DIRECTORS' REPORT AND FINANCIAL STATEMENTS 30 SEPTEMBER 1996





REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 1996

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DIRECTORS AND OFFICERS

CHAIRMAN

Martin Graham Brown

DIRECTORS

Thomas Carr Adrian Colin Farnell Jonathan Michael Sweetman

SECRETARY

John Albert Lea

REGISTERED OFFICE

42 St Andrew Square Edinburgh EH2 2YE

PRINCIPAL OFFICE

The Quadrangle
The Promenade
Cheltenham
Gloucesteshire GL50 1PX

DIRECTORS' REPORT

The Directors present their annual report, together with the audited financial statements for the year ended 30 September 1996.

RESULTS

The results for the year are set out on page 9. The Directors recommend that a final dividend of £800,000 be paid (1995: £825,000). If this recommendation is approved at the Annual General Meeting, the accumulated loss for the year to 30 September 1996 will amount to £487,873.

BUSINESS REVIEW

The principal activity of the Company, which is a wholly owned subsidiary of Royal Bank Leasing Limited, is the provision of fixed asset finance usually involving individually structured facilities.

The Company will continue to operate in the fixed asset financing market.

DIRECTORS

The present Members of the Board of Directors are named on page 2.

At 30 September 1996, the Members of the Board of Directors were:-

Mr Martin Graham Brown

Mr Thomas Carr

Mr Adrian Colin Farnell

Mr Jonathan Michael Sweetman

During the year to 30 September 1996, no changes were made in the composition of the Board of Directors.

DIRECTORS' INTERESTS

No Director had any interest in the ordinary shares of the Company on 30 September 1996 nor on 1 October 1995.

The interests of the Directors at 30 September 1996 in the share or loan capital of the ultimate holding company, The Royal Bank of Scotland Group plc, or in the share or loan capital of its subsidiary companies are shown on page 5.

SUPPLIER PAYMENT POLICY

The Company is committed to maintaining a sound commercial relationship with its suppliers. Consequently, it is the Company's policy to negotiate and agree terms and conditions with its suppliers, which includes the giving of an undertaking by the Company to pay suppliers within 30 days of the date of invoice or such other agreed payment period.

AUDITORS

A Resolution to reappoint the Auditors, Coopers & Lybrand and to authorise the Directors to fix their remuneration, will be proposed at the Annual General Meeting.

By Order of the Board

A C Farnell Director

CHELTENHAM

20 November 1996

DIRECTORS' INTERESTS IN THE SHARE OR LOAN CAPITAL OF THE ROYAL BANK OF SCOTLAND GROUP plc AND SUBSIDIARY COMPANIES

The following Directors were beneficially interested in the 25p ordinary shares of The Royal Bank of Scotland Group plc, the ultimate holding company.

	At 1 October 1995 (or date of appointment if later)	At 30 September 1996
	<u>Shares</u>	Shares
M G Brown	3,077	6,028
T Carr	3,758	3,666
A C Farnell	630	1,420
J M Sweetman	4,430	6,970

Options to subscribe for 25p ordinary shares of The Royal Bank of Scotland Group plc granted to and exercised by Directors during the year to 30 September 1996 are included in the table below:-

	At 1 October 1995 (or date of appointment if later)	<u>Options</u> Number	Granted Price £	<u>Options</u> Number	Exercised Price £	At 30 September 1996
M G Brown	5,561	1,403	4.18	1,726	1.52	33,238
1,1 0 - 10	,	5,607	5.35	•		
		22,393	5.35			
T Carr	3,030	373	4.18	-	-	3,403
A C Farnell	3,291	825	4.18	-	-	4,116
J M Sweetman	8,404	693	4.18	2,072	1.52	7,025

No other Director had an interest in any of the preference shares of The Royal Bank of Scotland Group plc during the year to 30 September 1996.

In addition, during that period, none of the Directors held a beneficial interest in the loan capital of The Royal Bank of Scotland Group plc or in the share or loan capital of any of the other subsidiaries of The Royal Bank of Scotland Group plc.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to

select suitable accounting policies and then apply them consistently;

make judgements and estimates that are reasonable and prudent;

state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ACCOUNTING POLICIES

The financial statements on pages 9 to 14 are prepared on the basis of the principal accounting policies adopted by the Company described below and applicable Accounting Standards. Accounting policies have been applied consistently.

1 ACCOUNTING CONVENTION

The financial statements of the Company are prepared under the historical cost convention. In accordance with Schedule 4 of the Companies Act 1985, the Directors have adapted the prescribed formats of the financial statements as required by the special nature of the business.

