# COATS PATONS PLC



# Directors and Officers

**Directors** J. McAdam *Chairman* 

் C. D. Kuensநbay

F. Miller

\* V. C. Thom: 1 Non-executive

Secretary 5. Dow

Registered Office 155 St Vincent Street,

Glasgow, G2 5PA

Auditors Coopers & Lybran Deloitte,

Chartered Accountants,

Glasgow

Solicitors Maclay, Murray & Spens,

Glasgow

Bankers National Westminster Bank PLC,

London

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#### Directors' Report

The Directors present their raport and financial statements for the year ended 31 December 1989.

**Principal Activities** 

The principal activities of the Group are the manufacture, processing and distribution of knitwear and garments, handknittings, se ving thread for industrial and domestic use, yarns and fabrics, fashionwear and pressoon engineering products.

Review of the Business

The financial year ending on 31 December saw total sales and pre-tax profits advance modestly from £1,066m to £1,138m and £125.2m to £132.3m respectively.

Despite very difficult trading conditions in the UK, the international spread of our business ensured that overall margins were maintained.

The Thread Division had good performances in North America and Continental Europe, the latter benefitting particularly from the reorganisation of our Spanish business and an advance in German industrial thread helped by the acquisition of Unigarn. The Division achieved one of its principal strategic objectives by acquiring the Opti Group during the year, making the Group the second largest zip fastener manufacturer in the world. Precision Engineering Division has given much increased focus to the Dynacast business and has disposed of a number of ancillary businesses, notably CV Medical and Nottingham Group. During 1989 Dynacast advanced satisfactorily in a number of markets, in particular in the USA, Japan, Brazil and Germany. The disposal of Country Casuals and Jean Muir accounts for the reduction in turnover in the Garments sector. Jaeger made progress in the UK, Canard and the USA with Ladies Retail in particular recording an improvement.

Cor position as the world's leading thread supplier was enhanced by increasing our strategic shareholding in Tootal Group pic to 29.9%. The offer by our parent company, Coats Vivella Pic, for the balance of the Tootal shares lapsed following the reference to the Monopolies and Mergers Commission by the Secretary of State for Trade and Industry. Since the reference to the Monopolies Commission our Thread Divisional management have pursued their alternative development plans with commendable vigour.

Results and Dividends

The results of the Group for the year appear in detail on page 6.

Dividends for the year total 18.8p per share (1988 16.1p). Movements in reserves are set out on page 17.

**Tangible Assets** 

Capital expenditure of £48 million was incurred during the year. Further details are set out in

Note 11 to the accounts.

The Directors are of the opinion that the present market value of the Group's properties exceeds the amount at which they are stated in the accounts.

**Directors** 

The Directors listed on page 1 served as Directors throughout the year.

With great regret we record that C. Michael Bell and his wife Jenefer died in a plane crash while travelling on business in India on 14th February 1990. Michael Bell's wise counsel was much sought after by his fellow directors and he is sadly missed by all who knew him.

W. J. Shelton retired on 1st June 1989.

In accordance with the Articles of Association, N. C. D. Kuenssberg and J. D. F. Miller retire and being eligible will offer themselves for re-election.

Directors Interests in Shares and Debentures The interest of the directors who are or were also directors of Coats Viyella, Plc, being:

J. McAdam C. M. Bell

N. C. D. Kuenssberg J. D. F. Miller

W. C. Thomson are listed in the Annual Report of Coats Viyella Plc.

No contract or arrangement has been entered into at any time during the year or subsisted at the end of the year in which any director had a material interest which was significant in

relation to the Group's business.

Research and Development

The Company has a number of laboratories and other facilities and devotes considerable resources to research and development aimed at new products and processes. In addition, contacts are being maintained and developed with outside institutions, enabling the company to keep fully abreast of relevant technology.

**Future Development** 

The Company intends to secure the international competitiveness of its manufacturing facilities, wherever judated, by continued investment in the highest quality assets and people. Considerable emphasis is being placed on development of marketing and sourcing expertise. Future development will be both organic and by acquisition.

South Airica

The Coats Viyella Group submitted to the Secretary of State for Trade and Industry a progress report for the 12 months to 30 June 1989 under the EEC Code of Conduct in respect of J & P Coats (South Africa) (Proprietary) Limited.

Copies of this report are available on written request to the Company Secretary.

Income and Corporation Taxes Act 1938

Coats Viyella Plc is the beneficial owner of all the issued share capital of the Company. The Company is not a close company within the meaning of the Act and there has been no change in this respect since 31 December 1989.

Employment Policies in the United Kingdom

Our employment philosophy is set out in a small booklet entitled General Business Principles which has been circulated to Group emplo\ ees and is available from the Company Secretary.

As a result of a communication audit completed during the year further efforts have been made throughout the Group to ensure more effective communication at all levels. A wide ranging study into the attitudes to employment of the Group management and workforce has also been undertaken and lessons learned will be applied to ensure that the Group remains an attractive employer at a time when demographic changes will make recruitment and retention of appropriately skilled people more difficult. Our assessment centres have identified for further training and development a good number of young people with potential.

**Disabled Persons** 

It is the Group's policy to offer equal opportunity to disabled persons applying for vacancies and provide them with the same opportunities for employment, training, career development and promotion as are available to all employees, within the limitation of their aptitude and abilities.

**Donations** 

During the year £72,000 was paid to charities. No political subscriptions were made during 1989.

**Auditors** 

Our auditors Deloitte Haskins & Sells are in the process of merging their practice with Coopers & Lybrand. In the meantime they have adopted Coopers & Lybrand Deloitte as their business name and have signed their audit report in that name. A resolution to reappoint Coopers & Lybrand Deloitte as the Company's auditors will be proposed at the Annual General Meeting.

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6 March 1990

By order of the Board & DOW, Secretary



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### Auditors' Report

To the members of Coats Patons PLC

We have audited the financial statements on pages 5 to 19 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group at 31 December 1989 and of the profit of the Group for the year then ende 'and have been properly prepared in accordance with the Companies Act 1985.

The accounts do not specify the manner in which the operations of the Company have been financed or in which its financial resources have been used during the year, as required by standard accounting practice.

