Company Registration No. SC131397 (Scotland)

**Survival Craft Inspectorate Limited** 

Annual Report and Consolidated Financial Statements

For The Year Ended 31 May 2011

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#### **DIRECTORS AND ADVISERS**

**Directors** Angus Campbell

Keith Hunt

Secretary Catherine Campbell

Company number SC131397

Registered office Findon Shore

Findon Aberdeen AB12 3RL

Registered auditors Johnston Carmichael LLP

Bishop's Court 29 Albyn Place Aberdeen AB10 1YL

Solicitors Aberdein Considine and Co

8 and 9 Bon Accord Crescent

Aberdeen AB11 6DN

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#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 MAY 2011

The directors present their report and financial statements for the year ended 31 May 2011.

#### Principal activities and review of the business

The principal activity of the Group is that of providing marine lifesaving and safety equipment and services to the oil and gas and shipping industries worldwide.

The capabilities of the Group, from its locations in UK, Norway, Singapore, Malaysia, Australia and USA, consist of a full range of marine-related services, including design, procurement of specialised equipment, build, full integration, testing, on-site implementation, maintenance, servicing and support.

The directors are of the opinion that the Group's results for the year to 31 May 2011 are satisfactory and consider that the Group's global infrastructure allied to its full service offering, means that it is well placed to capitalise on future opportunities throughout the worldwide marine industry.

On 3 February 2012, Survival Craft Inspectorate Limited, through a 100% subsidiary (Survival Craft Inspectorate Canada Inc, a Canadian company incorporated on 18 January 2012), completed the acquisition of the trade and assets of Mad Rock Marine Solutions Inc, a company registered in Canada.

#### Principal risks and uncertainties

The Group purchases equipment for resale from overseas suppliers, primarily in US dollars. Whilst this position leads to a notional exchange rate movement exposure, the Group adopts a natural hedge position, whereby equipment purchased in non-Sterling currency denominations is sold on to customers in the same currency. In addition, the Group manages this risk via appropriate Treasury management.

#### **Environment**

The company recognises the importance of its environmental responsibilities, and has policies in place to manage its impact on the environment.

#### Results and dividends

The consolidated profit and loss account for the year is set out on page 5.

An interim ordinary dividend was paid amounting to £468,000. The directors do not recommend payment of a final dividend.

#### **Directors**

The following directors have held office since 1 June 2010:

Angus Campbell Keith Hunt

# DIRECTORS' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 MAY 2011

#### **Directors' interests**

The directors' interests in the shares of the company and other group companies were as stated below:

	Ordinary Shares of £1 each		
	31 May 2011	1 June 2010	
Angus Campbell	40	40	
Keith Hunt	40	40	
	Ordinary A S	hares of £1 each	
	31 May 2011	1 June 2010	
Angus Campbell	-	-	
Keith Hunt	-	•	

#### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditors are aware of that information.

On behalf of the board

Angus Campbell

Director

#### INDEPENDENT AUDITORS' REPORT

#### TO THE MEMBERS OF SURVIVAL CRAFT INSPECTORATE LIMITED

We have audited the financial statements of Survival Craft Inspectorate Limited for the year ended 31 May 2011 set out on pages 5 to 27. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out within the Directors Report on pages 1 - 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 31 May 2011 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF SURVIVAL CRAFT INSPECTORATE LIMITED

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns;
   or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Brian Maran (Sanjar Statuton, Auditor

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Brian Moran (Senior Statutory Auditor) for and on behalf of Johnston Carmichael LLP

**Chartered Accountants Statutory Auditor** 

Bishop's Court 29 Albyn Place Aberdeen AB10 1YL

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# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MAY 2011