2 GROSS EARNINGS UNDER FINANCE LEASES

Gross earnings under finance leases are recognised according to the actuarial after tax method whereby pre-tax and post-tax profits are allocated to accounting periods so as to give a constant periodic rate of return on the net cash investment. In order to preserve a consistent relationship between pre-tax profits and the taxation charge, equalisation adjustments are made between taxation and gross earnings which remove the distorting effects of the structure of some transactions and changes in the rate of Corporation Tax

3 HIRE PURCHASE INCOME

Total gross earnings under hire purchase contracts are allocated to accounting periods to give a constant periodic rate of return on the net cash investment.

4 PROGRESS PAYMENTS INCOME RECOGNITION

Where assets are subject to progress payments being made prior to the commencement of the primary lease period, anticipated rental income is credited to the profit and loss account during the construction period equivalent to an appropriate interest rate on the outstanding investment.

5 REGIONAL DEVELOPMENT GRANTS

Regional development grant income is credited to the profit and loss account in proportion to net cash invested.

6 FOREIGN CURRENCY

Assets or liabilities denominated in foreign currency are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated at an average rate for the period. Exchange differences arising on trading activities are included in operating profit.

7 DEFERRED TAXATION

Certain items of income and expenditure are accounted for in different periods for financial reporting purposes and for taxation purposes. Deferred taxation is provided on the liability method in respect of timing differences which are expected to result in a taxation liability in the foreseeable future.

ACCOUNTING POLICIES (Continued)

8 AMOUNTS RECEIVABLE UNDER FINANCE LEASES

Finance lease receivables are stated in the balance sheet at the amounts of the net cash investment in the leases.

9 HIRE PURCHASE RECEIVABLES

Hire purchase receivables are stated at rentals receivable less unexpired finance income.

10 CASH FLOW STATEMENT

The Company's ultimate holding company is The Royal Bank of Scotland Group plc, a company incorporated in Great Britain and registered in Scotland. Accordingly the Company is not required to produce a cash flow statement as prescribed in paragraph 8(c) of Financial Reporting Standard 1, Cash Flow Statements.

PROFIT AND LOSS ACCOUNT for the year ended 30 September 1996

CONTINUING OPERATIONS

	Note	£'000	1995 £'000
Gross earnings under finance leases Other income	3 4 _	3,076 2,343	5,924 2,351
		5,419	8,275
Finance charges	4	(3,538)	(2,190)
Operating expenses	4 _	(1,414)	(602)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	4	467	5,483
Taxation charge on profit on ordinary activities	5	(155)	(1,863)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		312	3,620
Dividend for the year		(800)	(825)
(ACCUMULATED LOSS)/RETAINED PROFIT FOR THE YEAR	12 =	(488)	2,795

There is no difference between the profit on ordinary activities before taxation and the accumulated loss for the year stated above and their historical cost equivalents.

The Company has no recognised gains and losses other than those included in the profits shown above and therefore no separate statement of total recognised gains and losses has been presented.

The notes on pages 11 to 14 form part of these accounts.

BALANCE SHEET At 30 September 1996

	Note	£'000	1995 £'000
CURRENT ASSETS			
Finance lease and hire purchase receivables due within one year Finance lease and hire purchase receivables due after more than one year Debtors	6 6 7	8,117 61,798 1,946	14,995 58,402 4,426
CURRENT LIABILITIES		71,861	77,823
Creditors: amounts falling due within one year	8 _	(9,436)	(12,933)
NET CURRENT ASSETS	-	62,425	64,890
TOTAL ASSETS LESS CURRENT LIABILITIES		62,425	64,890
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	8	(48,176)	(50,986)
PROVISIONS FOR LIABILITIES AND CHARGES			
Deferred taxation Deferred income	9 10	(6,603) (5)	(5,768) (7)
TOTAL NET ASSETS	:	7,641	8,129
CAPITAL AND RESERVES			
Called up share capital Reserves	11 12	10 7,631	10 8,119
EQUITY SHAREHOLDER'S FUNDS	13	7,641	8,129

On behalf of the Board:

The notes on pages 11 to 14 form part of these accounts.

NOTES ON THE ACCOUNTS

1 ULTIMATE HOLDING COMPANY

The Company is a wholly owned subsidiary of Royal Bank Leasing Limited. The Company's ultimate holding company is The Royal Bank of Scotland Group plc which is incorporated in Great Britain and registered in Scotland. Copies of the group accounts of The Royal Bank of Scotland Group plc may be obtained from the Company Secretary's office, The Royal Bank of Scotland Group plc, 42 St Andrew Square, Edinburgh, EH2 2YE.

