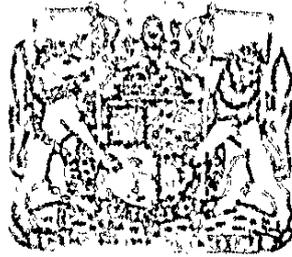


PLEASE NOTE THAT
DUE TO THE POOR
QUALITY OF THE
FICHE SOME OF THE
FOLLOWING IMAGES
ARE ALSO OF POOR
QUALITY.

(DUPLICATE FOR THE FILE.)

No. 2



Certificate of Incorporation.

I hereby Certify that

_____ of _____ Limited.



Registrar of Companies

THE COMPANIES ACT, 1929.



COMPANY OF A LIMITED COMPANY

Particulars of the Company

EDLINGTON HOTELS (SCOTLAND)

TRIMMER, JOHNSON & FLEMING, L.L.C.,

4 Albany Place,

EDINBURGH, S.



310
22935

ERLINTON HOTELS (SCOTLAND)

1950

1950

Y. S. 1950

32 Melville Street,
Edinburgh.

Chartered
Accountant.

45 Frederick Street,
Edinburgh.

Wholesale
Wine Merchant.

Westwood.

Inverlay, Gosforth,
Northumberland.

Director of Finance
Corporation for
Industry Ltd.

Milton Lodge, North
Berwick.

Director of John
Jeffrey & Co. Ltd.

THE COMPANIES ACT, 1929



Consent to act as Directors of a Company

Provided to Section 110(1)

EDLINTON HOTELS (SCOTLAND)

Name
of
Company

Address

TERHAM, JOHNSON & FLEMING, W.S.,

4 Albany Place,

EDINBURGH, 2.

I hereby certify that the following is a true and correct copy of our consent to

the appointment of the **EDLINTON HOTELS (SCOTLAND)**

limited,

in accordance with the provisions of the Companies Act 1929.

10/11/29
10/11/29
10/11/29
10/11/29
10/11/29

Signature	Name	Description
<i>E. M. ...</i>	32 Melville Street, Edinburgh.	Chartered Accountant.
<i>J. Allan</i>	45 Frederick Street, Edinburgh.	Whisky and Wine Merchant.
	Inverlay, Gosforth, Northumberland.	Director for Finance Corporation for Industry Ltd.
<i>Wm. J. ...</i>	Milton Lodge, North Berwick.	Director of John Jeffrey & Co. Ltd.

I and We, the undersigned, hereby certify that our consent to

of the directors of the EGLINTON HOTELS (SCOTLAND)

Limited,

incorporated by Statute (10 & 11 Geo. V. Company Act 1929)

W. & A. G. & Co.
Chartered Accountants
45 Frederick Street
Edinburgh

W. & A. G. & Co. 39 Melville Street,
Edinburgh. Chartered Accountant.

J. Allan 45 Frederick Street,
Edinburgh. Whisky and Wine Merchant.

Inverlay, Gosforth,
Northumberland. Director for Finance
Corporation for
Industry Ltd.

Wm. J. A. ... Milton Lodge, North
Berwick. Director of John
Jeffrey & Co. Ltd.



20/10/1917



EGLINTON HOTELS (SCOTLAND)

350

One pound

32 Melville Street, Edinburgh.
Chartered Accountant.

45 Frederick Street, Edinburgh,
Wine Merchant.

Westwood.

Inverlay, Gosforth, Northumberland.
Director of Finance Corporation
for Industry Ltd.

Milton Lodge, North Berwick.
Director of John Jeffrey & Co. Ltd.

Edinburgh

October

1917

Handwritten notes:
By Mr. ...
for ...

24663



EGLINTON HOTELS (SCOTLAND)

350

one pound

Five shillings
of the

33 Melville Street, Edinburgh.
Chartered Accountant.

45 Frederick Street, Edinburgh.
Whisky & Wine Merchant.

Inverlay, Gosforth, Northumberland
Director of Finance Corporation
for Industry Ltd.

Mr J. Malcolm

Milton Lodge, North Berwick.
Director of John Jeffrey & Co. Lt

October 46

of the

J. B. Wemy

24 6 16
THE COMPANIES ACT, 1929.



A 5/-
Companies
Registration
Fee Stamp
must be
impressed
here

DECLARATION of compliance with the requirements of the Companies

Act, 1929, on application for registration of a Company

Pursuant to Section 15 (2)

EDLINTON HOTELS

Name

(SCOTLAND) LIMITED.

of

Company

Executed at

W. H. H. & FLEMING, S. A.S.,

4 Albion Place,

EDINBURGH, S.

JAMES HAROLD FRASER

of 4 Albany Place, Edinburgh,

James Fraser
Advocate and Law
Agent engaged in
the formation of
companies and
is the Attorney of
James Fraser &
Co. Ltd. of
Edinburgh.

I solemnly and sincerely declare that I am an Enrolled Law
Agent engaged in the formation

of EGLINTON HOTELS (SCOTLAND)

limited, and that all the requirements of the Companies Act, 1929, in
respect of matters precedent to the registration of the said Company and
incidental thereto have been complied with. And I make this solemn
declaration conscientiously believing the same to be true and by virtue of
the provisions of the Statutory Declarations Act, 1903.

Declared at EDINBURGH.

16th October

1946

James Fraser
Notary Public
of Albany Place Edinburgh.

THE COMPANIES ACT 1929

COMPANY LIMITED BY SHARES.

Memorandum

AND

Articles of Association

OF

EGLINTON HOTELS (SCOTLAND)
LIMITED

PREPARED BY THE COMPANY

LONDON

1929

No.



Certificate of Incorporation.

I HEREBY CERTIFY that "LONDON HOTELS (SCOTLAND) LIMITED"
is this day incorporated under the Companies Act, 1929, and that this
Company is LIMITED

GIVEN under my hand at Edinburgh this day of
One thousand nine hundred and twenty six

Registrar of Companies



2468



THE COMPANIES ACT 1929

COMPANY LIMITED BY SHARES

Memorandum of Association of EGLINTON HOTELS (SCOTLAND) LIMITED

1. The name of the company shall be **EGLINTON HOTELS (SCOTLAND) LIMITED**.

2. The registered office of the company shall be situated in Scotland.

3. The objects to which the company is established are:

To acquire, purchase, take, lease, or otherwise acquire the whole or any part of the undertaking, business, and assets and to carry on the business of Hotel and Restaurant proprietors and proprietors of Hotels and Restaurants as carried on by J. E. N. H. Hotels having their registered office at 32 Market Street, Edinburgh at or 20 Princes Street, Edinburgh and the proprietors of The Royal British Hotel, Edinburgh at 21 George Street, Edinburgh under the style of The George Hotel, Edinburgh at West Register Street, Edinburgh under the style of The Royal Edinburgh at North Berwick, East Lothian under the style of The Royal Hotel, North Berwick at North Berwick in the County of East Lothian under the style of The Victoria Hotel, North Berwick at 2 Rutherford's Ferry Street, Limited having their registered office at 32 Market Street, Edinburgh at No. 51 Leith Street, Edinburgh at 32 Market Street, Edinburgh at No. 80 and 82 Southside Street and 115 Rennie Street, Glasgow at The Marine Hotel Company, Limited having their registered office at 32 Market Street, Edinburgh under the style of The Marine Hotel, North Berwick at 51 Leith Street, North Berwick and Springfield, North Berwick at 5 The Leiths Hotel Company Limited having their registered office at 32 Market Street

EXCISE DEPT

Edinburgh, under the style of "Crossachs Hotel, Callander, Perthshire," and also Garages in Callander" (6) Royal Hotel Bridge of Allan Limited having their registered office at 32 Melville Street, Edinburgh under the style of "Royal Hotel Bridge of Allan, Perthshire", and with a view thereto to enter into and carry into effect, with such (if any) modifications or alterations as may be agreed upon, but subject as to modifications or alterations agreed on before the Statutory Meeting to the approval of such meeting, a Minute of Sale in the terms of the draft Minute which has been prepared and is expressed to be made between E. N. H. LIMITED of the first part LAUDERS LIMITED, of the second part, RUTHBERFORDS (LEITH STREET) LIMITED of the third part, ROYAL HOTEL BRIDGE OF ALLAN LIMITED of the fourth part, CROSSACHS HOTEL COMPANY LIMITED of the fifth part, THE MARINE HOTEL COMPANY LIMITED of the sixth part, and the COMPANY of the seventh part, and which has been subscribed by James H. Fraser of Messrs. Graham Johnston & Fleming W. S. of Edinburgh with a view to its identification

- (2) To carry on the business of Hotel, Inn, Restaurant, Hydro-park, Establishment, Proprietors, cafe, refreshment-room and lodging house keepers, licensed victuallers, wine, beer and spirit merchants.
- (3) To carry on the business of Importers and manufacturers of aerated, mineral and artificial waters and other drinks, purveyors, caterers for public amusements generally, motor garage, motor omnibuses, coach, cab, and carriage proprietors, ivory stable keepers, jobmasters, turners, skynmen, ice merchants, proprietors and operators of steam, motor, and other boats, importers and brokers of beef, live and dead stock, and colonial and foreign produce of all descriptions, Dressers, perfumers, chemists, proprietors of clubs, bath, dressing rooms, hairdresses, teaching, writing and newspaper printing, libraries, gardens and places of amusement, recreation, sports, entertainments, and music of all kinds, tobacco and cigar merchants, agents for railway, shipping and other concerns, proprietors and carriers, theatrical and opera box office proprietors, entrepreneurs and general agents, and any other business which can be conveniently carried on in connection therewith.
- (4) To establish, construct, work and carry on lines of road and other means of transport, and to purchase, acquire, buy, lease, or otherwise obtain, any land, buildings, or other property, and to do all such things as may be necessary or expedient for the purposes aforesaid.

- (5) To acquire, construct, manage and carry on aerodromes, hangars, sheds, landing places, wharves, quays, garages, and accommodation of all kinds for aerial, sea and land traffic
- (6) To purchase or otherwise acquire and undertake all or any part of the business property and liabilities of any persons or Company carrying on any business which the Company is authorised to carry on or possessed of property suitable for the purposes of the Company and to pay and satisfy the price therefor in such manner as the Company may see fit
- (7) To carry on the Business of Property Agents, Builders and Contractors, and to buy, sell and deal in property of all kinds
- (8) To enter into partnerships or into any arrangement for sharing profits, moneys or interests, joint adventures, reciprocal contracts or co-operation with any persons or Company carrying on any business or to allow, to any person or company, in any business or transaction which the Company is authorised to carry on or transact, capable of being conducted so as directly or indirectly to benefit the Company, and to take or offer to acquire and hold, to issue or stock up or securities of any company or otherwise as or for any such Company, and to sell, hold or issue with or without limitation or otherwise, debentures and shares in any such company
- (9) To purchase with or without lease, or otherwise, whole or any part of any business or properties which have been or be deemed likely to appear, to be or to be otherwise any business or branch of business which the Company is authorised to carry on, and to lease, sub-let or give up any part of businesses of any third company by the Company
- (10) To give and description of contracts, stipulations, etc.
- (11) To enter into exchange, let, develop, ship, or otherwise deal with the undertaking of the Company or any part thereof to any person or firm, or to the Company or any other person or firm, whether the said person or firm be a partner or not, and to do any other thing which the Company may think fit to do in connection with the said exchange, let, develop, ship, or otherwise deal with the undertaking of the Company or any part thereof
- (12) To provide any Company or Company with any property or thing which may be required for the purposes of the Company, and to do any other thing which the Company may think fit to do in connection with the said property or thing
- (13) To do any other thing which the Company may think fit to do in connection with the said property or thing

- (14) To obtain any Provisional Order or Act of Parliament for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem expedient, and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company.
- (15) To donate or make donations to any person or persons whether directors, officers or agents of the Company, or not, for services rendered or to be rendered in or about the conduct of the Company's business.
- (16) To grant pensions or gratuities to any Directors, employees or ex-employees of the Company or its predecessors in business, or the relations, connections or dependents of any such persons.
- (17) To pay all or any expenses incurred in connection with the formation, promotion and incorporation of the Company, and to contract with any persons, firm or company to pay the same, and to pay commissions to brokers and others for underwriting, placing, selling or guaranteeing the subscription of any shares, debentures or securities of the Company.
- (18) To adopt such means of establishing and developing the Company and of making known the products of the Company as may seem expedient, and in particular by advertising, whether in the press or by circulars, by purchase and exhibitions of works of art or interest, by publication of books and periodicals, and by granting prizes, rewards, exhibitions and otherwise, and to charge such expenditure wholly or in part either to Capital Account or to Revenue Account as the Company may deem expedient.
- (19) To make, draw, accept, endorse, negotiate, discount, execute and issue bills of exchange, promissory notes, debentures, bills of lading and other negotiable or transferable instruments or securities.
- (20) To promote freedom of contract, and to resist, insure against counteract and discourage interference therewith, and to subscribe to any association or fund for any such purposes.
- (21) Upon a distribution of assets or division of profits to distribute by shares, stock, obligations or other property or assets, which the Company may become possessed of in specie, amongst the members.

- (22) To do all or any of the above things in any part of the globe either as principals, agents, trustees, executors or otherwise, and either alone or in conjunction with others, and either by or through agents, sub-contractors, trustees or otherwise, with power to appoint a trustee or trustees, firm or firms or corporate to hold any property on behalf of the Company, and to allow any property to be so administered, and to do the same in all respects.
- (23) To do all such other things as are incidental or necessary to the carrying out of the above objects or any of them, and so that the words "Company" in this Memorandum when applied otherwise than to the Company shall be deemed to include any partner, partner or other body of persons, whether corporate or unincorporate, and whether established in the United Kingdom or elsewhere, and the objects specified in each of the paragraphs of this Memorandum shall be treated as independent objects, and accordingly shall not be limited or restricted except where otherwise expressed in such paragraphs, by reference to the objects mentioned in any other paragraph of the Memorandum of the Company, but may be carried out in as full and complete a manner and on as strict terms as will best effect each of the said paragraphs, and the objects of a separate, distinct and independent Company.

4. The liability of the Members is limited

5. The Share Capital of the Company is £800,000; divided into 800,000 shares of £1 each, with power to increase or reduce the Capital as also power to divide the shares in the Capital whether original, increased or reduced into several classes, and to attach thereto respectively any preferential, deferred, qualified or special rights, privileges or conditions as may be determined at the time of issue, by or in conformity with the regulations of the Company for the time being.

WE, the several persons whose Names and Addresses are subscribed are desirous of being formed into a Company, in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS	Number of Shares taken by each Subscriber
John Wilson, 32, Melville Street ^{Edinburgh}	One
J. H. Mackay, 30, Colinton Road ^{Edinburgh}	One
J. Mackay, 25 Frederick Street ^{Edinburgh} Whisky and Wine Merchant	One
J. Mackay, 25 Frederick Street ^{Edinburgh} Whisky & Wine Merchant	One
J. Douglas, 30 Melville Street ^{Edinburgh} Banker	One
Mrs. J. Mackay, 32 Colinton Road ^{Edinburgh} Married woman	One
J. Mackay, 32 Melville Street ^{Edinburgh} Merchant	One

DATED this 15th day of October 1946

WITNESSES TO THE ABOVE SIGNATURES

(Handwritten signatures)
 J. Mackay
 J. Mackay
 J. Mackay
 J. Mackay



FIVE SHILLINGS

COMPANIES ACT 1929

COMPANY LIMITED BY SHARES

Articles of Association

OF

EGLINTON HOTELS (SCOTLAND) LIMITED.

INTRODUCTORY

1. The regulations in Table "A" in the First Schedule to the Companies Act, 1929 shall not apply to the above named EGLINTON HOTELS (SCOTLAND) LIMITED (in these Articles called "the Company") except so far as the same are repeated or contained in these Articles. Table "A" not to apply

INTERPRETATION

2. In these Articles the words standing in the first column of the following table shall bear the meanings set opposite to them respectively in the second column thereof if not inconsistent with the subject or context. Interpretation

WORDS	MEANINGS
The Act	The Companies Act 1929
The Statutes	The Companies Act 1929 and every other Act for the time being in force concerning joint stock companies or relating to the Company
The Articles	These Articles of Association (including any amendments thereto) as altered by Special Resolutions
The Directors	The Directors named in the Schedule to these Articles



25914

WORDS.	MEANINGS
The Directors	The Directors for the time being of the Company.
The Seal	The Common Seal of the Company
Year	Year from the 1st January to the 31st December, inclusive
Month	Calendar Month
Paid up	Includes credited as paid up
Dividend	Includes bonus
In writing	Written, printed, typewritten, or lithographed, or visibly expressed in any other mode of representing or reproducing words, or partly one and partly another
The Register	The Register of Members of the Company
The United Kingdom	Great Britain and Northern Ireland

Words importing the singular number only shall include the plural number and vice versa

Words importing the masculine gender only shall include the feminine gender

Words importing persons shall include corporations

Subject to aforesaid, any word defined in the Statutes shall, if not inconsistent with the subject or context, bear the same meaning in these Articles

The marginal notes are inserted for convenience only and shall not affect the construction of these Articles

BUSINESS

3. The Company shall immediately upon incorporation enter into a Minute of Sale in the terms of the draft Minute of Sale referred to in the Memorandum of Association, with such (if any) modifications or

alterations as may be agreed upon, whether before or after the execution thereof, but subject as to modifications or alterations agreed on prior to the statutory Meeting to the approval of such meeting, and shall carry the same into effect. Some or all of the Directors will or may be Directors of and directly or indirectly interested as shareholders, creditors or otherwise in the Vendor Companies, which Companies are the promoters of the Company, but they and all other, if any, the Directors of the Company are nevertheless hereby authorised to act as Directors for the purpose of acquiring on behalf of the Company the assets referred to in the said Minute and any other assets and of entering into the said Minute or any other agreement, documents or arrangements which they may consider necessary or desirable for giving full effect to or modifying or carrying out the terms of the said Minute with or without modification, and for acquiring any other assets, and no objection shall be made to the transactions by the Company or by any member, creditor or liquidator thereof, nor shall any such arrangement as aforesaid be liable to be set aside on the ground that all or any of such Directors are interested in the Vendor Companies, or have any conflicting interests, or that as such or as Directors of the Company they stand in a fiduciary relation to the Company, or that the consideration under the Minute has not been tested by independent enquiry or by any other means, or on any other ground whatsoever, and that each and every of them shall be entitled, notwithstanding any such fiduciary relation as aforesaid, to retain all sums of any kind in cash and shares and all other advantages, if any, coming to them directly or indirectly under the said transactions. Every member of the Company shall be deemed to have full notice of the said transactions and of all documents, agreements and arrangements which are entered into under this Article, and to save the same unaffected to be bound thereby.

