental to the formation and incorporation of the Company
- (22) to do all other things permissible by law which may be incidental to the attainment of the objects for which the Company is established.

BUT ALWAYS SUBJECT TO THE FOLLOWING PROVISOS, VIDELICET:

(a) should the Company hold or take any property which may be the subject of any trust, then such property shall be dealt with or invested only in such manner as may be permitted by the Trusts (Scotland) Act 1921, and the Trustee Investments (Scotland) Act 1961 or otherwise as allowed under law of Scotland

- (b) the Company shall not support with its funds any object, or endeavour to impose on or to procure to be observed, whether by its members of others, any regulation, restriction or condition which if it were an object of the Company would make it a Trade Union or Employers' Association
- IV The income and property of the Company shall be applied solely for the promotion of the objects of the Company as set out in this Memorandum of Association, and no portion thereof shall be paid, made over, or transferred, whether directly or indirectly, by way of any profit, dividend or bonus to the members. Nothing herein shall however prevent the Company, acting in good faith, from making any payments relative to the following:
 - (a) the proper and reasonable remuneration of any member, officer, agent or employee of the Company (including for the avoidance of doubt the making of honoraria to any director, or of allowances to any volunteer), where such relates to services rendered to the Company;
 - (b) reasonable and proper rent to any member in respect of heritable subjects let to the Company;
 - (c) out-of-pocket expenses, where these relate to the business of the Company
- V The liability of the members is limited
- VI Every member of the Company undertakes that in the event of the Company being wound up within their period of membership, or within one year of ceasing membership, they will contribute, for payment of the debts and liabilities of the Company incurred while they were a member, and of the costs, charges and expenses of winding-up, and for the adjustments of the rights of the contributors amongst themselves, such sum as may be required, not exceeding one pound Sterling
- VII If, on the winding-up or dissolution of the Company there remains any surplus or property whatsoever, once all debts and liabilities have been met, the same shall be given or made over to some other body or bodies having objects as near as possible to those of the Company. Such body or bodies shall require to be decided upon by the members prior to dissolution and, insofar as effect cannot be given to this provision, then any such surplus or property may be given to any charitable object.

We, the several persons, whose names, addresses and designations are subscribed hereto, are desirous of being formed into a Company in pursuance of this Memorandum of Association.

ROBERT CROMISIE STEWART, SOLICITOR 12 WOODSIDE PLACE CLASSON
FRANCES ROSE MUCKAT, SOLICITOR, 12 WOODSIDE PLACE, GLASGON

JOHN HAPRIS MUIR SOLICITOR 12 WOODS PE PLACE GLASSON

TRANSform Scotland : Articles of Association

1 The regulations contained in Table C in the Schedule of the Companies (Tables A to F) Regulations 1985 shall not apply to the Company but the following shall be the regulations of the Company

Members

- 2.1 The members of the Company shall be organisations covering all of Scotland and such other organisations as may from time to time be admitted by the Directors. Individuals may be included as members as and when a General Meeting approves a category for individual membership
- 2.2 Organisations or persons applying for membership who have completed and submitted applications indicating agreement with the Memorandum of Association will be admitted at the discretion of the Company Secretary with provision for appeal to the Directors if applications are refused
- 2.3 The members of the Company shall be required to pay to the Company an annual subscription. Different rates of subscription may be fixed for different categories of membership. The rates of annual subscription shall be fixed at General Meetings provided that, until so determined, rates of subscription shall be determined by the Directors. Subscription years and arrangements for renewals shall be as determined by the Directors
- 2.4 A member of the Company shall cease to be a member forthwith upon:-
 - failure to renew annual subscription within one month of due date
 - delivery to the Company Secretary of a written notice of resignation
 - the winding-up of a member organisation or death of an individual member
- 2.5 The Directors shall be entitled to terminate membership of the Company of any member of the company:-
 - who being an individual has become of unsound mind
 - who shall become bankrupt or insolvent
 - in respect of whose property and undertaking, or any part therefor, a receiver or judicial factor is appointed
- 2.6 The Company may by resolution passed at a General Meeting of the Company terminate membership of any member of the grounds that such member has brought the Company or the objects of the Company into disrepute or that, due to a change in circumstances since admission to membership, continued membership would be incompatible with the interests of the Company.

2.7 The register of members for the time being of the Company shall be kept by the Company Secretary and shall contain each member's name, address and date of admission, and such register shall, in so far as applicable, comply with the provisions of Section 352 of the Act. A separate register shall be kept of one representative from each member organisation entitled to vote at General Meetings subject to the right of member organisations to appoint substitutes for particular meetings.

