Report and Financial Statements

31 March 2003

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COMPANIES HOUSE 27/08/03

Deloitte & Touche Bristol



REPORT AND FINANCIAL STATEMENTS 2003

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MITIE LINDSAY LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

D M Telling I R Stewart W Robson

SECRETARY

C K Ross

REGISTERED OFFICE

35 Duchess Road Rutherglen Glasgow G73 1AU

BANKERS

Royal Bank of Scotland 1 Moncrieff Street Paisley Glasgow PA3 2AW

AUDITORS

Deloitte & Touche Bristol



DIRECTORS' REPORT

The directors present their annual report and audited financial statements for the year ended 31 March 2003.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The company's principal activity is contracting services including industrial painting and scaffolding.

Due to a continuing transfer of trade the directors have decided to wind down the trade of MITIE Lindsay Limited. All existing contracts in the industrial painting trade will be honoured whilst the trade and assets of the scaffolding business have been transferred to MITIE Generation Limited as from 20 January 2003.

RESULTS AND DIVIDENDS

The loss for the year after taxation amounted to £936,662 (2002: £996,877). An interim dividend was not paid during the year (2002: nil) and the directors do not propose the payment of a final dividend.

The company enjoys the support of its parent undertaking.

DIRECTORS AND THEIR INTERESTS

The directors during the year and subsequently were as follows:

D M Telling

I R Stewart

W Robson (appointed 24 June 2003) B J Cloughley (resigned 11 April 2003)

A J Thomson (resigned 3 March 2003)

D G Lindsay (resigned 1 July 2002)



DIRECTORS' REPORT (continued)

DIRECTORS AND THEIR INTERESTS (continued)

The beneficial interests of the directors and their families in the share capital of the company were as follows:

| | At 31 March 2003 £1 Ordinary shares No. | At 1 April 2002 £1 Ordinary shares No. |
|---------------|---|--|
| B J Cloughley | 261 | 261 |

No other director held a beneficial interest in the shares of the company or any other group company, except as disclosed below.

Messrs D M Telling and I R Stewart are directors of MITIE Group PLC, the parent undertaking, and their interests in the share capital of that company are shown in the financial statements of MITIE Group PLC.

Share Options

| | Granted | | | E | kercised | | | | |
|-------------------|------------|-------------------|-------|--------------------------------------|----------|---------|-------------------|-------|-------------|
| | At 1 April | during the period | | il during the period Exercise period | | period | during the period | | At 31 March |
| | 2002 | Options | Price | From | То | Options | Price | 2003 | |
| B J Cloughley (i) | 1,296 | - | - | _ | - | _ | - | 1,296 | |

⁽i) Options under the Savings Related Option Scheme

Further details of the MITIE Group PLC Share Schemes are given in the accounts of that company.

POLITICAL AND CHARITABLE CONTRIBUTIONS

During the year the company made no political or charitable contributions (2002: nil).

PAYMENT POLICY

The company's policy is to comply with the terms of payment agreed with a supplier. Where terms are not negotiated, the company endeavours to adhere with the supplier's standard terms. As at 31 March 2003 trade creditors, as a proportion of amounts invoiced from suppliers for the year, represented 41 days (2002: 64 days).

In the industry, in which the company operates, credit periods are frequently extended by agreement. The company's creditor days are a reflection of this custom.

EMPLOYEES

The company offers equal opportunities to all applicants for employment whatever their sex, race or religion. Disabled persons are considered for employment, training, career development and promotion on the basis of their attitudes and abilities in common with all employees, providing the disability does not make the particular employment impractical or the employee unable to conform to the stringent regulations which apply to the operations of the company.

The company recognises the importance of good communications and employee relationships. In each company there is a relationship between the Chief Executive of MITIE Group PLC and individual employees in the company. In these conditions, complex consultative procedures are seldom required to ensure that there is an understanding of the purpose of the business and the commercial realities of success. Employees are encouraged to become shareholders through the Savings Related Share Option Scheme.



DIRECTORS' REPORT (continued)

AUDITORS

Deloitte & Touche has informed the directors that they are intending to transfer their business to a limited liability partnership, incorporated under the Limited Liability Partnerships Act 2000, to be known as Deloitte & Touche LLP. It is the current intention of the directors to use the company's statutory power to give consent to the appointment of Deloitte & Touche being treated as extending to Deloitte & Touche LLP at the appropriate time.

