STRATEGIC REPORT, DIRECTORS' REPORT AND

FINANCIAL STATEMENTS FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

FOR

ARTHUR J. GALLAGHER INSURANCE BROKERS LIMITED (FORMERLY KNOWN AS GILES INSURANCE BROKERS LIMITED)

WEDNESDAY

L14 ;

30/09/2015 COMPANIES HOUSE

#5

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

	Page
Company Information	1
Strategic Report	2
Directors' Report	4
Report of the Independent Auditor	6
Profit and Loss Account	7
Statement of Total Recognised Gains and Losses	8
Balance Sheet	9
Notes to the Financial Statements	10

COMPANY INFORMATION FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

DIRECTORS:

M Pike

J Drummond-Smith (Non-Executive)

I Story G Chilton

SECRETARY:

W McGowan

REGISTERED OFFICE:

Spectrum Building 7th Floor

55 Blythswood Street

Glasgow G2 7AT

REGISTERED NUMBER:

SC108909 (Scotland)

INDEPENDENT AUDITOR:

Ernst & Young LLP Statutory Auditor 1 More London Place

London SE1 2AF

BANKERS:

Lloyds Bank plc 25 Gresham Street

London EC2V 7HN

STRATEGIC REPORT

FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

The Directors present their strategic report for the period from 1 September 2013 to 31 December 2014.

PRINCIPAL ACTIVITIES

The principal activity of the Company in the period under review was that of insurance broking.

REVIEW OF BUSINESS

The results of the Company for the period from 1 September 2013 to 31 December 2014 are set out in the financial statements on pages 7 to 22.

The Company's loss of £12,156k in the period, when compared to 2013's profit of £1,358k, is mostly attributed to integration costs of £4.4m which followed the takeover by Arthur J. Gallagher & Co. on 14 November 2013, combined with an allocation of AJG Head Office costs of £5.3m and an inter-company uplift on staff costs now charged through Arthur J. Gallagher Services UK Limited of £1.2m.

With effect from 1 April 2014 the Healthcare division of the Company was transferred to Gallagher Risk & Reward Limited

On 12 January 2015, the majority of the retail assets and liabilities of Heath Lambert Limited, Oval Insurance Broking Limited and Belmont International Limited were transferred to the Company.

During the period Hedges & Rose Insurance Services Limited, Sutton Barnard Limited and LRG Limited were dissolved. The Company's investment in these companies was correspondingly written off. The Company's investment in JHIB Limited was impaired during the period to correctly reflect its nil carrying value.

RESULTS AND DIVIDENDS

The total loss for the period of £12,156k (2013 profit of: £1,358k) were transferred to reserves.

PRINCIPAL RISKS AND UNCERTAINTIES

The Company's international operations and debt profile expose it to a variety of financial risks including the effects of change in foreign currency exchange rates, counterparty credit risks, price risk, liquidity and interest rates. The Company has in place a risk management programme and policies that seek to limit the adverse impact upon the Company by use of financial instruments to fix currency rates.

Borrowing facilities and liquidity risk

The Group maintains facilities to ensure it has adequate funds available to finance operations and the growth of the business.

Foreign currency risk

The Company's major currency transaction exposure arises in respect of US dollar revenue earned in the UK. As a consequence, the Company's results are sensitive to changes in the sterling/US dollar exchange rate.

Where forward foreign exchange contracts have been entered into to manage currency risk, they are designated as hedges of currency risk on specific future cash flows, which qualify as highly probably transactions for which hedge accounting has been used.

Interest rate risk

The Company has interest bearing assets but no material interest bearing liabilities that would give rise to exposures to fluctuations in interest rates.

Counterparty credit risk

The Company manages its cash and investment balances in the form of deposits with prime banks and other short term money market instruments, in accordance with the Group's investment and counterparty policy.

Price risk

The Company does not have a material exposure to equity securities price risk or commodity price risk.

Risk management

The Company's immediate parent is Rio 588 Limited and its ultimate parent is Arthur J. Gallagher & Co. Robust risk management is fundamental to the achievement of the Group's objectives. The Group's Board of Directors are responsible for setting the Group's risk appetite and ensuring that it has an appropriate and effective risk management framework and monitors the ongoing process for identifying, evaluating, managing, and reporting significant risks faced. To facilitate this, the Group maintains a risk framework, through which the key risks affecting the Group are identified, assessed and monitored.

