# SEMPLE & COCHRANE LIMITED FINANCIAL STATEMENTS 30 JUNE 1996



RUTHERFORD MANSON DOWDS
Chartered Accountants
17 Blythswood Square
Glasgow
G2 4AD

# SEMPLE & COCHRANE LIMITED FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 1996

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#### 1

### **SEMPLE & COCHRANE LIMITED**

#### **COMPANY INFORMATION**

# **30 JUNE 1996**

DIRECTORS TA Clark

JE McKee ID McKendrick WW Evans MJ Holmes

SECRETARY I D McKendrick

REGISTERED OFFICE 14 William Street

Paisley PA1 2NA

BANKERS Clydesdale Bank PLC

Dunn Square Branch 1 Causewayside Street

Paisley PA1 1BH

SOLICITORS Bishop & Robertson Chalmers

2 Blythswood Square

Glasgow G2 4AD

AUDITORS Rutherford Manson Dowds

Chartered Accountants 17 Blythswood Square

Glasgow G2 4AD

REGISTERED NUMBER SC032434

#### **DIRECTORS' REPORT**

The directors present their report and the audited financial statements for the year ended 30 June 1996.

#### **Principal activity**

The principal activities of the group and company are those of providing support and development services, infrastructure designers and engineers and industrial and marine project managers and contractors.

#### **Business review**

The group and company's balance sheets are detailed on pages 7 and 8 and show a satisfactory position, shareholders' funds amounting to £2,159,477.

# Profit, dividends and appropriations

The results of the group for the year are shown in the profit and loss account on page 5.

An ordinary dividend amounting to £40,000 was paid in the year. A dividend of £117,830 is proposed and the balance of the profit for the year is to be transferred to reserves.

#### **Fixed assets**

Changes in fixed assets during the year are set out in the notes to the accounts as follows

Tangible fixed assets - note 8
Land and buildings - note 9
Fixed asset investments - note 10

The company's properties were revalued in 1995. The valuations have been incorporated in the accounts and details set out in note 9.

#### **Directors**

The directors of the company during the year and their interests in the shares of the company as recorded in the register of directors' interests were as follows:-

Tooglada III kilo togistor ev ambassa kilo	30 June 1996 Ordinary shares	1 July 1995 Ordinary shares
TA Clark L Delaney (resigned 31 December 1995) JE McKee ID McKendrick	910 849 850 850	888 849 850 850
WW Evans MJ Holmes	<u>-</u>	-

continued ......

# DIRECTORS' REPORT (continued)

## Future developments and export markets

The directors aim to refine, broaden and generally extend the existing UK business. The directors also continue to pursue opportunities to increase business worldwide and have recently opened a branch in Thailand, in addition to its presence in Malaysia, to act as regional offices for its activities in the Far East.

#### **Employee involvement**

Regular meetings are held with employee representatives to discuss sales, financial position and prospects. Opportunity is given at these meetings for senior executives to be questioned about matters which concern the employees.

## **Employment of disabled persons**

Full and fair consideration is given to applications for employment made by disabled persons having regard to their particular aptitudes and abilities. Training is arranged for disabled persons, if appropriate, including retraining for alternative work of employees who become disabled, to promote their career development within the organisation.

#### **Auditors**

Rutherford Manson Dowds have agreed to offer themselves for re-appointment as auditors of the company.

On behalf of the board

W W Evans

W W Evans Director

14 William Street Paisley PA1 2NA

2 September 1996

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are required under company law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that period. In preparing those financial statements they are required to:

- select suitable accounting policies and then apply them consistently;
- make reasonable and prudent judgements and estimates;
- state whether applicable accounting standards have been followed,
   subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



# AUDITORS' REPORT TO THE SHAREHOLDERS OF SEMPLE & COCHRANE LIMITED

**Chartered Accountants** 

17 Blythswood Square Glasgow G2 4AD Telephone 0141 248 5532 Facsimile 0141 248 6001

We have audited the financial statements on pages 5 to 23 which have been prepared under the accounting policies set out on pages 10 and 11.

Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the group and company's affairs as at 30 June 1996 and of the group profit and cash flows for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

25 Melville Street Edinburgh EH3 7PE Telephone 0131 225 4727 Facsimile 0131 220 1663

Rutherford Manson Dowds

2 Queens Terrace Aberdeen AB10 1XL Telephone 01224 625 888 Facsimile 01224 625 025

2 September 1996

Chartered Accountants
Registered Auditors

34 Grosvenor Gardens Belgravia London SW1W 0DH Telephone 0171 730 6092 Facsimile 0171 730 6098

Represented throughout Europe. North and South America, Asia. Pacific and all major commercial centres worldwide through I A International

Partners: C Rutherford A G Manson C M Dowds C I Welsh S M Cowie J D Dryburgh I Steele I Durie D M S Beveridge D J Crawford M C Pacitti

Registered to carry on audit work and authorised to carry on Investment Business by the Institute of Chartered Accountants of Scotland

# SEMPLE & COCHRANE LIMITED CONSOLIDATED PROFIT AND LOSS ACCOUNT YEAR ENDED 30 JUNE 1996

	Note	1 <b>996</b> £	<b>1995</b> £
Turnover	2	20,730,785	16,617,028
Cost of sales		(18,278,680)	(14,507,240)
Gross profit		2,452,105	2,109,788
Net operating expenses			
Administrative expenses		(1,438,698)	(1,340,705)
Operating profit	3	1,013,407	769,083
Interest payable	5	(108,413)	(120,003)
Profit on ordinary activities before taxation		904,994	649,080
Taxation	6	(250,000)	(238,300)
Profit on ordinary activities after taxation		654,994	410,780
Dividends	7	(157,830)	(63,061)
Retained profit for the year	20	497,164	347,719

· Movements in reserves are shown in the notes to the financial statements.

During 1995 the company acquired two trading subsidiaries (see note 1).

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES YEAR ENDED 30 JUNE 1996

	1996 £	<b>1995</b> £
Profit for the financial year after taxation	654,994	410,780
Unrealised surplus on revaluation of fixed assets		65,478
Total gains recognised since last annual report	654,994	476,258

# NOTE OF HISTORICAL COST PROFITS AND LOSSES YEAR ENDED 30 JUNE 1996

No note of historical cost profits and losses is given as, in accordance with Financial Reporting Standard 3, the directors are of the view that the difference is not material.

# CONSOLIDATED BALANCE SHEET

# **AT 30 JUNE 1996**

	Note	1996 £ £		1 £	995 £
Fixed assets	Note	L	L	~	~
Tangible assets	8	99	2,646		826,277
Current assets					
Debtors Cash at bank and in hand	11	8,289,884 20,070	$\epsilon$	3,167,416 14,754	
		8,309,954	6	6,182,170	
Creditors: amounts falling due within one year	12	(6,769,411)	(5	5,200,498)	
Net current assets		1,54	0,543		981,672
Total assets less current liabilities	S	2,53	3,189	1	,807,949
Creditors: amounts falling due after more than one year	13	(37	3,712)		(45,636)
		•	9,477	1	,762,313
Capital and reserves			<b></b>	<b>E</b> 5	
Called up share capital Share premium account Revaluation reserve Other reserves Capital reserve Profit and loss account	16 17 18 19 21 20	64 6 18 31	5,000 5,159 5,478 60,000 7,838 6,002		105,000 645,159 65,478 80,000 317,838 548,838
Total shareholders' funds	15		9,477		,762,313
Attributable to:					
Equity shareholders Non-equity shareholders		2,15	59,477 -	1	1,662,312
		•	59,477		1,762,313

The financial statements on pages 5 to 23 were approved by the board of directors on 2 September 1996.