General Meetings

- 3.1 The Company shall hold an Annual General Meeting each year subject to the proviso that the first Annual General Meeting should take place within 15 months of inauguration of the Company. Annual General Meetings shall he held at such times and places as the Directors decide.
- 3.2 All general meetings other than Annual General Meetings shall be called Extraordinary General Meetings.
- 3.3 The Directors may convene Extraordinary General Meetings and such Meetings may also be requisitioned by members as provided by Section 368 of the Act.
- 3.4 Members shall receive 42 clear days of notice for the Annual General Meeting and may submit to the Company Secretary resolutions and nominations for Directors to be received 21 clear days in advance of the AGM. A finalised notice for the AGM shall be issued with at least 14 clear days of notice and shall include a voting form for the election of Directors. All other General Meetings shall be called by not less than 21 clear days notice in writing.
- 3.5 Notices shall specify the place, the day and the hour of the meeting and the resolutions being proposed. Meetings held with shorter notice shall be deemed to be duly called if having the written approval of at least 50% of member organisations.
- 3.6 The agenda for Annual General Meetings shall include only such resolutions as have been submitted by the Board or having the written support of at least two member organisations.
- 3.7 The accidental omission to give notice of any meeting of the Company to, or the non-receipt of a notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings of that meeting

Proceedings at General Meetings

- 4.1 The Chair shall preside at every General Meeting or, if the Chair is not present within 15 minutes of the scheduled start of the meeting, the Directors present will appoint one of their number to chair the meeting
- 4.2 Members shall either vote in person at General Meetings or by proxy votes in the hands of the Company Secretary before the start of the meeting.

- 4.2 The quorum for General Meetings shall be 10, subject to the proviso that a reconvened General Meeting shall be valid if not less than 6 members are present.
- 4.3 Member organisations shall appoint one representative with power to vote in person or by proxy at General Meetings. Organisations may, by notice in writing to the Company Secretary, appoint substitute representatives if the normal representative is unable to attend

Directors

- 5.1 Nominations for Directors, together with a seconder and the consent in writing of the person nominated, must be received not less than 21 clear days before Annual General Meetings
- 5.2 Unless otherwise determined by resolution approved at a General Meeting, the number of Directors shall not be greater than 15 or less than 6. Directors must be duly elected from the list of written nominations received with voting papers returned not later than the commencement of the Annual General Meeting. If nominations received are less that the number of available vacancies, Annual General Meetings may accept additional nominations and those present may vote on these nominations.
- 5.3 Member organisations may at any time, by notice in writing to the Company Secretary, replace a representative elected as Director with a substitute Director either for a particular meeting or until such time as the Director would have been due to retire.
- 5.4 At each Annual General Meeting, one third of the Directors shall retire. At the inaugural meeting the order of retirement dates shall be determined by the number of votes cast and by lot if necessary.
- 5.5 Directors shall be eligible for re-election

Board Meetings

- 6.1 The Board shall meet on not less than 4 occasions per year
- 6.2 Directors (including substitutes appointed by member organisations) who, without reasonable cause, fail to attend at least two Board meetings per year will be deemed to have resigned
- 6.3 A minimum of 7 clear days notice of meetings of the Board and of the relevant agenda shall be provided. Extra items shall be added to the agenda only with the consent of all Directors present.
- 6.4 The quorum for Board meetings shall be one-half of the number of Directors

- 6.5 Except as otherwise provided in the memorandum of association, Directors shall not be entitled to receive any remuneration from the Company. The Directors may, if the Board so approves, be paid all travelling, hotel and other expenses properly incurred by them in attending meetings of the Board or any committee thereof or general meetings of the Company or in connection with the business of the Company
- 6.6 Without prejudice to the provision of Clause 14, Directors shall have the power to purchase and maintain insurance for, or for the benefit of, any persons who were at any time Directors, officers, employees or volunteers serving the Company including (without prejudice to the foregoing generality) insurance against any liability incurred by such persons in respect of any act or omission in the actual or purported execution and/or discharge of their duties and/or otherwise in relation to their duties, powers or offices in relation to the Company; but always excluding, in the case of any Director, liability arising from any act or omission which such Director knew to be in breach of trust or which was committed by such Director in reckless disregard of whether it amounted to such a breach of trust or not arising where the company continues to trade in circumstances in which such Director knows the Company is insolvent or recklessly disregards whether it is solvent or not
- 6.7 The business of the Company shall be managed by the Directors who may pay all expenses incurred in promoting and registering the Company, and may exercise all such powers of the Company as are not, by the Act or by the Articles, required to be exercised by the Company in general meeting, subject nevertheless to the provisions of the Act or the Articles and to such regulations, being not inconsistent with the aforesaid provisions, as may be prescribed by the Company in general meeting; but no regulation made by the Company in general meeting shall invalidate any prior act of the Directors which would have been valid if that regulation had not been made
- 6.8 The Directors may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking and property, or any part thereof, as security for any debt, liability or obligation of the Company
- 6.9 The Directors shall cause minutes to be made of:-