STRATEGIC REPORT FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

FUTURE DEVELOPMENTS

The Company's strategic focus continues to be on the organic growth of existing core business and the acquisition of businesses to enhance the future turnover and profitability of the Company.

EMPLOYEES

The Company is an equal opportunities employer and bases all decisions on individual ability regardless of race, religion, gender, age or disability.

BY ORDER OF THE BOARD:

W McGowan - Secretary

Date: 29 JUNE 2015

DIRECTORS' REPORT

FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

The Directors present their report with the audited financial statements of the Company for the period from 1 September 2013 to 31 December 2014.

CHANGE OF NAME

The Company passed a special resolution on 6 May 2014 changing its name from Giles Insurance Brokers Limited to Arthur J. Gallagher Insurance Brokers Limited.

DIVIDENDS

No dividends will be distributed for the period ended 31 December 2014 (2013: £nil).

EVENTS SINCE THE END OF THE PERIOD

Information relating to events since the end of the period is given in note 21 of the financial statements.

DIRECTORS

The Directors who have held office during the period from 1 September 2013 to the date of this report are as follows:

A Royle - resigned 14 November 2013

M Mugge - appointed 14 November 2013

D Ross - appointed 14 November 2013

S Dalgarno - appointed 14 November 2013

M Pike - appointed 14 November 2013

M Scales - resigned 5 December 2013

G Prescott - resigned 5 December 2013

P Matson - resigned 31 January 2014

J Drummond-Smith (Non-Executive) - appointed 18 March 2014

B McManus - resigned 30 June 2014

Other changes in Directors holding office are as follows:

M Mugge resigned as Director on 26 January 2015

D Ross resigned as Director on 9 February 2015

S Dalgarno resigned as Director on 17 March 2015

I Story appointed as Director on 29 April 2015

G Chilton appointed as Director on 1 May 2015

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are responsible for preparing the Directors' Report, Strategic Report and the financial statements in accordance with applicable law and regulations.

Company Law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company Law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the Profit and Loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for maintaining adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the Directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the Company's auditor is unaware, and each Director has taken all the steps that he or she ought to have taken as a Director in order to make himself or herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

BY ORDER OF THE BOARD:

W McGowan - Secretary

Date: 29 UNE 2015

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF ARTHUR J. GALLAGHER INSURANCE BROKERS LIMITED (FORMERLY KNOWN AS GILES INSURANCE BROKERS LIMITED)

We have audited the financial statements of Arthur J. Gallagher Insurance Brokers Limited for the period ended 31 December 2014 which comprise the Profit and Loss Account, the Statement of Total Recognised Gains and Losses, the Balance Sheet and the related notes 1 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities of Directors and Auditor

As explained more fully in the Statement of Directors' Responsibilities set out on page 4, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the Audit of the Financial Statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report and Financial Statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2014 and of its loss for the period then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the period for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Kevin Senior (Senior Statutory Auditor) for and on behalf of Ernst & Young LLP

Ernsto Young W

Statutory Auditor

1 More London Place

London SE1 2AF

Date: 30 June 2015

PROFIT AND LOSS ACCOUNT FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

	Notes	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
TURNOVER	2	73,640	60,799
Administrative expenses		<u>(87,736</u>)	<u>(61,757</u>)
OPERATING LOSS	5	(14,096)	(958)
Income from shares in Group undertakings Interest receivable and similar income	6	666	101
		(13,430)	. 1,181
Interest payable and similar charges	7	(71)	(340)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	ES	(13,501)	841
Tax on (loss)/profit on ordinary activities	8	1,345	517
(LOSS)/PROFIT FOR THE FINANCIAL PERIOD		(12,156)	1,358

DISCONTINUED OPERATIONS

During the period the Healthcare division of the Company was transferred to Gallagher Risk & Reward Limited.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

		Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
(LOSS)/PROFIT FOR THE FINA	NCIAL PERIOD	(12,156)	1,358
Loss on foreign exchange		(5)	-
TOTAL RECOGNISED GAINS AI TO THE PERIOD/YEAR	ND LOSSES RELATING	(12,161)	1,358
Prior year adjustment	Note 22		(7,927)
TOTAL GAINS AND LOSSES REANNUAL REPORT	ECOGNISED SINCE LAST		<u>(6,569</u>)

ARTHUR J. GALLAGHER INSURANCE BROKERS LIMITED (FORMERLY KNOWN AS GILES INSURANCE BROKERS LIMITED) (REGISTERED NUMBER: SC108909)

