BRIDGEND GARAGE LIMITED

STRATEGIC REPORT, REPORT OF THE DIRECTORS AND

AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

Martin Aitken & Co Ltd Statutory Auditor Chartered Accountants Caledonia House 89 Seaward Street Glasgow G41 1HJ

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STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2020

The directors present their strategic report for the year ended 31 March 2020.

The results for the year and financial position of the company are as shown in the annexed financial statements.

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and nature of our business and is written in the context of the risks and uncertainties we face.

Review of business

Our key financial performance indicators are those that communicate the financial performance and strength of the company as a whole. They are turnover, gross margin, operating profit and net assets.

Vehicle sales and associated turnover has increased slightly to £30.9m (2019: £30.8m) this year along with an increase in gross profit margin from 16.3% to 16.5%. Net assets at 31 March 2020 have risen to £10.4 million from £9.84 million.

We used the drop in business levels immediately after the year end due to the pandemic and national lockdown to embark on a programme of refurbishment throughout our mechanical workshops, upgrading of equipment and improvement of our facilities.

We also heavily invested in new custom built indoor photobooths at every branch to facilitate the increase in 'online' business to enhance photo & video to showcase our car & commercial stock.

We used the downturn to invest in the future of the business that would have been, practically, very difficult in normal circumstances.

Principal risk and uncertainty

The principal risks and uncertainties facing the company are competition from other suppliers - we feel that the service provided and scale of our operations mitigates this risk - and the wider economic issues relating to the Covid-19 pandemic and Brexit that continue to cause uncertainty in the consumer marketplace.

The company's resilience was clearly tested during the each of the national lockdowns and it is clear that our inherent strength allowed Bridgend Garage to perform to an acceptable level in extreme market conditions.

We are however, continually reinvesting to strengthen the company and have sufficient resources to cope with any normal fluctuations in activity.

Future developments

Margins and staff costs are controlled by careful planning and budgeting and continuing ongoing review, to ensure efficiency. Our overheads are held to a minimum to maximise the value offering to our customers and to maintain a strong customer base. The directors will continue to monitor costs and performance, seeking further efficiency gains wherever possible. As methods of viewing and buying cars may have changed during the last 12 months we are content that our methods of promotion and delivery of service continue to be at the forefront of the market.

Financial instruments

The company has a normal level of exposure to price, credit, liquidity and cash flow risks arising from funding activities which are conducted in sterling.

ON BEHALF OF THE BOARD:

A D McLaughlan - Director

26 March 2021

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2020

The directors present their report with the financial statements of the company for the year ended 31 March 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of car sales and after sales services.

DIVIDENDS

The total distribution of dividends for the year ended 31 March 2020 will be £ 96,586.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2019 to the date of this report.

A A P McLaughlan D S McLaughlan A D McLaughlan

DISCLOSURE IN THE STRATEGIC REPORT

The company has chosen in accordance with s.414C(11) Companies Act 2006 to set out in the company's strategic report information required by Schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 to be contained in the director's report. It has done so in respect of financial instruments.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors, the Strategic Report and the financial statements in accordance with applicable laws and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the company and of the profit and loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2020

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

A D McLaughlan - Director

26 March 2021

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BRIDGEND GARAGE LIMITED

Opinion

We have audited the financial statements of Bridgend Garage Limited (the 'company') for the year ended 31 March 2020 which comprise the Profit and Loss Account, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BRIDGEND GARAGE LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ewen F Dyer (Senior Statutory Auditor) for and on behalf of Martin Aitken & Co Ltd Statutory Auditor Chartered Accountants Calcdonia House 89 Seaward Street Glasgow G41 1HJ