		2011	2010
	Notes	£	£
Turnover	2	15,438,287	14,643,862
Cost of sales		(9,980,120)	(9,313,301)
Gross profit		5,458,167	5,330,561
Administrative expenses		(3,233,551)	(2,913,499)
Other operating income		1,310	
Operating profit	3	2,225,926	2,417,062
Other interest receivable and similar			
income		1,745	1,636
Interest payable and similar charges	4	(15,671)	(1,905) —————
Profit on ordinary activities before			
taxation		2,212,000	2,416,793
Tax on profit on ordinary activities	5	(615,300)	(737,393)
Profit on ordinary activities after			
taxation		1,596,700	1,679,400

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MAY 2011

	2011 £	2010 £
Profit for the financial year	1,596,700	1,679,400
Unrealised surplus on revaluation of properties	736,756	-
	2,333,456	1,679,400
Currency translation differences on foreign currency net investments	(90,367)	(16,833)
Total recognised gains and losses relating to the year	2,243,089	1,662,567

# BALANCE SHEETS

AS AT 31 MAY 2011

		Grou	ıp	Compa	any
		2011	2010	2011	2010
	Notes	£	£	£	£
Fixed assets					
Intangible assets	8	483,316	1	1	1
Tangible assets	9	2,328,145	1,157,157	1,892,616	1,110,346
Investments	10	<u>-</u>	-	862,366	14,774
		2,811,461	1,157,158	2,754,983	1,125,121
Current assets					
Stocks	11	921,357	707,516	790,135	515,065
Debtors	12	5,907,797	4,163,905	6,378,969	4,340,909
Cash at bank and in hand		1,833,005	2,542,393	1,036,435	2,244,543
		8,662,159	7,413,814	8,205,539	7,100,517
Creditors: amounts falling due within one year	13	(4,318,049)	(3,057,325)	(3,904,026)	(2,794,695)
Net current assets		4,344,110	4,356,489	4,301,513	4,305,822
Total assets less current liabilities		7,155,571	5,513,647	7,056,496	5,430,943
Creditors: amounts falling due after					
more than one year	14	(384,470)	(534,568)	(384,470)	(534,568)
Provisions for liabilities	15	(46,208)	(29,275)	(49,815)	(29,275)
		6,724,893	4,949,804	6,622,211	4,867,100
Capital and reserves					
Called up share capital	17	100	100	100	100
Revaluation reserve	18	736,756	-	736,756	-
Other reserves	18	(107,200)	(16,833)	-	-
Profit and loss account	18	6,095,237	4,966,537	5,885,355	4,867,000
Shareholders' funds	19	6,724,893	4,949,804	6,622,211	4,867,100

Approved by the Board and authorised for issue on ..../2//2

Angus Campbell

Director

Company Registration No. SC131397

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MAY 2011

	£	2011 £	£	2010 £
Net cash inflow from operating activities		1,747,674		2,133,501
Returns on investments and servicing of				
finance Interest received	1,745		1,636	
	(15,671)		(1,905)	
Interest paid	(13,071)		(1,505)	
Net cash outflow for returns on investments				
and servicing of finance		(13,926)		(269)
		(10,020)		(200)
Taxation		(710,104)		(484,555)
Capital expenditure				
Payments to acquire tangible assets	(503,127)		(349,473)	
Receipts from sales of tangible assets	2,524		_	
•				
Net cash outflow for capital expenditure		(500,603)		(349,473)
Acquisitions and disposals				
Purchase of subsidiary undertakings (net of cash				
acquired)	(614,331)		-	
Net cash outflow for acquisitions and				
disposals		(614,331)		-
en en at tal cata cata		(469,000)		(400,000)
Equity dividends paid		(468,000)		(400,000)
Not each (outflow)/inflow hefers management				
Net cash (outflow)/inflow before management of liquid resources and financing		(559,290)		899,204
or inquita resources and initialising		(009,200)		030,204
Financing				
New long term bank loan	-		600,000	
Repayment of long term bank loan	(150,098)		(34,800)	
	<del></del>			
Net cash (outflow)/inflow from financing		(150,098)		565,200
(Decrease)/increase in cash in the year		(709,388)		1,464,404
		<del></del>		

