SHANKS NORTHERN LIMITED

Registered Number SC98678

REPORT AND ACCOUNTS

YEAR ENDED 31 MARCH 2002



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SHANKS NORTHERN LIMITED

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SHANKS NORTHERN LIMITED DIRECTORS' REPORT

The Directors present their Annual Report and financial statements for the year ended 31 March 2002.

PRINCIPAL ACTIVITIES, BUSINESS REVIEW AND FUTURE PROSPECTS

The principal activity of the Company continues to be the operation of waste collection and disposal services for industry and local authorities.

The Company plans to continue to increase its market share in the waste management sector and will invest in additional landfill void at economic cost and in new geographical areas with growth potential.

TRADING RESULTS AND DIVIDEND

The profit on ordinary activities before taxation for the year ended 31 March 2002 was £4,209,000 (2001: £5,865,000). The Directors recommended that a dividend of £Nil be paid in respect of the year ended 31 March 2002 (2001: £9,617,000). The profit transferred to the reserves for the year was £2,028,000 (2001: £5,492,000 loss - restated).

DIRECTORS AND DIRECTORS' INTERESTS

The Directors who held office during the year were as follows:

M C E Averill D J Downes J R Meredith M J Clarke

None of the Directors had a direct interest in the share capital of the Company. Messrs Averill, Downes and Meredith are also Directors of Shanks Group plc and accordingly their interests in the share capital of that company are disclosed in its accounts. The interests of Mr M J Clarke in the share capital of Shanks Group plc are disclosed in the accounts of Shanks Waste Services Limited. The Directors had no interests in the shares of any other Company in the Group.

EMPLOYMENT POLICIES

There is a continuing commitment in the Company to provide employees with information and undertake consultation on matters of concern to them with a view to ensuring an awareness of the financial and economic factors affecting the performance of the Company. The procedures adopted involve both formal and informal meetings with employees or their representatives.

Options have been granted under the Shanks Savings-Related Share Option and Executive Share Options Schemes.

SHANKS NORTHERN LIMITED DIRECTORS' REPORT - continued

EMPLOYMENT POLICIES - continued

It is the continuing policy of the Company to provide employment for disabled people and employees who become disabled provided it is practical to offer suitable work. The training, career development and promotion of disabled employees are undertaken whenever possible, in accordance with the needs of the individuals concerned.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

A resolution to reappoint PricewaterhouseCoopers as auditors will be proposed at the forthcoming Annual General Meeting.

By Order of the Board

D J Downes DIRECTOR 29 May 2002

Registered Office: A8 Edinburgh Road Coatbridge ML5 4UG

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SHANKS NORTHERN LIMITED

We have audited the financial statements on pages 4 to 17 which comprise the profit and loss account, the balance sheet, the statement of total recognised gains and losses and the related notes which have been prepared under the historical cost convention and the accounting policies set out on pages 6 to 8.

Respective Responsibilities of Directors and Auditors

The Directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information comprises only the Directors' Report.

Basis of Audit Opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31 March 2002 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

m'ewaleun norsen PricewaterhouseCoopers Chartered Accountants and Registered Auditors

London

29 May 2002

SHANKS NORTHERN LIMITED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2002

	Note	<u>2002</u>	2001 restated*
		£'000	£'000
TURNOVER	2	42,230	44,310
Cost of sales		(35,366)	(36,037)
GROSS PROFIT		6,864	8,273
Administrative expenses		(2,408)	(2,211)
OPERATING PROFIT ON CONTINUING ACTIVI	TIES	4,456	6,062
Finance charges: Unwinding of discount	6	(247)	(197)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	3	4,209	5,865
Taxation	7	(2,181)	(1,740)
PROFIT ON ORDINARY ACTIVITIES AFTER TA	XATION	2,028	4,125
Dividends	8	-	(9,617)
RETAINED PROFIT/(LOSS) FOR THE FINANCIAL YEAR	15	2,028	(5,492)

^{* 2001} comparative figures have been restated. See Note 1 for details.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2002

The Company has no recognised gains or losses other than the profit for the year.

NOTE OF HISTORICAL COST PROFITS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2002

There is no material difference between the reported profits for the year and those that would be reported under the historical cost convention.