26 March 2021

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2020

	Notes	2020 £	2019 £
TURNOVER		30,977,599	30,820,700
Cost of sales GROSS PROFIT		<u>(25,853,725)</u> 5,123,874	<u>(25,811,782)</u> 5,008,918
Administrative expenses		(5,939,068) (815,194)	(5,426,192) (417,274)
Other operating income OPERATING PROFIT	3 5	<u>1,632,941</u> 817,747	1,526,665 1,109,391
Interest receivable and similar income		<u>119,230</u> 936,977	105,726 1,215,117
Interest payable and similar expenses PROFIT BEFORE TAXATION	6	(65,856) 871,121	(48,218) 1,166,899
Tax on profit PROFIT FOR THE FINANCIAL YEAR	7	(175,253) 695,868	(233,104) 933,795

OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2020

	Notes	2020 £	2019 £
PROFIT FOR THE YEAR		695,868	933,795
OTHER COMPREHENSIVE INCOME TOTAL COMPREHENSIVE INCOME FOR	t.	-	
THE YEAR		695,868	933,795

BALANCE SHEET 31 MARCH 2020

FIXED ASSETS Intangible assets 9 (363,668) (376,066) Tangible assets 10 3,812,834 3,034,708 Investment property 11 232,250 297,250 Investment property 11 232,250 297,250 Investment property 12 9,027,389 9,495,426 Debtors 13 1,429,303 1,600,122 Cash at bank and in hand 1,207,018 225,538 Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS TOTAL ASSETS LESS CURRENT LIABILITIES 17 187,356 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047 STUADE HOLD DEBEY, ELINDS			202	0	2019)
Intangible assets 9		Notes	£	£	£	£
Tangible assets	FIXED ASSETS					
Investment property	Intangible assets	9		(363,668)		(376,066)
CURRENT ASSETS Stocks 12 9,027,389 9,495,426 Debtors 13 1,429,303 1,600,122 Cash at bank and in hand 1,207,018 225,538 CREDITORS 11,321,086 Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT LIABILITIES 17 187,356 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	Tangible assets	10		3,812,834		3,034,708
CURRENT ASSETS Stocks 12 9,027,389 9,495,426 Debtors 13 1,429,303 1,600,122 Cash at bank and in hand 1,207,018 225,538 11,321,086 11,321,086 CREDITORS Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT LIABILITIES 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	Investment property	11		232,250		297,250
Stocks				3,681,416		2,955,892
Debtors	CURRENT ASSETS					
Cash at bank and in hand 1,207,018 225,538 CREDITORS 11,663,710 11,321,086 Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	Stocks	12	9,027,389		9,495,426	
11,663,710	Debtors	13	1,429,303		1,600,122	
CREDITORS Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	Cash at bank and in hand		1,207,018	_	225,538	
Amounts falling due within one year 14 4,719,430 4,406,534 NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047			11,663,710		11,321,086	
NET CURRENT ASSETS 6,944,280 6,914,552 TOTAL ASSETS LESS CURRENT LIABILITIES 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047						
TOTAL ASSETS LESS CURRENT LIABILITIES 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 160,011 Revaluation reserve 19 150,000 150,000 9,529,047	Amounts falling due within one year	14	4,719,430	_	4,406,534	
LIABILITIES 10,625,696 9,870,444 PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047				6,944,280		6,914,552
PROVISIONS FOR LIABILITIES 17 187,356 31,386 NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	TOTAL ASSETS LESS CURRENT					
NET ASSETS 10,438,340 9,839,058 CAPITAL AND RESERVES 2 160,011 Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	LIABILITIES			10,625,696		9,870,444
CAPITAL AND RESERVES Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	PROVISIONS FOR LIABILITIES	17		187,356		31,386
Called up share capital 18 160,011 160,011 Revaluation reserve 19 150,000 150,000 Profit and loss account 19 10,128,329 9,529,047	NET ASSETS			10,438,340		9,839,058
Revaluation reserve 19 150,000 Profit and loss account 19 10,128,329 9,529,047	CAPITAL AND RESERVES					
Revaluation reserve 19 150,000 Profit and loss account 19 10,128,329 9,529,047	Called up share capital	18		160,011		160.011
Profit and loss account 19 10,128,329 9,529,047	• •			,		,
	Profit and loss account	19		*		,
SHAKEHULDENS FUNDS 10,436,340 9,639,038 9,639,038	SHAREHOLDERS' FUNDS			10,438,340		9,839,058