COOPERS & LYBRAND DELOITTE

**Chartered Accountants** 

6 March 1990

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Glogen

#### Statement of Accounting Policies

**Basis of Accounting** Consolidation The accounts are prepared on the basis of historical cost.

For all subsidiaries the accounts include the results for those companies owned 'hroughout the year or to the date of disposal or from the date of acquisition as appropriate. Where local fiscal and company legislation prevents foreign subsidiaries and related companies from complying with the Group's accounting policies, adjustments are made on consolidation to present the Group accounts on a consistent basis.

Goodwill

Goodwill arising on acquisition of subsidiaries is written off against reserves in the year the

**Related Companies** 

Investments, excluding those classified as subsidiaries, are regarded as related companies where the Group has a long term interest in more than 20% of the equity and is in a position to exercise a significant influence over their affairs on a continuing basis. These are stated in the Consolidated Balance Sheet at the Group's share of net assets after adjustment for goodwill or discount on acquisition.

**Fereign Currencies** 

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the year end. Trading results are translated at the average rates of exchange for the year after eliminating the effects of hyperflation in certain countries. Profits and losses on exchange arising in the normal course of trading and realised exchange differences arising on the conversion of foreign currency borrowings are dealt with in the profit and loss account. Unrealised exchange differences arising on the translation of overseas net assets and long-term foreign currency borrowings are taken

Grants

Investment and development grants receivable are deducted from the cost of fixed assets and depreciation is calculated on the net cost of the assets. Revenue based grants are credited against related expenditure.

**Deferred Taxation** 

Provision is made for taxation liabilities which, under current legislation, are expected to crystallise in the foreseeable future. Unrelieved advance corporation tax is carried forward only when it can be set against provisions for taxation or to the extent recoverable against tax liabilities in respect of the following period. No provision is made for taxation that would arise on the remittance of retained profits by overseas subsidiaries and related companies subsequent to the balance sheet date.

Tangible fixed assets and depreciation Tangible fixed assets are stated at cost less accumulated depreciation and, where appropriate, provision for estimated icsses on disposal. Depreciation is provided to write off the cost of the assets by equal instalments over their expected useful lives.

The rates used are:

Freehold and long leasehold land Freehold and long leasehold buildings

Over period of lease

Short leasehold property Motor vehicles 20% 20% Electronic office equipment 5% to 25% All other plant and machinery

Assets held under finance leases are included in tangible fixed assets at a value equal to the original cost incurred by the lessor less depreciation and obligations to the lessor are shown as part of creditors. The interest element is charged to the profit and loss account under the reducing balance method.

Stocks

Stocks are valued on bases consistent with those used in previous years at the lower of cost and net realisable value. Cost is the invoiced value of materials plus, in the case of work in progress and finished goods, labour and factory overheads based on a normal level of production.

Turnover

All turnover and profit figures relate to external transactions and turnover represents the value of goods and services supplied net of returns.

Closure and reorganisation costs

Costs of withdrawal from, or fundamental restructuring of, significant business segments of the Group are dealt with as extraordinary items. Those costs include trading results of inued business segments from the commencement of closure.

Operating lease rentals

Rentals on operating leases are charged to profit and loss account in the year to which they

Research and development expenditure Pensions Expenditure is charged to profit and loss account in the year it is incurred.

In the UK, the Coats Viyella Group operates a contributory pension scheme covering a large proportion of its permanent staff employees. The scheme's funds are administered by trustees and are independent of the Group's finances. Contributions are paid to the scheme in accordance with the recommendations of an independent actuary whose report is compiled every three years. The Company's contributions are charged against profits for the period to which they relate. Details of the actuarial valuation of the Group scheme are included in the accounts of Coats Viyella Plc.

In overseas countries, pension and other revirement benefits are provided for in a number of ways. The Directors are satisfied that, in relation to legal requirements and established accounting practice, other overseas pension obligations are, in aggregate, adequately

provided.

# Consolidated Profit and Loss Account

For the year ended 31 December 1989

	Notes	1989 £m	1988 £m
Turnover Cost of sales	1	1,137·5 (717·9)	1,066·4 (679·6)
Gross profit Distribution costs Administrative expenses Other operating income	2	419·6 (214·7) (84·8) 3·5	386·8 (195·1) (78·4) 0·3
Operating profit Investment and other income Interest payable	2 4 5	123·6 29·9 (21·2)	113·6 27·7 (16·1)
Profit on ordinary activities before taxation  Tax on profit on ordinary activities	1 6	132·3 (27·9)	125·2 (24·6)
Profit on ordinary activities after taxation Interest of minority shareholders		104·4 (6·8)	100·6 (6·4)
Profit before extraordinary items Extraordinary items	7	97·6 15·6	94·2 (24·7)
Earnings for ordinary shareholders Ordinary Dividends	8	113·2 (52·5)	69·5 (45·0)
Profits for the year transferred to reserves	9	60.7	24.5
Earnings per ordinary share of 25p	10	34·9p	33·7p 

The accounting policies on page 5 and the notes on pages 9 to 19 form part of these accounts

### Consolidated Balance Sheet

at 21 December 1989

	Natas	1989	1988
	Notes	£m	£m
Fixed assets	80 a.a	222 5	313-2
Tangible assets • Investments •	" 11 12	332·5 82·2	23.5
•	· ·	414.7	336.7
	•		•
Current assets Stocks	13	292-5	267-2
Debtors	14	212·1	207-2
Investments	15	3⋅3	5.5
Cash at bank and in hand		102-1	73·1
		610.0	553.0
Creditors: Amounts falling due within one year	•		
Loans and overdrafts	16	71.8	58.8
Other	16	200-2	177.7
		272.0	236-5
Net current assets	•	338.0	316-5
Total assets less current liabilities		752-7	653-2
Creditors: Amounts falling due after more than ong year	*		
Loans and loan stocks	17	191-1	90.1
Other	16	37.4	28.0
	٠ <u>٠</u> ,	228.5	118-1
Provisions for liabilities and charges	18	53.8	37.9
Net assets		470.4	497-2
Capital and reserves			20.0
Called up share capi' 3	20	69·9	69·9 12·3
Share premium account Other reserves	21	12·3 353·2	365·1
		435.4	447:3
Minority interests		35.0	49.9
		470.4	497.2