A resolution for the reappointment of Deloitte & Touche as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

C K Ross Secretary

2 July 2003

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

MITIE LINDSAY LIMITED

We have audited the financial statements of MITIE Lindsay Limited for the year ended 31 March 2003 which comprise the profit and loss account, the balance sheet, the cash flow statement and related notes 1 to 23. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors are responsible for the preparation of financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report for the above year and consider the implications for our report if we become aware of any apparent misstatements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2003 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche

DELOITTE & TOUCHE

Chartered Accountants and Registered Auditors Bristol

4 July 2003



PROFIT AND LOSS ACCOUNT Year ended 31 March 2003

| | | Continuing operation | |
|---|-------|----------------------|-------------|
| | Notes | 2003 | 2002 |
| | | £ | £ |
| TURNOVER | 2 | 2,978,615 | 6,746,280 |
| Cost of sales | | (3,020,142) | (5,831,475) |
| GROSS (LOSS)/PROFIT | | (41,527) | 914,805 |
| Administrative expenses | | (1,177,917) | (2,178,469) |
| OPERATING LOSS | 3 | (1,219,444) | (1,263,664) |
| Interest receivable | 4 | 61,063 | 30,012 |
| LOSS ON ORDINARY ACTIVITIES BEFORE | | | |
| TAXATION | | (1,158,381) | (1,233,652) |
| Tax credit on loss on ordinary activities | 5 | 221,719 | 236,775 |
| LOSS AFTER TAXATION AND RETAINED LOSS | | | |
| FOR THE FINANCIAL YEAR | 13 | (936,662) | (996,877) |
| | | | |

There are no recognised gains and losses for the current financial year or preceding financial year other than as stated in the profit and loss account. Accordingly no statement of total recognised gains and losses has been provided.

BALANCE SHEET At 31 March 2003

| | Notes | | 2003 | | 2002 |
|---|-------|-------------|--------------|-------------|-------------|
| | | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible assets | 6 | | _ | | 1,275,144 |
| Investments | 7 | | - | | 2 |
| | | | | | 1.005.146 |
| CURRENT ASSETS | | | - | | 1,275,146 |
| Stock | 8 | 11,820 | | 218,364 | |
| Debtors | 9 | 274,282 | | 1,795,922 | |
| Cash at bank and in hand | | 2,777,445 | | 1,307,267 | |
| | | | | | |
| | | 3,063,547 | | 3,321,553 | |
| CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 10 | (3,374,542) | | (1,183,694) | |
| WITHIN ONE TEAK | 10 | (5,574,542) | | (1,165,094) | |
| NET CURRENT (LIABILITIES)/ASSETS | | | (310,995) | | 2,137,859 |
| | | | ` | | |
| TOTAL ASSETS LESS CURRENT | | | | | |
| LIABILITIES | | | (310,995) | | 3,413,005 |
| CREDITORS: AMOUNTS FALLING DUE | | | | | |
| AFTER MORE THAN ONE YEAR | 11 | | - | | (2,787,338) |
| | | | | | |
| NET (LIABILITIES)/ASSETS | | | (310,995) | | 625,667 |
| | | | | | |
| SHARE CAPITAL AND RESERVES | | | | | |
| Called up share capital | 12 | | 6,522 | | 6,522 |
| Capital redemption reserve | | | 2,261 | | 2,261 |
| Profit and loss account | 13 | | (319,778) | | 616,884 |
| Man. 1 | | | | | |
| TOTAL EQUITY SHAREHOLDERS' | 14 | | (210.005) | | 625 667 |
| (DEFICT)/FUNDS | 14 | | (310,995) | | 625,667 |

These financial statements were approved by the Board of Directors on 2 July 2003.

Signed on behalf of the Board of Directors

W Robson Director

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Deloitte & Touche

CASH FLOW STATEMENT Year ended 31 March 2003

| | Notes 2003 | | 2003 | | 2002 |
|---|------------|-----------|-----------|----------------------|---------|
| | | £ | £ | £ | £ |
| Net cash inflow from operating activities | 15 | | 31,864 | | 426,497 |
| Returns on investments and servicing of finance Interest received | | | 64,924 | | 30,429 |
| Taxation UK corporation tax received/(paid) Advance corporation tax received | | 324,966 | | (135,206) 480,700 | |
| Tax received | | | 324,966 | | 345,494 |
| Capital expenditure Payments to acquire tangible fixed assets Receipts from disposal of tangible fixed assets | | 1,048,424 | | (121,187) 228,844 | |
| Net cash inflow from capital expenditure | | | 1,048,424 | | 107,657 |
| Increase in cash in the year | 17 | | 1,470,178 | | 910,077 |



1. ACCOUNTING POLICIES

Accounting convention

The financial statements are prepared under the historical cost convention and are prepared in accordance with applicable United Kingdom accounting standards.

