

"Ray & Cos"

REGISTERED NUMBER: SC067046 (Scotland)

REPORT OF THE DIRECTORS AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2012
FOR
PARK'S OF HAMILTON (COACH HIRERS) LTD

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for the Year Ended 31 MARCH 2012

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PARK'S OF HAMILTON (COACH HIRERS) LTD

COMPANY INFORMATION
for the Year Ended 31 MARCH 2012

DIRECTORS:	D I Park I B Mackay G Donnachie H R A McAteer W Cumming R W Park A S Bryce M J Fisher M N Andrews
SECRETARY:	G Donnachie
REGISTERED OFFICE:	Park House 14 Bothwell Road Hamilton ML3 0AY
REGISTERED NUMBER:	SC067046 (Scotland)
AUDITORS:	Thomas Barrie & Co LLP Registered Auditors Chartered Accountants Atlantic House 1a Cadogan Street Glasgow G2 6QE
BANKERS:	Bank of Scotland plc 110 St Vincent Street Glasgow G2 5ER
SOLICITORS:	Holmes Mackillop LLP 109 Douglas Street Glasgow G2 4HB

REPORT OF THE DIRECTORS
for the Year Ended 31 MARCH 2012

The directors present their report with the financial statements of the company for the year ended 31 March 2012.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of coach operators.

REVIEW OF BUSINESS

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and non-complex nature of our business and is written in the context of the risks and uncertainties we face.

The company continues to operate as an express coach operator along with providing private hire for the general public.

We consider that our key financial performance indicators are those that communicate the financial performance and strength of the company as a whole, these being turnover and operating profit.

	2012	2011
	£	£
Turnover	22,984,059	20,870,451

Turnover has increased by over 11%.

Operating profit has increased from £2,931,785 to £2,937,904. Profit before tax has increased from £2,534,949 to £2,582,431. After taxation and dividends £(339,883) has been deducted from reserves.

As for many businesses of our size, the business environment in which we operate continues to be challenging. We are subject to consumer spending patterns and consumers' overall level of disposable income within our economy.

With these risks and uncertainties in mind, we are aware that any plans for the future development of the business may be subject to unforeseen events outside of our control.

DIVIDENDS

An interim dividend of £5 per share was paid on 6 April 2011. The directors recommend that no final dividend be paid.

The total distribution of dividends for the year ended 31 March 2012 will be £2,500,000.

FIXED ASSETS

Details of changes in Fixed Assets are set out in the Notes on Accounts.

FUTURE DEVELOPMENTS

The Directors will continue to look for opportunities to expand the Company's core business.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2011 to the date of this report.

D I Park
I B Mackay
G Donnachie
H R A McAteer
W Cumming
R W Park
A S Bryce
M J Fisher
M N Andrews

REPORT OF THE DIRECTORS
for the Year Ended 31 MARCH 2012

EMPLOYEES

Every effort is made to keep staff informed of and involved in the operations and progress of the company.

The company is committed to providing a safe and pleasant environment for its employees and training and career development opportunities are available. No discrimination is made on the grounds of age, colour, disability, marital status, race, religion or sex. Employees are given the opportunity to develop and progress according to their ability. Disabled people are given fair consideration for all job vacancies for which they offer themselves as suitable applicants, having regard to their particular aptitudes and abilities.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITORS

The auditors, Thomas Barrie & Co LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:



G Donnachie - Secretary

14 September 2012

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
PARK'S OF HAMILTON (COACH HIRERS) LTD**

We have audited the financial statements of Park's of Hamilton (Coach Hirers) Ltd for the year ended 31 March 2012 on pages five to fifteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2012 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Gordon Cruickshank CA (Senior Statutory Auditor)
for and on behalf of Thomas Barrie & Co LLP
Registered Auditors
Chartered Accountants
Atlantic House
1a Cadogan Street
Glasgow
G2 6QE

17 September 2012

PROFIT AND LOSS ACCOUNT
for the Year Ended 31 MARCH 2012

2011		Notes	2012	
£	£		£	£
20,870,451				22,984,059
42,439				39,488
<hr/>				<hr/>
20,912,890				23,023,547
7,842,235				8,867,517
<hr/>				<hr/>
13,070,655				14,156,030
	6,986,367	2	7,077,467	
	2,245,356		2,741,242	
	907,147		1,399,417	
10,138,870	<hr/>		<hr/>	11,218,126
2,931,785		3		2,937,904
396,836		4		355,473
<hr/>				<hr/>
2,534,949				2,582,431
709,580		5		422,314
<hr/>				<hr/>
1,825,369				2,160,117
<hr/>				<hr/>

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year.