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MAY 2011

1	1 Reconciliation of operating profit to net cash inflow from operating activities			2011	2010
				£	£
	Operating profit			2,225,926	2,417,062
	Depreciation of tangible assets			145,906	78,180
	Amortisation of intangible assets			53,701	170
	Profit/(loss) on disposal of tangible assets			(559)	1,669
	(Increase)/decrease in stocks			(211,226)	232,789
	Increase in debtors			(1,502,552)	(49,691)
	Increase/(decrease) in creditors within one year	ır		1,126,845	(529,845)
	Net effect of foreign exchange differences			(90,367)	(16,833)
	Net cash inflow from operating activities			1,747,674	2,133,501
2	Analysis of net funds	1 June 2010	Cash flow	Other non- cash changes	31 May 2011
		£	£	£	£
	Net cash:				
	Cash at bank and in hand	2,542,393	(709,388)	-	1,833,005
	Debts falling due within one year	(155,150)	_	-	(155,150)
	Debts falling due after one year	(534,568)	150,098	-	(384,470)
	,				
		(689,718)	150,098	-	(539,620)
	Net funds	1,852,675	(559,290)	-	1,293,385
3	Reconciliation of net cash flow to movemen	nt in net debt		2011	2010
				£	£
	(Decrease)/increase in cash in the year			(709,388)	1,464,404
	Cash outflow/(inflow) from decrease/(increase)	) in debt		150,098	(565,200)
	Movement in net funds in the year			(559,290)	899,204
	Opening net funds			1,852,675	953,471
	Closing net funds			1,293,385	1,852,675
				<del></del>	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2011

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings.

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

#### 1.3 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 31 May 2011. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

#### 1.4 Turnover

Turnover represents the total invoice value, excluding value added tax, of sales made during the year.

Turnover in relation to equipment sales is recognised at the point at which the equipment is delivered to the customer. Related costs are recognised in line with turnover. Amounts invoiced in advance of delivery are treated as deferred income.

#### 1.5 Goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of 10 years.

#### 1.6 Research and development

Research expenditure is written off to the profit and loss account in the year in which it is incurred.

#### 1.7 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings

-straight line over 50 years

Leasehold improvements

-straight line over 5 years

Fixtures, fittings & equipment

-15% to 38% reducing balance

Motor vehicles

-10 to 20% reducing balance

#### 1.8 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.9 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

#### 1.10 Stock and short-term work in progress

Stocks are stated at the lower of cost and net realisable value. Short-term work in progress is valued at the lower of cost and net realisable value.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

#### 1 Accounting policies

(continued)

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#### 1.11 Long term contracts

Amounts recoverable on long term contracts, which are included in debtors, are stated at the net sales value of the work done after provision for contingencies and anticipated future losses on contracts, less amounts received as progress payments on account. Excess progress payments are included in creditors as payments on account.

#### 1.12 Pensions

The group operates a defined contribution scheme. The assets of the scheme are held seperately from those of the company in an independently administered fund. The pension costs charged in the financial statements represent the contributions payable by the company during the year.

#### 1.13 Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not they will be recovered. Deferred tax assets and liabilities are not discounted.

#### 1.14 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

#### 2 Turnover

The total turnover of the group for the year has been derived from its principal activity.