Turnover

Turnover represents the total, excluding sales taxes, receivable in respect of goods and services supplied and contract work completed in the year.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected life, as follows:

Plant and machinery and fixtures and fittings up to 14 years
Motor vehicles 4 years

Investments

Investments held as fixed assets are stated at cost less provision for any impairment.

Stocks

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition, and net realisable value as follows:

Raw materials, consumables and goods for resale - purchase cost on a first-in, first-out basis

Work in progress and finished goods

- cost of direct materials and labour plus attributable overheads based on a normal level of activity

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.



1. ACCOUNTING POLICIES (continued)

Long-term contracts

Profit on long-term contracts is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit is included on a prudent basis to reflect the proportion of the work carried out at the period end, by recording turnover and related costs (as defined in stocks above) as contract activity progresses. Turnover is calculated as that proportion of total contract value which costs incurred to date bear to total expected costs for that contract. Full provision is made for losses on all contracts in the period in which they are first foreseen.

Deferred taxation

Deferred tax is provided in full on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset, or on unremitted earnings of subsidiaries and associates where there is no commitment to remit these earnings. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date.

All differences are taken to the profit and loss account.

Leasing commitments

Rentals paid under operating leases are charged against income on a straight-line basis over the lease term.

Pension costs

Pension costs represent amounts paid to one of the group's pension schemes. Details of schemes are given in the financial statements of MITIE Group PLC.



2. TURNOVER

Turnover which is stated net of value added tax, represents amounts invoiced to third parties, except in respect of long-term contracts where turnover represents the sales value of work done in the period, including estimates in respect of amounts not invoiced. Turnover in respect of long-term contracts is calculated as that proportion of total contract value which costs incurred to date bear to total expected costs for the contract.

Turnover is attributable to the principal activity of contracting services. An analysis of turnover by geographical market is given below:

| | | 2003 £ | 2002 £ |
|----|---|---|--|
| | United Kingdom Rest of the World | 2,978,615 | 6,611,500 134,780 |
| | | 2,978,615 | 6,746,280 |
| 3. | OPERATING LOSS is stated after charging/(crediting): | 2003 £ | 2002 £ |
| | Depreciation Profit on disposal of tangible fixed assets Auditors' remuneration - audit services Hire of plant and equipment Rentals under other operating leases | 234,990 (8,270) 3,000 148,117 159,364 | 367,694 (32,165) 815 170,701 143,475 |
| 4. | INTEREST RECEIVABLE | 2003 € | 2002 £ |
| | Bank deposits Other interest | 58,853 2,210 | 30,012 |
| | | 61,063 | 30,012 |



5. TAX CREDIT ON LOSS ON ORDINARY ACTIVITIES

| (a) Analysis of charge in year | 2003 £ | 2002 £ |
|---|-----------|-----------|
| United Kingdom corporation tax at 30% (2002: 30%) Adjustment in respect of prior years | 221,719 | 141,953 |
| Total current tax (note 5(b)) | 221,719 | 141,953 |
| Deferred taxation: Adjustment in respect of prior years | | 94,822 |
| Tax credit on loss on ordinary activities | 221,719 | 236,775 |

(b) Factors affecting tax charge in year

The tax assessed for the year differs from that resulting from applying the standard rate of corporation tax in the UK of 30% (2002: 30%). The differences are as follows:

| | £ | £ |
|--|--------------|-------------|
| Loss on ordinary activities before tax | (1,158,381) | (1,233,652) |
| | £ | £ |
| Tax at 30% thereon | 347,514 | 370,095 |
| Expenses not deductible for tax purposes | (819) | (2,810) |
| Capital allowances in excess of depreciation | (54,351) | (87,231) |
| Profit on disposal of tangible fixed assets | 2,481 | |
| Movement in short-term timing differences | · - | 9,649 |
| Utilisation of tax losses | - | (276,538) |
| Loss carry forward | (73,106) | (13,165) |
| Prior period adjustments | . | 141,953 |
| Current tax charge for the year (note 5(a)) | 221,719 | 141,953 |
| | | D |

(c) Factors affecting future tax charges

The company is not aware of any matters that will materially affect the future tax charge.