The financial statements were approved by the Board of Directors and authorised for issue on 26 March 2021 and were signed on its behalf by:

A D McLaughlan - Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020

	Called up share capital £	Profit and loss account £	Revaluation reserve	Total equity £
Balance at 1 April 2018	160,011	8,611,252	150,000	8,921,263
Changes in equity Dividends Total comprehensive income Balance at 31 March 2019	160,011	(16,000) 933,795 9,529,047	- - 150,000	(16,000) 933,795 9,839,058
Changes in equity Dividends Total comprehensive income Balance at 31 March 2020	- 160,011	(96,586) 695,868 10,128,329	150,000	(96,586) 695,868 10,438,340

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2020

		2020	2019
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	2,785,347	(361,287)
Interest paid		(65,856)	(48,218)
Tax paid		(246,923)	(292,401)
Net cash from operating activities		2,472,568	(701,906)
Cash flows from investing activities			
Purchase of tangible fixed assets		(886,126)	(486,309)
Sale of investment property		71,611	=
Interest received		119,230	105,726
Net cash from investing activities		(695,285)	(380,583)
Cash flows from financing activities			
New loans in year		737,835	1,278,387
Loan repayments in year		(909,615)	(916,703)
Amount introduced by directors		-	342,000
Amount withdrawn by directors		(12,799)	(370,605)
Equity dividends paid		<u>(96,586)</u>	(16,000)
Net cash from financing activities		(281,165)	317,079
Increase/(decrease) in cash and cash equivaler Cash and cash equivalents at beginning of	nts	1,496,118	(765,410)
year	2	(302,144)	463,266
Cash and cash equivalents at end of year	2	1,193,974	(302,144)

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2020

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2020	2019
	£	£
Profit before taxation	871,121	1,166,899
Depreciation charges	95,602	95,602
(Profit)/loss on disposal of fixed assets	(6,611)	6,320
Increase in provisions	141,280	=
Finance costs	65,856	48,218
Finance income	(119,230)	(105,726)
	1,048,018	1,211,313
Decrease/(increase) in stocks	468,037	(1,813,848)
Decrease/(increase) in trade and other debtors	170,819	(381,952)
Increase in trade and other creditors	1,098,473	623,200
Cash generated from operations	2,785,347	(361,287)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 2020

	31/3/20	1/4/19
	£	£
Cash and cash equivalents	1,207,018	225,538
Bank overdrafts	(13,044)	(527,682)
	1,193,974	(302,144)
Year ended 31 March 2019		,
	31/3/19	1/4/18
	£	£
Cash and cash equivalents	225,538	676,050
Bank overdrafts	(527,682) _	(212,784)
	(302,144)	463,266

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2020

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1/4/19 £	Cash flow £	At 31/3/20
Net cash			
Cash at bank and in hand	225,538	981,480	1,207,018
Bank overdrafts	(527,682)	514,638	(13,044)
	(302,144)	1,496,118	1,193,974
Debt	 -		
Debts falling due within 1 year	(814,601)	171,780	(642,821)
· ·	(814,601)	171,780	(642,821)
Total	(1,116,745)	1,667,898	551,153

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

1. STATUTORY INFORMATION

Bridgend Garage Limited is a private limited company incorporated in Scotland. The registered office is Riverside Complex, Glasgow Road, Kilwinning, Ayrshire, KA13 7JB.

The financial statements are presented in Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. There were no material departures from that standard. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

Going concern

Due to the ongoing Coronavirus pandemic, the company expects to endure potentially deteriorating economic and trading effects as a result. The directors are constantly monitoring the pandemic and the effects on the company of the nationwide lockdown. The directors are working closely with key management and staff to ensure the the company continues to operate profitably.

After reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate reserves to continue in operational existence for the foreseeable future. The company therefore continues to adopt the going concern basis in preparing its financial statements despite the uncertainty caused by the ongoing pandemic.

Information and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis.

Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements

The company considers on an annual basis the judgements that are made by management when applying its significant accounting policies that would have the most significant effect on amounts that are recognised in the financial statements.

The directors consider there are no such significant judgements.

Provisions

Provisions are recognised when the company has a legal or constructive obligation at the reporting date as a result of a past event, it is probable that the company will be required to settle the obligation and the amount of the obligation can be reliably estimated. Provisions are recognised at the best estimate of the amount required to settle the obligation at the reporting date.

The company offers its own warranty products on cars sold. The company has an obligation to carry out repairs for those warranties with a guarantee period remaining at the balance sheet date. The warranty provision reflects the estimated liability at the balance sheet date, based on experiential outcomes in prior years.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES - continued

Turnover

Turnover represents the total invoice value, excluding value added tax, of goods and services rendered during the year including car sales, parts and services sales. The company's policy is to recognise a sale when substantively all the risks and rewards in connection with the goods and services have been passed to the buyer.

Finance commission and volume bonus

The company acts as agent on behalf of various finance companies for the arrangement of finance for its customers to purchase its products. Commission earned is recognised when the customer draws down the finance.

Warranty income

The company offers its own warranty products on cars sold with a guarantee period typically ranging from 3 months to 2 years, Income is recognised on a straight-line basis over the warranty period which commences on delivery of the car.

Goodwill

Goodwill is the difference between the amount paid on the acquisition of a business and the aggregate fair value of its separate net assets. Negative goodwill arising is recognised in the profit and loss account over the periods in which the non-monetary assets acquired are depreciated or when these assets are sold. This is amortised over the useful life which is considered to be 50 years.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life.

Heritable property - 2% straight line

Plant and machinery - 20% on reducing balance
Fixtures and fittings - 20% on reducing balance
Motor vehicles - 25% on reducing balance

Land included in heritable property is not depreciated.

Fixed assets are included in the financial statements at cost less accumulated depreciation and impairment.

Impairment of non-financial assets

At each reporting date non-financial assets not carried at fair value, like goodwill and plant, property and equipment, are reviewed to determine whether there is an indication that an asset may be impaired. If there is an indication of possible impairment, the recoverable amount which is the higher of value in use and the fair value less cost to sell, is estimated and compared with the carrying amount. If the recoverable amount is lower, the carrying amount of the asset is reduced to its recoverable amount and an impairment loss is recognised immediately in profit and loss.

Government grants

Government grants relating to revenue expenditure are recognised in income on a systematic basis over the periods in which the entity recognises the related costs for which the grant is intended to compensate. Grants that become receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs shall be recognised in the income in the period in which it becomes receivable.

Grants related to the purchase of assets are recognised on a systematic basis over the useful life of the underlying assets that were acquired with the grant.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES - continued

Investment property

All of the company's properties are held for long-term investment. Investment properties are accounted for as follows:

- (i) Investment properties are initially recognised at cost which includes purchase cost and any directly attributable expenditure.
- (ii) Investment properties whose fair value can be measured reliably are measured at fair value. The surplus or deficit on revaluation is recognised in the profit and loss account accumulated in the profit and loss reserve unless a deficit below original cost, or its reversal, on an individual investment property is expected to be permanent, in which case it is recognised in the profit and loss account for the year.
- (iii) Deferred taxation is provided on any gains at the rate expected to apply when a property is sold.

Stocks

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell. Replacement cost of stock would not be materially different.

Work in progress which relates to vehicle repairs is incorporated at cost for labour and parts.

Parts stock held on consignment from suppliers is included in stock where the principal terms of the agreement substantially transfer the risks and benefits of the stock to the company.