T A Clark

**Director** 

# **COMPANY BALANCE SHEET**

# **AT 30 JUNE 1996**

	Nata	1996 £	£	19 £	95 £
Fixed assets	Note	L	<i>L</i> -	~	
Tangible assets Investments	8 10	992	,646 200	8	26,277 200
		992	,846	8	26,477
Current assets					
Debtors Cash at bank and in hand	11	8,289,884 20,070		67,416 14,754	
		8,309,954	6,18	32,170	
Creditors: amounts falling due within one year	12	(6,769,611)	(5,20	00,698)	
Net current assets		1,540	),343	(	981,472
Total assets less current liabilitie	s	2,533	3,189	1,8	307,949
Creditors: amounts falling due after more than one year	13	(373	3,712)		(45,636)
		2,159	9,477	•	762,313
Capital and reserves					
Called up share capital Share premium account Revaluation reserve Other reserves Profit and loss account	16 17 18 19 20	64 6 180	5,000 5,159 5,478 0,000 3,840	•	105,000 645,159 65,478 80,000 866,676
Total shareholders' funds	15	•	9,477	•	762,313
Attributable to:		12 12 12 12 12 12 12 12 12 12 12 12 12 1			
Equity shareholders Non-equity shareholders		2,15	9,477 -		662,312 100,001
		•	9,477	•	762,313

The financial statements on pages 5 to 23 were approved by the board of directors on 2 September 1996.

T A Clark

**Director** 

# CONSOLIDATED CASH FLOW STATEMENT

# YEAR ENDED 30 JUNE 1996

	Note	£	1996	£	£		1995	£
Net cash inflow from operating activities	22	-	377,				658,	160
Returns on investments and servicing of finance								
Dividends received Interest paid Dividends paid Hire purchase interest		(89,023) (40,000) (19,390)	•		(107,26 (63,06 (12,73	31)	)	
Net cash outflow from returns on investments and servicing of finance			(148,	413)			(183,	064)
Taxation								
Corporation tax paid (including ACT)		(282,821)	)		(233,89	96	)	
Tax paid			(282,	821)			(233,	,896)
Investing activities								
Payments to acquire: Tangible fixed assets Fixed asset investments		(413,866)	)		(276,0 (2			
		(404,916)	)		(276,2	15	)	
Receipts from sales of: Tangible fixed assets		46,100			45,0	62 		
Net cash outflow from investing activities			(367	,766)			(168	,338)
Net cash (outflow)/inflow before fina	ncing		(421	,384)	ı		72	,862
Financing								
Issue of shares Cost of issue		-			1,200,00 (45,1			
New finance leases and hire purchase contracts Redemption of share capital Capital element of finance lease rental New loan Repayment of loan	s	420,477 (100,000 (357,603 500,000 (50,000	) -)	ı	190,9 (1,250,0 (164,8	00	))	
Net cash inflow/(outflow) from financing	g 22		412	,874	_		(69	,051)
(Decrease)/increase in cash and cash equivalents	22		(8	,510)	)		3	,811

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 30 JUNE 1996

#### Accounting policies

Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules except for freehold property which is stated at valuation.

#### Consolidation

The consolidated financial statements incorporate the accounts of the company for the year and of its subsidiary undertakings, Semple & Cochrane Systems Limited and Semple & Cochrane (Aberdeen) Limited, by the acquisition method of accounting. In accordance with Section 230 of the Companies Act 1985, a separate profit and loss account for Semple & Cochrane Limited is not presented as the results of the company are disclosed in the consolidated profit and loss account. The company balance sheet reflects the cost of investment utilising the merger relief provisions of Section 131 of the Companies Act 1985.

Acquisitions

During 1995 the company acquired two subsidiaries. For 1995 the turnover and profit of these acquisitions has not been separately disclosed as the directors are of the opinion that they are not material to the overall results of the group. The acquired companies were dormant throughout the year. The trading from the acquired companies was transferred into Semple and Cochrane Limited and separate identification of the results is not possible.

Depreciation

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives as follows:

Freehold land and buildings

Plant and machinery Motor vehicles Fixtures and fittings

2% straight line

20% reducing balance 25% reducing balance 20% reducing balance

**Government grants** 

Government grants on capital expenditure are credited to a deferral account and are released to revenue over the expected useful life of the relevant asset by equal annual instalments. Grants of a revenue nature are credited to the profit and loss account in the period to which they relate.

Leases and hire purchase contracts

Tangible fixed assets acquired under finance leases and hire purchase contracts are capitalised at the estimated fair value at the date of inception of each lease or contract. The total finance charges are allocated over the period of the lease in such a way as to give a reasonably constant charge on the outstanding liability.