6. TANGIBLE FIXED ASSETS

| | Plant and machinery, fixtures and fittings £ | Motor vehicles £ | Total £ |
|------------------------------------|--|------------------------|---------------------------------------|
| Cost | • | | - |
| At 1 April 2002 | 3,485,086 | 434,413 | 3,919,499 |
| Transfers out | (1,667,439) | (31,605) | (1,699,044) |
| Disposals | (1,817,647) | (402,808) | (2,220,455) |
| At 31 March 2003 | • | | - |
| Depreciation | | | |
| At I April 2002 | 2,282,737 | 361,618 | 2,644,355 |
| Charge for the year | 201,368 | 33,622 | 234,990 |
| Transfers out | (815,313) | (29,565) | (844,878) |
| Disposals | (1,668,792) | (365,675) | (2,034,467) |
| At 31 March 2003 | - | • | - |
| Net book value At 31 March 2003 | - | - | |
| | | | · · · · · · · · · · · · · · · · · · · |
| At 31 March 2002 | 1,202,349 | 72,795 | 1,275,144 |
| | | | |

Capital commitments

At 31 March 2003 the directors had contracted commitments for future capital expenditure of nil (2002: nil).

7. INVESTMENTS

| | £ |
|------------------|-----|
| Cost | |
| At 1 April 2002 | 2 |
| Impairment | (2) |
| | |
| At 31 March 2003 | - |
| | |

During the year, cost relating to the 100% holding in the share capital of Ablyn Limited was written off.

The company has taken advantage of Section 228 of the Companies Act 1985 and therefore no consolidated financial statements have been prepared.

These financial statements therefore present information about the company alone. Consolidated group accounts have been prepared by the ultimate parent company, MITIE Group PLC.



| 8. | STOCKS | 2003 £ | 2002 £ |
|-----|--|---|---|
| | Work in progress | 11,820 | 218,364 |
| | There is no material difference between the replacement costs of stocks and the | e amounts as stated | above. |
| 9. | DEBTORS | 2003 £ | 2002 £ |
| | Trade debtors Amounts owed by group undertakings Other debtors Corporation tax recoverable | 60,363 157,200 56,719 274,282 | 1,422,712 89,663 123,581 159,966 1,795,922 |
| 10. | CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 2003 £ | 2002 £ |
| | Trade creditors Amounts owed to group undertakings Other taxation and social security Other creditors Accruals and deferred income | 307,511 2,795,830 29,454 4,791 236,956 3,374,542 | 737,925 48,188 148,280 2,353 246,948 1,183,694 |
| 11. | CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE | YEAR 2003 | 2002 £ |
| | Amounts owed to group undertakings | - | 2,787,338 |

NOTES TO THE ACCOUNTS Year ended 31 March 2003

| 12. | CALLED UP SHARE CAPITAL | 2003 £ | 2002 £ |
|-----|---|----------------------|------------------------|
| | Authorised 15,000 £1 Ordinary shares | 15,000 | 15,000 |
| | | £ | £ |
| | Allotted, called up and fully paid 6,522 £1 Ordinary shares | 6,522 | 6,522 |
| 13. | PROFIT AND LOSS ACCOUNT | £ | |
| | At 1 April 2002 Retained loss for the financial year | 616,884 (936,662) | |
| | At 31 March 2003 | (319,778) | |
| 14. | RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS | 2003 £ | 2002 £ |
| | Opening shareholders' funds Loss for the financial year | 625,667 (936,662) | 1,622,544 (996,877) |
| | Closing shareholders' funds | (310,995) | 625,667 |
| 15. | RECONCILIATION OF OPERATING LOSS TO NET CASH | | |
| | INFLOW FROM OPERATING ACTIVITIES | 2003 £ | 2002 £ |
| | Operating loss Investment impairment | (1,219,444) 2 | (1,263,664) |
| | Depreciation | 234,990 | 367,694 |
| | Profit on disposal of tangible fixed assets | (8,270) | (32,165) |
| | Decrease in stocks | 206,544 | 974,298 |
| | Decrease in debtors Decrease in creditors | 1,414,532 | 1,024,258 |
| | Decrease in creditors | (596,490) | (643,924) ——— |
| | Net cash inflow from operating activities | 31,864 | 426,497 |



