# **ISLEBURN MACKAY AND MACLEOD LIMITED ABBREVIATED ACCOUNTS** 31 JULY 2003



RWM&KMMACKENZIE & CO
Chartered Accountants & Registered Auditors Geanies House TAIN Ross-shire IV20 1TW

# **ABBREVIATED ACCOUNTS**

# YEAR ENDED 31 JULY 2003

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# **OFFICERS AND PROFESSIONAL ADVISERS**

The board of directors

M B Kydd

J S York

Company secretary

TRH Phillips

Registered office

Johnstone House

52 - 54 Rose Street

ABERDEEN AB10 1HA

**Auditors** 

RWM&KMMacKenzie&Co

Chartered Accountants & Registered Auditors

Geanies House

TAIN Ross-shire IV20 1TW

**Bankers** 

Bank of Scotland P O Box 9 9 High Street INVERNESS

IV1 1JB

**Solicitors** 

Ledingham Chalmers Johnstone House 52-54 Rose Street ABERDEEN AB10 1HA

### THE DIRECTORS' REPORT

### YEAR ENDED 31 JULY 2003

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 July 2003.

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The company's principal activity during the year was the provision of general engineering services. These comprised workshop fabrication, vessel and rig repair and mobilisation, site installation and related site services. The company provided stevedoring services at Invergordon.

During the year, the company expanded its facilities by the purchase of freehold property at Highland Deephaven, Evanton and the lease of workshop space and yardage at Nigg, also on the Cromarty Firth. Associated with this was a programme of major capital investment in rolling presses and welding equipment.

The directors believe that as a result of these commitments, and founded on a broad skill base, the company is uniquely well placed to benefit from market opportunities, particularly in the rapidly growing renewables sector

#### RESULTS AND DIVIDENDS

The trading results for the year, and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend.

#### **DIRECTORS**

The directors who served the company during the year were as follows:

M B Kydd J S York

The company is a wholly owned subsidiary and the interests of the group directors are disclosed in the financial statements of the parent company.

#### **DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended. In preparing those financial statements, the directors are required to:

select suitable accounting policies, as described on pages 9 to 10, and then apply them consistently;

make judgements and estimates that are reasonable and prudent; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

# THE DIRECTORS' REPORT (continued)

### YEAR ENDED 31 JULY 2003

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **AUDITORS**

The auditors, R W M & K M MacKenzie & Co, are deemed to be reappointed in accordance with section 386 of the Companies Act 1985 by virtue of an elective resolution passed by the members on 15 March 2000.

Registered office: Johnstone House 52 - 54 Rose Street ABERDEEN AB10 1HA Signed by order of the directors

TR H Phillips Company Secretary

Jumi him

Approved by the directors on 2 February 2004

#### INDEPENDENT AUDITORS' REPORT TO THE COMPANY

### **PURSUANT TO SECTION 247B OF THE COMPANIES ACT 1985**

We have examined the abbreviated accounts on pages 5 to 18, together with the financial statements of the company for the year ended 31 July 2003 prepared under Section 226 of the Companies Act 1985.

This report is made solely to the company's shareholders, as a body, in accordance with Section 247B of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

#### RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITORS

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered are properly prepared in accordance with those provisions and report our opinion to you.

#### BASIS OF OPINION

We have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

#### **OPINION**

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act, and the abbreviated accounts on pages 5 to 18

Geanies House TAIN Ross-shire IV20 1TW

2 February 2004

R W M & K M MACKENZIE & CO Chartered Accountants & Registered Auditors

# ABBREVIATED PROFIT AND LOSS ACCOUNT

# YEAR ENDED 31 JULY 2003

	Note	2003 £	2002 £
GROSS PROFIT		1,498,012	1,971,384
Administrative expenses		1,431,994	1,789,111
OPERATING PROFIT	2	66,018	182,273
Interest receivable Interest payable and similar charges	4 5	9,402 (43,865)	34,223 (107,233)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	Ī	31,555	109,263
Tax on profit on ordinary activities	6	(32,600)	34,508
RETAINED PROFIT FOR THE FINANCIAL YEAR		64,155	74,755

All of the activities of the company are classed as continuing.

The company has no recognised gains or losses other than the results for the year as set out above.