The accounts were approved by the Board of Directors on 6 March 1990 and were signed on its behalf by:

J. McADAIVI J. D. F. Mill ER •

Directors

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# Balance Sheet

at 31 December 1989

	Notes	1989 £m	1988 £m
Fixed assets			
Investments in subsidiary companies	12	90.9	91.7
Loans to parent and fellow subsidiaries	12	133.4	136.1
		224-3	227·8 ———
Current assets			
Debtors: Group companies			5.5
Cash at bank and in hand		0.5	
		0.5	5.5
Creditors: Amounts falling due within one year			
Loans and overdrafts	16	1.2	ಿ.6 83.3
Other	16	73·2 ———	
		74.4	86-9
Net current liabilities		(73·9)	(81.4
Total assets less current liabilities		150.4	146-4
Creditors: Amounts falling due after more than one year Loans and loan stocks	17	19·2	19-2
Net assets		131-2	127-2
Our Mad and vanaming		<del></del>	<del></del>
Capital and reserves Called up share capital	20	69.9	69-9
Share premium account		12:3	12.3
Other reserves	21	49.0	45.0
		131.2	27.2،

The accounts were approved by the Board of Directors on 6 March 1990 and were signed on its behalf by:

J. McADAM
J. D. F. MILLER

Directors

# Notes to the Accounts

1 Analysis of turnover and profit		_			ofit
			rnover		Taxation
		1969	1988	1989	1988
		£m	£m	£m	/m
	Product Category		010.0	70/	35.0
	Thread and Handknittings	703-0	610.9	78.6	75·6 6·2
	Garment Manufacture and Retailing	1514	156.7	7.9	9.8
	Yarns and Fabrics	1548	167.0	9.1	
	Precision Engineering	148-3	131-8	23.3	20·9 1·1
	Corporate & Other Operating Income	-	_	4.7	1-1
		1,137-5	1,065-4	123-6	113-6
	Related Companies	1,1070	6,00,548	3.1	3.7
	Net Interest Peceivable			5.6	7.9
	Met utterest Leculable				
		1,137-5	1,066-4	132.3	125.2
		<del> </del>			
	Geographical Analysis:	04.10	004.0	40.0	40.9
	United Kingdom including Exports	267-5	324-8	43·2 24·7	
	Europe	264-6	224.0		18∙0 17∙4
	North America	3090	291-1	18·1	
	South America	105-5	151.8	38-9	42·7 6·2
	Alrīco, Asia, Australasia	86.2	74.7	7.4	0.2
		1,137-5	1,066-4	132-3	125.2
2 Operating Profit				1989 £m	1988 £m
				2111	FIII
	Operating Profit is arrived at after charging:				
	Depreciation — Owned Acsets			24.9	23.6
	Depreciation — Leased Assets			4-1	4.3
	Hire of Plant and Machinery			2.3	2·1
	Other Operating Leases/Rentals			11.6	11.7
	Research and Development Expenditure			5.4	4.8
	Auditors Remuneration			1.4	1.2
	and after crediting other operating income:				
	Rental Income Net of Expenses			0.7	~~
	Royalties and Licensing Income			0.7	0.3
	Foreign Claim Co:npensation			2.1	
				3.5	0.3

# Notes to the Accounts (continued)

### Spring	_						······································
Embluments and Contributions to Person Funds. Fors Compensation 1-1-(c-) of office Compensation 1-1-(c-) off	3	Directors and Employees				1989	1988
Foss			a)				
Directors				Fees			
F110,000. Emotiments excluding pension scheme   F110,000. Emotiments accluding pension scheme   F110,000. Emotiments accluding pension scheme   F110,000							
Number   Number   Number   Number   E125,000   E110,000   E110,000   E105,001 to E110,000   E105,001 to E110,000   E105,001 to E105,001 to E105,001   E1			b)	Directors	£110,000). Empluments excluding pension scheme contributions of other Directors, and of employees earning £30,000 or more (other than those whose duties were discharged wholly or mainly outside the UK) were as	1989	1988
E195,001 to E190,000							
Fig. (0) to E100,000   1							1
F70,031 to E75,030					£95,001 to £100,000		1
Find   10   10   10   10   10   10   10   1					£70,001 to £75,000		2
F15,001 to £20,000							1
In respect of Directors who are also Directors of Casts Wyells Pic, the above satiers reflect the proportion of total salaries which pertain to Costs Patons PLC.							***
Comprising: UK Overseas   Comprising: UK O				above salarie:	Directors who are also Directors of Coats Viyella Plc, the sreflect the proportion of total salaries which pertain to	-	2
Fig. 001 to 10,0000			c)			2	
F65,01 to E65,000   3						-	
F55,001 to   F50,000   7   5   5   5   5   5   5   5   5   5					£65,001 to £70,000	2	1
\$\text{\$\frac{\text{\$\circ{\$\frac{\text{\$\frac{\text{\$\frac{\text{\$\frac{\text{\$\frac{\					£55,001 to £60,000	7	5
### Result							13 9
Sample   S						8	11
The average numbers ∌mployed by the Group during the year were:    Direct   17,256   17,222   17,064   7,936							
Indirect \$7,064 7,936				The average n during the yea	umbers employed by the Group rwere:		
Comprising:   UK   9,945   12,615     Overseas   25,526   23,837     The costs incurred in respect of these employees were:   £m   £m     Wages and Salaries   2855   268-9     Social Security Costs   44-0   37-4     Other Pension Costs   8-4   9-6     Investment and Other Income   1989   1988     External Sources   9-4   11-9     External Sources   7-7   8-5     Profits of Related Companies   3-7     Income from Other Fixed and Current Asset Investments   8-7   2-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed and Current Asset Investments   1-0   0-8     Other Other Fixed Asse							
Comprising: UK				Staff			
UK Overseas 25,526 23,837    The costs incurred in respect of these employees were: fm Wages and Salaries 285-5 268-9 Social Security Costs 44-0 37-4 Other Pansion Costs 8-4 9-6						35,471	36,452
Overseas 25,526 23,837  35,471 36,452  The costs incurred in respect of these employees were:				prising:			
The costs incurred in respect of these employees were:  Wages and Salaries Social Security Costs 44-0 37-4 Other Pension Costs  44-0 37-4 Other Pension Costs  337-9 315-9  Investment and Other Income  Investment and Other Income  Interest receivable: from Fellow Subsiduaries External Sources Profits of Related Companies Income from Other Fixed and Current Asset Investments Other  Other				rseas			
Wages and Salaries   285-5   268-9						35,471	36,452
Wages and Salaries   285-5   268-9			The	costs incurred	in respect of these employees were:	£m	fm
Other Pension Costs  337-9 315-9  4 Investment and Other Income  1989 Interest receivable: from Fellow Subsidiaries External Sources Frofits of Related Companies Income from Other Fixed and Current Asset Investments Other  Other  Other						285.5	268-9
Investment and Other Income			Othe	r Pension Cos	ts		
Interest receivable: from Fellow Subsidiaries   9.4   11.9     External Sources   7.7   8.5     Profits of Related Companies   3.1   3.7     Income from Other Fixed and Current Asset Investments   8.7   2.8     Other   1.0   0.8						337-9	315.9
Interest receivable: from Fellow Subsidiaries   9.4   11.9     External Sources   7.7   8.5     Profits of Related Companies   3.1   3.7     Income from Other Fixed and Current Asset Investments   8.7   2.8     Other   1.0   0.8	4 1	Investment and Other Income				1000	1020
External Sources 7.7 8.5 Profits of Related Companies 3.1 3.7 Income from Other Fixed and Current Asset Investments 8.7 2.8 Other 1.0 0.8							
Profits of Related Companies 3.1 3.7 Income from Other Fixed and Current Asset Investments 8.7 2.8 Other 1.0 0.8			Intere	est receivable:			
Other 1.0 0.8			Profit	s of Related C	ompanies	3.1	3.7
			Other		rixed and Current Asset Investments		
							-