- all appointments of officers made by the Directors or the Company in general meeting

 the names of the Directors present at each meeting of the Directors and of the names of the members of any Committee of the Directors present at each meeting of the committee

- all resolutions and proceedings at all meetings of the Company and of the Directors and of any committee of the Directors

- 6.10 The Directors shall appoint one of their own number as Chair and one as Vice-chair. If neither are present within 15 minutes of the scheduled start of a quorate Board meeting, the Directors present may appoint a Chair for the meeting. For the avoidance of doubt, Directors will hold office until the end of the relevant AGM
- 6.11 The Directors shall appoint the Company Secretary who shall attend Board meetings but will have no voting powers unless elected as a Director.

- 6.12 The Directors may appoint such other officers as they consider appropriate and may delegate such powers to officers, including the Company Secretary, as the Directors deem desirable
- 6.13 In the event of a tied vote at Board meetings, the Chair shall have a second or casting vote
- 6.14 The Directors may invite or allow any person as they may consider appropriate to attend and speak, but not vote, at any meeting or meetings of Directors
- 6.15 A Director shall absent himself from the discussion at any meeting or meetings of the Directors regarding the supply of any services or goods of any Company in which the Director has any interest. A Director who is in any way, whether directly or indirectly, interested in a contract or proposed contract with the Company must, in accordance with Section 317 of the Act, declare the nature of this interest at a meeting of the Directors.
- 6.16 The office of a Director shall be vacated if he or she:-
 - resigns office by notice in writing to the Company Secretary
 - -ceases to have the support of his or her member organisation
 - is removed from office by resolution passed by the Company pursuant to Section 303 of the Act
 - becomes of unsound mind
 - becomes bankrupt or insolvent or makes any arrangement of composition with creditors
 - is prohibited by law from being a Director or ceases to hold office by virtue of any provisions of the Act
 - accepts remuneration in contravention of the memorandum of association of the Company
- 6.17 All acts done by Directors or by any committee of the Directors or by any person acting as a Director or as a member of any such committee shall, notwithstanding that it be afterwards discovered that there was some defect in the appointment of any Director or any person acting as aforesaid or that any Director or member of the relevant committee of the Directors was disqualified, be as valid as if every Director or every such person had been duly appointed.

Honorary Officebearers

7 The Directors may recommend such honorary officebearers as they consider appropriate to Annual General Meetings

Committees

8 The Directors may delegate any of their powers to a committee or committees of such Directors as the Directors shall determine. Any committee so formed shall in the exercise of powers delegated to it conform to any regulations that may be imposed upon it by the Directors and shall report and be responsible to the Directors

Secretary

9 Subject to the provisions of the Act, the Company Secretary shall be appointed by the Board for such term and(subject to the memorandum of association) at such remuneration and upon such conditions as the Directors may think fit; and the Company Secretary may be removed by the Directors

Seal

10 The Company shall not have a Seal

Accounts

- 11.1 The Directors shall cause accounting records to be kept by the Company in accordance with Section 221 of the Act
- 11.2 The accounting records shall be kept at the registered office or, subject to Section 222 of the Act, at such other place or places as the Directors may think fit, and shall always be open to inspection by any Director
- 11.3 The Directors shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the Company or any of them shall be open to inspection of the members of the Company and no member of the Company shall have the right of inspecting any account or book or document of the Company except as conferred by statute or authorised by the Company in general meeting
- 11.4 The Directors shall from time to time in accordance with the Act cause to be prepared and to be laid before the Company in general meeting an income and expenditure account, a balance sheet, a report of the Directors and a report of the Company's Auditors on such account and balance sheet
- 11.5 A copy of every balance sheet (including every document required by law to be annexed thereto) which is to be laid before the Company in general meeting, together with a copy of the auditor's report and a copy of the Report of the Directors, shall, not less than 14 clear days before the date of the meeting, be sent to all persons entitled to receive notice of general meetings of the company, provided that this regulation shall not require a copy of those documents to be sent to any person or organisation of whose address the Company is not aware