Financial instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans to other third parties and loans to and from related parties.

Debt instruments like loans and other accounts receivable and payable are initially measured at present value of the future payments and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and trade creditors, are measured, initially and subsequently, at the undiscounted amount of cash or other consideration expected to be paid or received.

Financial assets measured at cost and amortised cost are assessed at the end of each reporting period for evidence of impairment and if found, an impairment loss is recognised in profit or loss.

Tavation

Taxation represents the sum of tax currently payable and deferred tax. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

The charge for taxation takes into account taxation deferred as a result of timing differences between the treatment of certain items for taxation and accounting purposes. In general, deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date. However, deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred taxation is measured on a non-discounted basis at the tax rates that are expected to apply in the periods in which the timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

With the exception of changes arising on the initial recognition of a business combination, the tax expense is presented either in profit or loss, other comprehensive income or statement of changes in equity depending on the transaction that resulted in the tax expense.

Deferred tax liabilities are presented within provisions for liabilities and deferred tax assets within debtors.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The company pays into the personal pensions of certain employees and the directors. Contributions payable for the year are charged to profit or loss in the period to which they relate.

Operating leases

Rentals paid under operating leases are charged to the profit and loss on a straight line basis over the period of the lease.

Rents receivable

Rents receivable under operating leases are credited to the profit and loss account on a straight line basis over the period of the lease.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

Finance agreements

The capital element of loans provided to customers to finance vehicle acquisitions are included as debtors in the balance sheet. The interest receivable in respect of these loan agreements is credited to the profit and loss account over the relevant period. The loans are secured over the vehicles concerned.

Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

3. OTHER OPERATING INCOME

		2020	2019
		£	£
	Rents received	72,000	80,500
	Finance commission and volume bonus	1,351,751	1,393,232
	Warranty income	129,707	19,933
	Other income	36,000	33,000
	Government grants	43,483	-
		1,632,941	1,526,665
4.	EMPLOYEES AND DIRECTORS		
		2020	2019
		£	£
	Wages and salaries	3,716,431	3,403,506
	Social security costs	318,572	294,533
	Other pension costs	67,875	91,593
		4,102,878	3,789,632

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

4. EMPLOYEES AND DIRECTORS - continued

The average number	C 1	1 1 1	C 11
The average number	At emplayees	during the vear	was as tollows.
The average number	OI CHIDIO 9 CC	authiz me yem	was as follows.

	2020	2019
Sales	34	32
After sales	101	111
Administration	22	23
	<u>157</u>	166

The key management personnel of the company comprise the directors and the Head of Finance. During the year, the total employee benefits for the key management personnel were £24,015 (2019 - £68,516).

	employee belief is for the key management personner were \$24,015 (2015).		
	Directors' remuneration	2020 £ 	2019 £ 37,116
	The number of directors to whom retirement benefits were accruing was as follows:		
	Money purchase schemes	1	1
5.	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting):		
	Depreciation - owned assets (Profit)/loss on disposal of fixed assets Goodwill amortisation Auditors' remuneration	2020 £ 108,000 (6,611) (12,398) 12,450	2019 £ 108,000 6,320 (12,398) 12,000
	Accountancy fees paid to auditors Auditors fees - tax	9,000 1,000	9,000 1,000
6.	INTEREST PAYABLE AND SIMILAR EXPENSES	2020	2019
	Interest on loans from group undertakings	£ 65,856	£ 48,218
	and and and	<u>65,856</u>	48,218

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

7. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	2020 €	2019 £
Current tax:		
UK corporation tax	160,517	229,801
Under provision in previous		
years	46	299
Total current tax	160,563	230,100
Deferred tax	14,690	3,004
Tax on profit	175,253	233,104

UK corporation tax has been charged at 19% (2019 - 19%).