BALANCE SHEET 31 DECEMBER 2014

1-8tory - Director

31 DECEMBER 2014			31 Dec 2014		31 Aug 2013 as restated
TIVED 400570	Notes	£'000	£'000	£'000	£'000
FIXED ASSETS Intangible assets Tangible assets Investments	9 10 11		47,714 2,663 <u>4,588</u>		60,830 2,560 6,687
		•	54,965		70,077
CURRENT ASSETS Debtors Cash at bank and in hand	12 13	124,865 25,275		110,957 26,145	
CREDITORS		150,140		137,102	
Amounts falling due within one year	14	119,916		112,773	
NET CURRENT ASSETS			30,224	·	24,329
TOTAL ASSETS LESS CURRENT LIABILITIES			85,189		94,406
CREDITORS Amounts falling due after more than one	45		(740)		(404)
year	15		(748)		(191)
PROVISIONS FOR LIABILITIES	17		(2,387)		
NET ASSETS			82,054		94,215
CAPITAL AND RESERVES					
Called up share capital	18		98,680		98,680
Capital redemption reserve	19 10		775 (47.401)		775 (5.240)
Profit and loss account	19		<u>(17,401</u>)		<u>(5,240</u>)
SHAREHOLDERS' FUNDS	22		82,054		94,215

The financial statements were approved by the Board of Directors on 29 June 2015 and were signed on its behalf by:

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

1. ACCOUNTING POLICIES

Accounting convention

These financial statements have been prepared on the going concern basis, under the historical cost convention, in accordance with the Companies Act 2006 and comply with accounting standards applicable in the United Kingdom. These accounting policies have been applied consistently during the period.

The Directors have taken advantage of Section 401 of the Companies Act 2006 in not preparing consolidated financial statements on the basis that the results of the Company are included within the consolidated financial statements of Arthur J. Gallagher & Co., a Company incorporated in the United States of America and for which results are publicly available from the Company's registered office in the United States of America.

The Company has taken advantage of the exemption from preparing a cash flow statement under the terms of FRS 1. The Company is also exempt under the terms of FRS 8 from disclosing related party transactions with entities that are part of the Arthur J. Gallagher & Co. Group.

Turnover

Turnover represents brokerage and fees earned for placing and servicing risks on behalf of clients and income from business placed with financing Companies. The Company recognises this income when earned. Brokerage is recognised at policy inception date with a proportion of income deferred over the period of the underlying contracts to recognise the ongoing contractual obligations of maintaining and servicing the contracts over that period.

Taxation

Provision is made at current rates for taxation. In accordance with FRS 19, deferred tax is recognised in respect of all timing difference that have originated but not reversed at the Balance Sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax in future periods.

Deferred tax assets are recognised only to the extent that the Directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing difference can be deducted.

Deferred tax assets and liabilities are not discounted.

Provision for liabilities and charges

A provision is recognised when there is a present obligation, whether legal or constructive, as a result of a past event for which it is probable that a transfer of economic benefits will be required to settle the obligation and a reasonable estimate can be made of the amount of the obligation. Provisions are made in accordance with the requirements of FRS 12. The basis of each class of provision is described in note 17.

Foreign currency transactions

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the Balance Sheet date. All rate of exchange differences are taken to the Profit and Loss account.

Claims handling obligations

The Company provides for the expected cost of providing future claims handling services in respect of its insurance and reinsurance broking activities by reference to the estimated number of claims and expected costs. The provision is made in accordance with the requirements of FRS 12.

Pensions

All Company employees may become members of the Gallagher (UK) Pension Plan, a defined contribution scheme. Contributions are charged to the Profit and Loss account as they become payable in accordance with the rules of the scheme. Under the rules of the defined pension scheme, the pension charges represent the contributions payable by the Company up to 6 April 2014 at which point all employees were transferred to Arthur J. Gallagher Services (UK) Limited.

Page 10 continued...

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

1. ACCOUNTING POLICIES - continued

Insurance broking debtors and creditors

Insurance brokers normally act as agents in placing the insurable risks of their clients with insurers and, as such, generally are not liable as principals for amounts arising from such transactions. Notwithstanding such legal relationships, debtors and creditors arising from insurance broking transactions are shown as assets and liabilities in recognition of the fact that the insurance broker is entitled to retain investment income on any cash flows arising from such transactions and accordingly such investment income is included in operating profits. Such cash is held in a client account separate from the general funds of the Company. The Company has applied FRS 5 "Reporting the Substance of Transactions" and offsets debtors and creditors from insurance transactions only when it is legally enforceable.