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is computed on a first in first out basis. Net realisable value is based on estimated selling price less the estimated cost of disposal.

# NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED 30 JUNE 1996

# 1 Accounting policies (continued)

Long term contracts

Profit on long term contracts is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit included is calculated on a prudent basis to reflect the proportion of the work carried out at the year end by recording turnover and related costs as contract activity progresses. Turnover is calculated as that proportion of total contract value which costs incurred to date bear to total expected costs for that contract. Revenues derived from variations on contracts are recognised only when they have been accepted by the customer. Full provision is made for losses on all contracts in the year in which they are first foreseen.

#### **Pensions**

**Defined contribution scheme** 

Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

#### **Deferred taxation**

Deferred taxation is provided on the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the future.

#### 2 Turnover

Turnover represents the amount derived from the provision of goods and services which fall within the company's ordinary activities, principally within the United Kingdom, stated net of value added tax.

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

3

Operating profit	<b>1996</b> £	<b>1995</b> £
Operating profit is stated after crediting		
Profit on sale of assets	7,401	
and after charging		
Staff costs (note 4) Auditors' remuneration Accountancy fees Loss on sale of assets	6,294,104 11,000 4,022	4,988,136 11,000 2,500 19,946
Depreciation of tangible fixed assets (note 8)		
Owned assets	67,126	76,283
Assets under finance leases and hire purchase contracts	141,672	74,866
	208,798	151,149
The total amount charged against profits in respect of finance leases and hire purchase contracts is (of which part is shown as depreciation and the balance is shown as interest payable in note 5)	161,062 	87,604 

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

# 4 Directors and employees - Continued

#### **Pension costs**

#### **Defined contribution scheme**

The company operates a defined contribution scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £80,614 (1995 £94,456).

5	Interest payable	1996 £	<b>1995</b> £
	Bank interest Bank loan interest Other interest Hire purchase interest	70,052 18,867 104 19,390	85,472 - 21,793 12,738
		108,413	120,003
6	Taxation	<b>1996</b> £	1995 £
	Corporation tax on profit on ordinary activities at 33% (1995 33%) Current year Over provision in prior years	300,000 (50,000)	262,600 (24,300)
		250,000	238,300
7	Dividends	<b>1996</b> £	1 <b>995</b> £
	'A' Ordinary dividend - paid 'A' Ordinary dividend - proposed Ordinary dividend - paid Ordinary dividend - proposed	40,000 62,625 - 55,205	63,061
		157,830 	63,061

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

# 8 Tangible fixed assets

# **Group and company**

Cost or valuation	<u>=</u>	lant nd Machinery £	Fixtures and Fittings £	Land and Buildings £	Total £
1 July 1995 Additions Disposals	621,376 338,710 (124,166)	313,636 69,688	74,537 5,468 -	360,000	1,369,549 413,866 (124,166)
30 June 1996	835,920	383,324	80,005	360,000	1,659,249
Depreciation					
1 July 1995 Charge for year Disposals	309,848 154,448 (85,467)	165,054 43,491 -	61,712 3,659 -	6,658 7,200 -	543,272 208,798 (85,467)
30 June 1996	378,829	208,545	65,371	13,858	666,603
Net book amount					
30 June 1996	457,091 	174,779	14,634	346,142	992,646
30 June 1995	311,528	148,582	12,825	353,342	826,277

The net book value of assets held under hire purchase contracts is £499,169 (1995 £236,118)

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

## 9 Land and buildings

Group and company	1 <b>996</b> £	<b>1995</b> £
Freehold land and building	346,142	353,342
Freehold land and buildings at valuation		
Freehold revalued amount	360,000	360,000
Historical cost information		
Freehold land and buildings - cost Freehold land and buildings - depreciation	207,563 (28,213)	207,563 (24,062)
	179,350	183,501

The heritable property was revalued by R & W Hall, Chartered Surveyors in November 1994 on an open market basis.

#### 10 Fixed asset investments

Company	Subsidiary companies £
<b>Cost</b> 1 July 1995 and 30 June 1996	550

Net book amount

1 July 1995 and 30 June 1996 200

The investment represents 100% of the ordinary share capital of Semple & Cochrane Systems Limited and Semple & Cochrane (Aberdeen) Limited (note 1). Both companies were dormant at 30 June 1996 and had net assets totalling £100.