Audit

12 Auditors of the Company shall be appointed and their duties regulated in accordance with the Act

Notices

- 13.1 A notice may be served by the Company upon any member personally, by electronic means or by pre-paid postal letters, all being properly addressed as per the addresses listed in the register of members
- 13.2 Where a notice is sent by post, service of the notice shall be deemed to be effected at the expiration of 48 hours after posting.
- 13.3 Notice of every general meeting of the Company shall be given in any manner authorised in 13.1 to every member of the Company, every Director and the auditors for the time being. No other person shall be entitled to receive notice of any general meeting of the Company

Indemnity

14 Every Director and every member of a committee of the Directors, any executive officers and any agents or volunteers shall be indemnified out of the assets of the Company against any liability incurred by them, while acting within the scope of their duties or in accordance with Company instructions, defending any proceedings, whether civil or criminal, in which judgement is given in their favour or in which they are acquitted or in connection with any application under Section 727 of the Act in which relief is granted by the Court.

SIGNED AT GLASGOW ON

ROBERT CROMBIE STEWART

SOLICITOR

12 WOODSIDE PLACE

GLASON G37QN

Trances Murray murray

SOLICITOR

12 WOODSIDE PLACE

GLASGON G3 7QN

Muller Withden

JOHN HARRIS MUIR SOLICITOR 12 WOODSIDE PLACE GLASGOW

Please complete in typescript,

First directors and secretary and intended situation of

or in bold black capitals.	registered office
Notes on completion appear on final page	
	101648
Company Name in full	TRANSFORM SCOTLAND LIMITED
SCT *S1V1Z1XM* 212 COMPANIES HOUSE 12/12/97	
Proposed Registered Office	72 NEWHAVEN ROAD
(PO Box numbers only, are not acceptable)	
Post town	EDINBURGH
County / Region	MIDLOTHIAN Postcode EH 6 5QG
If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's	
name and address. Agent's Name	CAMPBELL RIDDELL BREEZE PATERSON
Address	12 WOODSIDE PLAZE
Post town	GLASGOL
County / Region	Postcode G-3 7QN
Number of continuation sheets attached	5
Please give the name, address, telephone number and, if available,	J. HARRIS MUIR CAMPBELL RIDDELL BREEZE PATCHION
a DX number and Exchange of the person Companies House should	12 WOODSTDE PLAZE GLASGOW G3 7QH
contact if there is any query.	Tel 0141 332 3411
	DX number 512202 DX exchange SAUDYFORD PLAZE, GLASGOW
Companies House receipt date barcode	When you have completed and signed the form please send it to the Registrar of Companies at:

Form revised March 1995

DX 33050 Cardiff Companies House, Crown Way, Cardiff, CF4 3UZ for companies registered in England and Wales

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB DX 235 Edinburgh for companies registered in Scotland

Company Secret	ary (see notes 1-5)	
	Company name	
NAME	E *Style / Title	*Honours etc
* Voluntary details	Forename(s)	
	Surname	
Pre	vious forename(s)	
Pre	evious surname(s)	
Addre	ess	
Usual residential address For a corporation, give the registered or principal office		
address.	Post town	
	County / Region	Postcode
	Country	
		I consent to act as secretary of the company named on page 1
	sent signature	Date
Directors (see notes 1-5) Please list directors in alpha		
NAME	*Style / Title	M(Z. *Honours etc
	Forename(s)	ROBERT CROMBIE
	Surname	STEWART
Prev	vious forename(s)	
Pre	evious surname(s)	
Addre		12 WOODSIDE PLAZE
Usual residential address For a corporation, give the	•	
registered or principal office address.	Post town	GLASGOW
	County / Region	Postcode 63 70N
	Country	SCOTLAND
		Day Month Year
Date o	of birth	16 07 59 Nationality BRITISH
Busin	ess occupation	SOLICITOR
Other	directorships	NONE
		I consent to act as director of the company named on page 1
Cons	ent signature	Date 11 12 197

Directors (continued)	see notes 1-5)				
NAME *S	ityle / Title	MRS	*Hono	ours etc	
* Voluntary details Fo	rename(s)	FRANCE	s Rosé		
	Surname	MURRAY			
Previous fo	rename(s)	/			
Previous s	urname(s)	/ BAGNAL			
Address		120 ML	INRO RO	AD	
Usual residential address For a corporation, give the		TORDANG	till		
registered or principal office address.	Post town	GLASGOL)		
Count	y / Region			Postcode	G13 15E
	Country	SCOTLAN	>		-
	L	Day Month Y	ear		
Date of bir	th [01 04 6	৭ National	ity BR1	TISH
Business	occupation	SOLICITOR			
Other directorships		NOHE			
		-			
	,	I consent to act as dir	ector of the com	pany named	on page 1
Consent si	ignature	Francis Mi	urray	Date	11/12/97
This section must be si	gned by				
Either an agent on behalf of all subscribers	Signed	William	SOLICION		11/12/97
Or the subscribers	Signed			Date	
(i.e those who signed as members on the memorandum of	Signed			Date	
association).	Signed			Date	
	Signed		·	Date	
	Signed			Date	
	Signed			Date	