Goodwill

Goodwill arising on the acquisition of subsidiary undertakings and businesses, representing any excess of the fair value of the consideration originally paid over the fair value of the identifiable assets and liabilities at the time of hive up, is capitalised and written off on a straight line basis over its useful economic life, which the Directors have assessed to be 12 years. Provision is made for any impairment.

Goodwill is reviewed for impairment at the end of the first full financial year following the acquisition and in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable. When it is determined that the carrying value exceeds the recoverable amount, the excess is written off to the Profit and Loss account.

Tangible fixed assets

Tangible fixed assets are recorded at historical purchase cost less accumulated depreciation. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Improvements to property Fixtures and fittings Motor vehicles Computer equipment 3 years straight line3 years straight line3 years straight line5 years straight line

Investments in subsidiaries

Investments in subsidiary Companies are recorded at cost less any provision for impairment. Impairment reviews are performed by the Directors where there has been an indication of impairment.

Hire purchase and leasing commitments

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value and depreciated over their useful lives. The capital element of the future payments is treated as a liability and the interest is charged to the Profit and Loss account at a constant rate on the outstanding capital amount.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against on a straight line basis over the period of the lease.

Accrued income

Income is accrued when it has been earned in the period but will be received in a future accounting period, and when the amount earned can be estimated with reasonable certainty.

Deferred income

Income is deferred when it has been received in the year but will be earned in a future accounting period.

Lease Premiums

Premiums paid on acquisition of property leases are stated at cost less accumulated amortisation. Premiums are amortised over the term of the lease.

Page 11 continued...

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

1. ACCOUNTING POLICIES - continued

Deferred consideration

The total consideration payable by the Company when acquiring businesses often includes a deferred element which is based on the future trading performance of the acquired business. The Company provides for the deferred consideration where there is a reasonable expectation that the acquired business will meet the targets specified in the acquisition agreement.

2. TURNOVER

3.

The turnover and loss (2013 - profit) before taxation are attributable to the one principal activity of the Company.

` ' '		, ,
An analysis of turnover by class of business is given below:		
All alialysis of turnover by class of business is given below.	Period	
	1.9.13	
	to	Year Ended
	31.12.14	31.8.13
	£'000	£'000
Net Brokerage	64,137	53,467
Fees	9,503	7,332
		
· · ·	73,640	60,799
An analysis of turnover by geographical market is given below:		
	Period	
	1.9.13	
	to	Year Ended
	31.12.14	31.8.13
•	£'000	£'000
United Kingdom	73,461	60,649
Other	179	150
	73,640	60,799
		
STAFF COSTS		
•	Period	
	1.9.13	
	to	Year Ended
	31.12.14	31.8.13
	£'000	£'000
Wages and salaries	16,647	30,709
Social security costs	814	3,347
Other pension costs	538	<u>759</u>
	<u> 17,999</u>	<u>34,815</u>
		
The average monthly number of employees during the period was as follows:		
	Period	
	1.9.13	
,	to	Year Ended
	31.12.14	31.8.13
Administration staff	818	848
Directors	5	6
·		
	<u>823</u>	854

The amounts associated with staff costs are to 6 April 2014, after which the costs were incurred by Arthur J. Gallagher Services (UK) Limited. An amount of £24,727k was charged back to the Company.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

4. **DIRECTORS' EMOLUMENTS**

	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
Aggregate emoluments paid Pension contributions to money purchase pension schemes	4,028 42	1,217 48
	4,070	1,265
Money purchase schemes	5	4
The amounts in respect of the highest paid Director are:	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
Emoluments Pension contributions to money purchase schemes	2,851 19	387 30

The amounts associated with Directors emoluments are to 6 April 2014 after which the costs were incurred by Arthur J. Gallagher Services (UK) Limited. An amount of £502k was recharged back to the Company and is accounted for in administrative expenses.

5. **OPERATING LOSS**

The operating loss is stated after charging:

	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
Depreciation	1,450	1,310
Goodwill amortisation	13,116	9,680
Auditors' remuneration -		
statutory audit	135	103
Taxation advisory services	-	51
Loss in disposal of subsidiaries	2,099	-
Operating lease costs - plant and machinery	-	3
Operating lease costs - land and buildings	<u>1,649</u>	2,069

Included within fixed asset depreciation is £5k (2013: £10k) relating to depreciation on assets under hire purchase agreements.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

6. INTEREST RECEIVABLE AND SIMILAR INCOME

	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
Bank interest receivable Other finance income	278 388	177 1,861
	666	2,038

Included within other finance income is interest receivable from Rio 588 Limited, the Company's immediate parent and fellow subsidiary of Arthur J. Gallagher & Co., of £388k (2013: £1,861k).

