Clyde Valley Control Systems Limited Company No: SCO69561

Accounts

For the year ended 31 May 1998



Hardie Caldwell (INCORPORATING PEACOCK & HENRY)

CHARTERED ACCOUNTANTS

Glasgow

DIRECTORS REPORT

FOR THE YEAR ENDED 31 MAY 1998

The directors have pleasure in presenting their report, together with the audited accounts for the year ended 31 May 1998.

Results and dividends

The profit for the year after taxation was £97,941(1997 - £41,780). The directors propose a final dividend of £28,221(1997 - £7,055) leaving £69,720 (1997 - £34,725) to be transferred to reserves.

Principal activities and review of business

The principal activities of the Company continue to be the design and manufacture of Electronic Test, Control and monitoring equipment together with associated services related to Electronic Personnel Hire and Client product rework and repair activities.

Due to the Company's on-going product design activities the sales of our data logger range are expected to grow over the next year, whilst our new range of Flash Drives is also expected to produce increased revenues, particularly in export markets.

Our new employee training facility is expected to provide a firm foundation for future growth in the Personnel Hire sector along with revenue in its own right for in-house training of Client's personnel.

The subsidiary did not trade in the year and group accounts have not been prepared in view of the insignificant amounts involved.

Future developments

The Company continues to devote considerable amounts to the research and development of new and improved products in order to fuel our future growth.

The Flash Drive range has been considerably broadened over the past period and sales of this product will continue to expand as the price of flash memory chips reduce.

A new version of the Data logger range is about to be introduced within the next few months which will strengthen growth potential and allow automation of presently hand built assemblies.

Our new training facility is expected to provide growth opportunities in the electronic training sphere whilst also providing support for our present personnel hire business.

Directors and their interests

The directors at any time during the year and their interests in the issued ordinary share capital of the company were as follows:

	31/5/98	31/5/97
T S M Palmer	7,540	7,540
J W Graham	7,540	7,540
J A Whittle	1,290	1,290
L Graham	540	540
S Middleton	-	-
I J Graham (co-opted 1/1/98)	-	-
A I Horne (co-opted 1/1/98 - resigned 30/7/98)	-	-

I J Graham was co-opted to the Board on 1 January 1998 and this appointment falls to be confirmed.

S Middleton retires by rotation and being eligible offers himself for re-election.

Year 2000

The Board have undertaken, but have not yet completed, an assessment of the risk that their business and operations will be adversely affected by what is known as the Year 2000 problem. They are currently identifying the primary areas of risk and how they may affect each area of operations. They will then replace or modify, if necessary, the Company's systems and equipment. This may involve the Company in additional expenditure, the amount of which has still be finally evaluated but it is not expected to be material.

Auditors

A resolution to re-appoint Hardie Caldwell, Chartered Accountants, as auditors will be put to the members at the Annual General Meeting.

Approved by the Board on 6 October 1998 and signed on its behalf

J A Whittle

James B. Whittle

Secretary

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the company's state of affairs at the end of the year and of its results for that period. In preparing those accounts the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

AUDITORS' REPORT TO THE SHAREHOLDERS OF CLYDE VALLEY CONTROL SYSTEMS LIMITED

We have audited the accounts on pages 5 to 14 which have been prepared under the accounting policies set out on page 8.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31 May 1998 and of its profit for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

Hardie Caldwell

Chartered Accountants and Registered Auditor

Hardie Staldwell

and Registered Auditor

Savoy Tower 77 Renfrew Street Glasgow G2 3BY

6 October, 1998

PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 MAY 1998

	Note		1997
		£	£
Turnover	2	3,684,232	3,055,769
Cost of sales		2,919,840	2,498,587
Gross profit		764,392	557,182
Distribution costs		12,122	11,278
Administrative expenses		634,909	502,617
		647,031	513,895
		117,361	43,287
Other operating income		1,780	2,055
Operating profit		119,141	45,342
Interest receivable		337	823
		119,478	46,165
Interest payable	3	9,380	4,359
Profit on ordinary activities before taxation	4	110,098	41,806
Taxation on profit on ordinary activities	6	12,157	26
Profit on ordinary activities after taxation		97,941	41,780
Proposed dividend	7	28,221	7,055
Profit for year		69,720	34,725
Statement of accumulated profit:			
Balance brought forward		355,485	320,760
Retained profit		69,720	34,725
Balance to reserves		425,205	355,485

The profit and loss account contains all the gains and losses recognised in the current and preceding year.