# **ABBREVIATED BALANCE SHEET**

# 31 JULY 2003

	Note	2003 £	2002 £
FIXED ASSETS			
Tangible assets	7	3,281,342	1,016,477
CURRENT ASSETS			
Stocks	8	191,021	381,275
Debtors	9	4,920,188	3,236,582
Cash at bank and in hand		517,343	544,064
		5,628,552	4,161,921
CREDITORS: Amounts falling due within one year	10	5,570,155	3,698,851
NET CURRENT ASSETS		58,397	463,070
TOTAL ASSETS LESS CURRENT LIABILITIES		3,339,739	1,479,547
CREDITORS: Amounts falling due after more than one year	11	1,582,474	252,109
		1,757,265	1,227,438
PROVISIONS FOR LIABILITIES AND CHARGES			
Deferred taxation	14	153,300	60,400
Government grants	15	372,772	_
		1,231,193	1,167,038
CAPITAL AND RESERVES			
Called-up equity share capital	18	650,000	650,000
Revaluation reserve	19	30,190	58,883
Profit and loss account	20	551,003	458,155
SHAREHOLDERS' FUNDS	21	1,231,193	1,167,038

These abbreviated financial statements have been prepared in accordance with the special provisions for medium-sized companies under Part VII of the Companies Act 1985.

These abbreviated accounts were approved by the directors on the 2 February 2004 and are signed on their behalf by:

M B Kydd Director

# **CASH FLOW STATEMENT**

# YEAR ENDED 31 JULY 2003

	2003 £	2002 £
NET CASH INFLOW FROM OPERATING ACTIVITIES	1,185,017	2,057,448
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		
Income from group undertakings	, 	28,125
Interest received	9,402	6,098
Interest paid	(25,235)	(94,900)
Interest element of hire purchase	(18,630)	(12,333)
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	(34,463)	(73,010)
TAXATION	78,001	(31,051)
		(- )
CAPITAL EXPENDITURE		
Payments to acquire tangible fixed assets	(2,494,326)	(274,286)
Receipts from sale of fixed assets	16,472	18,688
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE	(2,477,854)	(255,598)
CASH (OUTFLOW)/INFLOW BEFORE FINANCING	(1,249,299)	1,697,789
FINANCING		
Repayment of bank loans	119,818	(28,312)
Capital element of hire purchase	1,689,939	109,845
New grants received	372,772	_
NET CASH INFLOW FROM FINANCING	2,182,529	81,533
INCREASE IN CASH	933,230	1,779,322
RECONCILIATION OF OPERATING PROFIT TO NET CASH INFOPERATING ACTIVITIES	LOW FROM	
	2003	2002
	£	£
Operating profit	66,018	182,273
Depreciation	216,227	172,357
(Profit)/Loss on disposal of fixed assets	(3,238)	15,438
Decrease/(increase) in stocks (Increase)/decrease in debtors	190,254 (1,663,964)	(43,779) 1,643,650
Increase in creditors	2,378,820	87,509
meronio in electroni	2,070,020	07,507
Net cash inflow from operating activities	1,185,017	2,057,448

# **CASH FLOW STATEMENT** (continued)

# **YEAR ENDED 31 JULY 2003**

RECONCILIATION OF NET CASH FLOW TO M	OVEMENT IN N	ET DEBT	
		2003	2002
Increase in cash in the period		£ 933,230	£ 1,779,322
Net cash (inflow) from/outflow from bank loans		(119,818)	28,312
Cash outflow in respect of hire purchase		(1,689,939)	(109,845)
		(876,527)	1,697,789
Change in net debt		(876,527)	1,697,789
Net debt at 1 August 2002		(781,296)	(2,479,085)
Net debt at 31 July 2003		(1,657,823)	(781,296)
ANALYSIS OF CHANGES IN NET DEBT			
	At		
			At
	1 Aug 2002	Cash flows	31 Jul 2003
Net cash:		Cash flows	~
Net cash: Cash in hand and at bank	1 Aug 2002 £	£	31 Jul 2003 £
Net cash: Cash in hand and at bank Overdrafts	1 Aug 2002		31 Jul 2003
Cash in hand and at bank	1 Aug 2002 £ 544,064	£ (26,721)	31 Jul 2003 £
Cash in hand and at bank	1 Aug 2002 £ 544,064 (959,951)	£ (26,721) 959,951	31 Jul 2003 £ 517,343
Cash in hand and at bank Overdrafts	1 Aug 2002 £ 544,064 (959,951)	£ (26,721) 959,951	31 Jul 2003 £ 517,343
Cash in hand and at bank Overdrafts  Debt:	1 Aug 2002 £ 544,064 (959,951) (415,887)	£ (26,721) 959,951 933,230	31 Jul 2003 £ 517,343 517,343
Cash in hand and at bank Overdrafts  Debt: Debt due within 1 year	1 Aug 2002 £ 544,064 (959,951) (415,887) (22,524)	£ (26,721) 959,951 933,230 (21,429)	31 Jul 2003 £ 517,343 517,343 (43,953)
Cash in hand and at bank Overdrafts  Debt: Debt due within 1 year Debt due after 1 year	1 Aug 2002 £ 544,064 (959,951) (415,887) (22,524) (128,512)	£ (26,721) 959,951 933,230 (21,429) (98,389)	31 Jul 2003 £ 517,343 