At the point of acquisition by Arthur J. Gallagher & Co., Rio 588 repaid all outstanding debt owed to the Company.

7. INTEREST PAYABLE AND SIMILAR CHARGES

	Period 1.9.13 to 31.12.14 £'000	Year Ended 31.8.13 £'000
Interest payable on bank borrowing Other finance charges	. 42 29	201 139
	<u>71</u>	340

Included within other finance charges is interest payable to Rio 588 Limited of £29k (2013: £139k).

At the point of acquisition by Arthur J. Gallagher & Co., all outstanding loans were paid in full.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

8. TAXATION

Analysis of the tax charge/(credit) The tax charge/(credit) on the loss on ordinary activities for the period was a	as follows:	
	Period	
	1.9.13	
	to	Year Ended
	31.12.14	31.8.13
O	£'000	£'000
Current tax:		
UK corporation tax at 21.61% (2013: 23.25%)	-	-
Group relief claimed from fellow group companies Adjustment re prior years	_	(60)
Adjustment te prior years		
Total current tax	_	(60)
Total danoni tax		
Deferred tax:		
Current year origination and reversal of timing differences	(986)	(457)
Impact of difference in tax rates	73	-
Prior year adjustments	<u>(432</u>)	-
Total deferred tax	<u>(1,345</u>)	<u>(457</u>)
Tay (aradit) in pariod	(1 245)	(517)
Tax (credit) in period	<u>(1,345</u>)	<u>(517</u>)
Easters offecting the tay charge/(credit)		
Factors affecting the tax charge/(credit) The tax assessed for the period is the same as the standard rate of corpora		
	tion tay in the LIK	
, , , , , , , , , , , , , , , , , , ,		
	tion tax in the UK. Period 1.9.13	
	Period	Year Ended
	Period 1.9.13	Year Ended 31.8.13
·	Period 1.9.13 to 31.12.14	31.8.13
	Period 1.9.13 to 31.12.14 £'000	31.8.13 £'000
(Loss)/profit on ordinary activities before tax	Period 1.9.13 to 31.12.14	31.8.13
(Loss)/profit on ordinary activities before tax	Period 1.9.13 to 31.12.14 £'000	31.8.13 £'000
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities	Period 1.9.13 to 31.12.14 £'000	31.8.13 £'000
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax	Period 1.9.13 to 31.12.14 £'000 (13,501)	31.8.13 £'000 <u>841</u>
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities	Period 1.9.13 to 31.12.14 £'000	31.8.13 £'000
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%)	Period 1.9.13 to 31.12.14 £'000 (13,501)	31.8.13 £'000 <u>841</u>
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of:	Period 1.9.13 to 31.12.14 £'000 (13,501)	31.8.13 £'000 841
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes	Period 1.9.13 to 31.12.14 £'000 (13,501)	31.8.13 £'000 841 198 2,554
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of:	Period 1.9.13 to 31.12.14 £'000 (13,501)	31.8.13 £'000 841
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919)	31.8.13 £'000 841 198 2,554 (71)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919)	31.8.13 £'000 841 198 2,554 (71) (59)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances Other timing differences	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919) 1,804 (28) 375	31.8.13 £'000 841 198 2,554 (71) (59)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances Other timing differences Allowable depreciation Adjustments in respect of transfer pricing Group relief not paid for	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919) 1,804 - (28) 375 (17) 146	31.8.13 £'000 841 198 2,554 (71) (59)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances Other timing differences Allowable depreciation Adjustments in respect of transfer pricing Group relief not paid for Losses carried forward	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919) 1,804 - (28) 375 (17) 146 - 2,434	31.8.13 £'000 841 198 2,554 (71) (59) (60)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances Other timing differences Allowable depreciation Adjustments in respect of transfer pricing Group relief not paid for	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919) 1,804 - (28) 375 (17) 146	31.8.13 £'000 841 198 2,554 (71) (59) (60)
(Loss)/profit on ordinary activities before tax (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 21.61% (2013 - 23.25%) Effects of: Expenses not deductible for tax purposes Adjustments to tax charge in respect of previous periods Depreciation in excess of capital allowances Other timing differences Allowable depreciation Adjustments in respect of transfer pricing Group relief not paid for Losses carried forward	Period 1.9.13 to 31.12.14 £'000 (13,501) (2,919) 1,804 - (28) 375 (17) 146 - 2,434	31.8.13 £'000 841 198 2,554 (71) (59) (60)

There is an unrecognised deferred tax asset at the end of the period of £130k (2013: £130k). This asset is not recognised on the Balance Sheet due to the availability of losses to shelter the Group from corporation tax for the following period.