The notes on pages 8 to 14 form part of these accounts

BALANCE SHEET			
As at 31 May 1998	N T. 4.		1005
	Note	£	1997 £
Fixed assets			
Intangible assets	8	2	2
Tangible assets	9	272,599	199,642
Investment	10	1	1
		272,602	199,645
Current assets			
Stocks	11	140,603	156,538
Debtors	12	547,527	440,870
Cash at bank and in hand		42,074	1,738
		730,204	599,146
Creditors: Amounts falling due within one year			
Trade creditors		267,654	116,695
Bank overdraft	13	59,832	35,694
Corporation tax payable		7,126	1,957
Other taxes and social security costs		47,919	137,683
Other creditors	13	55,497	35,290
Amount due to subsidiary		1,748	1,312
Proposed dividend		28,221	7,055
		467,997	335,686
Net current assets		262,207	263,460
Total assets less current liabilities		534,809	463,105
Creditors: Amounts falling due after more than one year	14	5,623	15,725
		529,186	447,380
Deferred taxation	15	12,086	<u> </u>
Net assets		517,100	447,380
Capital and reserves			
Called up share capital	16	28,221	28,221
Reserves	17	488,879	419,159
Shareholders' Funds	21	517,100	447,380

Approved by the Board on 6 October 1998 and signed on its behalf

J W Graham Director

L Graham Director

The notes on pages 8 to 14 form part of these accounts

Cash Flow Statement For the year ended 31 May 1998			
	Note		1997
		£	£
Net cash inflow from operating activities	22	177,711	74,326
Returns on Investment and Servicing of Finance	23	(9,043)	(3,536)
Taxation		(1,957)	-
Capital expenditure and financial investment	24	(108,609)	(30,516)
Equity dividends paid		(7,055)	-
Financing	25	(34,849)	(30,782)
Increase in cash	26	16,198	9,492
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN I	У ЕТ D ЕВТ		
	Note		1997
		£	£
Increase in cash		16,198	9,492
Cash outflow from decrease in HP financing		34,849	30,782
Change in net debt resulting from cash flows		51,047	40,274
New HP agreements		(26,213)	(34,850)
Movement in net debt		24,834	5,424
Net debt as at 1 June 1997		(75,536)	(80,960)

The notes on pages 8 to 14 form part of these accounts.

Net debt as at 31 May 1998

26

(50,702)

(75,536)

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MAY 1998

1) Accounting policies

Accounting convention

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards except that the directors have taken advantage of certain exemptions available to medium-sized companies under the Companies Act 1985. The directors have also taken advantage of the exemption available under Section 248 of the Act not to prepare group accounts as the group which it heads qualifies as a medium sized group. The accounts therefore contain information about the company as an individual company and do not contain consolidated accounting information as the parent of a group.

Fixed assets

Fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at the following rates which are calculated to write down the assets to their estimated value at the end of their useful working lives:-

Plant & equipment

10% - 33.33% straight line

Office fittings & equipment

10% - 33.33% straight line

Motor vehicles

20% - 25% straight line

Plant & equipment

Additions in first 6 months receive a full year's charge.

Additions in second 6 months receive no charge.

Office fittings & equipment

As above

Motor vehicles

- Depreciated from month of purchase to month of sale.

Leasing and hire purchase commitments

Assets obtained under hire purchase contracts are capitalised in the balance sheet and are depreciated over their useful lives.

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Intangible assets - Patents application

Expenditure on the registration of patents has been written off to revenue leaving a nominal value on the balance sheet.