SHANKS NORTHERN LIMITED BALANCE SHEET AS AT 31 MARCH 2002

AO AT OT MAROTI 2002	Note	31 March 2002 £'000	31 March <u>2001</u> restated* £'000
FIXED ASSETS Tangible fixed assets Investments	9 10	31,716 22	27,111 22
		31,738	27,133
CURRENT ASSETS Stocks	11	83	83
CREDITORS: amounts falling due within one year	12	(18,191)	(18,894)
NET CURRENT LIABILITIES		(18,108)	(18,811)
TOTAL ASSETS LESS CURRENT LIABILITIES		13,630	8,322
PROVISIONS FOR LIABILITIES AND CHARGES	13	(9,592)	(6,312) ———
TOTAL NET ASSETS		4,038	2,010
CAPITAL AND RESERVES Share capital Profit and loss account	14 15	3,500 538	3,500 (1,490)
TOTAL EQUITY SHAREHOLDERS' FUNDS	16	4,038	2,010

^{* 2001} comparative figures have been restated. See Note 1 for details.

Approved by the Board of Directors on 29 May 2002.

D J Downes Director

SHANKS NORTHERN LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2002

1 ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable UK Accounting Standards. As the Company is a wholly owned subsidiary of Shanks Group plc, group financial statements have not been prepared as permitted by s228 of the Companies Act 1985 and the financial statements contain information about the Company as an individual undertaking.

(b) New accounting standards and changes in accounting policies.

FRS 17 - Retirement Benefits is applicable to the company for the first time this year. The company has applied the transitional arrangements for adoption of the FRS. Accordingly no change has been made to the accounting policy but included in these financial statements are the additional disclosures required by FRS 17 (see Note 19).

FRS 18 - Accounting Policies has been adopted in the current year but this did not require a change in any accounting policies.

FRS 19 - Deferred Taxation has been adopted for the first time in these financial statements. As required by the standard, deferred tax has been calculated using the full provision approach rather than the partial provision approach previously employed. This change has been dealt with as a prior year adjustment and previously reported figures have been restated accordingly. The retained loss for the year ended 31 March 2001 has been decreased by £111,000 and shareholders' funds at 31 March 2001 have been reduced by £1,890,000.

Expenditure incurred on long term engineering works at United Kingdom landfill sites has been classified as tangible fixed assets in 2002. Previously this expenditure had been recharged through the intercompany account. A prior year adjustment has been made to increase the cost of tangible fixed assets by £3,204,000 and accumulated depreciation by £1,701,000 as at 31 March 2001 with a corresponding adjustment to intercompany of £1,503,000. The depreciation charge for 2001 has been increased by £641,000 with a corresponding adjustment to other costs of sales. There was no net impact on the reported profits for 2001. The Directors' believe that the revised classification more appropriately reflects the nature of the expenditure which is then amortised over the relevant usage at the landfill site.

(c) Turnover

Turnover represents the invoiced value of waste streams, power generated, and other services provided including landfill tax but excluding value added tax. Turnover is recognised when processing occurs or the service is provided.

(d) Goodwill

Goodwill arises when the cost of acquiring subsidiaries and businesses exceeds the fair value attributed to the net assets acquired. Capitalised goodwill is written off over its useful life in accordance with FRS 10. The useful life of goodwill is not expected to exceed 20 years. The profit or loss on disposal or closure of a business is calculated after taking into account any goodwill previously written off to reserves prior to the adoption of FRS 10.

1 ACCOUNTING POLICIES - continued

(e) Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation, except for freehold land which is not depreciated, and less any provision for impairment.

(i) Land & Buildings and Plant & Machinery

Depreciation is provided on assets other than land to write off their cost by equal annual instalments over their estimated useful economic lives. The expected lives are:

Buildings

50 years

Plant & machinery

3 to 10 years

(ii) Landfill

Acquisition, the discounted cost of final site restoration and commissioning costs are capitalised and written off over the operational life of each site based on the amount of void space consumed.

(f) Research and development

Expenditure is written off in the year in which it is incurred.

(g) Pensions

The cost of providing retirement pensions and related benefits is charged to the profit and loss account over the expected working lives of the pension scheme members currently in service. Any differences between the actuarial valuation of the scheme and the value of assets in the scheme are also charged or credited to the profit and loss account over the expected working lives of the scheme members. Differences and payments to the schemes are treated as assets or liabilities in the balance sheet.