#### Segmental analysis by geographical area

The analysis by geographical area of the group's turnover is set out as below:

	2011	2010
	£000	2000
Geographical segment		
UK	11,282	11,774
Rest of Europe	2,538	1,828
Rest of World	1,618	1,042
		<del></del>
	15,438	14,644

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

3	Operating profit	2011	2010
		£	£
	Operating profit is stated after charging:		
	Amortisation of intangible assets	53,701	170
	Depreciation of tangible assets	145,906	78,180
	Loss on disposal of tangible assets	-	1,669
	Loss on foreign exchange transactions	15,864	115,203
	Research and development	9,038	9,851
	Operating lease rentals		
	- Plant and machinery	27,689	33,700
	- Other assets	55,484	9,274
	Auditors' remuneration (company £16,800; 2010: £16,500)	16,800	16,500
	and after crediting:		
	Profit on disposal of tangible assets	(559)	-
	Profit on foreign exchange transactions	(222,418)	-
4	Interest payable	2011	2010
		£	£
	On bank loans and overdrafts	13,597	1,905
	Other interest	2,074	-
		15,671	1,905
			-

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

2010 £	2011 £	Taxation
_	_	Domestic current year tax
656,740	541,066	U.K. corporation tax
(280)	(31,862)	Adjustment for prior years
656,460	509,204	
		Foreign corporation tax
30,000	91,279	Foreign corporation tax
40,653	-	Adjustment for prior years
70,653	91,279	
727,113	600,483	Total current tax
		Deferred tax
10,280	16,908	Deferred tax charge current year
<del>-</del>	(2,091)	Effect of changes in tax rate
737,393	615,300	
		Factors affecting the tax charge for the year
2,416,793 ————	2,212,000	Profit on ordinary activities before taxation
		Profit on ordinary activities before taxation multiplied by standard rate of
676,702	612,060	UK corporation tax of 27.67% (2010 - 28.00%)
		Effects of:
1,247	2,855	Non deductible expenses
(7,345)	7,905	Capital allowances in excess of depreciation
56,734	9,585	Foreign tax adjustments
(280)	(31,862)	Adjustments to previous periods
-	(60)	Effect of change in tax rates
55 		Other tax adjustments
50,411	(11,577)	
727,113	600,483	Current tax charge for the year

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

#### Profit for the financial year

	As permitted by section 408 Companies Act 2006, the holding company's been included in these financial statements. The profit for the financial year			
	·	2011		
		£	£	
	Holding company's profit for the financial year	1,486,355	1,659,690	
7	Dividends	2011 £	2010 £	
	Ordinary interim paid	468,000	400,000	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

8	Intangible fixed assets Group	Other intangibles	Goodwill	Total
		£	£	£
	Cost			
	At 1 June 2010	772	-	772
	Additions	-	537,016	537,016
	At 31 May 2011	772	537,016	537,788
	Amortisation	<del></del>	<del></del>	
	At 1 June 2010	771	-	771
	Charge for the year	-	53,701	53,701
	At 31 May 2011	771	53,701	54,472
	Net book value			
	At 31 May 2011	1	483,315	483,316
	At 31 May 2010	1	-	1

Company	Goodwill £
Cost At 1 June 2010 & at 31 May 2011	1
Net book value At 31 May 2011	1
At 31 May 2010	1

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# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

Tangible fixed assets Group				
·	Land and buildings Freehold	Fixtures fittings and equipment	Motor vehicles	Total
	£	£	£	£
Cost or valuation				
At 1 June 2010	831,556	637,180	44,207	1,512,943
Acquired with subsidiary undertaking	13,885	313,397	9,700	336,982
Additions	19,232	483,895	-	503,127
Revaluation	649,212	-	-	649,212
Disposals	-	(36,955)	-	(36,955)
At 31 May 2011	1,513,885	1,397,517	53,907	2,965,309
Depreciation				
At 1 June 2010	60,799	283,101	11,886	355,786
Acquired with subsidiary undertaking	11,944	235,804	9,700	257,448
Revaluation	(87,545)	-	-	(87,545)
On disposals	-	(34,431)	-	(34,431)
Charge for the year	28,687	112,405	4,814	145,906
At 31 May 2011	13,885	596,879	26,400	637,164
Net book value				
At 31 May 2011	1,500,000	800,638	27,507	2,328,145
At 31 May 2010	770,757	354,079	32,321	1,157,157