5	Interest Payable		1989	1988
		Interest on Debentures, Loans and Overdrafts:	£m	£m
		Repayable within five years Repayable wholly or partly in more than five years	16·2 3·7	11∙5 3∙7
		Interest payable on Finance Lease	1.3	0.9
			21.2	16-1
6	Tax on Profit on Ordinary Activities		1989 £m	1988 £m
		UK Taxation Colours of the force over Corporation (as a 1515) (1.035 – 2.5	16.0	13.4
		Jouble taxation result	(6.2)	(5.0)
		'Deferred Pastion Advance corporation tax recoverable	0·3 (4·3)	1·2 (7·7)
		Prior were the treents - Corporation tax	(2.0)	1.6
		- Deferred taxation - Advance corporation tax	(1.2)	1·2 (0·8)
		শক্ত সংখ্যা resurt lights — total	(3.2)	2.0
			2.6	3.9
		Overseas Taxation		
		Christic taxetton এ haved taxetton	21⋅8 2⋅7	17·1 2·9
			27.1	23.9
		Related companies taxation	8-0	<u> </u>
			27.9	24.6
		The Overseas tax charge for the year has been reduced, principally by inflation related relief, by	7.0	8.4
7	Extraordinary Items	principally of initiation relief by	1989	1988
	•	Cost of withdrawal from business segments and fundamental	£m	£m
		restructuring of businesses Attributable tax relief	9·7 (0·1)	37·2 (0.6)
		Minority Interest	-	(3.4)
			9.6	33.2
		Gain on disposal of businesses	(25.2)	(8.5)
			(15.6)	24.7
		Extraordinary charges comprise the estimated costs of withdrawal from certain o businesses in the UK and overseas.	f the Group's	
		The gain on disposal of businesses relates to the sale of the Group's interests in N Group, CV Medical and Country Casuals.	lottingham	
8	Ordinary Dividend		1989	1988
		Interim Ordinary Dividend 18-8p (1988 +6-1p)	£m 52·5	£m 45∙0
۵	Profit for the Year		1989	1000
9	Frontior the real		£m	1988 £m
		Dealt with in the Accounts of: Subsidiaries	55.2	17.8
		Company Related Companies	3·9 1·6	5·0 1·7
			60.7	24.5
		As a subtract to Court a protect of the O		
		As permitted by Section 228(7) of the Companies Act 1985, the profit and loss act is not presented with these accounts.	coun, of the C	ompany

# Notes to the Accounts (continued)

10 Earnings per Ordinary Share of 25p

The calculation of earnings per share is based on earnings for ordinary shareholders before extraordinary items of £97.6m (1988 £94.2m) and on average shares in issue for the year ended 31 December 1989 of 279-5m (1988 279-5m).

11 Tangible Fixed Assets

Cost At beginning of year	Land and buildings £m 156-9	Owned Plant machinery & vehicles £m	Leased Plant & machinery £m 44-8	Total £m 543-5
Additions Subsidiaries acquired/disposed net Disposals Exchange Adjustments	6·0 11·6 (20·9) 10·9	40-2 29-4 (61-2) 31-0	1·7 (3·0) (2·9) —	47·9 38·0 (85·0) 41·9
At S1 December 1989	164-5	381.2	40.6	586:3
Depreciation At beginning of year Charge for the year Subsidiaries acquired/disposed net Disposals Exchange Adjustments	52·4 3·0 5·1 (11·5) 6·8	155·2 21·9 23·3 (49·7) 23·5	22:7 4:1 (1:4) (1:6)	230·3 29·0 27·0 (62·8) 30·3
At 31 December 1989	55.8	174-2	23.8	253.8
Net Book Value At 31 December 1989	108.7	207-0	16:8	332.5
At beginning of year	104-5	186-6	22·1	313-2
Land and Buildings			1989 £m	1988 £m
ਹਿਤt Freehold Long leasehold Short leasehold			143·0 14·1 7·4	134·9 15·1 6·9
			164.5	156-9
Accumulated depreciation Freehold Long leasehold Short leasehold			51·8 0·9 3·1	49·0 0·7 2·7
			55.8	52.4

The cost of long leasehold includes capitalised interest of £2.2m (1988 £2.2m).