4. The business of the Company may be commenced as soon as after the incorporation of the Company as the Directors can obtain the Certificate of the Registrar of Companies prescribed by Section 94 of the Act.

Commencement of business

5. Any branch or kind of business which by the Memorandum or Articles of the Company or these Articles is either expressly or impliedly authorised to be undertaken by the Company may be undertaken by the Directors at any time or times, and they may, if they think fit, and further may be authorised by resolution of the Directors to be authorised to undertake any branch or kind of business which has not been actually authorised or sanctioned by the Directors, and the Directors may do so at any time and may proceed with such branch or kind of business.

Business to be undertaken

6. The Office shall be open to public inspection from 10 o'clock on any day to which the Directors may from time to time appoint.

SHARES

Article 70
Preference Shares

7 (a) The initial share Capital of the Company is £800,000 divided into 400,000 Preference Shares of £1 each and 400,000 Ordinary Shares of £1 each

Article 71
Preference Shares

(b) The Preference Shares shall confer the right to a fixed cumulative preferential dividend at the rate of 5 per cent. per annum on the capital for the time being paid up thereon in priority to all other shares in the Capital of the Company for the time being and in a winding up to payment out of such capital together with a premium of 1 per share and all arrears of the said fixed dividend accrued up to the date of commencement of the winding up (whether earned or declared or not), in priority to all other shares in the Capital of the Company for the time being, but shall not confer any further right to participate in profits or assets

Article 72
Preference Shares

(c) No further Preference Shares shall be created or issued ranking either as to dividend or as to capital in priority, to or *pari passu* with the Preference Shares in the initial share capital of the Company except with the prior consent or sanction of the holders of the Preference Shares given in accordance with the provisions of Article 60

Article 73
Preference Shares

8 Save as provided by contract or these Articles to the contrary, all unissued shares shall be at the disposal of the Directors, and they may also grant options over or otherwise deal with or dispose of the same to such persons, at such times and generally on such terms as they think proper, but so that no shares shall be issued at a discount except in accordance with Section 47 of the Act

Article 74
Preference Shares

9 The Company shall duly comply with any provisions of the Statutes as to the minimum subscription on which the Company may proceed to an allotment of its shares

Article 75
Preference Shares

10 The amount payable on application on each share offered at any time for subscription shall not be less than 5 per cent. of the nominal amount of the share

Article 76
Preference Shares

11 (a) The Company may pay a commission to any person in consideration of his subscribing or agreeing to subscribe, whether absolutely or conditionally, or procuring or agreeing to procure subscriptions, whether made before or after the formation of the Company, but such commission shall not exceed 10 per cent. of the price at which the shares are issued or an amount equivalent thereto. Any such commission may be paid wholly or in part in cash or partly or partly paid hereof by the Company if payment may be arranged, and the Company may, in addition to or instead of such commission, in consideration of any person subscribing or agreeing to subscribe or of his procuring or agreeing to procure subscriptions, whether absolute or conditional, for any term, in the Company confer on any such person

any person shall within a specified time be liable to be admitted as a member of the company... If the company is a public company, the provisions of the Companies Act, 1956, shall apply.

11. The Company may also pay such brokerage as may be lawful.

12. No part of the funds of the Company shall directly or indirectly be employed in the purchase of or in loans upon the security of the Company's shares, but nothing in this regulation shall prohibit transactions mentioned in the proviso to Section 151(b) of the Act.

Funds not to be employed in purchase of or loan on shares

13. Where any shares are issued for the purpose of raising money to defray the expenses of the construction of any work or buildings or the provision of any plant which cannot be made profitable for a long time period the Company may pay interest on so much of that Share Capital as is for the time being paid up for the period and subject to the conditions and restrictions mentioned in Section 51 of the Act and may charge the same to capital as part of the cost of the construction of the work, building or plant.

Power to charge interest to Capital

14. If two or more persons are registered as joint holders of any shares, any one of such persons may give effectual receipts for any dividends or interest or other moneys payable in respect of such shares.

Joint holders

15. No person shall be recognized by the Company as holding any shares, whether in trust, and the Company shall not, save as ordered by a court of competent jurisdiction or as by the Statutes required, be bound to recognize any equitable, contingent, future or partial interest in any share or any interest in any fractional part of a share, or except only as by these Articles otherwise expressly provided, any other right in respect of any share, except an absolute right to the entirety thereof in the registered holder.

Exclusion of equitable

16. Every member shall without payment be entitled to receive within two months after allotment or reconstruction of the shares within such part of the country as the conditions of issue shall provide, or certificate for the shares issued to him, and the certificate shall be issued in duplicate, one to be retained by the company and the other to be delivered to the member. Every certificate shall be valid for the seat at it shall signify the name of the member and the amount standing to his credit. It shall be the duty of the member to sign the certificate and to deliver it to the company within the time specified in the conditions of issue. If the member fails to do so, the certificate shall be void and the company shall be entitled to issue a new certificate for the same shares to any other person who may be entitled to receive it.

Issue of certificate

Renewal of
certificates

17. Any share certificate shall be without defect, destroyed or lost it may be renewed in a like form being produced as the Directors shall require and in case of wear and tear or damage on delivery upon the certificate shall be replaced at the destruction or loss on the execution of such order only in any case in which case on payment of such amount not exceeding the full value of the Directors may from time to time require. In case of destruction or loss of the person to whom such renewed certificate is given shall also be liable to pay to the Company all expenses incidental to the re-issuance of the certificate and the cost of destruction of the original certificate.

LINEN ON SHARES

Company's name
and address

18. In the event of any bill, note, draft and payment and lien and charge on the shares of the Company being transferred in the name of a member of the Company, the liability of the transferee for the debts, liabilities and engagements of the Company incurred by such member or person, whether a member or not, before the date of such transfer, whether the period for the payment or discharge thereof shall have actually arrived or not, and no equitable interest shall be created in any shares except upon the footing and condition that the conditions herein contained relating to the Company shall be the terms for or recognizing equitable interests are to have full effect as if they were expressly stated in the instrument of transfer and that the transferee shall be liable as a transferee of the Company's lien of all such bills, notes, drafts and payments.

19

19. The Directors may from time to time sell any shares of the Company which may be held in the name of a member of the Company who is a defaulter in the payment of any dividend or interest payable on such shares and the proceeds of such sale shall be applied in or towards the discharge of such member's liability and the balance if any shall be paid to such member or to his executors, administrators or assigns as the case may be. The Directors may also sell any shares of the Company which may be held in the name of a member of the Company who is a defaulter in the payment of any dividend or interest payable on such shares and the proceeds of such sale shall be applied in or towards the discharge of such member's liability and the balance if any shall be paid to such member or to his executors, administrators or assigns as the case may be. The Directors may also sell any shares of the Company which may be held in the name of a member of the Company who is a defaulter in the payment of any dividend or interest payable on such shares and the proceeds of such sale shall be applied in or towards the discharge of such member's liability and the balance if any shall be paid to such member or to his executors, administrators or assigns as the case may be.

20
21

20. The Directors may from time to time sell any shares of the Company which may be held in the name of a member of the Company who is a defaulter in the payment of any dividend or interest payable on such shares and the proceeds of such sale shall be applied in or towards the discharge of such member's liability and the balance if any shall be paid to such member or to his executors, administrators or assigns as the case may be.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. The text also mentions the need for regular audits to ensure the integrity of the financial data.

In the second section, the author details the various methods used for data collection and analysis. This includes the use of statistical software and manual calculations. The document highlights the challenges of handling large volumes of data and the importance of using appropriate sampling techniques.

The third part of the document focuses on the implementation of internal controls. It describes how these controls are designed to prevent errors and fraud. The text provides examples of control procedures and explains how they are integrated into the organization's daily operations.

The fourth section discusses the role of management in ensuring the success of the financial reporting process. It stresses the importance of clear communication and the establishment of a strong corporate culture. The text also mentions the need for ongoing training and development for all employees involved in the process.

Finally, the document concludes with a summary of the key findings and recommendations. It reiterates the importance of transparency and accountability in financial reporting. The author encourages the organization to continue to improve its processes and to stay up-to-date with the latest industry practices.

Appendix A: Sample Receipt Form

This appendix provides a sample receipt form that can be used as a template. The form includes fields for the date, amount, and description of the transaction. It also includes a section for the recipient's signature and contact information. The text explains how to use the form and provides tips for ensuring its accuracy.

The following table shows the results of the data analysis. It lists the various categories of transactions and their corresponding values. The table is organized into columns for the category, the number of transactions, and the total amount. The text provides a detailed explanation of the data and discusses the implications of the findings.

Category	Number of Transactions	Total Amount
Category 1	150	\$12,500
Category 2	200	\$18,000
Category 3	100	\$9,000
Category 4	50	\$4,500
Category 5	75	\$6,750
Total	575	\$50,750

The data indicates that Category 2 represents the largest portion of the total transactions, both in terms of the number of transactions and the total amount. This suggests that this category is a significant area of focus for the organization.

Registration
of Shares

39 If the person so becoming entitled shall elect to have his nominee registered, he shall testify his election by executing to his nominee a transfer of such share. The Directors shall have in respect of transfers so executed the same power of refusing registration as if the event upon which the transmission took place had not occurred and the transfer were a transfer executed by the person from whom the title by transmission is derived.

Rights of
non-registered
Members
Registration of
Shares
in Bankruptcy

40 A person becoming entitled to a registered share by transmission shall be entitled to receive and give a discharge for any dividends or other moneys payable in respect of the share, but he shall not be entitled to receive notice of or to attend or vote at any meeting of the Company, or exercise any other rights or privileges of a member, unless and until he shall have become a member in respect of the share.

FORFEITURE OF SHARES.

Shareholder's
Obligations

41 If any member fails to pay the whole or any part of any call or instalment on or before the day appointed for the payment thereof, the Directors may, at any time thereafter during such time as the call or instalment or any part thereof remains unpaid, serve a notice on him, requiring him to pay such call or instalment, or such part thereof as remains unpaid, together with any accrued interest and any costs, charges and expenses incurred by the Company by reason of such non-payment.

Shareholder's
Obligations
Continued

42 The notice shall name a further day, being not less than four-teen days from the date of such notice, on or before which such call or instalment or part thereof as aforesaid, and all such interest and costs, charges and expenses as aforesaid are to be paid. It shall also name the place where payment is to be made and shall state that, in the event of non-payment at or before the time and at the place appointed, the shares in respect of which such call was made or instalment is payable will be liable to be forfeited.

43 If the requirements of any such notice as aforesaid be not complied with, any share in respect of which such notice has been given may, at any time thereafter before payment of all calls or instalments, interest, charges and expenses due in respect thereof has been made, be forfeited by the Directors to that effect. Every forfeiture shall be subject to the provisions of the Articles in respect of the forfeited shares, and the Directors may, at their discretion, make such arrangements as they think fit.

44 If any share shall have been forfeited in accordance with these Articles, notice of such forfeiture shall forthwith be given to the holder of such share or to the person entitled to the share by transmission, as the case may be, and also to the person having been given, and of the

forfeiture with the date thereof, shall forthwith be made in the Register opposite to the entry of the share; but the provisions of this Article are directory only, and no forfeiture shall be in any manner invalidated by any omission or neglect to give such notice or to make such entry as aforesaid.

45. Notwithstanding any such forfeiture as aforesaid, the Directors may at any time before the forfeited share has been sold or allotted or otherwise disposed of demand the forfeiture upon payment of all calls and interest thereupon and costs, charges and expenses incurred in respect of the share and upon such further conditions, if any, as they may think fit.

Rights and liabilities of members of company

46. Every share which shall be forfeited shall nevertheless remain the property of the Company, and may be sold or allotted or otherwise disposed of upon such terms and in such manner as the Directors shall think fit and whether with or without all or any part of the amount previously paid up on the share being credited as so paid up. The Directors may if necessary, without any person's assent, transfer a forfeited share to any person to whom the same has been sold or allotted or disposed of.

Rights and liabilities of members of company

47. A member whose shares have been forfeited shall notwithstanding standing be liable to pay to the Company all calls, instalments, interest, costs, charges and expenses owing upon or in respect of such shares at the time of forfeiture together with interest thereon from the time of forfeiture until payment at such rate of interest as the Directors shall think fit, in the same manner as if the shares had not been forfeited, and to satisfy all demands and claims and to costs which the Company may lawfully enforce in respect of the shares at the time of forfeiture, with all costs, charges and expenses incurred by the Company in the same manner as if the shares had not been forfeited.

Rights and liabilities of members of company who have been forfeited

48. A shareholder holding one or more shares in the Company is a Director of the Company and that he is not to be deemed to have resigned his office as Director by reason of his ceasing to be a shareholder, and that he shall continue to be a Director until he has been removed from office by the Board of Directors or until he has resigned his office as Director in writing to the Company. The provisions of this Article shall apply to a shareholder who is a Director of the Company as if he were not a shareholder, and the provisions of this Article shall apply to a Director of the Company as if he were not a shareholder. The provisions of this Article shall apply to a shareholder who is a Director of the Company as if he were not a shareholder, and the provisions of this Article shall apply to a Director of the Company as if he were not a shareholder.

Rights and liabilities of members of company

CONVERSION OF SHARES INTO STOCK.

49. The Company may from time to time by Resolution of a General Meeting convert all or any of its paid up shares into stock, and may from time to time in like manner re-convert such stock into paid up shares of any denomination.

50. When any shares have been converted into stock, the several holders of such stock may transfer their respective interests therein or any part of such interests, in the same manner, and subject to the same regulations and restrictions as and subject to which the shares from which the stock arose might previously to conversion have been transferred, or as near thereto as circumstances will permit. Provided that the Directors may, from time to time, if they think fit, fix the minimum amount of stock transferable, and direct that fractions of a pound or any lesser sum shall not be dealt with, but with power nevertheless at their discretion to waive such rules in any particular cases.

51. The several holders of stock shall be entitled to participate in the dividends and profits of the Company, according to the amount of their respective interests in such stock, and such interests shall, in proportion to the amount thereof, confer on the holders thereof respectively the same privileges and advantages, for the purpose of voting at meetings of the Company, and for other purposes, as if they held the shares from which the stock arose, but so that none of such privileges or advantages except the participation in the dividends, profits and assets of the Company shall be conferred by any such aliquot part of consolidated stock as would not, if existing in shares, have conferred such privileges and advantages. No such conversion shall affect or prejudice any preference or other special privilege.

52. Subject as aforesaid, and except that no warrants to bearer shall be issued in respect of any stock, all the provisions of these Articles applicable to paid up shares shall apply to stock, and in all such provisions the word "share" and "number" shall respectively include "stock" and "stockholder".

INCREASE OF CAPITAL

53. The Company may from time to time, in General Meeting, increase or add to its shares for the time being authorised shall have been issued or to the shares for the time being issued shall have been issued, and increase its Capital by the creation of new shares of such amount as may be deemed expedient.

54. Without prejudice to any special rights or privileges attached to any of the existing shares of the Capital of the Company, any new shares created in pursuance of such terms and conditions, and with such special rights or privileges thereto as the General Meeting resolving

upon the creation thereof shall direct or, if no such direction be given, as the Directors shall determine, and in particular such shares may be issued with a preferential, qualified or deferred right to dividends and in the distribution of assets of the Company and with or special or without any right of voting

55 The General Meeting resolving upon the creation of any new shares may direct that the same or any of them shall be offered, in the first instance, and either at par or at a premium, to all the then holders of any class of shares in the Capital of the Company, in proportion to the number of shares of such class held by them respectively, or make any other provisions as to the issue and allotment of the new shares, but, in default of any such direction, or so far as the same shall not extend, the new shares shall be at the disposal of the Directors, and Article 8 hereof shall apply thereto

New shares may be issued at a premium

56 Subject to any direction or determination that may be given or made in accordance with the powers conferred by these Articles, any Capital raised by the creation of new shares shall be considered as part of the original Capital, and shall be subject to the same provisions with reference to the payment of calls, transfer, transmission, forfeiture, lien and otherwise as if it had been a part of the original Capital

New shares may be issued at par

ALTERATIONS OF CAPITAL

57 The Company may from time to time, without Meeting

Power to alter capital without meeting

- A. Consolidate and divide all or any of its Share Capital into shares of a larger amount than its existing shares
- B. Cancel any shares which, at the date of the passing of the Resolution, have not been taken or agreed to be taken by any person
- C. By subdivision of its existing shares or any of them divide its Capital or any part thereof into shares of smaller amount than is fixed by its Memorandum of Association, and so that as between the holders of the resulting shares, one or more of such shares may, by the Resolution by which the subdivision is effected, be given any preference or advantage as regards dividend, capital, voting or otherwise over the other or others of such shares

58 The Company may from time to time, by Special Resolution, increase its share Capital and any Capital Reserve which may be paid

Power to increase capital by special resolution

59 Any new shares authorized by either of the foregoing Articles may be issued on terms which may be different from the terms of the shares to which they are issued, and may be issued with a preference or special right as to dividends and in the distribution of assets of the Company, and with or without any right of voting

Power to issue shares on special terms

MODIFICATION OF RIGHTS OF SHARES.