Notes

 Show for an individual the full forename(s) NOT INITIALS and surname together with any previous forename(s) or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forename(s) or surname(s) except that:

- for a married woman, the name by which she was known before marriage need not be given,
- names not used since the age of 18 or for at least 20 years need not be given.

A peer, or an individual known by a title, may state the title instead of or in addition to the forename(s) and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

Subscribers:

The form must be signed personally either by the subscriber(s) or by a person or persons authorised to sign on behalf of the subscriber(s).

- 2. Directors known by another description:
 - A director includes any person who occupies that position even if called by a different name, for example, governor, member of council.
- 3. Directors details:
 - Show for each individual director the director's date of birth, business occupation and nationality.
 The date of birth must be
 - The date of birth must be given for every individual director.
- 4. Other directorships:
 - Give the name of every company of which the person concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years, when the person was a director, was:
 - dormant,
 - a parent company which wholly owned the company making the return,
 - a wholly owned subsidiary of the company making the return, or
 - another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper, which should include the company's number and the full name of the director.

 Use Form 10 continuation sheets or photocopies of page 2 to provide details of joint secretaries or additional directors.



Extension

This form should be completed in black.	of registered office		
	CN For official use		
Company name (in full)	TRANSFORM SCOTLAND		
	LIMITED		
Registered office of the company on incorporation.	RO 72 NEWHAVEN ROAD.		
	Post town EPINBURGH		
	County/Region MIOLOTHIAN		
	Postcode EH6 5QG		
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.	X		
	Name		
	RA Campbell Riddell Breeze Paterson		
	Solicitors 12 Woodside Place		
	Glasgow G3 7QN Post town DX 512202 Glasgow-Sandyford Place		
	County/Region		
SCT *\$10GV1UN* 176 COMPANIES HOUSE 09/12/97	Postcode		
COMPANIES HOUSE 05/12/97			
Number of continuation sheets attached	5		
To whom should Companies House direct any enquiries about the	RICHARD DIXON		
information shown in this form?	AS ABOYCE 72 NEWHAVEN PORD GOINGUEGH		
	Postcode EH6 5QG		

Telephone 0131 554 9977

Company Secretary (See notes 1 - 5	
Name *Style/Title	cs DR
Forenames	RICHARD
Surname	DIXON
*Honours etc	DR
Previous forenames	
Previous surname	
Address	AD 136 LOWER GRANTON ROAD
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town EOINBURGH
	County/Region MIDLOTHIAN
	Postcode CHS ICX Country SCOTLAND
	I consent to act as secretary of the company named on page 1
Consent signature	Signed 4 Date 10/11/97
Directors (See notes 1 - 5) Please list directors in alphabetical order. Name *Style/Title Forenames Surname *Honours etc Previous forenames Previous surname	NIGEL ROBERT DOAR
Address	AD 2F3 19 MARCHMONT CRESCENT
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town EDINBURGH County/Region Postcode EH9 [HL] Country SCOTLAND
Date of birth	DO 2 2 1 0 6 5 Nationality NA BATISH
Business occupation	OC NATURE CONSERVATIONIST
Other directorships	OD
* Voluntary details	I consent to act as director of the company named on page 1

Consent signature

Page 2

Signed

Date 13th

Directors (c	ontinued)	
(See notes 1 - 5) Name	*Style/Title	CD MR
	Forenames	BAVID LAW
	Surname	SPAVEN
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD MORAR, GLENBURN BRIVE!
In the case of a	address must be given. corporation, give the incipal office address.	Post town VILMACOLM County/Region INVERCLYDE Postcode PAIS 462 Country SCOTLAND
	Date of birth	DO 180452 Nationality NA BRITISH
	Business occupation	OC TRANSPORT CONSULTANT
	Other directorships	OD
* Voluntary det	ails Consent signature	I consent to act as director of the company named on page 1 Signed Stand James Date 13 (9 /9)
	.	
		Mullelle
Delete if the form is signed by the subscribers.		Signature of agent on behalf of all subscribers Date 8 12 97
Delete if the form is signed by an agent on behalf of all the subscribers.		Signed Date
		Signed Date
All the subscribers must sign either personally or by a person or persons authorised to sign for them.		Signed Date
		Signed Date
		Signed Date

Signed

Date

Notes

1 Show for an individual the full forenames NOT INITIALS and surname together with any previous forenames or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forenames or surname except that:

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- names not used since the age of 18 or for at least 20 years need not be given.