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

Debtors	1996	1995
Group and Company	£	£
Amounts falling due within one year		
Amounts recoverable on long term contracts Trade debtors Other debtors prepayments and accrued income ACT recoverable	2,121,500 5,945,076 340 6,383 216,585	615,000 5,040,117 24,307 302,877 185,115
	8,289,884	6,167,416

Included within amounts recoverable on long term contracts is a balance of £412,000 due outwith one year.

# **12 Creditors:** amounts falling due within one year

11

within one year	Group	Company 96	Group 199	Company 95
	£	£	£	£
Bank overdraft Bank loans Payments on account Trade creditors Corporation tax Other taxation and social security Accruals and deferred income ACT payable Grants within one year Obligations under finance leases and hire purchase contracts - note 13 Amounts due to group companies Dividends proposed	697,777 565,518 898,500 3,201,896 352,498 461,379 177,711 82,933 - 213,369 117,830 - 6,769,411	697,777 565,518 898,500 3,201,896 352,498 461,379 177,711 82,933 - 213,369 200 117,830 - 6,769,611	683,951 450,000 615,000 2,030,211 133,584 620,551 185,914 303,200 34,000 144,087	683,951 450,000 615,000 2,030,211 133,584 620,551 185,914 303,200 34,000 144,087 200 5,200,698

The bank overdraft and loans are secured by a floating charge over the assets of the company. One bank loan is specific to a contract and repayable on demand.

Performance bonds exist between the company and various third parties under normal contractual terms.

Obligations under hire purchase contracts are secured by the related assets.

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# **SEMPLE & COCHRANE LIMITED**

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

13	Creditors: amounts falling due	è
	ofter more than one year	

after more than one year	1996	1995
Group and company	£	£
Bank loans Obligations under finance leases	334,482 39,230	45,636
	373,712	45,636
Maturity of debt In one year or less, or on demand - see note 12 Between one and two years Between two and five years	1,263,295 122,923 211,559 1,597,777	-
Bank overdrafts and loans are repayable as fo	ollows:	
Wholly repayable within five years	1,597,777	 点丝回套压点图形示丝=8
Obligations under finance leases and hire purchase contracts		
These are repayable over varying periods by monthly instalments as follows:		
In the next year - see note 12 In the second to fifth year	213,369 39,230	144,087 45,636
	252,599	189,723

# 14 Deferred taxation

The potential liability for deferred taxation was nil (1995 - £nil).

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

# 15 Reconciliation of movements in shareholders' funds

m etce the Sugar dalumen	Group 1996 £	Company 1996 £ 654,994	Group 1995 £ 410,780	Company 1995 £ 728,618
Profit for the financial year Dividends	654,994 (157,830)	(157,830)	(63,061)	(63,061)
	497,164	497,164	347,719	665,557
Shares issued in year Redemption of shares Capital reserve on acquisition	(100,000)	(100,000)	1,155,100 (1,250,000)	1,155,100 (1,250,000)
of subsidiary Revaluation in year	- -	-	317,838 65,478	65,478 
Opening shareholders' funds	397,164 1,762,313	397,164 1,762,313	636,135 1,126,178	636,135 1,126,178 
Closing shareholders' funds	2,159,477	2,159,477	1,762,313	1,762,313

# 16 Called up share capital

	19 Number of shares	<b>996</b> F £	1 Number of shares	<b>995</b> F £
Authorised				
Equity shares				
Ordinary shares of £1 each 'A' ordinary shares of £1 each	3,550 1,449	3,550 1,449	3,550 1,449	3,550 1,449
Non-equity shares				
Deferred shares of £1 each Preference shares of £1 each 'A' Preference shares of £1 each	692,500	692,500 697,500	1 150,000 692,500	1 150,000 692,500  847,500

# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 30 JUNE 1996

### 16 Called up share capital - continued

# Allotted called up and fully paid

and fully paid	1996			95
	Number of shares	£	Number of shares	£
Equity shares				
Ordinary shares of £1 each 'A' Ordinary shares of £1 each	3,550 1,449	3,550 1,449	3,550 1,449	3,550 1,449
Non-equity shares				
Deferred shares of £1 each Preference shares of £1 each	1 -	1 -	1 100,000	1 100,000
		5,000	6 6 H H H H H H H H H H H H H H H H H H	105,000

In September and October 1995 the preference shares were redeemed by the company at par.