2	TURNOVER	£'000	1995 £'000
	Capital cost of assets financed: Finance leases Hire purchase	16,004	35,910 9,376
		16,004	45,286
3	GROSS EARNINGS UNDER FINANCE LEASES		
	Rentals receivable Pre-tax equalisation Amortisation	6,745 26 (3,695) 3,076	11,308 34,712 (40,096) 5,924
4	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		
	Includes the following:		
	Other income: Hire purchase income Regional development grants Other income	2,260 2 81 2,343	2,199 4 148 2,351
	Finance charge: Interest payable to group undertakings	3,538	2,190
	Operating expenses: Bad debt charge/(credit) Management charge Other	1,000 413 1 1,414	(298) 390 510

NOTES ON THE ACCOUNTS

4	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (continued)	£	1995 £
	Included in the management charge from Royal Bank Leasing Limited are:	•	
	Directors' emoluments Auditors' remuneration - for audit services Staff costs	44,411 7,870 205,111	38,206 7,665 183,946
5	TAXATION	£'000	£'000
	Group relief: - current year receivable - prior year (receivable)/payable	(683) (7)	(284) 48
	Taxation equalisation	10	33,770
	Deferred taxation: - current year - prior year	828	(31,623) (48)
		155	1,863
6	The tax charge for the current year has been based on a Corporation Tax rate FINANCE LEASE AND HIRE PURCHASE RECEIVABLES	of 33% (1995 - 339	%).
	Amounts falling due within one year: Finance leases Hire purchase receivables	1,906 6,211	3,678 11,317
		8,117	14,995
	Amounts falling due after more than one year: Finance leases Hire purchase receivables	39,571 22,227 61,798	42,446 15,956 58,402
7	DEBTORS		
	Amounts falling due within one year:		
	Trade debtors Amounts due by group undertakings Other debtors	119 791 1,036	13 2,568 1,845
		1,946_	4,426_

NOTES ON THE ACCOUNTS

8	CREDITORS	£'000	1995 £'000
	Amounts falling due within one year:		
	Payments on account Amounts due to group undertakings Other creditors	765 8,240 431	2,588 9,609 736
		9,436	12,933
	Amounts falling due after more than one year:		
	Amounts due to group undertakings Between one and two years Between two and five years After more than five years	5,969 14,315 27,892 48,176	4,719 5,478 40,789 50,986
	A right of set-off exists over the Company's bank account with The Royal Ban against advances made to the Company's immediate holding company and its	ık of Scotland plc s subsidiaries.	
	The rates of interest applicable to those amounts due after more than five yes to inter bank rates for periods of three, six and twelve months.	ars will be by refere	ence
9	DEFERRED TAXATION		
	Full provision has been made for the potential amount of deferred taxation sl	hown below:	
	Capital allowances on finance lease receivables Other short term timing differences	6,933 (330)	5,768
		6,603	5,768
	Movements during the year:		
	At 1 October 1995 Charge to profit and loss account	5,768 <u>835</u>	
	At 30 September 1996	6,603	
10	DEFERRED INCOME		
	Regional development grants:		
	At 1 October 1995 Credit to profit and loss account	7 (2)	
	At 30 September 1996	5_	

NOTES ON THE ACCOUNTS

11	SHARE CAPITAL	Ordinary shares of £1 each 1995	
		£	£
	Authorised	1,000,000	1,000,000
	Allotted, called up and fully paid	10,000	10,000
12	RESERVES	£'000	
	At 1 October 1995 Accumulated loss for the year	8,119 (488)	
	At 30 September 1996	7,631	
13	RECONCILIATION OF SHAREHOLDER'S FUNDS		1995 £'000
	Profit for the financial year Dividend	312 (800)	3,620 (825)
	Net (reduction in)/addition to shareholder's funds	(488)	2,795
	Opening shareholder's funds	8,129	5,334
	Closing shareholder's funds	7,641	8,129

14 APPROVAL OF FINANCIAL STATEMENTS

The financial statements on pages 7 to 14 were approved by the Board of Directors on 20 November 1996.

REPORT OF THE AUDITORS

To the members of Royal Scot Leasing Limited

We have audited the financial statements on pages 7 to 14.

Respective responsibilities of directors and auditors.

As described on page 6 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion.

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion.

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 30 September 1996 and of its loss and total recognised gains and losses for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Coopers & Lybrand

Chartered Accountants and Registered Auditors

Coopena hybrand.

Gloucester

22 November 1996