In the case of a peer, or an individual usually known by a British title, you may state the title instead of or in addition to the forenames and surname and you need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

2 Directors known by another description:

A director includes any person who occupies that position even if called by a different name, for example, governor, member of council. It also includes a shadow director.

3 Directors details:

Show for each individual director their date of birth, business occupation and nationality.

The date of birth must be given for every individual director.

4 Other directorships:

Give the name of every company of which the individual concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years when the person was a director was:

- · dormant,
- a parent company which wholly owned the company making the return,
- a wholly owned subsidiary of the company making the return,
- another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper.

- 5 Use photocopies of page 2 to provide details of joint secretaries or additional directors and include the company's name.
- 6 The address for companies registered in England and Wales is:-

The Registrar of Companies Companies House Crown Way Cardiff CF4 3UZ

or, for companies registered in Scotland:-

The Registrar of Companies Companies House 100-102 George Street Edinburgh EH2 3DJ



10

Statement of first directors and secretary and intended situation of registered office

This form should be completed in black.		of registered of	rice
	CN		For official use
Company name (in full)	TRANSF	ORM SCOTLAND	LIMITED
Registered office of the company on incorporation.	RO		
			ri .
	County/Region		
	Postcode		
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.			
	Name		
	RA		
	Post town		
	County/Region		
	Postcode		
Number of continuation sheets attached			
To whom should Companies House direct any enquiries about the information shown in this form?			
			stcode
	Telephone		tension

Company Secretary (See not	es 1 - 5)
Name *Style/T	tie CS
Forenam	es
Surna	me
*Honours	
Previous forenam	es
Previous surna	ne
Address	AD
Usual residential address must be given in the case of a corporation, give to registered or principal office addrests.	he
	Postcode Country
	I consent to act as secretary of the company named on page 1
Consent signatu	re Signed Date
Directors (See notes 1 - 5) Please list directors in alphabetical order. Name *Style/Ti Forenam Surnar *Honours e	Pes David John Hansen to
Previous surnar	
Address	AD 2 Clark Rd, Inverkeithing
Usual residential address must be give In the case of a corporation, give to registered or principal office address	ne
	County/Region
Date of bir Business occupation Other directorship * Voluntary details	on Oc Company Director
Totalitary dotalio	r consent to act as director of the company named on page 1

Signed D. Hausen Date 13-9-97

Page 2

Consent signature

Directors (contin	nued)	
(See notes 1 - 5) Name	*Style/Title	CD DR.
	Forenames	PETER RAYMOND
	Surname	HAWKINS
	*Honours etc	
Pro	evious forenames	
F	Previous surname	
Address		AD 10 WOODHAU TERRACE,
Usual residential add In the case of a cor registered or princip	poration, give the	Post town
rogiotoroa or primosp		County/Region
		Postcode EH14 SBR Country SCOTLAND
	Date of birth	DO 2 4 0 8 4 0 Nationality NA BRITISH
Bu	siness occupation	OC RETIRED LECTURER
O	ther directorships	OD
		I consent to act as director of the company named on page 1
* Voluntary details		t consent to act as director of the company hamed on page 1
Con	sent signature	Signed Natrukin Date 13/9/97
Delete if the form is signed by the subscribers.		Signature of agent on behalf of all subscribers Date
Subscribers.		
		_
Delete if the form		Signed Date
is signed by an agent on behalf of all the subscribers.		Signed Date
All the subscribers must sign either personally or by a person or persons authorised to sign for them.		Signed Date
		Signed Date
		Signed Date
D 6		Signed Date
Page 3		

Notes

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If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forenames or surname except that:

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- names not used since the age of 18 or for at least 20 years need not be given.

In the case of a peer, or an individual usually known by a British title, you may state the title instead of or in addition to the forenames and surname and you need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

2 Directors known by another description:

A director includes any person who occupies that position even if called by a different name, for example, governor, member of council. It also includes a shadow director.

3 Directors details:

Show for each individual director their date of birth, business occupation and nationality.

The date of birth must be given for every individual director.

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Give the name of every company of which the individual concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years when the person was a director was:

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- a parent company which wholly owned the company making the return,
- a wholly owned subsidiary of the company making the return,
- another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper.