The Company profits are taxable in the UK under the standard rate of corporation tax being 21.61% (2013: 23.25%). The Company is expected to continue to attract the standard rate of UK corporation tax. The UK government legislated during 2013 to reduce the main rate of corporation tax to 21%, applicable from 1 April 2014, with a further reduction of 1% to 20% to apply from 1 April 2015. These reductions have been reflected in the closing deferred tax asset, as they were enacted at the Balance Sheet date.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

9. INTANGIBLE FIXED ASSETS

	Goodwill £'000
COST At 1 September 2013 and 31 December 2014	106,909
AMORTISATION At 1 September 2013 Amortisation for period	46,079 13,116
At 31 December 2014	59,195
NET BOOK VALUE At 31 December 2014	47,714
At 31 August 2013	60,830

10. TANGIBLE FIXED ASSETS

		Fixtures			•
•	Improvements to property £'000	and fittings £'000	Motor vehicles £'000	Computer equipment £'000	Totals £'000
COST					
At 1 September 2013 (as restated)	148	401	51	3,447	4,047
Additions	26	147		<u>1,380</u>	<u>1,553</u>
At 31 December 2014	174	548	51	4,827	5,600
DEPRECIATION					
At 1 September 2013 (as restated)	52	36	46	1,353	1,487
Charge for period	69	116	5	1,260	1,450
At 31 December 2014	121	152	51	2,613	2,937
NET BOOK VALUE					•
At 31 December 2014	<u>53</u>	<u>396</u>		<u>2,214</u>	2,663
At 31 August 2013 (as	96	365	5	2,094	2,560
restated)					

Hire Purchase

Included within the net book value of tangible fixed assets is £nil (2013: £5k) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the period in respect of such assets amounted to £5k (2013: £10k).

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

11. FIXED ASSET INVESTMENTS

	Shares in Group undertakings £'000
COST	
At 1 September 2013 Disposals	. 12,043 (195)
	11,848
PROVISIONS FOR IMPAIRMENT	E 256
At 1 September 2013 Provided for during the period	5,356 1,904
	7,260
NET BOOK VALUE At 31 December 2014	4,588
ACOT December 2014	
At 31 August 2013	6,687

At 31 December 2014 the Company held the entire issued share capital of the following Companies:

	O sound to see f		Proportion of voting rights	Natura of
N	Country of	Haldina.	and shares	Nature of
Name of Company	registration	Holding	held	business
Crosbie and Jack Insurance Services	Cootland	Ordinary	1000/	Non trading
Limited	Scotland	shares	100%	Non trading
6 12	E	Ordinary	4000/	Nam Annalina
Robinson Leslie Limited	England	shares	100%	Non trading
0 1 1 1 1 1 1 1 1 1 1	0 11 1	Ordinary	4000/	N
Carrick Neill and Co. Limited	Scotland	shares	100%	Non trading
		Ordinary	1000/	N
Archibald Reid (Insurance Brokers) Limited	England	shares	100%	Non trading
		Ordinary	10001	
Dickson Insurance Brokers Limited	England	shares	100%	Non trading
				1.1.1.12
		Ordinary	1000/	Holding
CBG Group Limited	England	shares	100%	Company
		Ordinary		
CBG Insurance Brokers Limited (i)	England	shares	100%	Non trading
		Ordinary	4	
· CBG Financial Management Limited (i)	England	shares	100%	Non trading
		Ordinary		
Flysure Limited (i)	England	shares	100%	Non trading
Marcus Hearn & Co. (Travel & Aviation)		Ordinary		
Limited (ii)	England	shares	100%	Non trading

⁽i) - held indirectly through CBG Group plc

The Directors believe that the carrying value of the investments is supported by their underlying net assets.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

12.	DEBTORS	31 Dec 2014 £'000	31 Aug 2013 as restated £'000
	Amounts falling due within one year:	2000	
	Insurance Debtors	13,928	19,999
	Amounts owed by Group undertakings	101,151	87,098
	Other debtors	3,462	784
	Deferred tax asset (see note 17)	3,463	2,118
	Prepayments and accrued income	<u>1,861</u>	958
		123,865	110,957
	Amounts falling due after more than one year:		
	Amounts owed by Group undertakings	<u>1,000</u>	
	Aggregate amounts	<u>124,865</u>	110,957

Amounts owed by Group undertakings are payable on demand and are on an interest free basis, with the exception of a loan to Arthur J. Gallagher (UK) Limited on 27 June 2014 of £1m, which is repayable on demand at 6.75% interest and has a duration of 10 years, being repayable on 27 June 2024.