Fixed Assot Investments		Rei Compa	ated inies Inve	Other stments £m	Total £m
	Group:		£m	EIU	FILE
	Cost:		2.1	11.7	13.8
	At beginning of year		0.6	114-6	115.2
	Additions Disposals and Reclassifications			(1.1)	(1.1)
	Exchange Adjustment Goodwill written off		_	1·8 (59·0)	1·8 (59·0)
	At 31 December 1989	<del></del>	2.7	68.0	70.7
	Share of profits retained:			<del>,</del>	10:4
	At beginning of year		10.4		1.6
	Retained for year Exchange Adjustment		1⋅6 0⋅1	-	0.1
	At 31 December 1989		12.1		12-1
	Provisions:			(0.7)	(0.7
	At beginning of year Disposals		_	(0·7) 0·1	0.1
	At 31 December 1989	<del></del> ,	_	(0.6)	(0.6
	Net Book Value at 31 December 1989	<u></u>	14.8	67-4	82-2
	Net Book Value at beginning of year		12.5	11.0	23.5
	terms of a ruling from the Secretary of State for Trad and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votin As a result, Tootal has not been treated as a related of the Secretary of State for Trades and Trades are supported by the Secretary of Secre	ng rights in respect company in these	ot of 9.9%	of the shares it	Tootal.
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votin As a result, Tootal has not been treated as a related It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into appropriate share of the underlying net assets of Too amount of £59m has been written off against reserven.	of rights in respect company in these estriction on its verset in Tootal an otal has been acc res (see note 19).	ot of 9.9% accounts oting rights d the estin ounted for	of the shares in s removed, The nated value of i	Tootal.
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related or It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into appropriate share of the underlying net assets of Too amount of £59m has been written off against reserv The list of principal related companies is shown on p	on the coats vive or in respect company in these estriction on its vierest in Tootal an otal has been acces (see note 19).	et of 9.9% accounts oting rights d the estin ounted for	of the shares it s removed. The nated value of as goodwill an	n Tootal. the d an
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votin As a result, Tootal has not been treated as a related It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into appropriate share of the underlying net assets of Too amount of £59m has been written off against reserven.	of the coats we only in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19). page 19.	et of 9.9% accounts oting rights d the estin ounted for	of the shares it. s removed. The nated value of the as goodwill an	n Tootal. the d an
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related or It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into appropriate share of the underlying net assets of Too amount of £59m has been written off against reserv The list of principal related companies is shown on p	of the Coats we on a respect company in these estriction on its werest in Tootal an otal has been accies (see note 19). page 19.  Relate Company in the Comp	to of 9.9% accounts oting rights d the estin ounted for ad ad	of the shares it. s removed, The nated value of as goodwill an Ot	n Tootal. the dan her ments
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votin As a result, Tootal has not been treated as a related of it is the Coats Viyella Group's intention to have the redifference between the cost of acquisition of the interpropriate share of the underlying net assets of Too amount of £59m has been written off against reserv. The list of principal related companies is shown on players the principal related companies.	of the coats we only in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19). page 19.	et of 9.9% accounts oting rights d the estin ounted for	of the shares it. s removed. The nated value of the as goodwill an	n Tootal. the dan her ments 198
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related or It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into appropriate share of the underlying net assets of Too amount of £59m has been written off against reserv The list of principal related companies is shown on p	of the Coats when on the company in these estriction on its werest in Tootal an otal has been accres (see note 19). page 19.  Relate Company 1989	et of 9.9% accounts oting rights the estin ounted for ounted for ad nies 1988	of the shares it. s removed, The nated value of the as goodwill an Otto Invest 1989	n Tootal. the d an her ments 198
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	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the into- appropriate share of the underlying net assets of Too amount of £59m has been written off against reserv  The list of principal related companies is shown on p Investments at net book value include:  Investments listed on a recognised Stock Exchange Overseas  Aggregate Market Value of Listed Investments  Company: Cost and net book value:	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been acces (see note 19).  Agge 19.  Relate Compar 1989 £m  12:2	other state of the	of the shares it s removed. The nated value of as goodwill an  Ot Invest 1989 £m  50:4  86:7  Gr Com Shares	her ments 198 fr 00 00 ppanies Loar
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of It is the Coats Viyella Group's intention to have the re- difference between the cost of acquisition of the into- appropriate share of the underlying net assets of Too amount of £59m has been written off against reserv  The list of principal related companies is shown on p Investments at net book value include;  Investments listed on a recognised Stock Exchange Overseas  Aggregate Market Value of Listed Investments  Company:	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been acces (see note 19).  Agge 19.  Relate Compar 1989 £m  12:2	other state of the	of the shares it. s removed, The nated value of the spoodwill and of the	her ments 198 fr. O. O. Oup panies Loar
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	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of it is the Coats Viyella Group's intention to have the redifference between the cost of acquisition of the interpropriate share of the underlying net assets of Too amount of £59m has been written off against reserv.  The list of principal related companies is shown on purchase the net book value include;  Investments at net book value include;  Investments listed on a recognised Stock Exchange Overseas  Aggregate Market Value of Listed Investments  Company: Cost and net book value: At beginning of year Disposals  At 31 December 1989  The interests in principal subsidiaries and related of	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19).  Relate Compar 1989 £m  12-2  35-4	ed accounts of the esting rights of 19.9% of the esting ounted for the esting ounted for 1988 fm 11.1   30.6	of the shares it. s removed. The nated value of the sagoodwill and	the dan her ments 198 fr O· Oup panies Loar fi 136 2 133
	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of It is the Coats Viyella Group's intention to have the re difference between the cost of acquisition of the interpropriate share of the underlying net assets of Too amount of £59m has been written off against reserv The list of principal related companies is shown on p Investments at net book value include;  Investments listed on a recognised Stock Exchange Overseas  Aggregate Market Value of Listed Investments  Company: Cost and net book value: At beginning of year Disposals  At 31 December 1989	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19).  Relate Compar 1989 £m  12-2  35-4	ed accounts of the esting rights of 19.9% of the esting ounted for the esting ounted for 1988 fm 11.1   30.6	of the shares it. s removed. The nated value of the shares of the shares of the sas goodwill and the sas goodwill	her ments 198 £r 00 00 00 136 2 133
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Stocks	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of it is the Coats Viyella Group's intention to have the redifference between the cost of acquisition of the interpropriate share of the underlying net assets of Total amount of £59m has been written off against reserv.  The list of principal related companies is shown on purchase the interpretation of	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19).  Relate Compar 1989 £m  12-2  35-4	ed accounts of the esting rights of 19.9% of the esting ounted for the esting ounted for 1988 fm 11.1   30.6	of the shares it. s removed. The nated value of as goodwill an Ot Invest 1989 £m  50.4  86.7  Com Shares £m  91.7  0.8  90.9	her ments 198 £r 00 00 00 00 00 00 136 2 133 terests c
Stocks	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of it is the Coats Viyella Group's intention to have the redifference between the cost of acquisition of the interpropriate share of the underlying net assets of Total amount of £59m has been written off against reserv.  The list of principal related companies is shown on purchase the interpretation of	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19).  Relate Compar 1989 £m  12-2  35-4	ed accounts of the esting rights of 19.9% of the esting ounted for the esting ounted for 1988 fm 11.1   30.6	of the shares it. s removed. The nated value of as goodwill an Ot Invest 1989 £m 50.4 86.7 Gr Com Shares £m 91.7 0.8 90.9	terests of
Stocks	and Mergers Commission into the proposed merger Viyella Group is at present only able to exercise votir As a result, Tootal has not been treated as a related of it is the Coats Viyella Group's intention to have the redifference between the cost of acquisition of the interpropriate share of the underlying net assets of Total amount of £59m has been written off against reserv.  The list of principal related companies is shown on purchase the interpretation of	of the Coats Wyeng rights in respect company in these estriction on its werest in Tootal an otal has been accres (see note 19).  Relate Compar 1989 £m  12-2  35-4	ed accounts of the esting rights of 19.9% of the esting ounted for the esting ounted for 1988 fm 11.1   30.6	of the shares it. s removed. The nated value of as goodwill an Ot Invest 1989 £m 50.4 86.7 Gr Com Shares £m 91.7 0.8 90.9	her ments 198 £r 00 00 00 136 2 133 terests o