- 5 Use photocopies of page 2 to provide details of joint secretaries or additional directors and include the company's name.
- 6 The address for companies registered in England and Wales is:-

The Registrar of Companies Companies House Crown Way Cardiff CF4 3UZ

or, for companies registered in Scotland:-

The Registrar of Companies Companies House 100-102 George Street Edinburgh EH2 3DJ



Page 1

10

Statement of first directors and secretary and intended situation of registered office

This form should be completed in black.	of registered office		
	CN	Fc	or official use
Company name (in full)		SCOTLAND	
Registered office of the company on			
incorporation.			<u> </u>
			u l
	County/Region		
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.			
	County/Region		
	Fosicode		
Number of continuation sheets attached			
To whom should Companies House direct any enquiries about the information shown in this form?			
		Postco	de
	Telephone	Extens	ion

Company a	Decretary (See notes 1 - 5)	
Name	*Style/Title	CS
	Forenames	
	Surname	
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD
In the case of a	address must be given. corporation, give the incipal office address.	Post town County/Region Postcode Country
		I consent to act as secretary of the company named on page 1
c	onsent signature	Signed Date
	ee notes 1 - 5) s in alphabetical order. *Style/Title	CD mg
	Forenames	DAVID JOHN
	Surname	HOLWELL
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD I. RUSEBERY PLACE,
In the case of a	address must be given. corporation, give the ncipal office address.	Post town STIRLING
		County/Region
		Postcode FK8 IUQ Country U.K.
	Date of birth	DO 0 5 1 0 5 2 Nationality NA BRITISH
	Business occupation	OC MARKET MGR. (SCOTLAND)
	Other directorships	OD NIL
* Voluntary deta	nils	I consent to act as director of the company named on page 1

Consent signature

Page 2

Signed

13/9/97.

Date

(See notes 1 - 5)		
Name *Style/Title	CD	
Forenames	JONGTE	
Surname	Pubesson	
*Honours etc	B Acc CA.	
Previous forenames		
Previous surname		
Address	AD 4 CHREMOUNT AVE	
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town G1ASGCW	
	County/Region	
	Postcode G-46 6UT Country	
Date of birth	DO 16044 Nationality NA DRITISH.	
Business occupation	OC ACTING ZONE DIKECTOR (RAILIRACK)	
Other directorships	OD	
* Voluntary details	I consent to act as director of the company named on page 1	
Consent signature	Signed J Anderson Date 16/9/97.	
Delete if the form		
is signed by the subscribers.	Signature of agent on behalf of all subscribers Date	
D. I. o. Walter Course	Signed Date	
Delete if the form is signed by an agent on behalf of all the subscribers.	Signed Date	
All the subscribers must sign either personally or by a person or persons authorised to sign for them.	Signed Date	
	Signed Date	
	Signed Date	
Daga 2	Signed Date	

Directors (continued)

Page 3

Notes

1 Show for an individual the full forenames NOT INITIALS and surname together with any previous forenames or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

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In the case of a peer, or an individual usually known by a British title, you may state the title instead of or in addition to the forenames and surname and you need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

2 Directors known by another description:

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- a parent company which wholly owned the company making the return,
- a wholly owned subsidiary of the company making the return,
- another wholly owned subsidiary of the same parent company.

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The Registrar of Companies Companies House Crown Way Cardiff CF4 3UZ

or, for companies registered in Scotland:-

The Registrar of Companies Companies House 100-102 George Street Edinburgh EH2 3DJ

-9 OCT 1997



COMPANIES HOUSE

Statement of first directors and secretary and intended situation

This form should be completed in black.	of	registered office
	CN	For official use
Company name (in full)	TRANSFORM	SCOT LAND LIMITED
Registered office of the company on incorporation.	RO	
	Postcode	
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.		
	Name	
	RA	
Number of continuation sheets attached		
Number of continuation sneets attached	Li	
To whom should Companies House direct any enquiries about the information shown in this form?		
		Doctordo
	Telephone	Extension

Company Secretary (See notes 1 - 5)		
Name	*Style/Title	CS
	Forenames	
	Surname	
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD
Usual residenti	ial address must be given.	
	a corporation, give the principal office address.	Post town
		County/Region
		Postcode Country
		I consent to act as secretary of the company named on page 1
	Consent signature	Signed Date
Address Usual residentialin the case of	(See notes 1 - 5) fors in alphabetical order. *Style/Title Forenames Surname *Honours etc Previous forenames Previous surname al address must be given. a corporation, give the principal office address.	GORDON PAUL TETLAW AD 3 RISELAW ROAD EDINBURGH Post town EDINBURGH
registered or ţ	Date of birth	Postcode PHIO 6AR Country SCOTLAND DO 0 7 0 8 4 9 Nationality NA BRITISH
	Business occupation	oc Industrial Pollution Control Manager, East of Scotland
	Other directorships	OD
* Voluntary de	etails	I consent to act as director of the company named on page 1

Date 30 Sept 1997.