# NOTES TO THE ABBREVIATED ACCOUNTS

# YEAR ENDED 31 JULY 2003

#### 1. ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets.

#### **Turnover**

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax, plus any accrued income provided for.

#### Fixed assets

All fixed assets are initially recorded at cost.

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Cranes	- 13%	per annum straight line
Other engineering plant	- 25%	per annum reducing balance
Vehicles	- 25% - 30%	per annum reducing balance
Computer and electronic equipment	- 20% - 33%	per annum straight line
Furniture & fittings	- 20%	per annum reducing balance
Freehold Improvements	- 4%	per annum straight line
Leasehold property	- 25%	per annum straight line

An amount equal to the excess of the annual depreciation charge on revalued assets over the notional historical cost depreciation charge on those assets is transferred annually from the revaluation reserve to the profit and loss reserve.

# Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

### Work in progress

Work in progress is valued on the basis of direct costs. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress. Where a contract is substantially complete and there is a reasonable degree of certainty of the outcome, a provision may be made in "Other Debtors" for revenue receivable in respect of recognised costs which will reflect an element of profit for that contract.

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# NOTES TO THE ABBREVIATED ACCOUNTS

### **YEAR ENDED 31 JULY 2003**

#### 1. ACCOUNTING POLICIES (continued)

### Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value.

The capital element of the future payments is treated as a liability and the interest is the profit and loss account on a straight line basis.

### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

#### **Pension costs**

The company operates defined contribution pension schemes for employees. The assets of the schemes are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

#### **Deferred taxation**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax.

# Deferred government grants

Deferred government grants in respect of capital expenditure are treated as deferred income and are credited to the profit and loss account over the estimated useful life of the assets to which they relate.

# 2. OPERATING PROFIT

Operating profit is stated after charging/(crediting):

	2003 £	2002 £
Directors' emoluments	_	_
Depreciation of owned fixed assets	132,920	142,374
Depreciation of assets held under hire purchase agreements	83,307	29,983
(Profit)/Loss on disposal of fixed assets	(3,238)	15,438
Auditors' remuneration	• • • • • • • • • • • • • • • • • • • •	
- as auditors	6,500	6,500
Operating lease costs:		
Plant and equipment	3,059	4,779
		******

# NOTES TO THE ABBREVIATED ACCOUNTS

# **YEAR ENDED 31 JULY 2003**

# 3. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

		2003	2002
		No	No
	Number of production staff	120	115
	Number of administrative staff	21	19
		141	134
		141	134
	The aggregate payroll costs of the above were:		
	30 3 1 3	2003	2002
		£	£
	Wages and salaries	3,919,045	4,121,403
	Social security costs	398,345	409,071
		4,317,390	4,530,474
4.	INTEREST RECEIVABLE		
		2003	2002
		£	£
	Bank interest receivable	9,402	6,098
	Interest from group undertakings	· –	28,125
		9,402	34,223
		9,402	34,223
5.	INTEREST PAYABLE AND SIMILAR CHARGES		
		2003	2002
		£	£
	Interest payable on bank borrowing	22,464	81,711
	Finance charges	18,630	12,333
	Other similar charges payable	2,771	13,189
		43,865	107,233

Interest paid to group undertakings amounted to £Nil (2002 - £26,250).