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2020 £	2019 £
Profit before tax	871,121 _	1,166,899
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	165,513	221,711
Effects of:		
Depreciation in excess of capital allowances	9,684	8,533
Adjustments to tax charge in respect of previous periods	46	299
excess of capital allowances		
(Profit)/loss on disposals	(1,256)	1,201
Disallowed expenses	1,023	1,360
Chargeable gains	243	
Total tax charge	175,253	233,104

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

8. **DIVIDENDS**

9.

At 31 March 2020

At 31 March 2019

DIVIDENDS	2020 £	2019 £
Ordinary shares of £1 each	00.507	
Final P. Ordinary chara of £1	80,586	-
B Ordinary share of £1 Interim	2,000	2,000
C Ordinary share of £1	2,000	2,000
Interim	2,000	2,000
D Ordinary share of £1	_,,,,,	_,
Interim	2,000	2,000
E Ordinary share of £1		•
Interim	2,000	2,000
F Ordinary share of £1		
Interim	2,000	2,000
G Ordinary share of £1		
Interim	2,000	2,000
H Ordinary share of £1	2.000	2.000
Interim	2,000	2,000
I Ordinary share of £1 Interim	2,000	2,000
Inter ini	<u></u>	<u> </u>
INTANGIBLE FIXED ASSETS		
THE AGE TO A SECTION ASSETS		Goodwill £
COST		
At I April 2019		
and 31 March 2020		<u>(619,893</u>)
AMORTISATION		
At 1 April 2019		(243,827)
Amortisation for year		(12,398)
At 31 March 2020		<u>(256,225</u>)
NET BOOK VALUE		

Negative goodwill arises on the acquisition of a business in 1999 and is being released to the profit and loss account in line with the depreciation of the related assets. The goodwill figure arises as the separable value of the assets acquired exceeded the amount paid for the business.

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(363,668)

(376,066)

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

10. TANGIBLE FIXED ASSETS

			Fixtures		
	Heritable property £	Plant and machinery £	and fittings £	Motor vehicles £	Totals
COST	~		~		~
At 1 April 2019	3,693,221	426,098	315,158	60,954	4,495,431
Additions	854,683	1,262	26,357	3,824	886,126
At 31 March 2020	4,547,904	427,360	341,515	64,778	5,381,557
DEPRECIATION					
At 1 April 2019	842,385	305,169	271,523	41,646	1,460,723
Charge for year	62,400	20,400	19,200	6,000	108,000
At 31 March 2020	904,785	325,569	290,723	47,646	1,568,723
NET BOOK VALUE			_		
At 31 March 2020	3,643,119	101,791	50,792	17,132	3,812,834
At 31 March 2019	2,850,836	120,929	43,635	19,308	3,034,708

Included in cost of heritable property is land of £550,000 (2019 - £550,000) which is not depreciated.

11. INVESTMENT PROPERTY

	Total
	£
FAIR VALUE	
At 1 April 2019	297,250
Disposals	(65,000)
At 31 March 2020	232,250
NET BOOK VALUE	
At 31 March 2020	232,250
At 31 March 2019	297,250

The investment properties are held for use under operating leases. The investment properties are valued by the directors, who are not professionally qualified valuers, at values which represent their opinion of the open market value. If properties were sold at these values, no tax charge would arise. The historical cost of the investment properties is £147,250.

12. STOCKS

	2020	2019
	£	£
Finished goods	8,886,307	9,387,707
Parts	141,082	107,719
	9,027,389	9,495,426

Stock recognised in cost of sales during the year as an expense was £25,853,725 (2019 - £25,811,782).