Alteration of
special rights of
any class of shares

150 Subject to the provisions of Section 61 of the Act, all or any of the special rights or privileges attached to any class of shares in the Capital of the Company for the time being may, at any time, as well before as during its payment, be affected, altered, modified or abrogated either with the consent in writing of the holders of not less than three-fourths of the issued shares of the class or with the sanction of an Extraordinary Resolution passed at a separate General Meeting of the holders of shares of the class and all the provisions contained in the Articles of Association of the Company for the time being in force relating to General Meetings shall *mutatis mutandis* apply to every such meeting, but so that the quorum thereof shall be not less than two persons personally present and holding or representing by proxy one-third of the Capital paid up on the issued shares of the class, and that any holder of shares of the class, present in person or by proxy, may demand a poll, and if at any adjourned meeting of such holders such quorum is not present, any two holders of shares of the class who are personally present shall be a quorum. The Directors shall comply with the provisions of Section 118 of the Act as to forwarding a copy of any such Consent or Resolution to the Registrar of Companies.

GENERAL MEETINGS.

151
Meeting

151 The Statutory Meeting shall be held at such time within a period of not less than one month, or more than three months, from the date at which the Company is entitled to commence business, and at such place as the Directors may determine. The provisions of Section 113 of the Act shall be observed with respect to such meeting and the matters preliminary thereto.

152
Meeting

152 Subsequent General Meetings shall be held once in every year at such time and place as may be determined by the Company in General Meeting, or failing such determination by the Directors, but so that not more than three months shall elapse between the holding of any two consecutive years.

153
Meeting

153 The General Meeting referred to in the last preceding Article shall be called Ordinary Meetings. All other General Meetings shall be called Extraordinary General Meetings.

154
Meeting

154 The Directors may convene an Extraordinary General Meeting and any such Extraordinary General Meeting shall also be convened by the Company in accordance with the provisions of Section 114 of the Act.

155
Meeting

155 Any business proposed to be transacted at a Special Resolution shall be transacted at a Special Meeting of the Company, and the provisions of Section 114 of the Act shall apply to such meeting.

shall be given in manner hereinafter mentioned to such members as are under the provisions of these Articles entitled to receive such notices from the Company, but in accidental circumstances such notice received by any member shall not invalidate any Resolution passed or proceeding had at any such meeting. With the consent in writing of all the members entitled to attend and vote at some special or annual meeting such meeting may be convened by a shorter notice and may require their attendance.

66. Every notice of a meeting shall specify the place, the day and the hour of the meeting, and if the case of special business, the general nature of such business. In the case of a meeting convened for the purpose of a Special or Extraordinary Resolution the notice shall also specify the intention to propose the Resolution as a Special or Extraordinary Resolution as the case may be.

What is to be specified

PROCEEDINGS AT GENERAL MEETINGS

67. All business shall be deemed special business if transacted at the Statutory or at an Extraordinary General Meeting, and all business that is transacted at an Ordinary Meeting shall also be deemed special with the exception of such business as is specified in the articles of the accounts and balance sheet and the reports of the Directors and Auditors, and other documents required to be annexed to the balance sheet, the fixing of the remuneration of the Auditors and the voting of remuneration or extra remuneration to the Directors, and the election of Directors and other officers in the place of those retiring and any business which, under these Articles ought to be transacted at an Ordinary Meeting.

Special business and business of ordinary meeting

68. Any member entitled to be present and vote may submit at any Resolution other than an Extraordinary or Special Resolution to any General Meeting provided that within the prescribed time before the day appointed for the meeting he shall have served upon the Company a notice in writing signed by him containing the proposed Resolution and stating the grounds on which he submits the same. The prescribed time above mentioned shall be such time between the day on which the notice is served or deemed to be served and the day appointed for the meeting, as shall be not less than three calendar months, or such interval as may be specified.

Notice of Resolutions by members

69. No business shall be transacted at any General Meeting unless the requisite number of members are present when the meeting proceeds. If the requisite number of members are not present the meeting shall be adjourned.

25/10/1911

70. If at any time it shall appear to the directors that the holding of a General Meeting is impracticable or inexpedient, they may, if they think fit, cause a special meeting to be called, and such special meeting shall be deemed to be a General Meeting for all purposes.

Notice of Special Meeting

REPRODUCTION OF ORIGINAL DOCUMENT

REPRODUCTION OF ORIGINAL DOCUMENT

to adjourn to the next working day, but after that same day and place of the adjournment, and if such adjournment is a quorum is not present within the time specified, the authority appointed for holding the meeting may, by a majority vote of the persons present, adjourn to a specified day, time and place, the day, time and place which the meeting was called.

ARTICLE 10

71. If a meeting adjourned at any time at which a quorum is not present, the adjourned meeting shall be held at the same place, time and day as the meeting from which the adjournment took place. If a meeting is adjourned for ten days or more, notice of the adjourned meeting shall be given in the same manner as of an original meeting. Save as aforesaid, the members shall not be entitled to any notice of an adjournment, or of the business to be transacted at an adjourned meeting. Except as provided by the Act in the case of the Statutory Meeting, no business shall be transacted at any adjourned meeting other than the business which might have been transacted at the meeting from which the adjournment took place.

ARTICLE 11

72. The Chairman if any, of the Board of Directors shall preside at every General Meeting, but if there be no such Chairman, or if at any meeting he shall not be present within fifteen minutes after the time appointed for holding the same, or shall be unwilling to act as Chairman, the members present shall choose some Director, or if no Director be present, or if all the Directors present decline to take the chair, they shall choose some member present to be Chairman of the meeting.

ARTICLE 12

ARTICLE 13

73. At every General Meeting a Resolution put to the vote of the meeting shall be decided on a show of hands, or the members present in person and entitled to vote, unless before or upon the declaration of the result of the show of hands a poll be demanded by the Chairman or by at least two members present in person or by proxy and entitled to vote. Unless a poll be so demanded, a declaration by the Chairman of the Meeting that a Resolution has been carried, or has been carried by a particular majority, or lost, or not carried by a particular majority, shall be conclusive, and an entry to that effect in the books of proceedings of the Company shall be conclusive evidence thereof without proof of the number or proportion of the votes recorded in favour of or against such Resolution.

ARTICLE 14

74. If a poll be demanded in manner aforesaid it shall be taken at such time, either at the meeting at which the poll is demanded or within three days after the said meeting, and place and in such manner as the Chairman shall direct, and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded. The demand of a poll may be withdrawn. No poll shall be demanded on the same matter at a subsequent meeting, and a poll demanded on a question shall be taken at the meeting without adjournment.

75 In the case of an equality of votes either on a show of hands or on a poll the Chairman of the meeting at which the show of hands takes place or at which the poll is demanded in the case may be shall be entitled to a further or casting vote in addition to the vote to which he may be entitled as a member.

Chairman's casting vote

76 The demand of a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which a poll has been demanded.

Business after demand for poll

VOICES OF MEMBERS

77 Subject to any special rights or restrictions for the time being attaching to any special class of shares in the control of the Company on a show of hands every member personally present shall have one vote only and in case of a poll every member shall submit as hereinafter provided have one vote for every share held by him. Provided however that the holders of the Preference Shares in the Capital shall have no right to receive notice of or to be present or to vote either in person or by proxy at any General Meeting by virtue of or in respect of their holding of Preference Shares unless as at the date of such meeting their fixed preferential dividend or any part thereof shall be six months in arrears unless a Resolution be proposed for reducing the Capital of the Company or for winding up the Company or for sanctioning a sale of the undertaking or for adversely affecting the class rights or privileges. For the purposes of this Article the said fixed preferential dividend shall be deemed to be payable half yearly on every 30th day of April and 31st day of October.

voting rights

78 Save as in these Articles otherwise expressly provided no person other than a member duly registered and who shall have paid everything for the time being due from him and payable to the Company in respect of his shares shall be entitled to be present or to vote on any question either personally or by proxy or to proxy for another member at any General Meeting.

Registered members only entitled to vote

79 On a poll votes may be given either personally or by proxy. Subject as in these Articles provided no person who is not entitled to be present and to vote shall be entitled to vote except for a corporation.

If votes may be given and who are entitled to vote

80 Any corporation shall be deemed to be represented by a resolution of its directors or other governing body with the authority of a majority representing at least a majority of the corporation and the representative shall be entitled to exercise the same powers as if he were an individual member and may appoint another person to be present at a show of hands and to vote on behalf of the corporation as a proxy.

How a corporation is represented

W. P. ...

81. Where there are joint registered holders of any share, any one of them may vote at any meeting either personally or by proxy in respect of such share as if he were solely entitled thereto, and if more than one of such joint holders be present at any meeting personally or by proxy that one of them whose name stands first in the register in respect of such share shall alone be entitled to vote in respect thereof.

W. P. ...

82. If an order in regard to any share in respect of whom an order has been made by any Court in exercise of its jurisdiction in lunacy, or otherwise, or in respect of lands or tenements, or any property, by his committee, *curator bonis*, or other person in the capacity of a committee or *curator bonis* appointed by that Court, or by any such committee, *curator bonis* or other person may be lawfully voted by proxy.

W. P. ...

83. The manner of appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing, or if the appointor be a corporation, under its Common Seal, if any, and if none then under the hand of some officer or attorney duly authorised in that behalf.

W. P. ...

84. Every instrument of proxy shall, as nearly as circumstances will permit, be in the following effect:

I, the undersigned, do hereby appoint

...

of the said company, to be my proxy to vote for me and on

behalf of the said company at the ordinary or Extraordinary or

Special Meeting of the said company to be held on the day of ...

Witness my hand and seal this ... day of ... 19...

85. The instrument of proxy shall be valid notwithstanding that it is made by a person who is not entitled to vote at the meeting, provided that the instrument is deposited at the Office at least twenty-four hours before the meeting, and that the person who is not entitled to vote is the person to whom the proxy is given, and that the instrument is not otherwise void or voidable. No instrument of proxy shall be valid unless it is deposited at the Office at least twenty-four hours before the meeting.

36 Any member or director of the United Kingdom may be empowered by a power of attorney or other instrument to appoint any person or persons of the same party to be his attorney for the purpose of voting at any meeting and the power may be a special power limited to that purpose and may extend to all countries at which or in which the company shall be entitled to do business but the Officer and attorney shall be bound to act in accordance with the provisions of the instrument.

Power to members and to appoint attorney

37 A vote given in accordance with the provisions of any power of attorney shall be valid as if the person or persons by whom it is given were present and the power of attorney shall be deemed to be in full force and effect until it is revoked or it is superseded by a subsequent instrument.

Power to give with power of attorney

DIRECTORS

38 The Directors shall be the persons whose names are entered in the Register of Directors in accordance with the provisions of the Companies Act 1947.

Number of Directors

39 The names of the Directors of the Company are JOHN WATSON, DEPUTY MANAGER, 132, Market Street, Edinburgh; JAMES NORMAN, SENIOR MANAGER, 15, Bank Street, Edinburgh; THE RIGHT HON. JOHN WILSON, C.B., 1, Victoria Road, North Leith; and SIR MURRAY ALEXANDER, M.B.E., 1, St. Mark's Place, North Leith, East Lothian.

Number of Directors

40 The Director JOHN WATSON has been elected to his office in accordance with the provisions of the Companies Act 1947 and the terms of his appointment are set out in Form 2250. A Director may not be elected to his office unless he is a resident in Great Britain or is a citizen of the United Kingdom or is a citizen of the Republic of Ireland or is a citizen of a country which is a member of the Commonwealth of Independent States.

Number of Directors

41 The Director JOHN WATSON has been elected to his office in accordance with the provisions of the Companies Act 1947 and the terms of his appointment are set out in Form 2250. A Director may not be elected to his office unless he is a resident in Great Britain or is a citizen of the United Kingdom or is a citizen of the Republic of Ireland or is a citizen of a country which is a member of the Commonwealth of Independent States.

Number of Directors

42 The Director JOHN WATSON has been elected to his office in accordance with the provisions of the Companies Act 1947 and the terms of his appointment are set out in Form 2250. A Director may not be elected to his office unless he is a resident in Great Britain or is a citizen of the United Kingdom or is a citizen of the Republic of Ireland or is a citizen of a country which is a member of the Commonwealth of Independent States.

Number of Directors

SECTION 84

83. The Directors shall be paid out of the funds of the Company... The Directors shall also be paid out of the funds of the Company... at the rate of \$500 per year each and the Chairman at the rate of \$500 per year... and the Chairman at the rate of \$500 per year... shall from time to time... shall be divided... and may be by way of salary or... or by any or all of those modes.

SECTION 84

84. The Directors may grant special remuneration to any Director... Such special remuneration may be made... in substitution for his ordinary... may be made payable by a lump sum... or by a percentage of profits, or by any or all of...

SECTION 85

85. A Director may resign as provided by any contract which he... in writing of his wish to resign... at the Office, and... shall do so in his office as...

ALTERNATE DIRECTORS

SECTION 86

86. Every Director shall have the power to nominate... other... any... in his place at any meeting of... and at his discretion to... be subject... and each alternate Director, whilst... shall exercise and... shall look... Any... shall... of the Director... in his... and shall also be considered... Any

person appointed by the Directors to act as an alternate Director shall have all the powers and authorities of the Director appointed in his stead as if he were a Director.

97. Every instrument or appointment made by the Directors in pursuance of the powers conferred on them by the Statutes or by this Charter shall be as validly made as if made by the Directors themselves and shall have the same effect following.

SECTION 100. THE DIRECTORS SHALL HAVE FULL POWER AND AUTHORITY TO DO ALL SUCH ACTS AND THINGS AS THE DIRECTORS MAY THINK FIT TO DO IN CONNECTION WITH THE BUSINESS OF THE COMPANY AND TO EXERCISE ALL SUCH POWERS AS ARE BY THE STATUTES OR BY THIS CHARTER IN ANY MANNER CONFERRED ON OR REPEALED BY THE COMPANY.

98. The business of the Company shall be managed by the Directors who may exercise all the powers and authorities of the Company that may be exercised by the Company or by any Committee of the Directors or by any Officer or Agent of the Company.

As witness the hand of the Directors in meeting this 14th day of May 1907.

POWERS OF DIRECTORS

98. The business of the Company shall be managed by the Directors who may exercise all the powers and authorities of the Company that may be exercised by the Company or by any Committee of the Directors or by any Officer or Agent of the Company. The Directors shall also have power to do all such acts and things as the Directors may think fit to do in connection with the business of the Company and to exercise all such powers as are by the Statutes or by this Charter in any manner conferred on or repealed by the Company. The Directors shall also have power to do all such acts and things as the Directors may think fit to do in connection with the business of the Company and to exercise all such powers as are by the Statutes or by this Charter in any manner conferred on or repealed by the Company.

100.

99. The Directors shall have full power and authority to do all such acts and things as the Directors may think fit to do in connection with the business of the Company and to exercise all such powers as are by the Statutes or by this Charter in any manner conferred on or repealed by the Company. The Directors shall also have power to do all such acts and things as the Directors may think fit to do in connection with the business of the Company and to exercise all such powers as are by the Statutes or by this Charter in any manner conferred on or repealed by the Company.

BORROWING POWERS

100 The Directors may, from time to time, at their discretion, raise or borrow or secure the payment of any sum or sums of money for the purposes of the Company, but so that the amount at any one time owing in respect of money so raised, borrowed or secured shall not, within the limitation of a General Meeting, exceed the issued and paid-up capital of the Company for the time being.

101 The Directors may take or secure the repayment of such money in such manner and upon such terms and conditions as they may think fit, and may, particularly by the issue of debentures or debenture stock, make any charge or mortgage on all or any part of the property of the Company, both present and future, including its uncalled Capital for the time being.

102 Any debentures, debenture stock, or other securities may be made as to the terms thereof any equities between the Company and the persons to whom the same may be issued, and may be issued at a discount, premium, or otherwise, and with any special privileges as to redemption, surrender, exchange, allotment of shares, attending and voting at General Meetings of the Company, appointment of Directors and otherwise upon such terms and conditions as the Directors shall think fit, and may be constituted or otherwise secured by a Trust Deed or otherwise.

103 The Directors shall comply with the requirements of the Statute in regard to the registration of mortgages and charges therein specified, and interest thereon shall be payable for each month in respect of the charges by any person other than a creditor of the Company.