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year.

BALANCE SHEET
31 MARCH 2012

2011			Notes	2012
£	£			£
		FIXED ASSETS		
19,523,714		Tangible assets	7	21,389,501
		CURRENT ASSETS		
	273,157	Stocks	8	307,992
	2,114,393	Debtors	9	2,975,643
	1,716,849	Cash at bank and in hand		886,176
	<u>4,104,399</u>			<u>4,169,811</u>
		CREDITORS		
	8,190,148	Amounts falling due within one year	10	10,234,414
<u>(4,085,749)</u>		NET CURRENT LIABILITIES		<u>(6,064,603)</u>
		TOTAL ASSETS LESS CURRENT LIABILITIES		
15,437,965				15,324,898
		CREDITORS		
(6,757,496)		Amounts falling due after more than one year	11	(7,487,823)
<u>(3,639,973)</u>		PROVISIONS FOR LIABILITIES	14	<u>(3,136,462)</u>
<u>5,040,496</u>		NET ASSETS		<u>4,700,613</u>
		CAPITAL AND RESERVES		
500,000		Called up share capital	15	500,000
4,540,496		Profit and loss account	16	4,200,613
<u>5,040,496</u>		SHAREHOLDERS' FUNDS	21	<u>4,700,613</u>

The financial statements were approved by the Board of Directors on 14 September 2012 and were signed on its behalf by:



G Donnachie - Director

CASH FLOW STATEMENT
for the Year Ended 31 MARCH 2012

2011			2012
£	£	Notes	£
6,941,389	Net cash inflow from operating activities	1	6,827,777
(396,836)	Returns on investments and servicing of finance	2	(355,473)
(427,862)	Taxation		(853,969)
(3,282,609)	Capital expenditure	2	(4,607,029)
(1,400,000)	Equity dividends paid		(2,500,000)
1,434,082			(1,488,694)
101,807	Financing	2	658,021
1,535,889	(Decrease)/increase in cash in the period		(830,673)
<hr/>			
	Reconciliation of net cash flow to movement in net debt	3	
1,535,889	(Decrease)/increase in cash in the period		(830,673)
(101,807)	Cash inflow from increase in debt and lease financing		(658,021)
1,434,082	Change in net debt resulting from cash flows		(1,488,694)
1,434,082	Movement in net debt in the period		(1,488,694)
(10,674,231)	Net debt at 1 April		(9,240,149)
(9,240,149)	Net debt at 31 March		(10,728,843)

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
for the Year Ended 31 MARCH 2012

1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2012 £	2011 £
Operating profit	2,937,904	2,931,785
Depreciation charges	2,943,810	2,552,887
Profit on disposal of fixed assets	(202,568)	(307,531)
(Increase)/decrease in stocks	(34,835)	8,390
(Increase)/decrease in debtors	(861,250)	242,446
Increase in creditors	2,044,716	1,513,412
Net cash inflow from operating activities	6,827,777	6,941,389

2. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2012 £	2011 £
Returns on investments and servicing of finance		
Interest paid	-	(56)
Interest element of hire purchase payments	(355,473)	(396,780)
Net cash outflow for returns on investments and servicing of finance	(355,473)	(396,836)
Capital expenditure		
Purchase of tangible fixed assets	(7,449,196)	(6,555,169)
Sale of tangible fixed assets	2,842,167	3,272,560
Net cash outflow for capital expenditure	(4,607,029)	(3,282,609)
Financing		
Capital repayments in year	658,021	101,807
Net cash inflow from financing	658,021	101,807

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.11 £	Cash flow £	At 31.3.12 £
Net cash:			
Cash at bank and in hand	1,716,849	(830,673)	886,176
	<u>1,716,849</u>	<u>(830,673)</u>	<u>886,176</u>
Debt:			
Hire purchase	(10,956,998)	(658,021)	(11,615,019)
	<u>(10,956,998)</u>	<u>(658,021)</u>	<u>(11,615,019)</u>
Total	(9,240,149)	(1,488,694)	(10,728,843)

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the Year Ended 31 MARCH 2012

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards.

Turnover

Turnover is generated from operating express & local coach services across the UK and the private hire of luxury coaches to the general public.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Computer equipment	- 25% on cost
Plant and machinery	- 10% to 25% on cost
Fixtures and fittings	- 10% on cost
Motor vehicles	- 25% on cost
Coaches	- from 10% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the profit and loss account in the period to which they relate.