Stocks and work in progress

Stocks are valued at the lower of cost and net realisable value. Work in progress is valued at material cost, direct labour and attributable overheads.

Government grants

Grants provided to assist with the purchase of fixed assets are released to revenue over the expected useful life of the assets concerned.

Grants provided to assist with the provision of jobs are released to revenue over a period of three years from the provision of the first job.

Deferred taxation

Deferred taxation is provided using the liability method on all timing differences to the extent that they are expected to reverse in the foreseeable future and calculated at present taxation rates.

Notes to the Accounts For the year ended 31 May 1998 (Cont'd)

2) Turnover

Turnover represents the total amount receivable for goods sold and services provided excluding value added tax.

An analysis of turnover by geographical market is given below.

			1997
		£	£
	United Kingdom	1,920,544	2,290,536
	Rest of Europe	1,600,544	765,233
	USA	163,144	
		3,684,232	3,055,769
3)	Interest payable		
	Bank overdraft	4,669	1,005
	Hire purchase	4,711	3,354
		9,380	4,359
4)	Profit on ordinary activities before taxation		
	This is stated after charging/(crediting):		
	Depreciation of owned fixed assets	42,959	36,753
	Depreciation of hire purchase assets	20,456	16,294
	Research and development expenditure	155,002	110,393
	(Profit) on sale of fixed assets	(1,550)	(200)
	Hire of equipment	1,162	124
	Operating lease rentals	14,193	13,242
	Auditors remuneration	4,130	4,030

Notes to the Accounts For the year ended 31 May 1998 (Cont'd)

5)	Staff costs		
		£	1997 £
	Directors remuneration - emoluments	130,947	96,123
	Salaries	1,764,043	1,889,641
	Social security costs	179,196	192,154
	Pension contributions (Note 19)	12,452	11,511
	Tonoron Commonatoria (1990-199)	2,086,638	2,189,429
		No.	No.
	Average monthly number employed including executive directors	116	116
	Directors emoluments		
	Fees	7,175	15,853
	Other emoluments	123,772	80,270
	Pension contributions	5,400	5,400
		136,347	101,523
6)	Taxation on profit on ordinary activities		
	Tax charge for year - 21% (1997 - 24%)	71	193
	Overprovision in previous year	-	(167)
	Deferred taxation	12,086	
		12,157	<u>26</u>
7)	Dividends		
	Payable		
	Ordinary dividend of £1.00 per share (1997 - £0.25 per share)	28,221	7,055
8)	Intangible assets		
	Patents at written down value	2	2

Notes to the Accounts
For the year ended 31 May 1998 (Cont'd)

9) Tangible assets

	Plant & Equipment £	Office Fittings & Equipment £	Motor Vehicles £	Total £
Cost				
As at 1 June 1997	204,961	234,546	116,764	556,271
Additions	56,015	71,424	12,000	139,439
Disposals	-	(3,067)	(10,252)	(13,319)
As at 31 May 1998	260,976	302,903	118,512	682,391
Depreciation				
As at 1 June 1997	121,332	185,584	49,713	356,629
Charge for year	19,127	20,795	23,493	63,415
Disposals	-	-	(10,252)	(10,252)
As at 31 May 1998	140,459	206,379	62,954	409,792
Net book value				
31 May 1998	120,517	96,524	55,558	272,599
31 May 1997	83,629	48,962	67,051	199,642

At 31 May 1998 the net book value of assets held under hire purchase contracts was £69,569 (1997 - £75,233).

10) Investment

This amount represents the investment by Clyde Valley Control Systems Limited in the ordinary share capital of its wholly owned subsidiary CVCS Distribution Limited, a company incorporated in Great Britain and registered in Scotland. The subsidiary did not trade in the year and group accounts have not been prepared for the reasons stated in both the Directors Report and the accounting policies.