(h) Leased assets

Where the Company has substantially all the risks and rewards of ownership of a leased asset, it is treated as a finance lease. Leased assets are included in tangible fixed assets at the total of the capital elements of payments during the lease term and the corresponding obligation is included in creditors. Depreciation is provided to write off the assets over the shorter of the lease term or expected useful life.

Rentals paid under operating leases are charged to the profit and loss account as incurred over the term of the lease.

(i) Site restoration provision

Full provision is made for the net present value (NPV) of the Company's unavoidable costs in relation to restoration liabilities at its landfill sites and this value is capitalised as a fixed asset. The Company continues to provide for the NPV of intermediate restoration costs over the life of its landfill sites, based on the quantity of waste deposited in the year.

1 ACCOUNTING POLICIES - continued

(j) Aftercare provision

Provision is made for the NPV of post closure costs based on the quantity of waste deposited in the year. Similar costs incurred during the operational life of the sites are written off directly and not charged against the provision.

(k) Discounting

All long term provisions for restoration and aftercare are calculated based on the NPV of the estimated future costs. The effects of inflation and unwinding of the discount element on existing provisions are reflected within the financial statements as a finance charge.

(I) Government grants

Capital grants are released to profit evenly over the estimated useful lives of the assets concerned.

(m) Stocks

Stocks are stated at the lower of cost (on a first in first out basis) and net realisable value.

(n) Deferred taxation

Deferred taxation is provided in full in respect of timing differences arising between the treatment of certain items for taxation and accounting purposes. Deferred tax assets in respect of trading tax losses are only recognised where the tax losses are expected to be recovered. Deferred taxation provisions have not been discounted.

2 SEGMENTAL INFORMATION

The turnover and operating profit are wholly attributable to the Company's business of waste management in the United Kingdom. All of the Company's business, turnover and operating profit relates to continuing operations.

3 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit is stated after charging/(crediting):

	<u>2002</u>	<u>2001</u> restated
	£'000	£'000
Depreciation of tangible fixed assets:		
- owned	3,313	3,847
Hire of plant and machinery held under operating leases	1,127	1,272
Operating lease property rentals	141	141
Gain on disposal of fixed assets	(70)	(74)

The auditors' remuneration for the period has been borne by a fellow group subsidiary.

4 DIRECTORS' EMOLUMENTS

The Directors were not remunerated for their services to the Company. The salaries of the Directors were paid by other Shanks Group undertakings and no remuneration is payable by Shanks Northern Limited for the current year.

5 EMPLOYEES

The average number of employees employed by the Company in waste management during the year was 264 (2001: 298). The total remuneration of employees comprised:

	<u>2002</u> £'000	<u>2001</u> £'000
Wages and salaries	5,940	6,600
Social security costs Other pension costs	535 199	635 201
	6,674	7,436

6 UNWINDING OF DISCOUNT

The unwinding of discount of £247,000 (2001: £197,000) relating to long term landfill liabilities (see Note 13) is separately disclosed on the face of the profit and loss account, as required by FRS 12.

7 TAXATION

Taxation charge based on the profits of the year is made up as follows:

	<u>2002</u>	2001
	£'000	restated* £'000
Corporation tax at 30% (2001: 30%)		
- current year	1,447	1,902
- prior year	(242)	•
Deferred taxation (see Note 13)	` ,	
- current year	734	(162)
- prior year	242	-
		
	2,181	1,740

^{* 2001} comparative figures have been restated - see Note 1 for details.

7 TAXATION - continued

The tax assessed for the period is lower than the United Kingdom standard rate of corporation tax of 30% (2001: 30%). The differences are explained below:

		<u>2002</u> £'000	<u>2001</u> £'000
	Profit on ordinary activities before tax	4,209 =	5,865 ————
	Tax charge based on UK tax rate Tax effect of the following items:	1,263	1,760
	Expenses not deductible for tax purposes	247	134
	Adjustment to tax charge in respect of prior periods	(242)	-
	Other timing differences	(63)	8
	Corporation tax charge for the period	1,205 =	1,902
8	DIVIDENDS	<u>2002</u> £'000	<u>2001</u> £'000
	Interim dividend paid Final dividend proposed	- -	958 8,659
		-	9,617