Deferred Taxation

Provision is made for deferred taxation using the full provision method in accordance with Financial Reporting Standard 19 'Deferred Taxation'.

2. STAFF COSTS

	2012 £	2011 £
Wages and salaries	6,444,711	6,381,595
Social security costs	597,853	588,909
Other pension costs	34,903	15,863
	<u>7,077,467</u>	<u>6,986,367</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

2. STAFF COSTS - continued

The average monthly number of employees during the year was as follows:

	2012	2011
Office and Management	28	26
Production	262	258
	<u>290</u>	<u>284</u>

3. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	2012	2011
	£	£
Hire of plant and machinery	1,026	1,612
Depreciation - owned assets	697,091	149,641
Depreciation - assets on hire purchase contracts	2,246,719	2,403,242
Profit on disposal of fixed assets	(202,568)	(307,531)
Auditors' remuneration	12,000	11,400
	<u>165,133</u>	<u>159,121</u>

4. INTEREST PAYABLE AND SIMILAR CHARGES

	2012	2011
	£	£
Bank interest	-	56
Hire purchase	355,473	396,780
	<u>355,473</u>	<u>396,836</u>

5. TAXATION

Analysis of the tax charge

The tax charge on the profit on ordinary activities for the year was as follows:

	2012	2011
	£	£
Current tax:		
UK corporation tax	925,765	853,909
Underprovided in previous year	60	-
Overprovided in previous year	-	(267,036)
	<u>925,825</u>	<u>586,873</u>
Total current tax	925,825	586,873
Deferred tax	(503,511)	122,707
	<u>422,314</u>	<u>709,580</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

5. TAXATION - continued

Factors affecting the tax charge

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2012 £	2011 £
Profit on ordinary activities before tax	<u>2,582,431</u>	<u>2,534,949</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 26% (2011 - 28%)	671,432	709,786
Effects of:		
Expenses not deductible for tax purposes	2,316	91
Depreciation in excess of capital allowances	252,017	144,033
Adjustments to tax charge in respect of previous periods	<u>60</u>	<u>(267,037)</u>
Current tax charge	<u>925,825</u>	<u>586,873</u>

6. DIVIDENDS

	2012 £	2011 £
Ordinary shares of £1 each Interim	<u>2,500,000</u>	<u>1,400,000</u>

7. TANGIBLE FIXED ASSETS

	Totals £	Computer equipment £	Plant and machinery £
COST			
At 1 April 2011	25,518,387	11,857	383,224
Additions	7,449,196	50,070	5,850
Disposals	<u>(4,764,224)</u>	<u>(117)</u>	<u>-</u>
At 31 March 2012	<u>28,203,359</u>	<u>61,810</u>	<u>389,074</u>
DEPRECIATION			
At 1 April 2011	5,994,673	4,895	253,547
Charge for year	2,943,810	7,008	34,275
Eliminated on disposal	<u>(2,124,625)</u>	<u>(81)</u>	<u>-</u>
At 31 March 2012	<u>6,813,858</u>	<u>11,822</u>	<u>287,822</u>
NET BOOK VALUE			
At 31 March 2012	<u>21,389,501</u>	<u>49,988</u>	<u>101,252</u>
At 31 March 2011	<u>19,523,714</u>	<u>6,962</u>	<u>129,677</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

7. TANGIBLE FIXED ASSETS - continued

	Fixtures and fittings £	Motor vehicles £	Coaches £
COST			
At 1 April 2011	47,300	99,507	24,976,499
Additions	39,894	-	7,353,382
Disposals	-	(10,128)	(4,753,979)
	<hr/>	<hr/>	<hr/>
At 31 March 2012	87,194	89,379	27,575,902
DEPRECIATION			
At 1 April 2011	41,378	99,507	5,595,346
Charge for year	9,059	-	2,893,468
Eliminated on disposal	-	(10,128)	(2,114,416)
	<hr/>	<hr/>	<hr/>
At 31 March 2012	50,437	89,379	6,374,398
NET BOOK VALUE			
At 31 March 2012	<hr/> 36,757 <hr/>	<hr/> - <hr/>	<hr/> 21,201,504 <hr/>
At 31 March 2011	<hr/> 5,922 <hr/>	<hr/> - <hr/>	<hr/> 19,381,153 <hr/>