DISQUALIFICATION OF DIRECTORS

- 104 If any of the following events shall occur, the office of a Director shall be vacated:
 - A. If a winding-up order is made against him or he makes any arrangement or proposal in connection with his creditors.
 - B. If he is found to be guilty of an offence of misfeasance and if he does not pay the amount of the fine or compensation as a Director or does not offer to pay the same within the time specified therein.
 - C. If he does not attend the meetings of the Board of Directors for a period of six months without leave of absence granted by the Directors, and they pass a Resolution that he is to be treated as having absented himself from office.

105 No Director shall be disqualified by his office from contracting with the Company, whether as vendor, purchaser or otherwise, nor shall any such contract or any contract or arrangement entered into by or on behalf of the Company, in which any Director or his associate was interested, be avoided, nor shall any Director or his associate who is interested be liable to account to the Company for any profit realized by any such contract or arrangement by or on behalf of the Company or of Director, or of the indemnity relating thereto, provided that the nature of his interest must be disclosed to the Company by the Directors as required by section 189 of the Act. No Director shall, as a Director, be disqualified from contracting or arrangement in which he is interested, nor shall he do so vote his vote shall not be counted for or against the contract or arrangement. The provisions of this section shall not apply to the Minutes, Memorandum of Association or to any matters arising therefrom, or to any contract or arrangement entered into by or on behalf of the Company, or to any contract or arrangement in which any security for advances or by way of mortgage or allotment of shares or debentures of the Company or any contract with a corporation or firm of which the Director of the Company or any of them may be directors or members, and if at any time or times he is sponsored or relieved of his duties by a General Meeting. A Director may hold any other office or place in any other corporation except that of Attorney-at-law, provided that the Director does not act in such terms as to render him liable to be removed from office.

Lower of
Directors shall be
Shareholders and
to contract with
Company

Section 189
of the Act

106 Any Director who is a shareholder of the Company shall be entitled to receive dividends in respect of the shares held by him in the Company in addition to the dividends payable to him as a Director in respect of the shares held by him in the Company. The Directors may exercise their powers in relation to the shares held by any Director in the Company in the same manner as they may exercise their powers in relation to the shares held by any other shareholder of the Company. The Directors may also exercise their powers in relation to the shares held by any Director in the Company in the same manner as they may exercise their powers in relation to the shares held by any other shareholder of the Company.

Section 189
of the Act

ARTICLE 107

107 The Company shall have the power to purchase its own shares, provided that the purchase is made in accordance with the provisions of the Companies Act, 1947, and the Company shall have the power to purchase its own shares in accordance with the provisions of the Companies Act, 1947.

Section 189
of the Act

holding any office or place of profit in the management of the business of the Company for the time being, or, if their number is not a multiple of three, than the number nearest to or third but not exceeding one-third shall retire hereafter. A retiring Director shall retain office until the close of the meeting at which his successor is elected.

108. The Directors to retire at the Ordinary Meeting in each year shall be the Directors who have been longest in office since their last election. As between Directors of equal seniority, the Directors to retire shall, unless they shall agree among themselves, be selected from among them by lot.

109. A retiring Director shall be eligible for re-election.

110. Subject to any Resolution for reducing the number of Directors of the Company, shall at the meeting at which any Directors retire in the year aforesaid, fill up the vacated office of each Director so retiring, and the same persons shall be elected, with or without notice in that behalf given, as if the office were vacant.

111. No person not being a Director retiring at the meeting, shall, unless recommended by the Directors for election, be eligible for election as a Director at any General Meeting, unless at least seven days before the day appointed for the meeting there has been given to the Secretary in writing by some member duly qualified to propose at the meeting, of his intention to propose such person for election, a notice in writing signed by the person to be proposed, and countersigned by such other member.

112. Subject to any Resolution for reducing the number of Directors, and to any Resolution for election of Directors ought to take place, if any of the offices of Directors, or of them, are not filled up, the Directors or persons who have not had their places filled up shall be deemed to have been re-elected.

113. Subject to the provisions of these Articles, the Company may, at any time, by Special Meeting, appoint new Directors, and may also increase the number of Directors, provided that no Director shall be appointed to fill a vacancy until he has taken the oath of office with the next following Ordinary Meeting.

114. If at any time a Special Resolution remove any Director, or if at any time a Special Resolution be passed, and may, if thought fit, to appoint a new Director in his stead, but any such resolution shall not be valid unless the Director in question has been present at the meeting at which the same shall have been passed, or if he has not been present, unless he has been duly notified of the meeting at which the same shall have been passed.

PROCEEDINGS OF DIRECTORS.

115. The Directors may meet together for the despatch of business, adjourn, and otherwise regulate their meetings as they think fit, and determine the quorum necessary for the transaction of business. Until otherwise determined by the Directors two Directors shall be a quorum. Questions arising at any meeting shall be decided by a majority of votes. In case of an equality of vote the Chairman or the Director shall be a second or casting vote.

Board Meetings
 Quorum
 Votes
 Casting Vote

116. The Chairman may, and on the request of any Director, the Secretary shall, at any time summon a meeting of the Directors by notice served upon the several Directors. No Director for the time being out of the United Kingdom shall be entitled to notices of meetings of the Directors, but the alternate Director if any in the United Kingdom acting in his place shall be entitled to notices of such meetings.

Notice of Meetings
 Directors abroad

117. The Directors may from time to time elect a Chairman and determine the period for which he is to hold office. The Chairman so elected shall preside at all meetings of the Directors. If the Chairman shall be elected or if at any meeting the Chairman be not present within fifteen minutes after the time appointed for holding the same, the Directors present shall choose one of their number to act as Chairman at such meeting, and the Director so chosen shall preside at such meeting accordingly. A meeting of the Directors, whether being or adjourned, if a quorum is present, shall be competent to exercise all the powers and authorities now or hereafter lawfully vested in or exercisable by the Directors generally.

Chairman

118. The Directors may from time to time, by resolution, constitute one or more committees, consisting of such number of members of their body as they think fit, and may delegate to any of such committees all or any of the powers, authorities, and discretions which are now or hereafter lawfully vested in or exercisable by the Directors, wholly or in part. Any committee so constituted shall exercise the powers so delegated, whether the same be general or special, from time to time, to the full extent permitted by the Directors.

Committee

119. A Committee may elect a Chairman and Secretary, and may from time to time, by resolution, constitute one or more sub-committees, and may delegate to any of such sub-committees all or any of the powers, authorities, and discretions which are now or hereafter lawfully vested in or exercisable by the Committee.

Chairman

120. The Directors may from time to time, by resolution, constitute one or more committees, consisting of such number of members of their body as they think fit, and may delegate to any of such committees all or any of the powers, authorities, and discretions which are now or hereafter lawfully vested in or exercisable by the Directors, wholly or in part. Any committee so constituted shall exercise the powers so delegated, whether the same be general or special, from time to time, to the full extent permitted by the Directors.

121. A Committee may elect a Chairman and Secretary, and may from time to time, by resolution, constitute one or more sub-committees, and may delegate to any of such sub-committees all or any of the powers, authorities, and discretions which are now or hereafter lawfully vested in or exercisable by the Committee.

Chairman
 Secretary
 Sub-committee

in the appointment of any such Director or person acting as aforesaid or that they or any of them were disqualified, to be void as if every such person had been fully competent to be so appointed.

Section 122

122 The Directors shall cause minutes to be kept in books provided for the purpose:

- a. of all appointments and disqualifications of Directors;
- b. of the names of all persons present at each meeting of the Directors and of any Committee of Directors;
- c. of all Resolutions and all proceedings taken by and at all meetings of the Directors and of any Committee of Directors.

Any minutes so required to be kept shall be deemed to be correct and true until the next meeting of the Directors or Committee, as the case may be, at which they are read, without any further proof of the facts therein stated.

MANAGING DIRECTORS AND OTHER APPOINTMENTS.

Section 123

123 The Directors may from time to time appoint one or more Managing Directors of the Company to manage the business of the Company and to have full powers of appointment and removal of persons employed by the Company and may also from time to time appoint one or more other officers and appoint them to any office or position of honor or trust.

Section 124

124 The Directors may from time to time appoint any other Director holding any office or position of honor or trust and may also from time to time appoint any other officer or position of honor or trust and may also from time to time appoint any other officer or position of honor or trust.

Section 125

125 A Managing Director or other Director holding any office or position of honor or trust shall be deemed to be authorized by the Directors to bind the Company.

rotation, or be taken into account in determining the rotation of retirement of Directors; but, subject to the provisions of any agreement between him and the Company, he shall be subject to the same provisions as to resignation and removal as the other Directors of the Company, and he shall *ipso facto* and immediately cease to be Managing Director or to hold any place of profit in the management of the business of the Company if he cease to hold the office of Director from any cause.

126 The Directors may from time to time, either in writing or orally, confer upon a Managing Director for the time being or any other Director holding any office or place of profit in the management of the business of the Company such of the powers exercisable under these Articles by the Directors as they may think fit, and may confer such powers for such time, and to be exercised for such object and purpose, and upon such terms and conditions, and with such restrictions, as they may consider expedient, and may confer such powers collaterally with, or to the exclusion of, and in substitution for, all or any of the powers of the Directors in that behalf, and may from time to time revoke, with or without alteration or vary all or any of such powers.

LOCAL MANAGEMENT

127 The Directors may, with their authority, appoint one or more persons to be the agents and representatives of the affairs of the Company in any specified locality, whether at home or abroad, and may confer upon them all or any of the powers exercisable under these Articles by the Directors, and may confer such powers for such time, and to be exercised for such object and purpose, and upon such terms and conditions, and with such restrictions, as they may consider expedient, and may confer such powers collaterally with, or to the exclusion of, and in substitution for, all or any of the powers of the Directors in that behalf, and may from time to time revoke, with or without alteration or vary all or any of such powers.

128 The Directors may, with their authority, at any time and at any place, appoint one or more persons to be the agents and representatives of the affairs of the Company in any specified locality, whether at home or abroad, and may confer upon them all or any of the powers exercisable under these Articles by the Directors, and may confer such powers for such time, and to be exercised for such object and purpose, and upon such terms and conditions, and with such restrictions, as they may consider expedient, and may confer such powers collaterally with, or to the exclusion of, and in substitution for, all or any of the powers of the Directors in that behalf, and may from time to time revoke, with or without alteration or vary all or any of such powers.

129 The Directors may, with their authority, at any time and at any place, appoint one or more persons to be the agents and representatives of the affairs of the Company in any specified locality, whether at home or abroad, and may confer upon them all or any of the powers exercisable under these Articles by the Directors, and may confer such powers for such time, and to be exercised for such object and purpose, and upon such terms and conditions, and with such restrictions, as they may consider expedient, and may confer such powers collaterally with, or to the exclusion of, and in substitution for, all or any of the powers of the Directors in that behalf, and may from time to time revoke, with or without alteration or vary all or any of such powers.

exercisable by the Directors under these presents, and for such period, and subject to such conditions as the Directors may from time to time think fit, and such appointment may, if the Directors think fit, be made in favour of the nominees of any of the members of any Local Board established as above and in favour of any company, or of the members, directors, or managers of any company or firm, or otherwise in favour of any other body of persons, whether nominated directly or indirectly by the Directors, and any such power of attorney may contain such powers for the protection or convenience of persons dealing with such attorneys as the Directors may think fit.

Section 130

130. Any such delegate or attorneys as aforesaid may be authorised by the Directors to sub-delegate all or any of the powers, authorities or discretions for the time being vested in them.

Section 131

131. The Company may exercise all the powers conferred by Section 32 of the Act, and the formal seal shall be affixed by the authority and in the presence of and the instruments sealed therewith shall be signed by all persons as the Directors shall from time to time by writing direct the Secretary. The Company may also exercise the powers conferred by Section 103 of the Act with reference to the keeping of Directors' registers.

DIVIDENDS AND RESERVE FUNDS

132. Subject to the rights or privileges for the time being attached to any shares in the Capital of the Company bearing preferential or special rights, any dividend payable for the period of the Company which it shall be lawful at the time to be declared to be distributable by way of dividend shall be applied in payment of dividends upon the shares of the Company in proportion to the amount of such shares respectively otherwise than as provided in this Act. Dividend may if any share be issued upon terms providing for the same to be payable as interest, or after a particular date, or otherwise, or to be distributed in any manner.

133. The Company may from time to time, from time to time, pay to the holders of the shares of the Company according to their rights and interests in the profits, and to the time for payment of such dividend.

134. No dividend shall be payable except out of the profits of the Company, and the Directors may cause to be set aside the profits of the Company, and any such sum so set aside for payment of dividends shall be

... of Directors to constitute ... of the Company ...

136 The Director of the Commission on the Organization of the Executive Branch of the Government, Report of the Commission on the Organization of the Executive Branch of the Government, 1947, p. 10.

137 When the Commission on the Organization of the Executive Branch of the Government was organized in 1947, it was charged with the task of studying the organization of the executive branch of the Government and recommending such changes as might be necessary to improve its efficiency. The Commission's report, published in 1947, contained many recommendations, including the creation of a new department of health, education and welfare, and the reorganization of the State Department. The Commission's work was a landmark in the history of executive branch reorganization.

See also
136-137

138 The Commission on the Organization of the Executive Branch of the Government, Report of the Commission on the Organization of the Executive Branch of the Government, 1947, p. 10. The Commission's report, published in 1947, contained many recommendations, including the creation of a new department of health, education and welfare, and the reorganization of the State Department. The Commission's work was a landmark in the history of executive branch reorganization.

See also
136-137

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140 The Commission on the Organization of the Executive Branch of the Government, Report of the Commission on the Organization of the Executive Branch of the Government, 1947, p. 10. The Commission's report, published in 1947, contained many recommendations, including the creation of a new department of health, education and welfare, and the reorganization of the State Department. The Commission's work was a landmark in the history of executive branch reorganization.

in which they would have had a right to vote if the same had been distributed by way of dividend on the ordinary shares issued in such manner as such Resolution may direct and that fractional interests may, if such Resolution shall so provide, be distributed and such Resolution shall be effective provided that no such distribution shall be made unless recommended by the Directors and the Directors shall in accordance with such Resolution apply in favour of the payment thereon of any such dividends or debentures or of the interest on the debentures or of the ordinary Shareholders and appropriate dividends on debentures or of the ordinary Shareholders in the proportions at which the same shall apply to the shares and interests in the said capitalisation and shall apply to the whole or part thereof on behalf of the said ordinary Shareholders or persons being the whole or part of any unissued share in the Company held by them respectively or otherwise dealt with in accordance with any Resolution. Where any difficulty arises in respect of such distribution the Directors may settle the same as they think expedient and the power that they may issue fractional certificates for the whole or distribution of any fully paid up shares, debentures or interest on stock or the same dividends to any Shareholders or the holders of debentures or interest on stock or trust rights, and vest any shares or assets in trustees for the persons entitled to share in the said dividends and distributions as may seem just and expedient to the Directors. Where deemed requisite a proper contract for the allotment and distribution of the shares to be distributed as aforesaid shall be filed in accordance with section 12 of the Act and the Directors may appoint any person to execute such contract on behalf of the persons entitled to share in the appropriation and distribution and such appointment shall be effective and the contract may provide for the acceptance by such persons of the shares, debentures or debenture stock to be allotted to them respectively in satisfaction of their claim in respect of the same as aforesaid.

ACCOUNTS

- 145. The Directors shall cause proper accounts to be kept and shall cause the same to be audited by a person qualified to do so.
 - A. Of the results of the management of the Company.
 - B. Of the state of the Company's affairs at the end of each financial year and the manner in which the business of the Company has been conducted.
 - C. Of the Company's assets and liabilities at the end of each financial year.

146. The Directors shall cause to be prepared and shall cause to be audited by a person qualified to do so, a statement of the Company's affairs at the end of each financial year and shall cause the same to be presented to the members of the Company at a general meeting of the Company.

Inspection of Books

117 The Directors shall from time to time, subject to the provisions of sections 98, 122 and 123 of the Act, determine whether, and by what means, and at what times and places, and under what conditions or regulations, the accounts and books of the Company or any of them, shall be open to the inspection of the members, and no member, not being a Director, shall have any right of inspection, or access to, or look at, or document of the Company, except as is provided by Statute or authorized by the Directors, or by Resolution of the Company in General Meeting, nor shall any such member be entitled to require or receive any information concerning the business, trading or operations of the Company, or any trade secret or secret process used by the Company.

Balance Sheet and Profit and Loss Accounts

118 At least once in every year the Directors shall lay before the Company in General Meeting a Profit and Loss Account for the period since the preceding account, and in the case of the first accounts since the incorporation of the Company, made up to such date as is directed in Section 123 of the Act.

Balance Sheet etc. to be sent to members

119 A Balance Sheet as at the date to which the Profit and Loss Account is made up, shall be made out in every year and laid before the Company in General Meeting with the Profit and Loss Account. Such Balance Sheet shall contain all such particulars as are required by the Statutes, and shall be accompanied by a report of the Directors as to the state of the Company's affairs, and the amount (if any) which they recommend to be paid in dividend, and the amount (if any) which they recommend to be set apart as Reserve Fund, General Reserve or Reserve Account, and shall also specify on a separate Balance Sheet, as part of the Auditors' and by such other particulars as may be required by the Statutes. A printed copy of the Balance Sheet, together with the Report, Profit and Loss Account, and such other particulars as may be required by the Statutes, shall be sent to every member, and three copies of the same shall be forwarded to the Registrar of Companies. The Statutes shall provide that the Auditors shall be responsible for the correctness of the Balance Sheet, and shall be liable to the same extent as the Directors in respect of any error or omission in the same. The Auditors shall also be liable to the same extent as the Directors in respect of any error or omission in the Report, Profit and Loss Account, and such other particulars as may be required by the Statutes.