# 'A' ordinary shares

The dividend rights on the 'A' ordinary shares allow for a fixed dividend and a participating dividend based on a percentage of net profit in accordance with the Articles of Association.

The 'A' ordinary shares may be converted, one for one into ordinary shares at any time when decided by the holders of 75% of the 'A' ordinary shares. On winding up the holders rank pari passu with ordinary shareholders. Special rights attached to the 'A' ordinary shares shall be deemed to be varied under specific circumstances in accordance with the Articles of Association.

The holders are entitled to vote at any general meetings of the company.

# Non-cumulative redeemable preference shares

The preference shares were redeemed by the company at par value in September and October 1995. No dividend was paid as any dividend rights were waived by the shareholders.

# Deferred ordinary share

The deferred share is not entitled to a dividend, income on a winding up nor a vote.

# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 30 JUNE 1996

17	Share premium account		
	Group and Company		<b>1996</b> £
	1 July 1995		£
	and 30 June 1996		645,159
			*********
18	Revaluation reserve		1996
	Group and Company 1 July 1995		£
	and 30 June 1996		65,478
19	Capital redemption reserve		4006
	Group and Company		1996 £
	1 July 1995 Transferred from profit and loss account		80,000 100,000
	30 June 1996		180,000
20	Profit and loss account	Group 1996 £	Company 1996 £
	July 1995 Retained profit for the year Transferred to capital redemption reserve	548,838 497,164 (100,000)	866,676 497,164 (100,000)
	30 June 1996	946,002	1,263,840
21	Capital reserve	1996	1995
	Group	£	£
	On acquisition of subsidiaries	317,838	317,838
		******	=======================================

# NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED 30 JUNE 1996

#### Notes to the consolidated cash flow statement 22

Reconciliation of operating profit to	
net cash inflow from operating activities	

Reconciliation of operating profit to			
net cash inflow from operating activities		1996 £	1995 £
Operating profit Depreciation charges (Gain)/loss on sale of fixed assets Decrease in stocks (Increase)/decrease in debtors Increase/(decrease) in creditors		1,013,407 208,798 (7,401) - (2,090,998) 1,253,810	151,149 19,946 42,619 935,530
Net cash inflow from operating activities		377,616	658,160
Analysis of changes in cash and cash equivalents as shown in the balance sheet			
Balance at 1 July 1995 On acquisition of subsidiaries Net cash (outflow)/inflow		(669,197) - (8,510)	(1,115,641) (7,367) 3,811
Balance at 30 June 1996		(677,707)	(1,119,197)
Analysis of the balances of cash and cash equivalents as shown in the balance sheet	1996	1995	Change in year

	<b>1996</b> £	<b>1995</b> £	Change in year £
Cash at bank and in hand Bank overdraft	20,070 (697,777)	14,754 (683,951)	5,316 (13,826)
	(677,707)	(669,197)	·
	#=========	###55###	*======================================

# Analysis of changes in financing during the year

	Loans £	Finance Leasing £	Share Capital £
Balance at 1 July 1995 Cash inflow from financing Cash outflow from financing	450,000 500,000 (50,000)	189,723 420,477 (357,603)	105,000 (100,000)
Balance at 30 June 1996	900,000	252,597	5,000

# NOTES TO THE FINANCIAL STATEMENTS

# YEAR ENDED 30 JUNE 1996

# 22 Notes to the cash flow statement (continued)

Acquisition of subsidiary undertakings	<b>1996</b> £	<b>1995</b> £
Net assets acquired:		
Tangible fixed assets Stocks Debtors Bank and cash Creditors	- - - -	62,614 27,619 1,177,472 (7,367) (942,300) 
Capital reserve		(317,488)
Satisfied by:		
Issue of shares		550