# Motes to the Accounts (continued)

	· // /					
74	Debtors				1989 £m	1988 £m
		Due within one year:				
		Trade Debtors Other Debtors			170·1 19·4	169·1 15·9
		Prepayments and Accrued Income			12.5	12-8
		Other Debter, due in mare then any user			202·0 10·1	197·8 9·4
		Other Debtors due in more than one year			212.1	207-2
					212.1	207-2
15	Current Asset Investments				1989 £m	1988 £m
		Investments listed on a recognised Stock Exchar	ge Overseas		0.6	0.5
		Unlisted Investments	•		2.7	5.0
					3.3	5.5
		Aggregate Market Value of Listed Investments			0.6	0.5
16	Creditors		Due	within	Due afte	mar
				year	than *	
			1989 £m	1988 £m	45M	
		Group:			-	
		Current Instalments due on Loans Bank Overdrafts	22·5 49·3	17·1 41·/	,	
			71.8	58.8		
		The de Constants				<del></del>
		Trade Creditors Bills of Exchange Payable	81∙6 6∙0	71·8 11·3	_	
		Finance Lease Obligations	3.1	3.8	11.4	14.6
		United Kingdom and Overseas Taxation	10.8	6.6	(0.7)	2.4
		Other Taxation and Social Security Payable	14:3	14.6		
		Other Creditors Accruals and Deferred Income	16·4 ∕∕5·8	17-6	26.6	11.0
		Pensions/Indemnity Provisions	22.2	44∙2 7∙8	0·1 —	-
			200.2	177.7	37.4	28.0
		Bank overdrafts in subsidiary companies amountl against the assets of those subsidiaries,	ng to £9-2m (198	88 £6·8m) are	secured by a ch	arge
		against the assets of those subsidialies.			Due w	dthin
					one y	
					1989	1988
		Company:			£m	£m
		Bank Overdrafts			1.2	3.6
		Amounts owed to Group Companies			70.0	78.4
		United Kingdom Taxation Other Creditors			2.7	4.4
		Other Creditors			0.5	0.5
					73.2	83.3
					74.4	86-9
					1989	1988
		Finance Lease obligations are repayable as follow	s:		£m	£m
		Under one year Between 2 and 5 years			3·1	3.8
		In over 5 years			7·5 3·9	10·1 4·5
		·			14:5	18•4

17 Loans and Loan Stocks	Gro	מטפ	Cor	mpany
	1989 £m	1988 £m	1989 £m	1988 £m
Bank Loans Other Loans	184·4 10·0	80·2 7·7	_	_
Repayable within one year	194·4 (22·5)	87·9 (17·1)		
Amounts falling due after more than one year	171.9	70.8		
Regayable after 5 years: 71% Unsecured Loan Stock 1990/95 634% Unsecured Loan Stock 2002/07 41/2% Unsecured Loan Stock 2002/07 Other Loans	10·0 6·5 2·7	10·0 6·5 2·7 0·1	10·0 6·5 2·7	10·0 6·5 2·7
	19:2	19:3	19-2	19-2
Total loans repayable after one year	191-1	90-1	19-2	19-2
The loans are repayable as follows: between 1 and 2 years between 2 and 5 years in 5 years or more	8:0 147:1 36:0	6·6 45·7 37·8	19.2	19.2
	191-1	90·1	19-2	19-2

The aggregate amount of instalments falling due after 5 years in respect of loans shown above as not wholly repayable within 5 years is £31-7m (1988 £35-9m). Current instalments have been included in creditors.

Loans and loan stocks in subsidiary companies amounting to £148·1m (1988 £29·9m) are secured by a charge against the assets of those subsidiaries.

The unsecured loan stocks are repayable at par within the dates mentioned above.