Included within freehold land and buildings is land of £185,588 (2010 - £185,588) which is not depreciated.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

Tangible fixed assets (continued) Company				
	Land and buildings Freehold	Plant and machinery	Motor vehicles	Total
	£	£	£	£
Cost or valuation				
At 1 June 2010	831,556	613,537	5,278	1,450,371
Additions	19,232	117,666	-	136,898
Revaluation	649,212			649,212
At 31 May 2011	1,500,000	731,203	5,278	2,236,481
Depreciation				
At 1 June 2010	60,799	277,497	1,729	340,025
Revaluation	(87,545)	-	-	(87,545)
Charge for the year	26,746	63,929	710	91,385
At 31 May 2011		341,426	2,439	343,865
Net book value				
At 31 May 2011	1,500,000	389,777	2,839 ———	1,892,616 ———
At 31 May 2010	770,757	336,040	3,549	1,110,346

#### **Group and Company**

The freehold and leasehold land and buildings were valued on 5 February 2010 on an open market basis by J&E Shepherd, a firm of independent Chartered Surveyors.

No provision has been made for deferred tax on the revaluation of land and buildings to their open market value. In the event that revalued properties were sold as revalued without rollover relief being available, a liability to corporation tax of approximately £173,000 would arise.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

Group and C	ompany
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Comparable historical cost for the land and buildings included at valuation:

Comparable historical cost for the faild and buildings included at valuation.	£
Cost	
At 1 June 2010	831,556
Additions	19,232
At 31 May 2011	850,788
Depreciation based on cost	
At 1 June 2010	60,799
Charge for the year	26,746
At 31 May 2011	87,545
Net book value	
At 31 May 2011	763,243
At 31 May 2010	770,757

Included within freehold land and buildings is land of £185,588 (2010 - £185,588) which is not depreciated.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

)	Fixed asset investments	(continued)
	Company	
		Shares in
		group
		undertakings £
	Cook on valuation	r.
	Cost or valuation	14,774
	At 1 June 2010	847,592
	Additions	647,592
	At 31 May 2011	862,366
	Net book value	
	At 31 May 2011	862,366
	At 31 May 2010	14,774

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

#### Holdings of more than 20%

10

The company holds more than 20% of the share capital of the following companies:

Company	Country of r incorporation	Shares held	
		Class	%
Subsidiary undertakings			
Survival Craft Inspectorate Norge AS	Norway	Ordinary	100
Survival Craft Inspectorate Australia PTY Ltd	Australia	Ordinary	100
Survival Craft Inspectorate PTE Limited	Singapore	Ordinary	100
Survival Craft Inspectorate (Johor Bahru) SDN BHD	Malaysia	Ordinary	100
Survival Craft Inspectorate SDN BHD	Malaysia	Ordinary	100
Survival Craft Inspectorate Inc	USA	Ordinary	100
Viscom (Aberdeen) Limited	Scotland	Ordinary	100

The principal activity of these undertakings for the last relevant financial year was as follows:

	Principal activity
Survival Craft Inspectorate Norge AS	Servicing, inspection and repairing life boats and equipment
Survival Craft Inspectorate Australia PTY Ltd	Inspection, repair and testing of lifeboats and fire fighting equipment and supply of equipment
Survival Craft Inspectorate PTE Limited	Servicing, inspection and repairing life boats and equipment and supply of equipment

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

#### 10 Fixed asset investments

(continued)

Survival Craft Inspectorate (Johor Bahru) SDN BHD Survival Craft Inspectorate SDN BHD

boats and equipment
Dormant

Survival Craft Inspectorate Inc

Inspection, repair and testing of lifeboats and fire fighting equipment and supply of equipment

Servicing, inspections and repairing life

Viscom (Aberdeen) Limited

Providing visual training material in a variety of formats and language options

Survival Craft Inspectorate Norge AS has a financial year end of 31 December 2010 due to statutory requirements in Norway. Interim financial statements for the year ended 31 May 2011 have been used in preparing the consolidated group statements.