# **NOTES TO THE ABBREVIATED ACCOUNTS**

# **YEAR ENDED 31 JULY 2003**

	***			
6.	TAX	ON PROFIT ON ORDINARY ACTIVITIES		
	(a)	Analysis of charge in the year		
	. ,		2003	2002
	Curre	nt tov:	£	£
	Curre	iit tax.		
	In resp	pect of the year:		
		Corporation tax based on the results for the year at 19% (2		
		20%)	(127,261)	28,000
	Over	/under provision in prior year	1,761	(1,292)
	Total	current tax	(125,500)	26,708
	Defen	red tax:		
	Incre	ease in deferred tax provision	92,900	7,800
	Tax or	n profit on ordinary activities	(32,600)	34,508
	(b)	Factors affecting current tax charge		
		x assessed on the profit on ordinary activities for the year ration tax in the UK of 19% (2002 - 24.20%).	is lower than the star	ndard rate of
	Corpor	(2002 - 1.2070).	2003	2002
			£	£
	Profit	on ordinary activities before taxation	31,555	109,263
	Profit/	(loss) on ordinary activities by rate of tax	5,995	26,442
	Accele	erated capital allowances	(85,809)	(1,221)
		owed expenses	3,602	2,971
		inder provision prior year	1,761	(1,292)
		nt year losses used at marginal rates of tax y tax adjusting items	(51,103) 54	(192)
	•	• •		<u> </u>
	Total o	current tax (note 6(a))	(125,500)	26,708

# **NOTES TO THE ABBREVIATED ACCOUNTS**

# YEAR ENDED 31 JULY 2003

# 7. TANGIBLE FIXED ASSETS

	Land and	Plant and	
	Buildings	Equipmen	t Total
	£	£	£
COST OR VALUATION			
At 1 August 2002	393,779	1,280,125	1,673,904
Additions	181,554	2,312,772	2,494,326
Disposals		(58,451)	(58,451)
At 31 July 2003	575,333	3,534,446	4,109,779
DEPRECIATION			
At 1 August 2002	. 56,012	601,415	657,427
Charge for the year	23,143	193,084	216,227
On disposals		(45,217)	(45,217)
At 31 July 2003	79,155	749,282	828,437
NET BOOK VALUE			
At 31 July 2003	496,178	2,785,164	3,281,342
At 31 July 2002	337,767	678,710	1,016,477

An independent valuation of the company's freehold property was carried out by Alan Torrance Associates, Chartered Surveyors, Invergordon on an open market basis as at 5 December 1997. On the basis of this valuation, the directors are satisfied that the market value of the freehold property is not materially different from the value carried in these accounts.

In addition a valuation was carried out on 3 December 1997 of the plant and equipment held by the company at that date by Messers Shirlaw Allan & Co, Valuators, of Renfrew on a "going concern" basis.

# NOTES TO THE ABBREVIATED ACCOUNTS

# YEAR ENDED 31 JULY 2003

#### 7. TANGIBLE FIXED ASSETS (continued)

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

Net book value at end of year	2003 £ 39,448	2002 £ 52,598
Historical cost	212,515	212,515
Depreciation: At 1 August 2002 Charge for year	190,238 13,019	182,813 7,425
At 31 July 2003	203,257	190,238
Net historical cost value: At 31 July 2003	9,258	22,277
At 1 August 2002	22,277	29,702

### Hire purchase agreements

Included within the net book value of £3,281,342 is £2,187,289 (2002 - £256,516) relating to assets held under hire purchase agreements. The depreciation charged to the abbreviated accounts in the year in respect of such assets amounted to £83,307 (2002 - £29,983).

#### 8. **STOCKS**

		2003	2002
		£	£
	Stock	80,907	127,907
	Work in progress	110,114	253,368
		<del>191,02</del> 1	381,275
9.	DEBTORS		

#### 2003 2002 £ Trade debtors 3,388,579 2,762,597 C O P

248,369	Amounts owed by group undertakings
20,542	Corporation tax repayable
384,230	Other debtors
878,468	repayments and accrued income
4,920,188	
4,920,188	
	384,230 878,468

# NOTES TO THE ABBREVIATED ACCOUNTS

# YEAR ENDED 31 JULY 2003

# 10. CREDITORS: Amounts falling due within one year

	2003	2002
	£	£
Pension Fund Loan	200,000	_
Bank loans and overdrafts	43,953	982,475
Trade creditors	3,840,123	874,539
Amounts owed to group undertakings	59,097	476,146
Corporation tax	_	26,957
Other taxation and social security	212,732	310,916
Hire purchase agreements	548,739	90,776
Other creditors	665,511	937,042
	5,570,155	3,698,851

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	2003	2002
	£	£
Bank loans and overdrafts	43,953	982,475

The bank term loan and overdraft are included in the Group borrowing which is secured as follows:

- (i) Bond and floating charge over the whole assets of the group companies.
- (ii) Standard Securities over group premises.
- (iii) Life cover over the life of a director.