13.	Insurance balances Business balances Cash in hand	31 Dec 2014 £'000 21,235 4,040	31 Aug 2013 £'000 18,318 7,823
		<u>25,275</u>	26,145
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31 Dec 2014 £'000	31 Aug 2013 as restated £'000
	Hire purchase contracts (see note 16)	-	4
	Trade Creditors	-	383
	Insurance Creditors	30,105	30,829
	Amounts owed to Group undertakings	86,844	68,290
	Social security and other taxes	183	898
	Other creditors	10	391
	Deferred consideration	-	150
	Accruals and deferred income	2,774	<u>11,828</u>
		<u>119,916</u>	112,773

Pensions

The Company operates several contribution pension schemes. They are defined contribution schemes and contributions are charged in the Profit and Loss Account as they accrue. The charge for the period was £538k (2013: £759k). The unpaid contributions outstanding at the period end, included in creditors, are £nil (2013: £127k).

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

15.	CREDITORS: AMOUNTS FALLING DUE AFTE	ER MORE THAN	ONE YEAR	31 Dec 2014 £'000	31 Aug 2013 £'000
	Hire purchase contracts (see note 16)			-	11
	Other creditors			418	-
	Deferred consideration			330	180
			•		
			,	748	<u>191</u>
16.	OBLIGATIONS UNDER HIRE PURCHASE CO	NTRACTS AND	LEASES		
				Hire purcha	se contracts
	• •			31 Dec	31 Aug
				2014	2013
				£'000	£'000
	Gross obligations repayable:				
	Within one year			-	5
	Between one and five years				12
	·				
					17
		•		•	
	·				
	Finance charges repayable:			•	4
	Within one year			-	1 1
	Between one and five years				
				_	2
			•		
	Net obligations repayable:				
	Within one year			-	4
	Between one and five years			_	11
					
					15
	•				
	The following operating lease payments are com-	nmitted to be paid	d in the periods se	et out below:	
		Land and	buildinas	Other opera	tina leases
		31 Dec	31 Aug	31 Dec	31 Aug
		2014	2013	2014	2013
		£'000	£'000	£'000	£'000
	Expiring:				
	Within one year	169	594	-	3
	Between one and five years	526	1,278	-	-
	In more than five years	<u>542</u>	296		
			2.122		
		1,237	2,168		3
17.	PROVISIONS FOR LIABILITIES				
				31 Dec	31 Aug
				2014	2013
				£'000	£'000
	Other provisions			2,387	

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

17. PROVISIONS FOR LIABILITIES - continued

	Deferred Tax £'000	Other provisions £'000
Balance at 1 September 2013 Provided during period	(2,118) (<u>1,345</u>)	2,387
Balance at 31 December 2014	<u>(3,463</u>)	2,387

The above deferred tax net asset represents: £477k in relation to short term timings differences (2013: £130k); £734k of accelerated capital allowances (2013:£327k); intangible asset timing differences £nil (2013:£971k); £2,252k in relation to current period losses (2013: £nil) and £nil in relation to the impact of the change in accounting policy (2013: £1,661k).

Other provisions:

	E&O provision	Policy cancellation reserve	Dilapidation property provision £'000	Future servicing and claims handling costs £'000	Total £'000
At 1 September 2013 (Restated) Incurred/released during period	223	618	1,444	102	2,387
At 31 December 2014	223	618	1,444	102	2,387

Dilapidation Property Provision

During 2014 the Company reviewed its' property portfolio and established that certain office space was surplus to requirement. A provision was made in respect of the costs to the end of the lease for space it does not utilise.

Future servicing and claims handling costs

The provision for future servicing and claims handling costs is an estimate of the cost to run-off claims on policies previously placed by the Company. The provision is based on a projection of future claims applying a trend extrapolated from historical claims data.

Policy cancellation reserve

The provision for policy cancellation is based on a calculation in which the percentage of cancelled policies, relative to the previous year, is applied to current year income as a projection of likely cancellations in the future.