Survival Craft Inspectorate Australia PTY Limited has a financial year end of 30 June 2011.

On 9 June 2010, the company acquired 100% of the share capital of Viscom (Aberdeen) Limited.

The total consideration for the acquisition was £847,591 satisfied as set out below. Accordingly the excess of the consideration over the fair value of the assets acquired being £537,015, has been treated as goodwill (see note 8). The subsidiary has been included under the acquisition method of accounting.

Net assets acquired	£
Tangible fixed assets	79,534
Stock	2,619
Debtors	239,148
Cash and bank in hand	233,261
Creditors	(241,869)
Corporate & other taxes	(2,116)
	310,577
Goodwill	537,015
	847,592 ————
Consideration satisfied by	
Cash	847,592

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

11	Stocks and work in progress	Group	)	Compa	ny
		2011	2010	2011	2010
		£	£	£	£
	Work in progress	504,545	168,865	384,579	168,865
	Finished goods and goods for resale	416,812	538,651	405,556	346,200
		921,357	707,516	790,135	515,065

### 12 Debtors

	Grou	р	Compa	any
	2011	2010	2011	2010
	£	£	£	£
Trade debtors	4,378,305	3,453,114	3,465,924	3,145,994
Amounts recoverable on long term contracts	1,003,467	469,609	1,003,467	469,609
Amounts owed by group undertakings	-	-	1,497,337	526,259
Corporation tax	2,192	-	-	_
Other debtors	164,641	102,657	139,175	60,522
Prepayments and accrued income	359,192	138,525	273,066	138,525
	5,907,797	4,163,905	6,378,969	4,340,909

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# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

	Grou	р	Compa	any
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	155,150	155,150	155,150	155,150
Trade creditors	1,696,957	870,830	1,559,784	784,723
Amounts owed to group undertakings	-	-	235,555	-
Corporation tax	409,918	454,741	283,344	422,741
Taxes and social security costs	234,466	125,969	140,815	119,177
Other creditors	13,336	101,074	-	-
Accruals and deferred income	1,808,222	1,349,561	1,529,378	1,312,904
	4,318,049	3,057,325	3,904,026	2,794,695

The bank loan and overdraft are secured by a bond and floating charge over the assets of the company.

#### 14 Creditors: amounts falling due after more than one year

	Group	<b>o</b>	Compa	ny
	2011	2010	2011	2010
	£	£	£	£
Bank loans	384,470	534,568	384,470	534,568
			***************************************	
Analysis of loans				
Wholly repayable within five years	539,620	689,718	539,620	689,718
Included in current liabilities	(155,150) ———	(155,150) ———	(155,150) ———	(155,150)
	384,470	534,568	384,470	534,568
Loan maturity analysis In more than one year but not more than two	<del></del>	<del></del>		
years In more than two years but not more than	155,150	155,150	155,150	155,150
five years	229,320	379,418	229,320	379,418

The bank loan is secured by a bond and floating charge over the assets of the company.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

15	Provisions for liabilities Group				
	•				Deferred
					taxation
					£
	Balance at 1 June 2010				29,275
	Acquired with subsidiary undertaking				2,116
	Profit and loss account				14,817
	Balance at 31 May 2011				46,208
	Company				
	Balance at 1 June 2010				29,275
	Profit and loss acount				20,540
	Balance at 31 May 2011				49,815
	The deferred tax liability is made up as follows:				
		Group		Compan	у
		2011	2010	2011	2010
		£	£	£	£
	Accelerated capital allowances	46,208	29,275	49,815	29,275
16	Pension and other post-retirement benefit comm	itments			
	Defined contribution				
				2011	2010
				£	£
	Contributions payable by the group for the year			85,183	39,777
	Contributions payable to the fund at the year end ar	ıd included in	creditors	(4,688)	-

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

17	Share capital	2011 £	2010 £
	Allotted, called up and fully paid		
	80 Ordinary Shares of £1 each	80	80
	20 Ordinary A Shares of £1 each	20	20
		100	100

The Ordinary A shares have no voting rights but rank in all other respects, pari passu with the Ordinary shares.

