

COUGAR BEER COMPANY LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

52 weeks to 17 August 1996

Registered Number 61237

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COUGAR BEER COMPANY LIMITED

REPORT OF THE DIRECTORS

The directors have pleasure in submitting their report and financial statements for the 52 weeks ended 17 August 1996.

Results

The Company did not trade on its own account during the period.

Directors and their Interests

The directors during the period were:-

Mr R E Bell
Mr B A Jones
Mr G W G Whitehead
Mr A E Wilkinson

No director has, or has at any time had, any beneficial interest in the share capital or loan capital of the Company. The interests of the directors who held office at the end of the financial year (and their immediate families) in the share and loan capital of Allied Domecq PLC, the Company's ultimate parent company, were as follows:-

| | <u>Ordinary Shares of 25p Each</u> | |
|--------------------|------------------------------------|---|
| | <u>At 17 August 1996</u> | <u>At 19 August 1995</u> (or on appointment) |
| Mr R E Bell | 2507 | 2507 |
| Mr B A Jones | 825 | 810 |
| Mr G W G Whitehead | 8861 | 8768 |
| Mr A E Wilkinson | 3610 | 3106 |

Under the terms of Employee Share Schemes, directors have been granted options to subscribe for Ordinary Shares of 25p each in Allied Domecq PLC. The holdings of the directors who held office at the end of the financial year were as follows:-

| | <u>At 17 August 1996</u> | <u>At 19 August 1995</u> (or on appointment) |
|--------------------|--------------------------|---|
| Mr R E Bell | 11480 | 9363 |
| Mr B A Jones | 17292 | 10994 |
| Mr G W G Whitehead | 54870 | 41353 |
| Mr A E Wilkinson | 27264 | 30067 |

Auditors

The Company, having satisfied Section 250 of the Companies Act 1985 (as amended by Section 14 of the Companies Act 1989), will not re-appoint auditors.

Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of the affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the accounts comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

By Order of the Board



R E Bell
Secretary

Registered Office:
111 Peffermill Road
Craigmillar
EDINBURGH
EH16 4AT

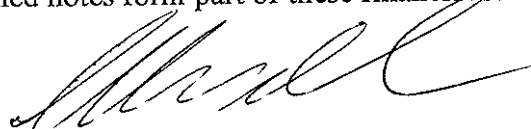
2 June 1997

COUGAR BEER COMPANY LIMITED
BALANCE SHEET AS AT 17 AUGUST 1996

| | <u>17 August 1996</u> | | <u>19 August 1995</u> | |
|---|-----------------------|---------------|-----------------------|---------------|
| | £ | £ | £ | £ |
| CURRENT ASSETS | | | | |
| <u>Debtors</u> | | | | |
| Amounts owed by Fellow Group Undertakings | | 23,145 | | 23,145 |
| Other Debtors | | 98 | | 98 |
| | | <u>23,243</u> | | <u>23,243</u> |
| <u>Creditors</u> | | | | |
| Amounts due to Fellow Group Undertakings | | (4,505) | | (4,505) |
| | | <u>18,738</u> | | <u>18,738</u> |
| CAPITAL AND RESERVES | | | | |
| <u>Share Capital - Authorised</u> | | | | |
| 100 Ordinary Shares of £1 each | | 100 | | 100 |
| | | <u>100</u> | | <u>100</u> |
| <u>Share Capital - Allotted, Called Up and Fully Paid</u> | | | | |
| 100 Ordinary Shares of £1 each | | 100 | | 100 |
| <u>Reserves</u> | | | | |
| Profit and Loss Account | | 18,638 | | 18,638 |
| | | <u>18,738</u> | | <u>18,738</u> |

The Company was dormant within the meaning of Section 250 of the Companies Act 1985 throughout the period ended 17 August 1996.

(The attached notes form part of these financial statements.)


A E WILKINSON
Director

The financial statements were approved by the directors on

2 June

1997.

COUGAR BEER COMPANY LIMITED

NOTES ON THE FINANCIAL STATEMENTS

17 AUGUST 1996

1 **Parent Undertaking and Ultimate Parent Company**

The Company is a wholly-owned subsidiary undertaking of Allied Domecq Retailing Limited whose ultimate parent company is Allied Domecq PLC, both of which are incorporated in Great Britain and registered in England.

2 **Profit and Loss Account**

The Company has not traded on its own account during the fifty two weeks ended 17 August 1996, has received no income and incurred no expenditure and consequently has made neither a profit nor a loss.

3 **Directors' Emoluments**

No emoluments have been paid to the Chairman or other Directors during the period.

4 **Copies of Group Financial Statements**

The group financial statements of the ultimate parent company, Allied Domecq PLC, are available from 24 Portland Place, London W1N 4BB.

5 **Basis of Accounting**

The financial statements are prepared under the historical cost convention, and in accordance with applicable Accounting Standards.