11) Stocks

£	1997 £
117,686	118,534
12,917	18,004
10,000	20,000
140,603	156,538
	12,917 10,000

Notes to the Accounts
For the year ended 31 May 1998 (Cont'd)

ŕ		£	1997 £
	Trade debtors	523,690	432,011
	Other debtors	8,819	1,764
	Prepayments and accrued income	15,018	7,095
		547,527	440,870
13)	Other Creditors		
	Hire purchase creditors	27,321	25,855
	Accrued charges	28,176	9,435
		55,497	35,290

Bank Overdraft

The bank overdraft is repayable on demand and is secured by a floating charge on the assets of the company.

14) Obligations under hire purchase contracts

The maturity of these contracts and amounts payable are as follows:

Within one year (see note 13)	27,321	25,855
In the second to fifth years inclusive	5,623	15,725
	32,944	41,580

15) Deferred taxation

The provision of £12,086 is in respect of capital allowances in advance of depreciation.

16) Share capital

Share capital	Ordinary Shares		10½% Cumulative Convertible Participating Redeemable Preference Shares	
	1998 £	1997 £	1998 £	1997 £
Authorised share capital Shares of £1 each	30,000	30,000	70,000	70,000
Issued and fully paid	28,221	28,221	-	-

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MAY 1998 (CONT'D)

17) Reserves

		1997	
	£	£	
Share premium	61,534	61,534	
Capital Redemption Reserve	2,140	2,140	
Profit and loss account	425,205	355,485	
	488,879	419,159	

18) Capital commitments

Future capital expenditure not otherwise included in these accounts:		
Contracted for	47,640	
Authorised by the directors, not yet contracted for	-	25,000

19) Commitments under operating leases

The company is committed to make the following payments under operating leases during the next 12 months:

	1998	1998	1997
	Buildings	Plant & Other	Plant & Other
Expiring within one year	-	-	6,252
Expiring in the second to fifth years inclusive	30,000	9,204	14,916
Expiring over five years		-	

20) Pension contributions

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions paid by the company to the fund and amounted to £12,452 (1997 - £11,511).

21) Reconciliation of movement in shareholders funds

	Share Capital £	Share Premium £	Capital Redemption Reserve £	Profit & Loss Account £	Total ₤
At 1 June 1996	28,221	61,534	2,140	320,760	412,655
Profit for year	-	-	-	41,780	41,780
Dividends	-	-	-	(7,055)	(7,055)
At 31 May 1997	28,221	61,534	2,140	355,485	447,380
Profit for year	_	-	-	97,941	97,941
Dividends	-	_	-	(28,221)	(28,221)
At 31 May 1998	28,221	61,534	2,140	425,205	517,100

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MAY 1998 (CONT'D)

22) Reconciliation of operating profit to net cash flow from operating activities

)	Accountage of the second by the second secon		g		1997
				£	£
	Operating profit from continuing op	erations		119,141	45,342
	Depreciation	63,415	53,047		
	Profit on sale of tangible assets			(1,550)	(200)
	Decrease in stocks			15,935	62,896
	(Increase) in debtors			(99,602)	(36,899)
	Increase/(decrease) in creditors			79,936	(49,860)
	Increase in amounts owed to subsidi	ary company		436	
	Net cash inflow from continuing ope	erating activities		177,711	74,326
23)	Returns on investment and servici	ng of finance			
20)	Returns on investment and sorver	ng or manus			1997
				£	£
	Interest received			337	823
	Interest paid			(9,380)	(4,359)
				(9,043)	(3,536)
24)	Capital expenditure and financial	investment			
	Capital expenditure			(113,226)	(30,716)
	Proceeds from disposal of fixed asse	ets		4,617	200
				(108,609)	(30,516)
25)	Financing				
	Capital element of hire purchase pay	ments		34,849	30,782
26)	Analysis of movements in net debt	;			
		At	Cash	Other non cash	At
		31.5.97	Flow	changes	31.5.98
		£ (22.056)	£	£	£
	Cash at bank and in hand	(33,956)	16,198	- (26.212)	(17,758)
	Hire purchase	(41,580)	34,849	(26,213)	$\frac{(32,944)}{(50,702)}$
		<u>(75,536)</u>	51,047	(26,213)	(50,702)