9 TANGIBLE FIXED ASSETS

	and and ouildings £'000	Landfill <u>sites</u> £'000	Plant and machinery £'000	<u>Total</u> £'000
Cost: At 31 March 2001 - as previously reported Prior year adjustment (see Note 1)	3,378 -	12,013 3,204	36,688 -	52,079 3,204
At 31 March 2001 - restated Additions Disposals Transfers with fellow group companies Reclassification Reassessment of restoration costs	3,378 741 - 1,436 (2,145)	15,217 (77) (2,954) 6,732 2,300	36,688 6,235 (2,125) 160 (4,587)	55,283 6,976 (2,202) (1,358) 2,300
At 31 March 2002	3,410	21,218	36,371	60,999
Depreciation: At 31 March 2001 - as previously reported Prior year adjustment (see Note 1)	140	5,534 1,701	20,797	26,471 1,701
At 31 March 2001 - restated Charge for the year Disposals Transfers with fellow group companies	140 41 -	7,235 220 - -	20,797 3,052 (1,561) (641)	28,172 3,313 (1,561) (641)
At 31 March 2002	181	7,455	21,647	29,283
Net book value: At 31 March 2002	3,229	13,763	14,724	31,716
At 31 March 2001 - restated	3,238	7,982	15,891	27,111

9 TANGIBLE FIXED ASSETS - continued

The net book value of land and buildings comprises:

	<u>2002</u> £'000	<u>2001</u> £'000
Freehold Long leasehold	3,129 100	3,138 100
	3,229	3,238

The prior year adjustment arises in respect of expenditure incurred on long term engineering works at United Kingdom landfill sites. Previously this expenditure had been classified as a prepayment debtor. The Directors' believe that the revised classification more appropriately reflects the nature of the expenditure which is then amortised over the relevant usage at the landfill site.

10 INVESTMENTS

	Shares in subsidiary <u>undertakings</u> £'000
Cost: As at 31 March 2001 and 31 March 2002	554
Provision for diminution in value: As at 31 March 2001 and 31 March 2002	(532)
Net book value: As at 31 March 2001 and 31 March 2002	22

10 INVESTMENTS - continued

The Company had the following investments in subsidiary undertakings:

	Country of registration	Type of shares	Type of business	Proportion of shares held
Airdriehill Quarries Limited	Scotland	Ordinary	Dormant	100%
D&D Environmental Services Limited	Scotland	Ordinary	Dormant	100%
Shanks & McEwan Limited	Scotland	Ordinary	Dormant	100%
Shanks & McEwan (Greengairs		•		
Power Generation) Limited	England	Ordinary	Dormant	100%

The Directors are of the opinion that the value of investments in subsidiary undertakings and other investments are not less than the amounts at which they are recorded in the balance sheet.

11 STOCK

		<u>2002</u> £'000	<u>2001</u> £'000
	Property held for resale	83 	83
12	CREDITORS: Amounts falling due within one	year	
		<u>2002</u>	<u>2001</u>
		£'000	restated £'000
	Amounts owed to group undertakings Corporation tax payable Proposed dividend	16,987 1,204 -	8,334 1,901 8,659
		18,191	18,894

The Company has granted to its bankers an unlimited guarantee and a right of set off against amounts outstanding on advances to its parent and fellow subsidiary undertakings.

13 PROVISIONS FOR LIABILITIES AND CHARGES

Deferred	Site		
taxation	restoration	Afterca <u>re</u>	<u>Total</u>
restated			·
£'000	£'000	£'000	£'000
945	132	3,345	4,422
1,890	-	· -	1,890
,			
2,835	132	3,345	6,312
-	1,118	(67)	1,051
-	-	247	247
976	-	-	976
_	(1,294)	-	(1,294)
-	2,300	-	2,300
3,811	2,256	3,525	9,592
			
	14xation restated £'000 945 1,890 2,835	taxation restarted restoration £'000 £'000 945 132 1,890 - 2,835 132 - 1,118 - - 976 - - (1,294) - 2,300	taxation restoration Aftercare restated £'000 £'000 £'000 945 132 3,345) 1,890 - - 2,835 132 3,345 - - 247 976 - - - (1,294) - - 2,300 -

Site Restoration

Site Restoration provision relates to the cost of intermediate and final capping and covering of landfill sites. These costs are expected to be paid over a period of up to twenty five years from today. These costs may be impacted by a number of factors including changes in legislation and technology.