#### 18 Statement of movements on reserves Group

	Revaluation reserve	
	£	£
Balance at 1 June 2010	-	4,949,704
Profit for the year	-	1,596,700
Foreign currency translation differences	-	(90,367)
Dividends paid	-	(468,000)
Revaluation during the year	736,756	-
Balance at 31 May 2011	736,756	5,988,037

#### Company

	Revaluation reserve	Profit and loss account	
	£	£	
Balance at 1 June 2010	-	4,867,000	
Profit for the year	-	1,486,355	
Dividends paid	-	(468,000)	
Revaluation during the year	736,756	-	
Balance at 31 May 2011	736,756	5,885,355	
	<del></del>		

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

19	Reconciliation of movements in shareholders' funds Group	2011 £	2010 £
	Profit for the financial year	1,596,700	1,679,400
	Dividends	(468,000)	(400,000)
		1,128,700	1,279,400
	Other recognised gains and losses	646,389	(16,833)
	Net addition to shareholders' funds	1,775,089	1,262,567
	Opening shareholders' funds	4,949,804	3,687,237
	Closing shareholders' funds	6,724,893	4,949,804
	Company	2011 £	2010 £
	Profit for the financial year	1,486,355	1,659,690
	Dividends	(468,000)	(400,000)
		1,018,355	1,259,690
	Other recognised gains and losses	736,756	-
	Net addition to shareholders' funds	1,755,111	1,259,690
	Opening shareholders' funds	4,867,100	3,607,410
	Closing shareholders' funds	6,622,211	4,867,100
	•	<del></del>	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

#### 20 Financial commitments

At 31 May 2011 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	2011	2010	2011	2010
	£	£	£	£
Expiry date:				
Within one year	-	4,789	6,990	10,357
Between two and five years	41,908	26,833	19,049	18,519
In over five years	14,250	-	-	•
	56,158	31,622	26,039	28,876

At 31 May 2011 the company had annual commitments under non-cancellable operating leases as follows:

		Land and build	dings	Oth	er
		2011	2010	2011	2010
		£	£	£	£
	Expiry date:				
	Within one year	-	-	4,521	6,406
	Between two and five years	-	-	19,049	18,519
	In over five years	14,250	-	-	-
		14,250	-	23,570	24,925
21	Directors' remuneration			2011	2010
				£	£
	Remuneration for qualifying services		2:	24,174	226,172

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2010 - 2).

Remuneration disclosed above include the following amounts paid to the highest paid director:

Remuneration for qualifying services 115,048 116,126

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2011

#### 22 Employees

#### **Number of employees**

The average monthly number of employees (including directors) during the

year was:	2011 Number	2010 Number
Manufacturing, servicing and workshop	85	76
Administrative and marketing	41	26
	126	102
Employment costs	2011	2010
	£	£
Wages and salaries	4,940,151	4,082,459
Social security costs	490,912	371,116
Other pension costs	85,183	39,777
	5,516,246	4,493,352
	<del></del>	

#### 23 Control

The group is controlled by the directors.

#### 24 Post Balance Sheet Events

On 3 February 2012, Survival Craft Inspectorate Limited, through a 100% subsidiary (Survival Craft Inspectorate Canada Inc, a Canadian company incorporated on 18 January 2012), completed the acquisition of the trade and assets of Mad Rock Marine Solutions Inc, a company registered in Canada.

#### 25 Related party relationships and transactions

#### Other transactions

#### Group

The company has taken advantage of the exemption in Financial Reporting Standard Number 8 from the requirement to disclose transactions with group companies on the grounds that consolidated financial statements are prepared by the ultimate parent company.