Report of Directors

120

120 The Directors shall from time to time, subject to the provisions of sections 98, 122 and 123 of the Act, determine whether, and by what means, and at what times and places, and under what conditions or regulations, the accounts and books of the Company or any of them, shall be open to the inspection of the members, and no member, not being a Director, shall have any right of inspection, or access to, or look at, or document of the Company, except as is provided by Statute or authorized by the Directors, or by Resolution of the Company in General Meeting, nor shall any such member be entitled to require or receive any information concerning the business, trading or operations of the Company, or any trade secret or secret process used by the Company.

Power to value assets

151. For the purpose of making up the Balance Sheet of the Company and the Director's Report thereon, the value of the assets of the Company shall be determined in accordance with the provisions of the Companies Act, 1947, and the provisions of the Companies (Amendment) Act, 1965, and any other provisions in that behalf made by any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company, and the value of the assets of the Company shall be determined in accordance with the provisions of the Companies Act, 1947, and the provisions of the Companies (Amendment) Act, 1965, and any other provisions in that behalf made by any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company, and the value of the assets of the Company shall be determined in accordance with the provisions of the Companies Act, 1947, and the provisions of the Companies (Amendment) Act, 1965, and any other provisions in that behalf made by any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company.

NOTICE

152. At least once in every year the accounts of the Company shall be examined and the correctness of the Balance Sheet and Profit and Loss Account ascertained by one or more Auditors appointed by the Company to be submitted to the Ordinary Meeting of the Company.

153. The provisions of the Companies Act, 1947, and the provisions of the Companies (Amendment) Act, 1965, and any other provisions in that behalf made by any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company, shall apply to the Company as if it were a company incorporated in India.

NOTICES

154. Any notice or other document required to be given to the Company or to any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company, shall be deemed to have been given to the Company or to that Director or other person if it is delivered to the registered office of the Company or to the office of the Director or other person at the address specified in the notice or other document.

155. Any notice or other document required to be given to the Company or to any Director or other person who has acted honestly and in good faith in the discharge of his duties as a Director of the Company, shall be deemed to have been given to the Company or to that Director or other person if it is delivered to the registered office of the Company or to the office of the Director or other person at the address specified in the notice or other document.

No. 104 of 1908
MAY 1908

156. Any notice required to be given by the Company to the members or any of them, and not expressly provided for by these Articles shall be lawfully given if given by an advertisement inserted once in a newspaper published in Edinburgh.

No. 104 of 1908
MAY 1908

157. All notices directed to be given to the members shall, with respect to any share to which persons are jointly entitled, be given to whatever of such persons is named first in the Register, and notice so given shall be sufficient notice to all the holders of such share.

No. 104 of 1908
MAY 1908

158. Any notices, orders, notices or other document required to be sent to or served upon the Company, or upon any Officer of the Company, may lawfully be served by leaving the same or sending it through the post in a prepaid letter, envelope, or wrapper, addressed to the Company or to the Officer at the Office.

No. 104 of 1908
MAY 1908

159. Any notice or other document, if served by post, shall be deemed to have been served on the day following that on which the letter, envelope, or wrapper containing the same is put into the post, and the sender of such letter, envelope, or wrapper shall be deemed to have proved that the letter, envelope, or wrapper was properly addressed and put into the post, unless the contrary is proved. A notice given by post shall be deemed to have been served on the day on which the letter, envelope, or wrapper containing the same is put into the post.

No. 104 of 1908
MAY 1908

160. The Company may, if it thinks fit, pay the postage of any notices, orders, notices or other documents sent to or served upon the Company, or upon any Officer of the Company, but it shall not be bound to do so, and it shall not be bound to pay the postage of any notices, orders, notices or other documents sent to or served upon any member or any other person.

No. 104 of 1908
MAY 1908

161. Any notice, order, notice or other document required to be sent to or served upon the Company, or upon any Officer of the Company, may lawfully be sent to or served upon the Company, or upon any Officer of the Company, by leaving the same or sending it through the post in a prepaid letter, envelope, or wrapper, addressed to the Company or to the Officer at the Office, and such notice, order, notice or other document shall be deemed to have been served on the day following that on which the letter, envelope, or wrapper containing the same is put into the post, and the sender of such letter, envelope, or wrapper shall be deemed to have proved that the letter, envelope, or wrapper was properly addressed and put into the post, unless the contrary is proved. A notice given by post shall be deemed to have been served on the day on which the letter, envelope, or wrapper containing the same is put into the post.

No. 104 of 1908
MAY 1908

162. The Company may, if it thinks fit, pay the postage of any notices, orders, notices or other documents sent to or served upon the Company, or upon any Officer of the Company, but it shall not be bound to do so, and it shall not be bound to pay the postage of any notices, orders, notices or other documents sent to or served upon any member or any other person.

INDEMNITY.

167. Every Director, Manager, Secretary and other officer of the Company, and every person (whether an officer of the Company or not) employed by the Company as Auditor, shall be indemnified out of the funds of the Company against all liability incurred by him as such Director, Manager, Secretary, officer or Auditor in defending any proceedings whether civil or criminal, in which judgment is given in his favour, or in which he is acquitted, or in connection with any application under Section 372 of the Act in which relief is granted to him by the Court.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.

John Wilson, 20 Melville Street, Edinburgh
Merchant

J. H. Miller, 34, Waterloo Street, Edinburgh
Merchant

J. H. Miller as Partner with James Miller & Co. Merchants

25 Frederick Street Edinburgh Whisky & Wine Merchant

James Anderson 52 Melville Street Edinburgh Chartered Accountant

Major General James Anderson, 10, St. Andrew Street, Edinburgh 3

J. H. Miller as Partner with James Miller & Co. Merchants

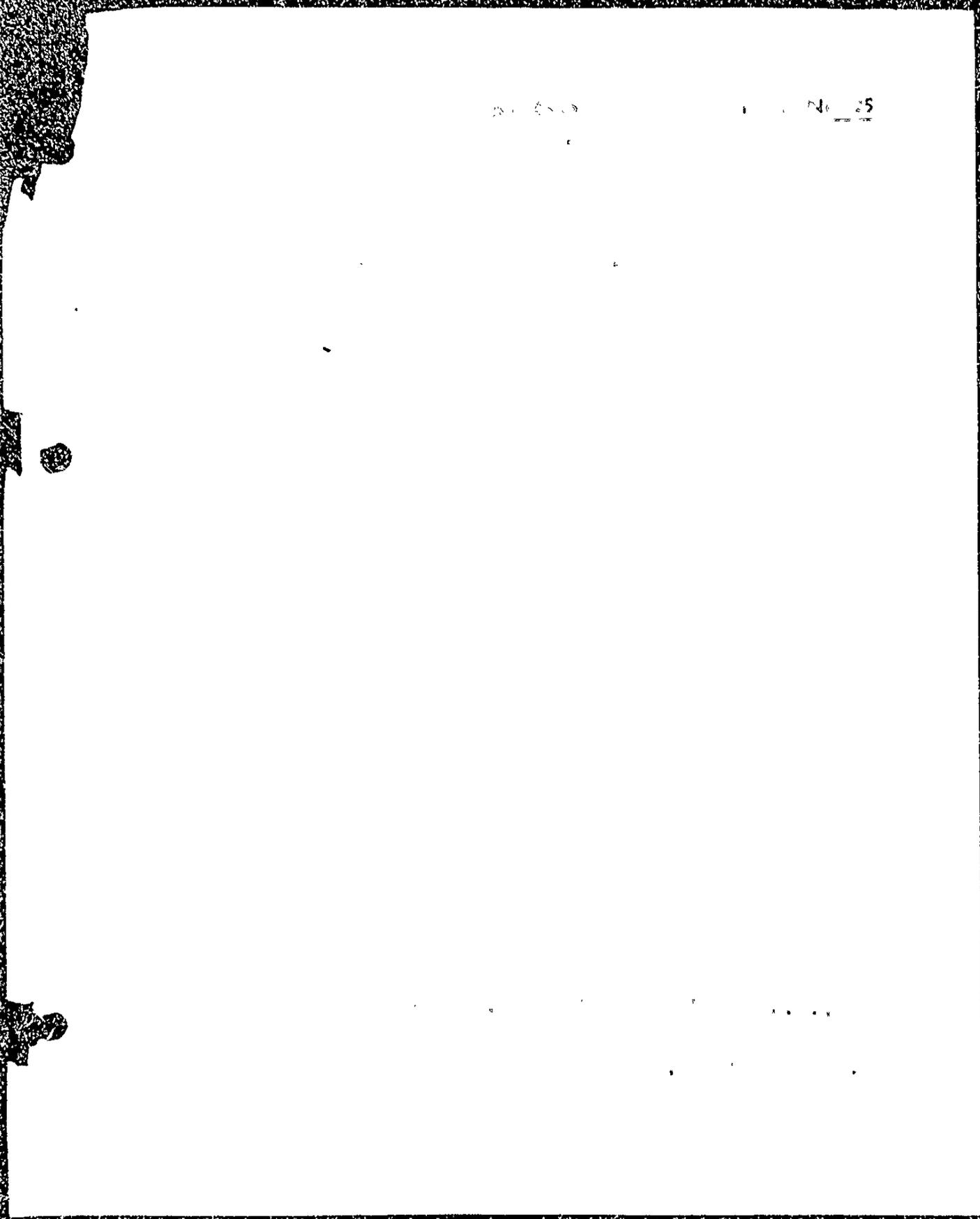
DATED this 15th day of October 1946

WITNESS to the above Signatures

James Miller
John Wilson
James Miller
John Wilson

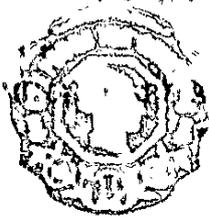
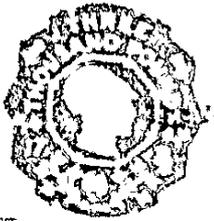
1950

No. 25



Capital duty payable in terms of Section

in amount of \$300



of which \$1000 is to be paid in advance

1891

1891



NOTE This margin is reserved for printing and must not be written over.

No. of Companies

24663

Price Twopence.

Form No. 43.

THE COMPANIES ACT, 1929.



A 5/-
Companies
Registration
Fee Stamp
must be
affixed
here

List of the Persons who have been appointed to be Directors of
a Company.

1929

EDMUND HOTELS COMPANY LIMITED

No. of
company

Printed by

Wm. G. Smith & Co., London, W.C.

4, Abchurch Lane, London, E.C. 4.

THE COMPANIES ACT, 1929.

Legation (H.M.S. [unclear])

London,

the [unclear] of the [unclear] of the [unclear] of the [unclear] of the [unclear]

the [unclear] of the [unclear]

Graham Johnstone [unclear]
to Allan Place Edinburgh

the Applicant(s) for Registration of the

Mark or [unclear] and Article of the Company

NAME	ADDRESS	Address and Description
Walker	John	32 Melville Street Edinburgh Charles Stewart
Shaw	James Ross	45 Dinning Street Edinburgh Whisky Wine Merchant
Westwood	Robert [unclear]	Drumming Street Nottingham, England Dunbar
Mason	Sir Michael Arthur James Ross	Edinburgh [unclear] Perth [unclear]

Graham Johnstone

This margin to be reserved for [unclear]

THE COMPANIES ACT, 1929.



A 5
Companies
Registration
Fee Stamp
must be
impressed
here

Notice of Situation of Registered Office or of any change therein.

PROVISED BY SECTION 102

Name

Company of *WILLIAM HODGSON (INDIA) LIMITED*

Section 102 of the Companies Act, 1929, requires that a notice of change of registered office of a company shall be filed with the Registrar of Companies within 14 days of the change of office.

CHARLES HUNTER & FLEMING,

4 ALBANY STREET, LONDON, W.1.



NOTICE

of the Situation of the Registered Office of the

Equinox Hotels (Company) Limited

or of any change therein.

TO THE REGISTRAR OF COMPANIES

Equinox Hotels (Company) Limited

herby give notice, in accordance with Section 62 of the Companies Act, 1929 that

the Registered Office of the Company is situated at

33 Market Street, London, E.C.4.

(Signature)

R. C. [unclear]

Secretary to the Directors
or Manager or Secretary

[unclear]

Date *20/11/31*

[unclear]

10/11/29

THE COMPANIES ACT, 1929.



A 5
Companies
Registration
Fee Stamp
must be
impressed
here

Declaration that the provisions of Section 91 (2) (b) of the Companies Act, 1929,
have been complied with

Present to Section 91 (2) (a)

Name
of
Company

SHINTON (SCOTLAND) (SCOTLAND)

Limited.

To be read by a Company which has delivered to the Registrar of Companies a
Statement of Affairs in accordance with

Presented to

Director, Companies Act, 1929

10/11/29



I James HARR,
of 30 NEWBURN STREET, EDINBURGH
CHARTERED ACCOUNTANT

being (a) the SECRETARY of the
EGLINTON HOTELS (SCOTLAND)

Limited,

do solemnly and sincerely declare:

That every Director of the Company has paid to the Company on each of the shares taken or contracted to be taken by him and for which he is liable to pay in cash, a proportion equal to the proportion payable on application and allotment on the shares payable in cash.

And I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1835.

Declared at Edinburgh

the twenty first day of October

one thousand nine hundred and twenty

before me.

James HARR
A Commissioner for Oaths, etc.

This Margin is to be reserved for binding.



Inveray,
Gosforth,
Northumberland.

1st October, 1946.

JAMES HAROLD FRASER,
Solicitor,
4 Albyn Place,
EDINBURGH, 2.

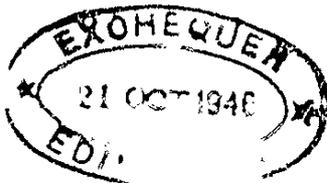


Dear Sir,

I hereby authorise and empower you to sign on
my behalf the Statement in lieu of Prospectus of Eglinton
Hotels (Scotland) Ltd., of which I am a Director.

Yours faithfully,

Weswood



2119

EGLINTON HOTELS (SCOTLAND) LIMITED



[Faint, illegible text at the top of the page, possibly a header or introductory paragraph.]

SHARES

[Faint text, possibly 'Number of Shares' or similar.]

Authorized

[Faint text describing authorized shares or capital.]

SHARES

[Faint text describing share details, possibly including denominations and terms.]

SHARES

[Faint text describing share details.]

SHARES

[Faint text describing share details.]

SHARES

[Faint text describing share details.]

- Royal British Hotel, Glasgow Street
- George Hotel, George Street
- Caledonian Hotel, Waverley Place
- Matheson & Co. Hotel, Leith Walk
- Lander & Co. Hotel, Leith Walk
- Royal Hotel, ...
- Marine Hotel, ...
- Ed. Allen & Co. Hotel, ...
- Carlisle Hotel, ...
- Travellers Hotel, ...
- North Hotel, ...

- F. G. M. Hotel
- Edinburgh

[Handwritten signature or name.]

Responsibility (Company) limited, and amount of the loss stated below, was as follows:

Year	Amount of Loss	Aggregate Profit	Losses Incurred	Aggregate Profit
1910	100	100	100	100
1911	100	100	100	100
1912	100	100	100	100
1913	100	100	100	100
1914	100	100	100	100
1915	100	100	100	100
1916	100	100	100	100
1917	100	100	100	100
1918	100	100	100	100
1919	100	100	100	100
1920	100	100	100	100
1921	100	100	100	100
1922	100	100	100	100
1923	100	100	100	100
1924	100	100	100	100
1925	100	100	100	100
1926	100	100	100	100
1927	100	100	100	100
1928	100	100	100	100
1929	100	100	100	100
1930	100	100	100	100
1931	100	100	100	100
1932	100	100	100	100
1933	100	100	100	100
1934	100	100	100	100
1935	100	100	100	100
1936	100	100	100	100
1937	100	100	100	100
1938	100	100	100	100
1939	100	100	100	100
1940	100	100	100	100
1941	100	100	100	100
1942	100	100	100	100
1943	100	100	100	100
1944	100	100	100	100
1945	100	100	100	100
1946	100	100	100	100
1947	100	100	100	100
1948	100	100	100	100
1949	100	100	100	100
1950	100	100	100	100
1951	100	100	100	100
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EDINBURGH HOTELS LIMITED.

A General List of the Names of the Shareholders to the
Edinburgh and Glasgow of Accommodation.

John Scott	30 Dalrymple Street, Edinburgh.	Chartered Accountant.
Isobel Henderson Walker,	74 Colinton Road, Edinburgh.	Married Woman.
James Harrie Scott,	48 Frederick Street, Edinburgh.	Whisky and Wine Merchant.
William David Scott,	48 Frederick Street, Edinburgh.	Whisky and Wine Merchant.
James Douglas Henderson,	7 Dalrymple Street, Edinburgh.	Chartered Accountant.
Margery Scott Scott,	10 Dalrymple Street, Edinburgh.	Married Woman.
James Scott,	74 Dalrymple Street, Edinburgh.	Chartered Accountant.

No.



Certificate under Section 94 (3) of the Companies Act, 1929,
that a Company is entitled to commence business.

I hereby Certify that

having complied with the provisions of Section 94 (3) of the Companies Act 1929, is entitled
to commence business.