Aftercare

The total post closure costs of landfill sites, including such items as monitoring, gas and leachate management and licensing, have been estimated by management based on current best practice and technology available. These costs may be impacted by a number of factors including changes in legislation and improvements in technology. The dates of payments of these aftercare costs are uncertain but are anticipated to be over a period of approximately thirty years from closure of the relevant landfill site.

Deferred taxation

The deferred taxation provision together with the full potential liability for all timing differences is made up as follows:

	<u>2002</u> £'000	<u>2001</u> £'000
Accelerated capital allowances Other timing differences	2,983 828 ———	2,039 796
	3,811	2,835

14 SHARE CAPITAL

	Authorised, allotted, called up and fully paid: 3,500,000 Ordinary shares of £1 each	<u>2002</u> £'000	<u>2001</u> £'000
		3,500 =	3,500
15	RESERVES		Profit and loss account restated £'000
	At 1 April 2001 - as previously reported Prior year adjustment (see Note 1)		400 (1,890)
	At 1 April 2001 - restated Retained profit for the year		(1,490) 2,028
	At 31 March 2002		538

The cumulative goodwill written off reserves from continuing businesses is £5,040,000 (2001: £5,040,000).

16 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	<u>2002</u>	2001 restated
	£'000	£'000
Profit for the financial year Dividends	2,028 -	4,125 (9,617)
Net addition/(reduction) to shareholders' funds	2,028	(5,492)
Opening shareholders' funds - as previously reported Prior year adjustment (see Note 1)	3,900 (1,890)	9,503 (2,001) ————
Opening shareholders' funds - restated	2,010	7,502
Closing shareholders' funds	4,038	2,010 ====

17 COMMITMENTS UNDER OPERATING LEASES

The annual commitments under operating leases for buildings are as follows:-

	<u>2002</u> £'000	<u>2001</u> £'000
Leases expiring:	2.000	2000
Within one year	-	10
Between two and five years	9	-
Over five years	215	95
	224	105

18 PENSION COMMITMENTS - current SSAP 24 basis

The Company along with other companies in the Shanks Group, participates in funded pension arrangements providing benefits based on final salary. The assets are held separately from those of the group companies and are invested by professional investment managers. The contributions are determined by a qualified actuary on the basis of a triennial valuation using the Projected Unit Method. The pension charge for the year was £199,000 (2001: £201,000). Details of the latest actuarial value of the scheme on 5 April 2000 are given in the accounts of Shanks Group plc.

19 PENSION COMMITMENTS - FRS 17 basis

Whilst the Company continues to account for pension costs in accordance with SSAP 24 - Accounting for pension costs, under FRS 17 - Retirement Benefits the transitional disclosures set out below are required.

The employees of the Company participate in the Shanks Group Pension Scheme, which is a funded, managed, defined benefit scheme, the costs of which are fully provided in accordance with the regular recommendations of a professionally qualified independent actuary. The Company is unable to identify the share of the underlying assets and liabilities of the Group scheme that relates to its business and is permitted under FRS 17 to treat this scheme as a defined contribution scheme. Full disclosures relating to the Group's pension schemes are contained in the financial statements of Shanks Group plc.

20 CONTINGENT LIABILITIES

The Company has granted to its bankers an unlimited guarantee and a right of set off against accounts outstanding on advances to its parent and fellow subsidiary undertakings. The Company has in normal course of business given guarantees and performance bonds relating to the Company's own contracts.

21 RELATED PARTY TRANSACTIONS

As permitted by FRS8, the Company, being a wholly owned subsidiary of another company which prepares a statement of related party transactions including that of this Company, has not prepared such a statement itself.

22 CASH FLOW STATEMENT

As permitted by paragraph 8(c) of FRS1 (revised 1996), the Company, being a wholly owned subsidiary of another company which prepares a cash flow statement including that of this Company, has not prepared such a statement itself.

23 IMMEDIATE & ULTIMATE PARENT COMPANY

The immediate holding company is Shanks & McEwan (Waste Services) Limited. The ultimate parent company is Shanks Group plc, a company registered in Scotland. Copies of the group accounts may be obtained from the Company Secretary, Shanks Group plc, Astor House, Station Road, Bourne End, Buckinghamshire, SL8 5YP.