16. ANALYSIS OF CHANGES IN NET DEBT

| | | At 1 April 2002 £ | Cash flow £ | Non-cash changes £ | At 31 March 2003 £ |
|-----|--|--------------------------|----------------|---------------------------------------|--------------------------|
| | Cash at bank and in hand Debt due after more than one year | 1,307,267 (2,787,338) | 1,470,178 - | 2,787,338 | 2,777,445 |
| | | (1,480,071) | 1,470,178 | 2,787,338 | 2,777,445 |
| 17 | DECONCILIATION OF NET CASH | ELOW TO MOVEN | a contr | | |
| 17. | RECONCILIATION OF NET CASH IN NET DEBT | FLOW TO MOVEN | MENT | 2003 | 2002 |
| 17. | | FLOW TO MOVEN | IENT | 2003 £ | 2002 £ |
| 17. | | FLOW TO MOVEN | IENT | | |
| 17. | IN NET DEBT Increase in cash in the year Cash inflow from decrease in debt Movement in net funds in the year | FLOW TO MOVEN | IENT | £ 1,470,178 - - 1,470,178 | 910,077 5 910,082 |
| 17. | IN NET DEBT Increase in cash in the year Cash inflow from decrease in debt | FLOW TO MOVEN | IENT | 1,470,178 | £ 910,077 5 |

18. FINANCIAL COMMITMENTS

Operating leases

At 31 March 2003 the company had annual commitments under non-cancellable operating leases as follows:

| | | 2003 | | 2002 |
|--|----------------------------|---------------|----------------------------|------------|
| | Land and buildings £ | Other £ | Land and buildings £ | Other £ |
| Expiry date: | 7 162 | | 162 120 | 265 |
| within one yearbetween two and five years | 7,162 - | <u>-</u> - | 163,139 7,000 | 365 648 |
| | 7,162 | - | 170,139 | 1,013 |

Commitments on behalf of the group undertakings

The company is party with other group undertakings to cross-guarantees of each other's bank overdrafts. As at 31 March 2003, the overall commitment was nil (2002: nil).

NOTES TO THE ACCOUNTS Year ended 31 March 2003

19.

| DIRECTORS | 2003 £ | 2002 £ |
|---|-----------|-----------|
| Emoluments | 119,278 | 211,439 |
| Payments to defined contribution pension schemes | | 21,967 |
| | 119,278 | 233,406 |
| | No. | No. |
| Number of directors who were members of a defined contribution pension scheme | - | 3 |
| The amounts in respect of the highest paid director are as follows: | £ | £ |
| Emoluments | 119,278 | 85,700 |
| | £ | £ |
| Payments to defined contribution pension schemes | - | 3,859 |

Messrs D M Telling and I R Stewart are directors of MITIE Group PLC. Their emoluments and pension details are disclosed in the group accounts. Where the directors are remunerated by MITIE Group PLC for their services to the group as a whole, it is not practicable to allocate their remuneration between their services as directors of MITIE Lindsay Limited and their services as directors of other group companies. Mr G Lindsay was remunerated by MITIE Hydrocat Limited and his emoluments are disclosed in those accounts. Mr B Cloughley was remunerated by MITIE Property Services Limited and his emoluments are disclosed in those accounts.



20. EMPLOYEES

Number of employees

The average weekly number of employees (including directors) during the year was as follows:

| | 2003 No. | 2002 No. |
|--|-------------|-------------|
| Production staff | 82 | 134 |
| Management and administration staff | 11 | 21 |
| | 93 | 155 |
| Employment costs (including directors) | £ | £ |
| Wages and salaries | 2,143,832 | 4,308,956 |
| Social security costs | 180,836 | 273,661 |
| Other pension costs | 14,835 | 40,522 |
| | 2,339,503 | 4,623,139 |

21. RELATED PARTY TRANSACTIONS

MITIE Group PLC is the holder of 6,261 ordinary shares and is a 96% shareholder in MITIE Lindsay Limited. Advantage has been taken of the exception from the requirement to disclose related party transactions with MITIE Group PLC and companies within the group.

22. PENSION ARRANGEMENTS

For the purposes of Financial Reporting Standard 17, the company has been unable to identify its share of the underlying assets and liabilities in the main group scheme, the MITIE Group Pension Scheme, on a consistent and reasonable basis. Therefore, following full implementation of FRS17, the company will account for contributions to the scheme as if it were a defined contribution scheme. At 5 April 2003, the valuation of the scheme for the purposes of FRS17 showed a net pension liability as set out in the report and accounts of MITIE Group PLC.

23. PARENT UNDERTAKING AND CONTROLLING PARTY

The directors regard MITIE Group PLC, a company registered in Scotland, as the company's ultimate parent undertaking and controlling party. MITIE Group PLC is both the smallest and largest group for which group accounts are prepared. Copies of the group financial statements can be obtained from the Company Secretary at the registered office.