Given under my hand and the Seal of the Registrar of Companies at London, this _____ day of _____ 19____.

[Signature]
Registrar of Companies

1971

EGLINTON HOTELS (SCOTLAND) LIMITED

Registered Office
14 MELVILLE STREET, EDINBURGH, 2

STATUTORY REPORT



1971

The following is a summary of the financial results of the company for the year ended 31st December 1971:

Particulars	1971	1970
Revenue	£ 1,200,000	£ 1,100,000
Expenses	(£ 800,000)	(£ 750,000)
Profit before tax	£ 400,000	£ 350,000
Tax	(£ 100,000)	(£ 80,000)
Profit after tax	£ 300,000	£ 270,000

The above figures are based on the accounts of the company for the year ended 31st December 1971, which have been audited by Messrs. [Name of Auditor] and found to be correct.

Particulars of Receipts

Particulars of Payments

1971

The following is a summary of the financial results of the company for the year ended 31st December 1971:

Particulars	1971	1970
Revenue	£ 1,200,000	£ 1,100,000
Expenses	(£ 800,000)	(£ 750,000)
Profit before tax	£ 400,000	£ 350,000
Tax	(£ 100,000)	(£ 80,000)
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The above figures are based on the accounts of the company for the year ended 31st December 1971, which have been audited by Messrs. [Name of Auditor] and found to be correct.

1971

The following is a summary of the financial results of the company for the year ended 31st December 1971:

Particulars	1971	1970
Revenue	£ 1,200,000	£ 1,100,000
Expenses	(£ 800,000)	(£ 750,000)
Profit before tax	£ 400,000	£ 350,000
Tax	(£ 100,000)	(£ 80,000)
Profit after tax	£ 300,000	£ 270,000

The above figures are based on the accounts of the company for the year ended 31st December 1971, which have been audited by Messrs. [Name of Auditor] and found to be correct.

Particulars of Receipts

Particulars of Payments

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**EGLINTON HOTELS
(SCOTLAND) LTD.**

STATUTORY MEETING

Notice is hereby given that a Statutory Meeting of the above-named Company will be held at the offices of Messrs. J. & J. G. Stewart, 10, St. Andrew's Place, Edinburgh, on the 14th day of December, 1954, at 11 o'clock in the forenoon, for the purpose of considering the accounts of the Company for the year ended 31st December, 1953, and for the election of auditors for the year ending 31st December, 1954.

W. J. G. STEWART
Secretary

REGISTERED OFFICE
10, St. Andrew's Place,
Edinburgh.

between

(FIRST) J. X. H. LIMITED (formerly known as Eglinton Hotels Limited) incorporated under the Companies Act 1929 and having their Registered Office at Twenty Princes Street, Edinburgh, (hereinafter called "the First Party")

(SECOND) RUTHERFORDS (LEITH STREET) LIMITED incorporated under the Companies Act 1929 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Second Party")

(THIRD) LAUDERS LIMITED incorporated under the Companies Act 1929 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Third Party")

(FOURTH) THE MARINE HOTEL COMPANY LIMITED incorporated under the Companies Acts 1862 to 1900 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Fourth Party")

(FIFTH) MARSHONS HOTEL COMPANY LIMITED incorporated under the Companies Act 1929 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Fifth Party") and

(SIXTH) ROYAL HOTEL BRIDGE OF ALLEN LIMITED incorporated under the Companies Act 1929 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Sixth Party") said parties being hereinafter referred to collectively as "the Vendors"

and
SIXTH) ROYAL HOTEL BRIDGE OF ALLEN LIMITED incorporated under the Companies Act 1929 and having their Registered Office at Thirty-two Melville Street, Edinburgh (hereinafter called "the Sixth Party")



Handwritten signatures and notes at the bottom of the page, including names like 'William...' and 'John...'

Companies Act 1929

Office at Number Thirty-two Melville Street,
Edinburgh (hereinafter referred to as "the
Purchasers")

The Vendors hereby agree to sell to the Purchasers who agree to purchase from them as going concerns the businesses of Hotel, Restaurant and Cafe Proprietors, proprietors of Licensed Premises and owners and operators of mechanically propelled and other vessels belonging to the Vendors respectively, as follows, videlicet:- From the First Party The Royal British Hotel, Twenty Princes Street, Edinburgh, The George Hotel, Twenty-one George Street, Edinburgh, The Cafe Royal, West Register Street, Edinburgh, The Royal Hotel, North Berwick, East Lothian, the Golfview Hotel, Nairn, and the whole share capital of The George Furnishings Company Limited incorporated under the Companies Act 1929 and having their Registered office at Thirty-two Melville Street, Edinburgh, but excluding the whole share capital of Trossachs Hotel Company Limited belonging to the First Party; From the Second Party the licensed premises and other premises at Five, Seven, Nine, Eleven and Fifteen Leith Street, Edinburgh and One Saint Minian's Row, Edinburgh; From the Third Party the licensed premises and other premises at Eighty and Eighty-two Sauchiehall Street and One hundred and fifteen Renfield Street, Glasgow; From the Fourth Party The Marine Hotel, North Berwick and the Dwellingshouses known as "Saint Ann's", North Berwick, and "Springfield", North Berwick, both situated in York Road, North Berwick; From the Fifth Party the Trossachs Hotel, Callander, together with the land pertaining thereto extending to approximately fifteen hundred acres with all buildings thereon so far as belonging to the Fifth Party, and the whole rights of shooting and sporting over the said lands and of fishing in Loch Katrine and Loch Kenray, right to the bay in Loch Katrine in which Trossachs Pier is situated and ground adjoining the

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same including the right of using the Steamboat Piers
and Stronachlachar and of using on Loch Katrine steamboats
propelled by other mechanical means for conveyance of tourists
between Trossachs and Stronachlachar and vice versa, and of using
on said Loch small rowing boats or small boats propelled by mech-
:cal means, but subject always to the conditions and restrictions
under which the Fifth Party are entitled to exercise said rights,
and together also with the Garage premises adjoining the London
Midland and Scottish Railway Station in Callander and the whole
share capital of Loch Katrine Steamboat Company Limited having
their Registered Office in Callander, Perthshire; From the Sixth
Party The Royal Hotel, Bridge of Allan.

The sale in each case shall include the premises in which the
respective businesses are conducted and the whole furniture, furn-
:ings and equipment of all kinds in and upon the said premises
respectively in so far as belonging to the Vendors.

END
The prices to be paid by the Purchasers to the Vendors shall be
satisfied partly by a payment in cash and partly by the allotment
to the Vendors of Ordinary Shares to be issued by the Purchasers,
as follows:-

- To the First Party the sum of Three hundred pounds and Fifty-
three thousand four hundred and seventy Ordinary Shares (to
include Three thousand five hundred Ordinary Shares in
exchange for same number of shares in The George Furnishing
Company Limited)
- To the Second Party the sum of Two hundred and twenty-five pounds
and Ten thousand one hundred and sixteen Ordinary Shares.
- To the Third Party the sum of Three hundred pounds and Thirty-
five thousand five hundred and twenty-nine Ordinary Shares.
- To the Fourth Party the sum of Three hundred pounds and Sixty
thousand eight hundred and fifty-eight Ordinary Shares.
- To the Fifth Party the sum of Three hundred pounds and Twenty-
two thousand six hundred and twenty-three Ordinary Shares
(to include Four thousand Ordinary Shares in exchange for
same number of shares in The Loch Katrine Steamboat Company
Limited)
- To the Sixth Party the sum of Three hundred pounds and Seventeen
thousand three hundred and ninety-seven Ordinary Shares.

THIRD

- (a) The Purchasers shall pay, satisfy, discharge and perform all the debts, liabilities and obligations of the Vendors including the Mortgages and Bank Overdrafts owing by the Vendors at Thirty-first October Nineteen hundred and forty-five, and including all liability for Income Tax, Sur Tax, National Defence Contribution and Excess Profits Tax and any other tax or duty in respect of the profits of the Vendors earned prior to the date hereof, and the Purchasers shall be entitled to receive all monies due, owing or belonging to the Vendors.
- (b) The Purchasers shall at all times indemnify and keep indemnified the Vendors against all such debts, liabilities and obligations and all actions, proceedings, costs, claims and demands in respect thereof.

FOURTH

The Vendors agree that the Purchasers shall be entitled to receive the benefit of all Post-war Refunds of Excess Profits Tax payable to the Vendors and that they will use their best endeavours and sign such undertakings as are necessary to make available such refunds to the Purchasers.

FIFTH

The transfer from the Vendors to the Purchasers shall be held to have taken place as at First November Nineteen hundred and forty-five, notwithstanding the date hereof and the Purchasers shall be entitled to the benefit of any profits earned or shall suffer any losses sustained from that date to the date hereof.

SIXTH

The Vendors shall, if and when required by the Purchasers, execute Conveyances of the said premises either in favor of the Purchasers or their Nominees and shall deliver a valid marketable progress of titles affecting each of said premises individually together with Searches in the Sasine and Personal Registers showing clear records except such incumbrances as are already known to the Purchasers.

SEVENTH

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SEVENTH

The purchase price shall include the goodwill of each individual business, the trade name used in connection with each individual business and the whole stocks of every description including wet and dry stocks, in and upon the said several premises hereinbefore mentioned.

EIGHTH

Notwithstanding the date of transfer hereinbefore mentioned, it is agreed that no interest shall be payable on the purchase price.

NINTH

The Purchasers will have the benefit of all contracts entered into by the Vendors in respect of the various businesses conducted by them.

TENTH

Each of the Vendors shall, on payment of the purchase prices, deliver to the Purchasers their Business Books and give to the Purchasers such information regarding their respective businesses as the Purchasers may require.

ELEVENTH

The Purchasers shall undertake all obligations contained in the Title of the respective premises above mentioned and shall free and relieve the Vendors respectively of any claims arising in respect thereof from and after the foresaid date of transfer.

LASTLY

The Purchasers shall pay all costs and expenses of the Vendors and the Purchasers by and incidental to the negotiations, preparation, execution and completion of this Agreement and of the carrying of the same into effect, including Accountants' and Solicitors' fees and /

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and all other costs and expenses incidental thereto: IN WITNESS WHEREOF these presents consisting of this and the five preceding pages are executed, as follows:-

They are sealed with the Common Seal of each of the parties hereto being the First, Second, Third, Fourth, Fifth and Sixth Parties and the Purchasers and are subscribed on behalf of each of the parties hereto by John Walker and James Norrie Shaw, two of the Directors of each of said Parties hereto respectively and James Hair, the Secretary of each of said Parties hereto, all at Edinburgh on the Twenty-first day of October, Nineteen hundred and forty-six.

[Handwritten signatures and text, including "Director" and "Secretary" repeated multiple times in a list-like format.]

Page 2
199
EGLINTON HOTELS SCOTLAND LIMITED



At a meeting of the Board of Directors of the Company duly convened and held at the Rooms of the Hotel... on the 29th day of July 1927... Resolved that...

JAMES HAIR, C.A., Secretary.

SPECIAL RESOLUTIONS

That the Board of Directors of the Company be and they are hereby authorized to apply to the Registrar of Companies, Scotland, for the registration of the following Special Resolutions...

That the articles of Association of the Company be amended to read as follows...

Article 27. The following new Article shall be inserted...

Article 28. The following new Article shall be inserted...

Subject to any special dividend payable to any class of shares... the Company shall... in the case of a... value of... every... every four... of the... right to receive... any General Meeting... unless as... any part thereof... to be proposed for... the Company... after their class rights... fixed preferential dividend... every 31st day of April, and...

Ed. H.
Ed. H.

No. 2000

Price Two Pence

Form No. 28.

THE COMPANIES ACT, 1929.



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Section 10. Name of the company to be registered. The name of the company to be registered shall be in English, and shall not contain any words or letters which are prohibited by section 27 of this Act.

SECTION 10

Name of
company

()

SECTION 11

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SECTION 15

... COMPANY LIMITED

... of the ...
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NOTE: This note is reserved for binding and should not be written across.

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Special Resolution

1921 1921

EMERSON ELECTRIC AND MACHINE COMPANY LIMITED



COMPANY LIMITED.

RESOLVED THAT

At an Extraordinary General Meeting of the Members of the said Company, held at the offices of the Secretary, to propose the following Resolution as a Special Resolution adopted by the Members of the said Company on the eleventh day of June 1921, the following Special Resolution was passed:

13/11/21

Special Resolution

That the Articles of Association of the Company be and they are hereby amended by the addition of the following Article to be numbered 91A viz:

Notwithstanding that Mr James William Joyce has attained the age of seventy he shall not vacate nor be required to vacate his office as a Director by reason of his having attained the age of seventy and he shall be capable of being re-appointed as a Director notwithstanding that at the time of such re-appointment he has attained the age of seventy and it shall not be necessary to give to the members notice of his age

Signature of the Secretary
13/11/21

Witnessed by the Secretary as follows of the said Company

13/11/21

21390

NAMES, ADDRESSES, AND

SURNAME

CHRISTIAN NAME

ADDRESS.

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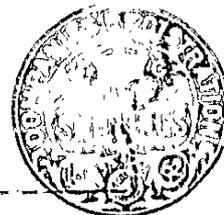
THE COMPANIES ACT, 1948.

Special Resolution

(Pursuant to Companies Act, 1948, s. 141 (2).)

OF

Eglinton Hotels (Scotland) Limited.



~~COMPANY LIMITED~~

Passed 6th April 1962.

The Blank in this heading may be filled up in writing.

AT AN EXTRAORDINARY GENERAL MEETING of the Members of the said Company, after due notice specifying the intention to propose the following Resolution as a Special Resolution had been given, hold at *Edinburgh* in the County of *Midlothian* on the *sixth* day of *April* 1962, the following Special Resolution was duly passed.

The Special Resolution to be printed on this space and not affixed to it. The Act does not admit of writing.

That the Articles of Association of the Company be altered in the manner following:--

1. Article 88 shall be cancelled and there shall be substituted:--
88. The Directors shall not unless otherwise determined in general meeting be less than three.
2. Article 90 shall be cancelled and there shall be substituted:--
90. The Shareholding qualification of Directors may be fixed by the Company in general meeting and unless and until so fixed no qualification shall be required.
3. Article 100 of the Company's Articles of Association be deleted, and that there be substituted the following:--
100. The Directors may, from time to time, at their discretion, raise or borrow, or secure the payment of any sum or sums of money for the purposes of the Company, but always so that the amount at any one time owing in respect of money so raised, borrowed or secured by the Company and any subsidiary Company, but excluding inter-company borrowing, shall not exceed, in total an amount equal to five times the issued share capital of the Company for the time being except with the consent of the Company in General Meeting; and the Directors will exercise all voting and other rights or powers of control in relation to each subsidiary Company so as to ensure that no subsidiary Company shall borrow so that the aggregate amount at any one time owing by the Company and all subsidiary Companies, but excluding inter-company borrowing, exceeds an amount equal to five times the issued share capital of the Company except with the consent of the Company in General Meeting.
4. Article 104 shall be altered so that Clause (c) shall read:--
If at any time a Director is required to hold shares as qualification and he does not obtain the same within the prescribed time his qualification as a Director or does not obtain the same within the prescribed time.

REGISTERED
19 APR 1962
No. 15051

Signature *Andrew Calder*
Officer *Secretary*

authenticated by the written Signature of an Officer of the Company.



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Eglinton Hotels (Scotland) Limited.

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[Handwritten signature]

THE COMPANIES ACT, 1929



COMPANY LIMITED BY SHARES

Memorandum of Association

of

Eglinton Hotels (Scotland) Limited.

IN WITNESS WHEREOF the said MEMORANDUM OF ASSOCIATION has been signed by the said MEMBERS of the said EGLINTON HOTELS (SCOTLAND) LIMITED.

Witness my hand and seal this 16th day of July 1962.

Secretary

[Faint, mostly illegible text, likely the main body of the memorandum of association.]

XCHESLEY
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16 JUL 1962
No. 2-731

(4)

To sell, hold, lease, or otherwise dispose of, or contract with, any property, real or personal, or to incur any liability in connection with the same.

(5) To purchase with a view to the sale or disposition of real or personal property, or to purchase or lease real or personal property which may be required for the operation of any of the above branches of business, when the Company is authorized to carry on, and to execute, direct and manage any work of the nature of any work carried on by the Company.

(6) To give all descriptions of mortgages and assignments.

Witness my hand and the seal of the Company this 10th day of June, 1900.

Witness my hand and the seal of the Company this 10th day of June, 1900. I have signed the above Certificate of Incorporation and the By-Laws of the Company, and they have been read and approved by the Board of Directors of the Company, and the same have been signed and sealed by me and the Secretary of the Company, and the same have been filed for record in the County of [blank] State of [blank].

Witness my hand and the seal of the Company this 10th day of June, 1900. I have signed the above Certificate of Incorporation and the By-Laws of the Company, and they have been read and approved by the Board of Directors of the Company, and the same have been signed and sealed by me and the Secretary of the Company, and the same have been filed for record in the County of [blank] State of [blank].

Witness my hand and the seal of the Company this 10th day of June, 1900. I have signed the above Certificate of Incorporation and the By-Laws of the Company, and they have been read and approved by the Board of Directors of the Company, and the same have been signed and sealed by me and the Secretary of the Company, and the same have been filed for record in the County of [blank] State of [blank].