Page 2

Consent signature

Signed

(See notes 1 - 3)		
Name	*Style/Title	CD MRS.
	Forenames	KATHLEEN MARGARET (KAY)
	Surname	ALLAN.
	*Honours etc	B.A. (SOCIAL SCIENCES).
Pre	evious forenames	
F	Previous surname	KEENAY.
Address		AD 76 CARNWATH AVE.
Usual residential add In the case of a corregistered or princip	poration, give the	Post town GLASGOW
		County/Region
		Postcode GL3 2HJ. Country SCOTLAND.
	Date of birth	DO 230737 Nationality NA SCOTTISH.
Bus	siness occupation	OC ACCOUNTANT'S CLERK.
0	ther directorships	OD .
* Voluntary details		I consent to act as director of the company named on page 1
Cons	sent signature	Signed K. M. Allan Date 7-10-97.
Delete if the form is signed by the subscribers.		Signature of agent on behalf of all subscribers Date
Delete if the form	Signed Date	
is signed by an agent on behalf of all the subscribers.		Signed Date
All the subscribers must sign either personally or by a person or persons authorised to sign for them.	Signed Date	
		Signed Date
		Signed Date
D 0		Signed Date

Directors (continued)

Page 3

Notes

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Address:

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In the case of a corporation or Scottish firm give the registered or principal office.

2 Directors known by another description:

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- a wholly owned subsidiary of the
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or, for companies registered in Scotland:-

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10

Statement of first directors and secretary and intended situation of registered office

This form should be completed in black.

Page 1

Company name (in full)		Scotland Limited.
Registered office of the company on incorporation.	Post town County/Region	
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.		
	Postcode	
Number of continuation sheets attached	3	
To whom should Companies House direct any enquiries about the information shown in this form?		
		Postcode
	Telephone	Extension

Company Secre	ary (See notes 1 - 5	
Name	*Style/Title	cs
	Forenames	
	Surname	
	*Honours etc	
Previo	ous forenames	
Prev	vious surname	
Address		AD
Usual residential address In the case of a corpora registered or principal o	ation, give the	Post town County/Region
		Postcode Country I consent to act as secretary of the company named on page 1
Consen	t signature	Signed Date
Directors (See notes 1 - Please list directors in alpha Name	*Style/Title Forenames Surname	COUNCILLOR MAUREEN MARGARET CHILD
	*Honours etc	
	us forenames	
Address	ous surname	
	, .	AD 8 LEE CRESCENT
Usual residential address must be given. In the case of a corporation, give the		PORTOBELLO
registered or principal office address.	Post town EDINBURY	
		County/Region MIDLOTHAN
		Postcode EH15 ILW Country SCOTLAND
	Date of birth	DO 0 8 0 9 5 0 Nationality NA SCOTT SIT
Busines	s occupation	OC ELECTED MEMBER. (EDILBREAT WOMEN'S TRANSING CENTRE)
Other	directorships	OD EWTC, EDINBURGH GREEN BELTTENT
* Voluntary details		LOTH AN VEDINBURGH ENVIRONMENT PARTNERSHIP I consent to act as director of the company named on page 1

Signed Maureen M. Cmed

Date 7/11/97

Page 2

Consent signature

Directors (d	continued)	
(See notes 1 - 5)	*Style/Title	CD DR
	Forenames	RICHARD IGOR (PHIV
	Surname	DIXON
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD 136 LOWER GRANTON ROAD
In the case of a	l address must be given. a corporation, give the rincipal office address.	Post town CDINBURGH
		County/Region
		Postcode CH5 ICX Country UK
	Date of birth	DO 22 0364 Nationality NA 181517
	Business occupation	oc RESEARCHER
	Other directorships	OD LOTHIAN & EDINBURGH ENVIRONMENTAR
* Voluntary de	tails	I consent to act as director of the company named on page 1
(Consent signature	Signed 2" Date 12 11 97
Delete if the form is signed by the subscribers.		Signature of agent on behalf of all subscribers Date
Delete if the form		Signed Date
is signed by an agent on behalf or all the subscribers		Signed Date
All the subscribers must sign either personally or by a person or persons authorised to sign for them.	· •	Signed Date
		Signed Date
		Signed Date
Page 3		Signed Date

Notes

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- a wholly owned subsidiary of the company making the return,
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