Errors & omissions provision

The Company faces a number of litigation and other claims, the resolution of which is uncertain, which have arisen in the ordinary course of business. Having taken appropriate legal advice and having regards to the Group's errors and omissions insurance arrangements, the Directors have provided amounts which they consider to be a realistic appraisal of the ultimate likely cost of these various claims against the Company. The provision is subject to regular review b the Group's legal department, external legal advisers and the Directors. It is not practical to specifically indicate the likely timing of claim settlements.

Page 20 continued...

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

18. CALLED UP SHARE CAPITAL

	Allotted, issue Number:	d and fully paid: Class:	Nominal value:	31 Dec 2014	31 Aug 2013
	98,680,000	Ordinary shares	£1	£'000 <u>98,680</u>	£'000 98,680
19.	RESERVES		Profit and loss account £'000	Capital redemption reserve £'000	Totals £'000
	At 1 September Prior year adjus		2,687 <u>(7,927</u>)	775 	3,462 <u>(7,927)</u>
	Deficit for the pe Loss on foreign		(5,240) (12,156) <u>(5</u>)	775 - 	(4,465) (12,156) <u>(5</u>)
	At 31 Decembe	r 2014	<u>(17,401</u>)	775	<u>(16,626</u>)

20. PARENT COMPANY AND ULTIMATE HOLDING COMPANY

The immediate parent Company is Rio 588 Limited. The ultimate holding Company at 31 August 2013 was Expectrum Limited. The ultimate controlling party at 31 August 2013 was funds managed by Charterhouse General Partners (VIII) Limited.

On 14 November 2013 Arthur J. Gallagher & Co, a Company incorporated in USA and registered in Delaware, became the ultimate holding Company and ultimate controlling party.

21. POST BALANCE SHEET EVENTS

On 12 January 2015, the majority of the retail assets and liabilities of Heath Lambert Limited, Oval Insurance Brokers Limited and Belmont International Limited were transferred to the Company at net book value. This resulted in no gain or loss being recognised.

22.	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	31 Dec 2014	31 Aug 2013 as restated
	(Loss)/profit for the financial period Loss on foreign exchange	£'000 (12,156) (5)	£'000 1,358
	Net (reduction)/addition to shareholders' funds Opening shareholders' funds	(12,161)	1,358
	(originally £102,142k before prior year adjustment of £7,927k)	94,215	92,857
	Closing shareholders' funds	82,054	94,215

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 SEPTEMBER 2013 TO 31 DECEMBER 2014

23. PRIOR YEAR ADJUSTMENTS

The financial statements have been restated to reflect a change in accounting policy with regards to tangible assets. The Company has adopted its parent Company's accounting policy to write off any assets with an opening net book value of under £500.

The restated value of 2013 tangible fixed assets is £2,560k for August 2013. Under the previous accounting policy the tangible fixed assets were £3,840k.

Arthur J. Gallagher policy for prepayments is that a prepayment should only be made where it is for more than 3 months and the expense is over £10k, with the exception being rent, which should always be prepaid. In the prior year, there was no deminimus limit for prepayments.

In the prior year, the Company accrued for Commission. Arthur J. Gallagher policy is not to accrue for Commission.

Arthur J. Gallagher policy for work transfer fees is that there should be an external confirmation and detailed supporting calculation. In the prior year the Company's policy was to accrue without a signed contract or on the basis of verbal discussions.

The restated value of 2013 Prepayments & Accrued Income is £958k. Under the previous accounting policy Prepayments & Accrued Income was £1,965k.

After accounting for prior year adjustments, an additional deferred tax asset of £1,661k was created.

Arthur J. Gallagher policy is not to recognise income when it is contingent. In the prior year, the Company would recognise contingent income.

Arthur J. Gallagher policy regarding dilapidation provision is to accrue over the life of the lease. In the prior year, the Company policy was to pay when it is due.

Accruals & Deferred Income restated for August 2013 is £11,828k. Under the previous accounting policy Accruals & Deferred Income was £4,527k.

•	Financial	Previous	Restated	
	Statement	year end	year end	
Note	Area	value	value	Difference
10	Tangible Assets	£3,840k	£2,560k	(£1,280k)
12	Prepayments & Accrued Income	£1,965k	£958k	(£1,007k)
12	Deferred tax asset	£457k	£2,118k	£1,661k
14	Accruals & Deferred Income	£4,527k	£11,828k	(£7,301k)