(15) To advise the Board of Directors of the Company that the Board of Directors of the Company has authorized the Board of Directors to...

(16) To advise the Board of Directors of the Company that the Board of Directors of the Company has authorized the Board of Directors to...

(17) To advise the Board of Directors of the Company that the Board of Directors of the Company has authorized the Board of Directors to...

(18) To advise the Board of Directors of the Company that the Board of Directors of the Company has authorized the Board of Directors to...

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(21) To advise the Board of Directors of the Company that the Board of Directors of the Company has authorized the Board of Directors to...

CONFIDENTIAL - SECURITY INFORMATION
EXCLUDED FROM AUTOMATIC DOWNGRADING AND
DECLASSIFICATION

(S) The purpose of this document is to provide information regarding the activities of the [redacted] in the [redacted] area. This information is being provided to you for your information only and is not to be disseminated outside your agency.

(S) The information contained in this document is classified "Secret" because its disclosure could result in the identification of sources, methods, or operations of the [redacted] and thus be injurious to the national defense.

(S) This document contains information that is classified "Secret" because its disclosure could result in the identification of sources, methods, or operations of the [redacted] and thus be injurious to the national defense. This information is being provided to you for your information only and is not to be disseminated outside your agency.

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(S) This document contains information that is classified "Secret" because its disclosure could result in the identification of sources, methods, or operations of the [redacted] and thus be injurious to the national defense. This information is being provided to you for your information only and is not to be disseminated outside your agency.

5. *The Share Capital of the Company is £200,000 divided into 200,000 shares of 1s each, with power to increase or reduce the Capital or also power to divide the shares in the Capital whether original, increased or reduced into several classes, and to attach thereto respectively any preferential, deferred, qualified or special right, privilege or conditions as may be determined at the time of issue, by or in conformity with the regulations of the Company for the time being.

*The Share Capital of the Company is £200,000 divided into 200,000 shares of 1s each, with power to increase or reduce the Capital or also power to divide the shares in the Capital whether original, increased or reduced into several classes, and to attach thereto respectively any preferential, deferred, qualified or special right, privilege or conditions as may be determined at the time of issue, by or in conformity with the regulations of the Company for the time being.

...
 ...
 ...
 ...
 ...

Name, Address, and Description of the Property	Number of Shares and the Date of Issuance
<p> JOHN WALKER 123 Main Street Springfield, Mass. </p>	<p> 100 </p>
<p> WALTER 456 Elm Street Boston, Mass. </p>	<p> 50 </p>
<p> JAMES 789 Oak Street New York, N.Y. </p>	<p> 25 </p>
<p> MARY 101 Pine Street Philadelphia, Pa. </p>	<p> 75 </p>
<p> RICHARD 202 Cedar Street Chicago, Ill. </p>	<p> 150 </p>
<p> SARAH 303 Birch Street San Francisco, Cal. </p>	<p> 30 </p>
<p> ... </p>	<p> ... </p>

...

EGLINTON HOTELS (SCOTLAND) LTD.

At an EXTRAORDINARY GENERAL MEETING of the Company duly convened and held at 16 Half Moon Street, Mayfair, London W1 on the 25th day of September 1963 at 12 noon, the annexed SPECIAL RESOLUTION was duly passed.

SPECIAL RESOLUTION

That the name of this Company be altered to
GRAND METROPOLITAN HOTELS SCOTLAND LIMITED

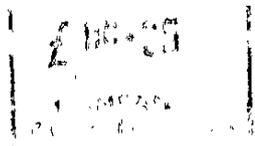
Registered Office
51 GREAT KING STREET
EDINBURGH 3

R. J. L. L. Ltd. ca
Secretaries

REGISTERED
8 OCT 1963

No. 3041

96



B

Reference : CR 160/63/24663

BOARD OF TRADE,

COMPANIES ACT, 1948

Eglinton Hotels (Scotland)

Limited

Pursuant to the provisions of Sub-section (1) of Section 18 of the Companies Act, 1948, the Board of Trade hereby approve of the name of the above-named Company being changed to

Grand Metropolitan Hotels (Scotland) Limited

Signed on behalf of the Board of Trade

this Eighth day of October 1963

[Handwritten signature]

Authorised on that behalf by the President of the Board of Trade

(DUPLICATE FOR THE FILE)

No. 24663.



CERTIFICATE OF INCORPORATION ON CHANGE OF NAME

Althareas

Edginton Hotels (Scotland) Limited

Edginton Hotels (Scotland) Limited

Companies Act, 1929

Twenty-first

October, 1946

Edginton Hotels (Scotland) Limited (Company) was on the 21st day of

October 1946, changed its name from *Edginton Hotels (Scotland) Limited* to *Althareas*

Grand Metropolitan Hotels (Scotland) Limited

at its registered office in Edinburgh, Scotland, on the 11th day of

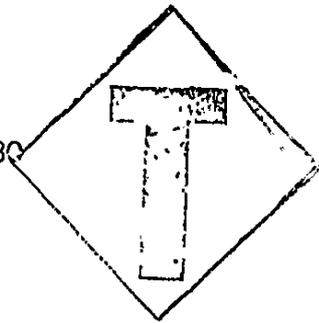
October 1946, in pursuance of the provisions of the Companies Act, 1929.

Edginton Hotels (Scotland) Limited
11th October 1946

No. of Company : 24663

142

THE COMPANIES ACTS 1948 TO 1980



COMPANY LIMITED BY SHARES

**SPECIAL RESOLUTION
OF
GRAND METROPOLITAN HOTELS
(SCOTLAND) LIMITED**

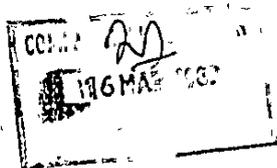
PASSED 25th FEBRUARY, 1982

At an EXTRAORDINARY GENERAL MEETING of the company duly convened and held at 7/8 Stratford Place, London W1A 4YU on Thursday, 25th February, 1982, the following resolution was duly passed as a SPECIAL RESOLUTION:

RESOLUTION

That, the company be re-registered as a Private Company.

A. W. C. Walford
Chairman of Meeting.





**CERTIFICATE STATING COMPANY
IS A PRIVATE COMPANY**

No. 24663, 43

I hereby certify that

Grand Metropolitan Hotels (Scotland) Limited

is, with effect from 12 April 1982 a private
company within the meaning of the Companies Act 1980.

Dated at Edinburgh the 12 April 1982

Registrar of Companies

Company No. 24663

1149

sc 24 663.

GRAND METROPOLITAN HOTELS
(SCOTLAND) LIMITED

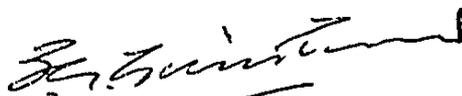
THE COMPANIES ACTS 1948 - 1983

COMPANY LIMITED BY SHARES

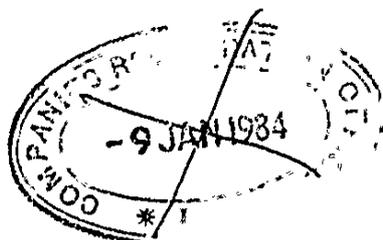
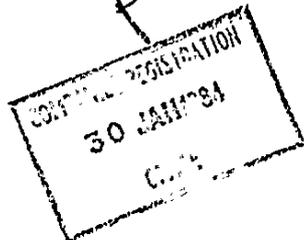
passed 6th January, 1984

At a Separate Class Meeting of the holders of the 5.0 per cent. Cumulative Preference Shares in the Company duly convened and held on 6th January, 1984 the following resolution was duly passed as an Extraordinary Resolution:-

"THAT this Separate Class Meeting of the holders of the 5.0 per cent. Cumulative Preference Shares in the capital of Grand Metropolitan Hotels (Scotland) Limited hereby consents pursuant to the provisions of Article 60 of the Company's Articles of Association to the alteration of the rights of the holders of 5.0 per cent. Cumulative Preference Shares to be effected by the Resolution set out in the Notice convening an Extraordinary General Meeting of the Company to be held on 6th January, 1984."



Chairman



SLAUGHTER AND MAY
35, BASINGHALL STREET,
LONDON EC2V 5DB MR/JFC

Company No. SC24563

THE COMPANIES ACT 1985

Company limited by Shares

RESOLUTION

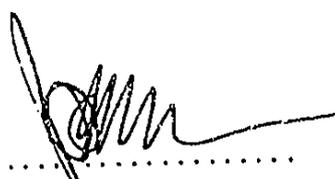
of

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

At an Extraordinary General Meeting of the above-named Company duly convened and held at 11/12 Hanover Square, London W1A 1DP on 15th September, 1988 the following resolution was passed as a Special Resolution:-

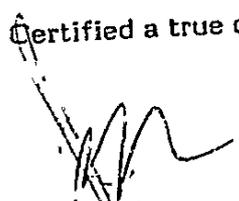
RESOLUTION

That, notwithstanding the provision in the Company's Articles of Association that the Directors power to borrow on behalf of the Company should be restricted to an amount not exceeding the Company's paid up share capital, that the Directors be entitled to enter into, and approve the terms of, arrangements for a loan to be received from Grand Metropolitan Public Limited Company in the amount of £16,000,000.


.....
Chairman of the Meeting

C.R.G. EDINBURGH
19 OCT 1988

Certified a true copy of the original


B R HANKS
Company Secretary

SJW0015.88T
COMPANIES REGISTRATION
19 OCT 1988
119

KPMG Peat Marwick McLintock

PO Box 486
1 Puddle Dock
Blackfriars
London EC4V 3PD

Telephone 01-236 8000
Telex 8811541 PMMLON G
Telefax 01-248 6552 (Group 3)
Cables Veritatem London EC4
DX 38050 Blackfriars

Your ref

The Directors
Intercontinental Hotels Management
Services Limited
The Brewery
Brick Lane
London
E1

Our ref

15 December 1988

Dear Sir

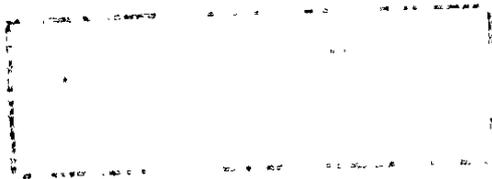
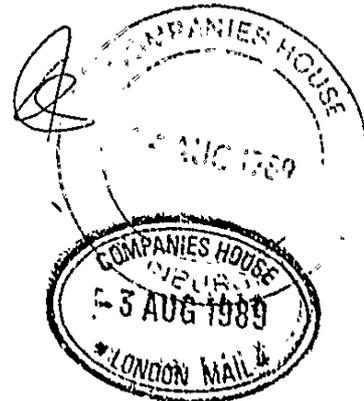
We hereby resign as auditors of the following companies with immediate effect:-

- Intercontinental Hotels Management Services Limited
- Grand Metropolitan Hotels (Overseas) Limited
- The Londoner (Hotel) Limited
- Grand Metropolitan Hotels (Scotland) Limited No 24663
- Europa Hotel (London) Limited
- Washington Hotel (London) Limited
- The May Fair Hotel Company Limited
- George Hotel (Edinburgh) Limited
- The Gordon Hotels Limited
- Hotel Forum (London) Limited
- BIH Limited
- Bon Viveur Limited
- Intercontinental Hotels Limited
- Intercontinental Hotels (London) Limited

We hereby confirm that for the purposes of section 390(2) (a) of the Companies Act 1985 there is no matter associated with our resignation which ought to be brought to the attention of either members or creditors.

Yours faithfully

Peat Marwick McLintock



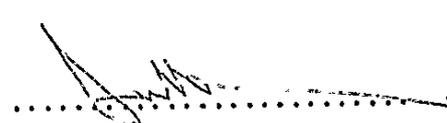
Coy/045/159B

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

At an Extraordinary General Meeting
of the Company held on 23rd August 1989
the following Resolution was passed
as a Special Resolution

RESOLUTION

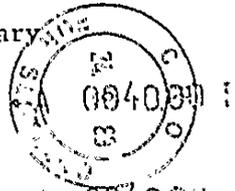
THAT the name of the Company be changed to
"INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED"



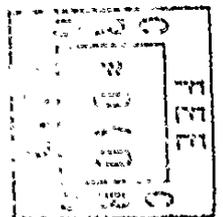
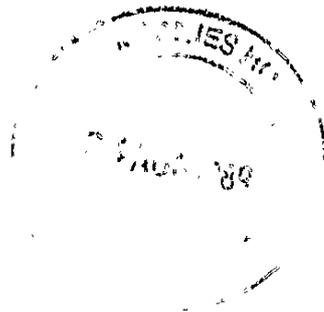
Director/Secretary

45 05699

45 05699



004000





**CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME**

Company Number

24663

I hereby certify that

**GRAND METROPOLITAN HOTELS (SCOTLAND)
LIMITED**

having by special resolution changed its name, is now
incorporated under the name of

**INTER-CONTINENTAL HOTELS (SCOTLAND)
LIMITED**

Signed at Edinburgh

1 SEPTEMBER 1989

Registrar of Companies

G

COMPANIES FORM No. 225(1)

225(1)

Notice of new accounting reference date given during the course of an accounting reference period

Please do not write in this margin

Pursuant to section 225(1) of the Companies Act 1985 as amended by Schedule 13 to the Insolvency Act 1986

Please complete legibly, preferably in black type, or bold block lettering

To the Registrar of Companies

For official use
[] [] []

Company number

24663

* insert full name of company

Name of company

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

now called INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

Note
Please read notes 1 to 4 overleaf before completing this form

gives notice that the company's new accounting reference date on which the current accounting reference period and each subsequent accounting reference period of the company is to be treated as coming, or as having come, to an end is

Day	Month
3	11

The current accounting reference period of the company is to be treated as ~~shortened~~ extended and ~~is to be treated as having come to an end~~ will come to an end on

Day	Month	Year
3	11	21989

* delete as appropriate

If this notice states that the current accounting reference period of the company is to be extended, and reliance is being placed on section 225(6)(c) of the Companies Act 1985, the following statement should be completed:

The company is a (subsidiary) ~~holding company~~ of IBC EDINBURGH (HOLDINGS) LIMITED

company number 2322036

the accounting reference date of which is 31st December.

† Insert Director, Secretary, Receiver, Administrator, Administrative Receiver or Receiver (Scotland) as appropriate

If this notice is being given by a company which is subject to an administration order and this notice states that the current accounting reference period of the company is to be extended AND it is to be extended beyond 18 months OR reliance is not being placed on section 225(6) of the Companies Act 1985, the following statement should be completed:

An administration order was made in relation to the company on _____

and it is still in force.

Signed _____ Designation † Director

Date 23rd August 1989

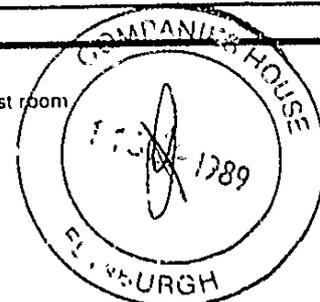
Presentor's name address and reference (if any):

Stephenson Harwood,
One, St. Paul's Churchyard,
London, EC4M 8SH.

Reference: 45/232.

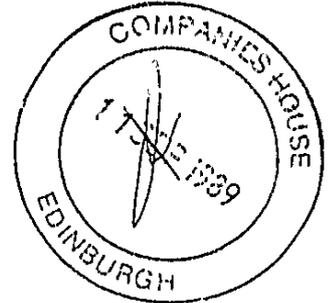
For official Use
General Section

Post room



The Companies Act 1985

COMPANY LIMITED BY SHARES



NEW
ARTICLES of ASSOCIATION

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

(formerly called)

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

(Adopted by Special Resolution passed on 23rd August 1989)

TABLE A

1. The Regulations in Table A scheduled to the Companies (Tables A to F) Regulations 1985 as amended at the date of the adoption of these Articles shall, except where they are excluded or varied by or inconsistent with these Articles, apply to the Company.

SHARES

2. Subject to any direction given by the Company by Ordinary Resolution, all unissued shares of the Company for the time being shall be under the control of the Directors, who may allot, grant options over or otherwise dispose of them to such persons, at such times and on such terms and conditions as they may determine and so that any statutory rights of pre-emption shall be excluded.

LIEN

3. In addition to the lien conferred by Regulation 8 of Table A the Company shall have a first and paramount lien on all shares (whether fully paid or not) standing registered in the name of a member, whether alone or jointly with any other person or persons, for all the debts and liabilities of such member or his estate to the Company. Regulation 8 of Table A shall be modified accordingly.

4. The person who is in default in respect of a call may in addition to any interest which may have accrued thereon be required by the Directors to pay all expenses that may have been incurred by the Company by reason of the non-payment of the call. Regulation 18 of Table A shall be modified accordingly.

TRANSFER OF SHARES

5. No transfer of any share, whether or not it is fully paid, shall be registered unless it shall first be approved by the Directors who may, in their absolute discretion and without giving any reason, refuse so to do. The first sentence of Regulation 24 of Table A shall not apply.

6. The Directors may at any time give notice requiring any person becoming entitled to a share in consequence of the death or bankruptcy of a member to elect either to be registered himself or to transfer the share, and if the notice is not complied with within ninety days the Directors may thereafter withhold payment of all dividends, bonuses or other moneys payable in respect of the share until the requirements of the notice have been complied with. Regulation 31 of Table A shall be modified accordingly.