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

13.	DEBT	ORS

13.	DEDICKS	2020	2019
		£	£
	Amounts falling due within one year:		
	Trade debtors	792,964	655,689
	Amounts owed by group undertakings	242,793	242,793
	Other debtors	-	445,587
	Prepayments	66,144	30,978
		1,101,901	1,375,047
	Amounts falling due after more than one year:		
	Trade debtors	327,402	225,075
	Trade debiers		
	Aggregate amounts	1,429,303	1,600,122
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
17.	CREDITORS, AMOUNTS FALERING DUE WITHIN ONE TEAR	2020	2019
		£	£
	Bank loans and overdrafts (see note 15)	13,044	527,682
	Other loans (see note 15)	642,821	814,601
	Trade creditors	196,144	148,112
	Corporation tax	45,898	132,258
	Social security and other taxes	282,647	276,632
	Other creditors	1,215,554	406,126
	Amounts owed to group undertakings	1,861,838	1,453,186
	Directors' current accounts	351,334	364,133
	Accruals and deferred income	110,150	283,804
		4,719,430	4,406,534
15.	LOANS		
	An analysis of the maturity of loans is given below:		
		2020 £	2019 £
	Amounts falling due within one year or on demand:	r	r
	Bank overdrafts	13,044	527,682
	Other loans	642,821	814,601
	One loans	655,865	1,342,283
		<u> </u>	1,344,403

The bank overdraft is secured by a floating charge over the assets and undertakings of the company.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

16. LEASING AGREEMENTS

17.

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2020	2019
	£	£
Within one year	3,757	3,757
Between one and five years	9,393	13,150
·	13,150	16,907
PROVISIONS FOR LIABILITIES		
	2020	2019
	£	£
Deferred tax	46,076	31,386
Other provisions	141,280	-
	187,356	31,386
	Deferred	Warranty
	tax	provision
	£	£
Balance at 1 April 2019	31,386	_
Provided during year	· -	141,280
Accelerated capital allowances	14,690	
Balance at 31 March 2020	46,076	141,280

The company offers its own warranty products for cars sold, with a guarantee period typically varying from 3 months to 2 years. The company has an obligation to carry out repairs for those warranties with a guarantee period remaining at the balance sheet date. The warranty provision reflects the estimated liability at the balance sheet date.

18. CALLED UP SHARE CAPITAL

Allotted, is	ssued and	fully	paid:
--------------	-----------	-------	-------

Number:	Class:	Nominal value:	2020 £	2019 £
160,002	Ordinary	£1	160,002	160,002
1	A Ordinary	£1	1	1
1	B Ordinary	£1	1	1
1	C Ordinary	£1	1	1
1	D Ordinary	£1	1	1
1	E Ordinary	£1	1	1
1	F Ordinary	£1	1	1
1	G Ordinary	£1	1	1
1	H Ordinary	£1	1	1
1	I Ordinary	£1	1	1
			160,011	160,011

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2020

18. CALLED UP SHARE CAPITAL - continued

Ordinary shares have equal rights with regards to voting, participation and dividends.

A, B, C, D, E, F, G, H and I Ordinary shares are non-redeemable, non-voting, have rights to participate in all approved dividend distributions for that class of share and have no rights to participate in any capital distribution on winding up.

19. RESERVES

	Profit and loss account £	Revaluation reserve £	Totals £
At 1 April 2019	9,529,047	150,000	9,679,047
Profit for the year	695,868		695,868
Dividends	(96,586)		(96,586)
At 31 March 2020	10,128,329	150,000	10,278,329

20. PENSION COMMITMENTS

The company pays into the personal pensions of certain employees and the directors. The assets of the schemes are held separately from those of the company in independently administered funds. Contributions this year amounted to £67,875 (2019 - £91,593). The contributions outstanding at the year-end totalled £13,438 (2019 - £9,055).

21. ULTIMATE PARENT COMPANY

The holding company is Bridgend Holdings Limited, a company registered in Scotland.

Consolidated group accounts are available from Mr Daniel McLaughlan, Bridgend Garage Limited, East Road, Irvine, Avrshire.

22. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

The balance due by the company to the directors at 31 March 2020 is £351,334 (2019 - £364,133). The balance is interest free, unsecured and has no fixed repayment terms.

At the year end, £793,428 (2019 - £(445,587)) was owed to the company from a related company. The balance is interest free, unsecured and has no fixed repayment terms.

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