# 11. CREDITORS: Amounts falling due after more than one year

	2003	2002
	£	£
Bank loans and overdrafts	226,901	128,512
Hire purchase agreements	1,355,573	123,597
	1,582,474	252,109

The following liabilities disclosed under creditors falling due after more than one year are secured by the company:

	2003	2002
	£	£
Bank loans and overdrafts	226,901	128,512

The bank term loan is secured as detailed above.

# NOTES TO THE ABBREVIATED ACCOUNTS

### YEAR ENDED 31 JULY 2003

# 11. CREDITORS: Amounts falling due after more than one year (continued)

The following aggregate liabilities disclosed under creditors falling due after more than one year are due for repayment after more than five years from the balance sheet date:

	2003	2002
	£	£
Bank loans and overdrafts	51,091	38,416

The Bank Term Loans are repayable over 84 months and bear interest at Bank of Scotland Base rate plus 2% and 2.5%

# 12. CREDITORS - CAPITAL INSTRUMENTS

Creditors include finance capital which is due for repayment as follows:

2003	2002
£	£
43,953	22,254
43,953	22,254
131,857	66,762
51,091	38,416
270,854	149,686
	43,953 43,953 131,857 51,091

# 13. COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS

Future commitments under hire purchase agreements are as follows:

	2003	2002
	£	£
Amounts payable within 1 year	617,683	102,687
Amounts payable between 1 and 2 years	567,756	94,312
Amounts payable between 3 and 5 years	965,856	44,378
	2,151,295	241,377
Less interest and finance charges relating to future periods	(246,983)	(27,004)
	1,904,312	214,373
Hire purchase agreements are analysed as follows:	<del></del>	<u></u>
Current obligations	548,739	90,776
Non-current obligations	1,355,573	123,597
	1,904,312	214,373

# **NOTES TO THE ABBREVIATED ACCOUNTS**

# YEAR ENDED 31 JULY 2003

14.	DEFERRED TAXATION		
		2003 £	2002 £
	The movement in the deferred taxation provision during the year was: Provision brought forward Profit and loss account movement arising during the year	60,400 92,900	52,600 7,800
	Provision carried forward	153,300	60,400
	The provision for deferred taxation consists of the tax effect of timing d	ifferences in re	espect of:
		2003 £	2002 £
	Excess of taxation allowances over depreciation on fixed assets	153,300 153,300	$\frac{60,400}{60,400}$
15.	GOVERNMENT GRANTS	<u></u>	
		2003 £	2002 £
	Received and receivable: Receivable during year	372,772	
	At 31 July 2003	372,772	
	Amortisation:		
	At 31 July 2003		
	Net balance at 31 July 2003	372,772	

# 16. COMMITMENTS UNDER OPERATING LEASES

At 31 July 2003 the company had annual commitments under non-cancellable operating leases as set out below.

	2003		2002	
	Land &	and & Other	Land &	Other
	Buildings	Items	Buildings	Items
	£	£	£	£
Operating leases which expire:				
Within 1 year	9,794	390	_	
Within 2 to 5 years	323,836	4,096	50,778	5,146
	333,630	4,486	50,778	5,146

# 17. CONTINGENCIES

There is a Performance Bond in favour of a customer, amounting to £121,188 with expiry date 31/12/03.

# **NOTES TO THE ABBREVIATED ACCOUNTS**

# YEAR ENDED 31 JULY 2003

18.	SHARE CAPITAL			-	1
	Authorised share capital:				
	_			2003	2002
	1,000,000 Ordinary shares of £1 each			1,000,000	1,000,000
	Allotted, called up and fully paid:				
	• • • •	2003		200	
	Ordinary shares of £1 each	No 650,000	£ 650,000	No 650,000	650,000
19.	REVALUATION RESERVE				
				2003	2002
				£	£
	Balance brought forward Transfer to the Profit and Loss Account on	realisation		58,883 (28,693)	76,209 (17,326)
		* Outibactor			·
	Balance carried forward			30,190	58,883
20.	PROFIT AND LOSS ACCOUNT				
				2003	2002
				£	£
	Balance brought forward			458,155	366,074
	Retained profit for the financial year Transfer from revaluation reserve			64,155 28,693	74,755 17,326
				<del></del>	
	Balance carried forward			551,003	458,155
21.	RECONCILIATION OF MOVEMENTS	S IN SHARE	HOLDERS'	FUNDS	
				2003	2002
				£	£
	Profit for the financial year			64,155	74,755
	Opening shareholders' equity funds			1,167,038	1,092,283
	Closing shareholders' equity funds			1,231,193	1,167,038

# 22. ULTIMATE PARENT COMPANY

The company is a wholly owned subsidiary of Isleburn Limited.