#### 18 Provisions for Liabilities and Charges

	Gro	/UD
	1989 £m	1988 £m
Deferred taxation Other provisions	14·7 39·1	12∙0 25.9
	53.8	37.9
Deferred taxation At beginning of year	12:0	14.3
Subsidiaries acquired/(disposed) net	(0.4)	_
Movement in period – Exchange differences – Foreign companies – UK companies	0·8 1·0 0·7	0·2 2.9 0·3
Advance corporation tax	14·1 0·6	17·7 (5·7)
At 31 December 1989	14.7	12-0

Group

# Motes to the Accounts (continued)

	Provisions for Liabilities and Charges	(Continued) Deferred taxation representing a full provision calcul	lated at 35% for UK	Companies is as foll <u>o</u> w	/s:-
				Grd 1989	oup 1988
				£m	£m
		United Kingdom Capital allowances		7.2	7.2
		Other timing differences less losses forward		1.5	0.8
				8.7	8.0
		Advance corporation tax		(5.2)	<i>1</i> 5.7
				3.5	2:3
		Overseas		11.2	9.7
				14.7	12.0
		In addition to the above there is: Unrecovered advance corporation tax		11.6	11.7
		·			
		No provision is required in the company		1989	1988
		Pensions/Indemnity Provisions		£m	£m
		At beginning of year		25.9	28.8
		Exchange difference		2.8	(3.2
		Subsidiaries acquired		9.8	4 77
		Provided Utilised		6·5 (5·9)	1·7 (1·4
		At 31 December 1989  During the year the Group acquired the Opti Group of the Opti G		39-1	25.9
			Book value of Assets £m	to restate to Group Accounting Policies £m	Fair Value £m
		Fixed assets Investments Stocks Debtors Creditors Provisions Borrowings	18-6 0-6 23-4 14-0 (17-6) (8-5) (6-9)	2·2 (0·8) 0·6 (0·9) (1·3)	20·8 0·6 22·6 14·6 (18·5 (9·8 (6·9
		Investments Stocks Debtors Creditors Provisions	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3)	20.8 0.6 22.6 14.6 (18.5 (9.8 (6.9
		Investments Stocks Debtors Creditors Provisions Borrowings	18-6 0-6 23-4 14-0 (17-6) (8-5)	2·2 — (0·8) 0·6 (0·9)	20-8 0-6 22-6 14-6 (18-5 (9-8 (6-9
		Investments Stocks Debtors Creditors Provisions	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3)	20·8 0·6 22·6 14·6 (18·5 (9·8 (6·9
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3)	20·8 0·6 22·6 14·6 (18·5 (9·8 (6·9 23·4 (15·6
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3)	20-8 0-6 22-6 14-6 (18-5 (9-6 (6-5) 23-4 (15-6)
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3)	20-8 0-6 22-6 14-6 (18-5 (9-6 (6-5) 23-4 (15-6)
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)	20-8 0-6 22-6 14-6 (18-8 (9-8 (6-8 23-4 (15-6 20-3
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration Goodwill written off against reserves The movements on the provisions for reorganisation Provision at acquisition	18·6 0·6 23·4 14·0 (17·6) (8·5) (6·9)	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)	20-8 0-6 22-6 14-6 (18-8 (9-8 (6-9 23-4 (15-6 7-8 23-1 20-3
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration Goodwill written off against reserves The movements on the provisions for reorganisation Provision at acquisition Utilised during year	18-6 0-6 23-4 14-0 17-6) (8-5) (6-9) 23-6	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)  ar were as folic.ws:	20-8 0-6 22-6 14-6 (18-8 (9-8 (6-8 23-4 (15-6 20-3 15-6 (0-3 0-3 15-6 0-3 0-3 0-3 0-3 0-3 0-3 0-3 0-3 0-3 0-3
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration Goodwill written off against reserves The movements on the provisions for reorganisation Provision at acquisition Utilized during year  At December 1989  Toctal Group plc The Group has accounted for the difference betwee the estimated value of its share of the underlying ne amount written off against reserves is as follows: Cost of shares acquired	18-6 0-6 23-4 14-0 17-6) (8-5) (6-9) 23-6	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)  ar were as folic.ws:	20-8 0-6 14-6 (18-5 (9-6 (6-5 23-4 (15-6 20-3 15-6 (0-5 15-5 cootal and the
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration Goodwill written off against reserves The movements on the provisions for reorganisation Provision at acquisition Utilized during year  At December 1989  Total Group plc The Group has accounted for the difference betwee the estimated value of its share of the underlying ne amount written off against reserves is as follows:	18-6 0-6 23-4 14-0 17-6) (8-5) (6-9) 23-6	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)  ar were as folic.ws:	20-8 0-6 22-6 14-6 (18-5 (9-8 (6-9 23-4 (15-6 23-1 20-3 15-6 (0-9 15-3 ootal and the
		Investments Stocks Debtors Creditors Provisions Borrowings  Provision for reorganisation costs  Fair value consideration Goodwill written off against reserves The movements on the provisions for reorganisation Provision at acquisition Utilized during year  At December 1989  Toctal Group plc The Group has accounted for the difference betwee the estimated value of its share of the underlying ne amount written off against reserves is as follows: Cost of shares acquired	18-6 0-6 23-4 14-0 17-6) (8-5) (6-9) 23-6	2·2 (0·8) 0·6 (0·9) (1·3) (0·2)  ar were as folic.ws:	20-8 0-6 22-6 14-6 (18-5 (9-8 (6-9 23-4 (15-6 20-3 15-6 (0-3 0-5 15-3