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Coaches £
COST	
At 1 April 2011	22,930,726
Additions	7,286,592
Disposals	(3,955,184)
Transfer to ownership	(3,566,400)
	<hr/>
At 31 March 2012	22,695,734
DEPRECIATION	
At 1 April 2011	4,560,787
Charge for year	2,246,719
Eliminated on disposal	(1,626,763)
Transfer to ownership	(989,070)
	<hr/>
At 31 March 2012	4,191,673
NET BOOK VALUE	
At 31 March 2012	<hr/> 18,504,061 <hr/>
At 31 March 2011	<hr/> 18,369,939 <hr/>

8. STOCKS

	2012 £	2011 £
Stocks	<hr/> 307,992 <hr/>	<hr/> 273,157 <hr/>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2012	2011
	£	£
Trade debtors	1,777,580	1,340,565
Amounts due by group companies	88,977	39,939
Other debtors	16,418	94,215
VAT	639,728	213,026
Prepayments and accrued income	452,940	426,648
	<u>2,975,643</u>	<u>2,114,393</u>

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2012	2011
	£	£
Hire purchase contracts (see note 12)	4,127,196	4,199,502
Trade creditors	882,435	490,428
Corporation Tax	925,765	853,909
Social security and other taxes	36,047	-
Other creditors	98,196	86,316
Amounts due to group companies	3,397,459	2,279,951
Accrued expenses	767,316	280,042
	<u>10,234,414</u>	<u>8,190,148</u>

11. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2012	2011
	£	£
Hire purchase contracts (see note 12)	<u>7,487,823</u>	<u>6,757,496</u>

12. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES

	2012	Hire purchase contracts 2011
	£	£
Gross obligations repayable:		
Within one year	4,440,267	4,513,166
Between one and five years	7,781,357	7,036,903
	<u>12,221,624</u>	<u>11,550,069</u>
Finance charges repayable:		
Within one year	313,071	313,664
Between one and five years	293,534	279,407
	<u>606,605</u>	<u>593,071</u>
Net obligations repayable:		
Within one year	4,127,196	4,199,502
Between one and five years	7,487,823	6,757,496
	<u>11,615,019</u>	<u>10,956,998</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

12. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES - continued

The following operating lease payments are committed to be paid within one year:

	Land and buildings	
	2012 £	2011 £
Expiring: Between one and five years	13,200	13,200

13. SECURED DEBTS

The following secured debts are included within creditors:

	2012 £	2011 £
Hire purchase contracts	11,615,019	10,956,998

The company has granted bonds and floating charges in favour of the Bank of Scotland plc.

14. PROVISIONS FOR LIABILITIES

	2012 £	2011 £
Deferred tax	3,136,462	3,639,973
		Deferred tax £
Balance at 1 April 2011		3,639,973
Provision movement		(243,496)
Rate movement		(260,015)
Balance at 31 March 2012		3,136,462

15. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2012 £	2011 £
500,000	Ordinary	£1	500,000	500,000

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 MARCH 2012

16. RESERVES

	Profit and loss account £
At 1 April 2011	4,540,496
Profit for the year	2,160,117
Dividends	(2,500,000)
	<hr/>
At 31 March 2012	4,200,613
	<hr/>

17. PENSION COMMITMENTS

The company operates a defined contribution pension scheme for certain employees, which is managed by the company's parent company Parks of Hamilton (Holdings) Ltd. The assets of the scheme are held separately from those of the company in independently administered funds.

The pension cost charge represents contributions payable by the company to the funds and amounted to £34,903 (2011 - £15,863)

18. ULTIMATE PARENT COMPANY

The ultimate holding company is Park's of Hamilton (Holdings) Limited which is registered in Scotland.

19. CONTINGENT LIABILITIES

The company together with the parent company and all but three non trading subsidiaries within the Group have entered into cross guarantees in respect of each company's indebtedness to the Bank of Scotland plc.

20. RELATED PARTY DISCLOSURES

There were no material related party transactions. The company has taken advantage of the exemption from presenting information relating to transactions within the group.

The company is ultimately controlled by Mr D.I.Park.

21. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2012 £	2011 £
Profit for the financial year	2,160,117	1,825,369
Dividends	(2,500,000)	(1,400,000)
	<hr/>	<hr/>
Net (reduction)/addition to shareholders' funds	(339,883)	425,369
Opening shareholders' funds	5,040,496	4,615,127
	<hr/>	<hr/>
Closing shareholders' funds	4,700,613	5,040,496
	<hr/>	<hr/>