2	Share Capital				1989	
		Authorised: 279,494,643 Ordinary Shares of 25p 55,361,585 Unclassified Shares of 2	each		£m 69:9	69.9
		Color (1000 Guala, out of a charge of 2	op each		13·8 	13·8 
		Allotted, Called up and Fully Paid: 279,494,643 Ordinary Shares of 25p	each (1988 279,49	1,643)	69.9	69.9
21	Other Reserves				Group	Company
		At beginning of year Transferred from Profit and Loss Acc Exchange Differences Goodwill written off (Note 19)	count		£m 365·1 60·7 6·7 (79·3)	£m 45·0 (0·5) — 4·5
		At 31 December 1989			353.2	49.0
		Group Other Reserves at 31 Decembranies.	per 1989 include £1:	2.1m (1988 £10.		
22	Future Capital Expenditure				1989	1988
		Capital Expenditure contracted for bu Capital Expenditure authorised by the	it not provided for in	the accounts	£m 10:6 15:5	£m 14•7 14•7
23	Contingent Liabilities and Financial Commitments	Bills discounted, guarantees, claims a Guarantees amounting to £6.2m have by subsidiary companies of which £0 accepted the obligations to discharge the majority of its subsidiary compani	and other contingen a been given by the 6m was outstandin a any liability to UK o	t liabilities of the Company, princi g at 31 Decemb	Group amounted to	£41-0m. orrowings
24	Operating Lease Rentals	At 31 December 1989, the Company as set out below:		-	n-cancellable operat	ing leases
		<b>1989</b> 1988				
					Land and	
		Operating Leases which expire:	Buildings £m	Other £m	Buildings £m	Other £m
		Operating Leases which expire: within one year in 2 to 5 years inclusive over 5 years	Buildings		Buildings	
		within one year inclusive	Buildings £m 0·5 2·6	£m 1·0 1·7	Buildings £m 0·6 3·3	£m 0·3 1·9
		within one year in 2 to 5 years inclusive over 5 years  The majority of leases of land and buil	Buildings £m  0:5 2:6 6:2 9:3  dings are subject to	1.0 1.7 - 2.7 rent reviews.	Buildings £m 0.6 3.3 7.0 ———————————————————————————————————	0·3 1·9 0·1 2·3
25	Pensions Ultimate Holding Company	within one year in 2 to 5 years inclusive over 5 years	Buildings £m  0.5 2.6 6.2 9.3  dings are subject to ts Viyella Group Per pension schemes vest. Fits to the Company ion of the Directors company basis and la Plc. Group schemes ar Plc. rial value of the assise of the benefits accepted future increase The resulting net securerent members in the defined benefit.	fm  1-0 1-7 2-7 rent reviews. sion Scheme. The scheme of the variations from accordingly, the data treatment ets of the major crued to the mees in earnings. Turplus continues a accordance with plans in overseas. m) of which £5.	Buildings £m  0.6 3.3 7.0 10.9 10.9 he Coats Viyella Groge proportion of the Group pension sarregular cost cannot a Group variations a of the actuarial surplans at the last walk mbers at the respective total market value to be spread over the US accounting st subsidiaries but, in 1988 £5.1m) re	oup  cheme is be re dealt olus are ustion of the he andards of lates to

# Group Interests at 31 December 1989

Principal Subsidiary compa	nies	Combined	
Company and Country of Incorporation or Registration		Interest of Parent and Subsidiaries	Main Activities/Product Groups
United Kingdom		%	
Scotland	J. & P. Coats, Limited* J. & P. Coats (U.K.) Limited	100 100	Holding company Leisure and craft products; home sewing products; industrial sewing products
England	Patons & Baldwins Limited*	100	Handknittings
-	West Riding Worsted and Woollen Mills Limited*	75	Yarns
	Thomas Burnley & Sons Limited D. Byford & Company Limited*	75	н
	Ordinary Shares	100	Knitwear and Hosiery
	Cum. Preference Shares Jaeger Holdings Limited*	100	
	Ordinary Shares	100	Retail Shops/Fashion Wear
	First Cum. Preference Shares	100	
	Second Cum. Preference Shares	100	
	Dynacast Limited	100	Precision Engineering
	Vascutek Limited	100	Medical equipment products
Europe			
Austria	Harlander Coats G.m.b.H.	100	Leisure and craft products; home sewing products; industrial sewing products
France	Dynacast France S.A.	100	Precision Engineering
Germany	Opti Werk G.m.b.H. & Co. K G.	100	Zip Fasteners
	Dynacast Deutschland G.m.b.H.	75	Precision Engineering
	Mez A.G.	97	Leisure and craft products; home sewing products; industrial sewing products
	Schachenmayr, Mann & Cie G.m.b.H.	100	Handknittings
Italy	Cucirini Cantoni Coats S.p.A	67	Leisure and craft products; home sewing products; industrial sewing products
Portugal	Cia. de Linha Coats & Clark Lda	100	**
Spain	Cia, Anon, Hilaturas de Fabra y Coats		
•	Ordinary Shares	77	"
	Preference Shares	48	"
Turkey	Santral Dikis Sanayii A.S.	75	<i>u</i>

Principal Subsidiary compa	anies (Continued)	Combined	
Company and Country of Incorporation or Registration		Interest of Parent and Subsidiaries %	Main Activities/Product Groups
North America			
U.Ş.A.	Coats Patons (North America) Inc. Coats & Clark, Inc.	100 100	Holding company Leisure and craft products; home sewing products; industrial sewing products;
	Dynacast Inc.	100	Precision Engineering
Canada	J. & P. Coats (Canada) Inc. (including Dynacast Division)	100	Leisure and craft products; flome sewing products; industrial sewing products; precision engineering
	Patons & Baldwins Canada Inc.	100	Handknitting
South America			
Argentine	Hilos Cadena S.A.C.e.l. (see note 4. below)	90	Leisure and craft products; home sewing products; industrial sewing products
Brazil	Linhas Corrente Ltda,	100	Leisure and craft products; home sewing products; industrial sewing products
	Dynacast do Brasil Ltda.	100	Precision Engineering
Chile	Cia, Ind. Hilos Cadena S.A.	93	Leisure and craft products; home sewing products; industrial sewing products
Asia			
Hong Kong Indonesia	Coats Patons (Hong Kong) Limited PT Coats Rejo	100 60	Industrial sewing products Leisure and craft products; home sewing products; industrial sewing products
e ta	J & P Coats (Manufacturing) Sdn Bhd	51	Leisure and craft products; home sewing products; industrial sewing products
ु strafia	Coats Patons (Proprietary) Limited	100	Leisure and craft products; home sewing products; industrial sewing products; handknittings
Africa	J. & P. Coats (South Africa) (Proprietary) Limited	100	Leisure and craft products; home sewing products; industrial sewing products

#### **Related Companies**

Company and Country of Incorporation or Registration		Combined Interest %	Main Activities
India	Madura Coats Limited (based on audited accounts to 31 March and management accounts to 31 December 1989)	40	Cotton and synthetic threads; yarns and fabrics

- Notes: 1. All percentages refer to holdings of ordinary shares, unless otherwise stated.
  2. These companies operate principally in the country in which they are incorporated.
  3. Shares in the companies marked with an asterisk are held by Coats Patons PLC. The shares of the other companies are held through subsidiaries.
  - 4. The Group beneficial interest is the same as the combined interest of parent and subsidiaries except for Hilos Cadena S.A.C.e.I., Argentine, where the Group beneficial interest is 75%.