PROCEEDINGS AT GENERAL MEETINGS

7. All business shall be deemed special that is transacted at an extraordinary general meeting, and also all business that is transacted at an annual general meeting, with the exception of the receipt and consideration of the profit and loss account, the balance sheet and group accounts (if any) of the Company and the reports of the Directors and the auditors and other documents required to be annexed to the balance sheet, the declaration of dividends, the re-appointment of the retiring auditors and the fixing of the remuneration of the auditors. In Regulation 38 of Table A the words "in the case of special business" shall be added before the words "the general nature of the business to be transacted".

8. A poll may be demanded by the Chairman or any member present in person or by proxy and entitled to vote, and Regulation 46 of Table A shall be modified accordingly.

9. If a resolution in writing referred to in Regulation 53 of Table A is described as a special resolution or as an extraordinary resolution it shall have effect accordingly.

10. A corporate representative present at any general meeting by proxy shall be entitled to vote on a show of hands. In Regulation 54 of Table A the words "or proxy" shall be added after the words "duly authorised representative".

ALTERNATE DIRECTORS

11. Any Director (other than an alternate Director) may appoint any other Director or any other person approved by a majority of the other Directors and willing to act to be his alternate, and may remove from office any alternate appointed by him. An alternate may also be removed from office by a resolution of the Board. An alternate shall be entitled at any meeting of Directors or committee of Directors to one vote for each Director he represents in addition (if he is a

Director) to his own vote, but he shall not be counted more than once for the purpose of ascertaining whether a quorum is present, Regulations 65 and 67 of Table A shall be modified accordingly.

POWERS AND DUTIES OF DIRECTORS

12. A Director, notwithstanding that he or, in the case of an alternate Director, his appointor, or any person connected with him or (as the case may be) his appointor has an interest or duty which is material and which conflicts or may conflict with the interests of the Company, may vote in respect of any contract, transaction or arrangement and may be counted in the quorum present at any meeting. Regulations 94, 95, 96 and 97 of Table A shall not apply.

APPOINTMENT AND REMOVAL OF DIRECTORS

13. The office of a Director shall be vacated in any of the events specified in Regulation 81 of Table A save that the following paragraph shall be substituted for paragraph (d) and (e).

"(d) not being a Director who is employed under a contract which precludes resignation, he resigns his office by notice in writing deposited at the registered office or submitted at a meeting of the Directors; or

(e) he shall be required to resign his office by notice in writing signed by the holder or holders of not less than three-fourths in nominal value of the issued shares of the Company and deposited at the registered office or submitted at a meeting of the Directors.

14. No Director shall be required to retire or vacate his office or be ineligible for re-appointment as a Director, nor shall any person be ineligible for appointment as a Director, by reason of his having attained any particular age. Regulations 73 to 77, Regulation 80 and the last two sentences of Regulation 79 of Table A shall not apply. In Regulation 67 of Table A all words after the semicolon and in Regulation 78 of Table A the words "Subject as aforesaid" and the words "and may also determine the rotation in which any additional directors are to retire" shall be omitted.

15. The Company may by extraordinary resolution remove any Director (including a Director holding any executive office but without prejudice to any claim he might have for damages) before the expiration of his period of office, and may by an ordinary resolution appoint another person in his stead.

16. The following sentence shall be deleted from Regulation 88 of Table A:-

"It shall not be necessary to give notice of a meeting to a Director who is absent from the United Kingdom".

NOTICES

17. Any notice, if served by post, shall be deemed to have been served at the expiration of twenty-four hours after the letter containing the same is put into a post office situated within the United Kingdom, and in proving such service it shall be sufficient to prove that the letter containing the notice was properly addressed, pre-paid and put into such post office. Regulation 115 of Table A shall not apply.

18. The last sentence of Regulation 112 of Table A shall be deleted.

19. Regulation 93 of Table A shall be renumbered 93(a) and the following sub-clause (b) added thereto:-

"(b) Meetings of the Directors may be held by telephone communication or audio visual communications media and such meeting shall, subject to notice thereof having been given in accordance with these Articles, be as effective as if the directors had met in person, provided always that the number of directors participating in such communication is not less than the quorum stipulated by these Articles. A resolution made by a majority of the said directors in pursuance of this Article shall be as valid as it would have been if made by them at a meeting duly convened and held in person."

24663

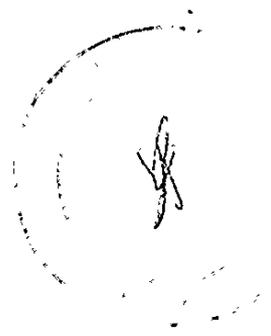
INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED
(formerly called)
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

We the undersigned being the registered holders of the whole of the issued 260,000 5 per cent Cumulative Preference Shares of £1 each of the Company hereby consent to the passing by the Company of the Resolution set out in the Notice of an Extraordinary General Meeting of the Company annexed hereto sub-dividing and converting all the 5 per cent Cumulative Preference Shares of £1 each in the Company into Ordinary Shares of 25p each ranking pari passu in all respects with the existing ordinary Shares and further consent to the abrogation of the rights attached to the said Preference Shares.

Dated 23rd August 1989

For and on behalf of
GEORGE HOTEL (EDINBURGH) LIMITED

W. Sartle
.....
Director



INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED
23/8/89 R/GS

24663

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED
(formerly called)
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

We the undersigned being the registered holders of the whole of the issued 260,000 5 per cent Cumulative Preference Shares of £1 each of the Company hereby consent to the passing by the Company of the Resolution set out in the Notice of an Extraordinary General Meeting of the Company annexed hereto sub-dividing and converting all the 5 per cent Cumulative Preference Shares of £1 each in the Company into Ordinary Shares of 25p each ranking pari passu in all respects with the existing ordinary Shares and further consent to the abrogation of the rights attached to the said Preference Shares.

Dated 23rd August 1989

For and on behalf of
GEORGE HOTEL (EDINBURGH) LIMITED

W. Bartle
.....
Director



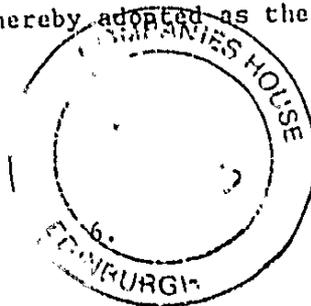
INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED
23 AUG 1989
R/LS

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Company will be held at 18B Charles Street, London W1 on 23rd August 1989 at 12.25 a.m. for the purpose of considering and, if thought fit, passing the following Resolutions which will be proposed as Special Resolutions:

RESOLUTIONS

1. That the name of the Company be changed to "Inter-Continental Hotels (Scotland) Limited".
2. That each 5 per cent Cumulative Preference Share of £1 in the Capital of the Company be sub-divided into 4 5 per cent Cumulative Preference Shares of 25p each.
3. That with effect on and from the date hereof the rights and privileges at present attached to the 5 per cent Cumulative Preference Shares of 25p each in the capital of the Company be cancelled and extinguished and that such Preference Shares be converted into Ordinary Shares of 25p each ranking pari passu in all respects with the existing Ordinary Shares of 25p each in the capital of the Company.
4. That the regulations contained in the document produced to the Meeting be and the same are hereby adopted as the Articles of



Association of the Company to the exclusion of and in substitution
for the existing Articles of Association.

Dated 23rd August 1989

By order of the Board
F.N.F. Pearson
Secretary

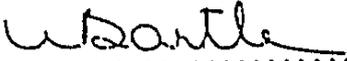
Registered Office:
21, George Street,
Edinburgh.

NOTE: A member entitled to attend and vote at the above meeting may
appoint one or more proxies to attend and, on a poll, vote instead of
him. A proxy need not also be a member.

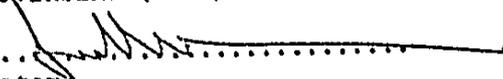
(coy/045/BB14)

We the undersigned being all the Members of the Company entitled to attend and vote at the meeting convened by the above written Notice hereby agree to accept such Notice and to the holding of such Meeting for the day and place mentioned therein and to the passing thereat as Special Resolutions of the Resolutions set out in such Notice notwithstanding that less than the statutory notice of such Meeting shall have been given.

For and on behalf of
GEORGE HOTEL (EDINBURGH) LIMITED


.....
Director

For and on behalf of
IHC OVERSEAS (U.K.) LIMITED


.....
Director

G

COMPANIES FORM No. 122

122

Notice of consolidation, division, sub-division, redemption or cancellation of shares, or conversion, re-conversion of stock into shares

Please do not write in this margin

Pursuant to section 122 of the Companies Act 1985

To the Registrar of Companies

For official use

Company number

[] [] [] []

24663

Please complete legibly, preferably in black type, or bold block lettering

Name of company

* GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED
now called INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

* insert full name of company

gives notice that:

On 23rd August 1989 each 5 per cent Cumulative Preference Share of £1 was subdivided into 4 5 per cent Cumulative Preference Shares of 25p each.

† Insert Director, Secretary, Administrator, Administrative Receiver or Receiver (Scotland) as appropriate

Signed

Designation † Director

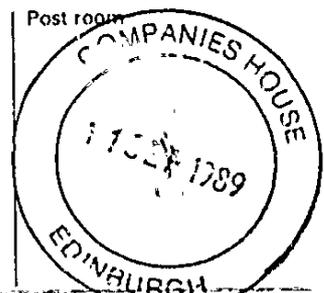
Date 23rd August 1989

Presenter's name address and reference (if any):

Stephenson Harwood,
One, St. Paul's Churchyard,
London, EC4M 8SH.

Reference: 45/232

For official Use
General Section



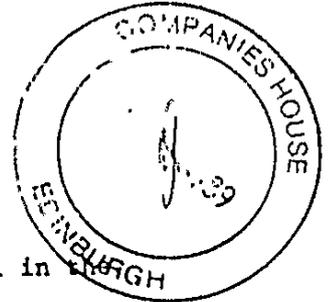
No. 24663

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED
(formerly called)
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

At an Extraordinary General Meeting of the Company held on
23rd August 1989 the following Resolutions were passed as
Special Resolutions:

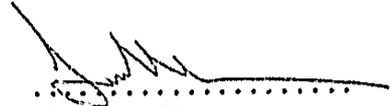
RESOLUTIONS

1. That each 5 per cent Cumulative Preference Share of £1 in
Capital of the Company be sub-divided into 4 5 per cent Cumulative
Preference Shares of 25p each.
2. That with effect on and from the date hereof the rights and
privileges at present attached to the 5 per cent Cumulative
Preference Shares of 25p each in the capital of the Company be
cancelled and extinguished and that such Preference Shares be
converted into Ordinary Shares of 25p each ranking pari passu in
all respects with the existing Ordinary Shares of 25p each in the
capital of the Company.
3. That the regulations contained in the document produced to the
Meeting be and the same are hereby adopted as the Articles of



STEPHENSON HARWOOD
ONE ST PAUL'S CHURCHYARD
LONDON EC4M 8SH
SOLICITORS *Rf 45*

Association of the Company to the exclusion of and in substitution
for the existing Articles of Association.



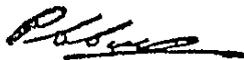
.....
Director/Secretary

copy to: 17/11/88 (20/11/88)

COMPANIES ACT 1985 SECTION 242(6)

The Secretary of State in exercise of his powers under Section 242(6) of the Companies Act 1985 extends by three months the period allowed for laying and delivering accounts of GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED in relation to the accounting reference period ending 30 September 1988. It follows that the date on which the said period will now expire is 31 October 1989.

Dated 31 JUL 1988



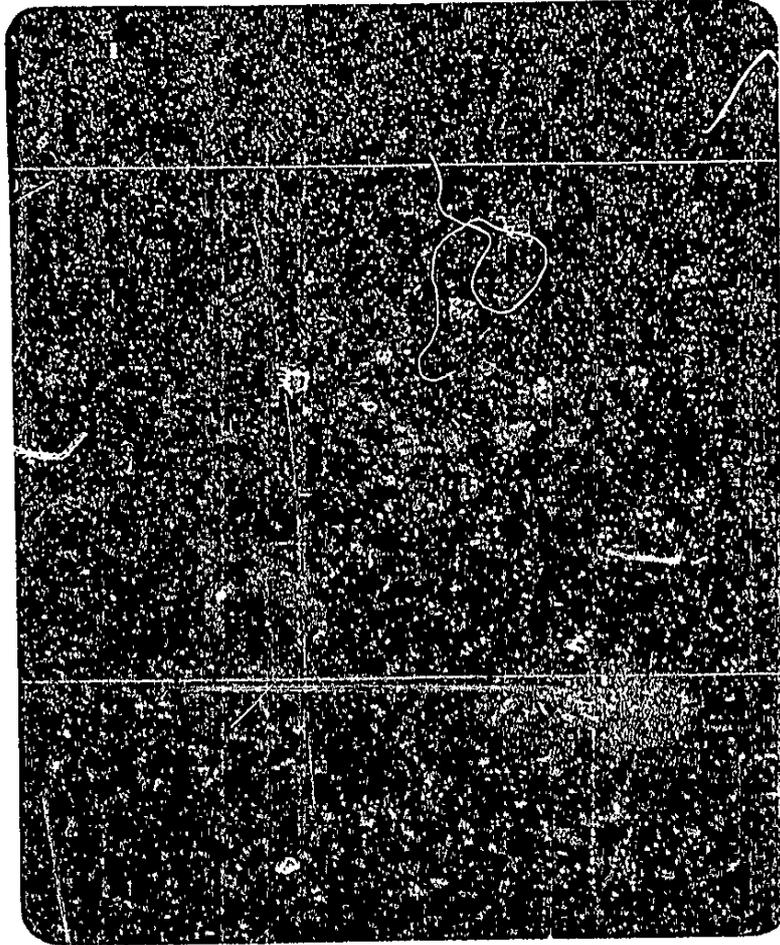
P. C. COATES

On behalf of the
Secretary of State
for Trade and Industry



Filed per Dec 2 18 1963
Comptroller of the Treasury

Nr 24 663



[Handwritten mark]

Stephenson Harwood

One, St Paul's Churchyard
London E C 4M 8SH

Telephone 01 329 4422

THE COMPANIES ACTS 1929 to 1985
COMPANY LIMITED BY SHARES
MEMORANDUM AND NEW ARTICLES OF ASSOCIATION

- of -

EDINBURGH GEORGE HOTEL LIMITED

Registered on 21st October 1946
(Reprinted November 1989
incorporating new Articles of Association
adopted on 23rd August 1989)

No. 24663

CERTIFICATE OF INCORPORATION

I HEREBY CERTIFY that

EGLINTON HOTELS (SCOTLAND) LIMITED

is this day incorporated under the Companies Act, 1929, and that this Company is Limited.

SIGNED by me at Edinburgh, this Twenty-first day of October One Thousand Nine Hundred and Forty-six.

P.J. Rose

Registrar of Companies

No. 24663

CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME

WHEREAS Eglinton Hotels (Scotland) Limited was incorporated as a limited company under the Companies Act, 1929 on the Twenty-first day of October, 1946.

And whereas by SPECIAL RESOLUTION of the Company and with the approval of the BOARD OF TRADE it has changed its name.

Now therefore I hereby certify that the Company is a limited Company incorporated under the name of Grand Metropolitan Hotels (Scotland) Limited.

Given under my hand at Edinburgh, this Eleventh day of October One Thousand Nine Hundred and Sixty-three.

J. D. I. M. T. 1946
Registrar of Companies

CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME

COMPANY NUMBER: 24663

I hereby certify that

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

having by special resolution changed its name, is now incorporated
under the name of

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

Signed at Edinburgh

1 SEPTEMBER 1989

J. Leithhead
Registrar of Companies



**CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME**

Company Number

24663

I hereby certify that

**INTER-CONTINENTAL HOTELS (SCOTLAND)
LIMITED**

having by special resolution changed its name, is now
incorporated under the name of

EDINBURGH GEORGE HOTEL LIMITED

Signed at Edinburgh

3 NOVEMBER 1989

A handwritten signature in cursive script, likely belonging to the Registrar of Companies.

Registrar of Companies

No. 24663

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

At an Extraordinary General Meeting of
the Company held on 23rd August 1989
the following Resolution was passed as
a Special Resolution

RESOLUTION

THAT the name of the Company be changed to "INTER-CONTINENTAL
HOTELS (SCOTLAND) LIMITED"

J. Thornton
Director/Secretary

No. 24663

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

Resolution in writing of all
the Members of the Company
Dated 23rd October 1989 pursuant
to Regulation 53 of Table A to
the Companies (Tables A to F)
Regulations 1985

RESOLUTION

RESOLVED that the name of the Company be changed to "EDINBURGH GEORGE
HOTEL LIMITED"

For and on behalf of
George Hotel (Edinburgh) Limited

W. Bartle
Director

For and on behalf of
The George Hotel (Edinburgh) Limited

.
Director

THE COMPANIES ACT, 1929

COMPANY LIMITED BY SHARES

Memorandum of Association
of
EDINBURGH GEORGE HOTEL LIMITED

1. The name of the Company is "EDINBURGH GEORGE HOTEL LIMITED".
2. The Registered Office of the Company will be situate in Scotland.
3. The objects for which the Company is established are:-
 - (1) To acquire and take over as going concerns the whole or any part of the undertakings, businesses and assets and to carry on the business of Hotel and Restaurant proprietors and proprietors of licensed Premises now carried on by (1) E.X.H. Limited, having their registered office at 32 Melville Street, Edinburgh, at (a) 20 Princes Street, Edinburgh, under the style of "The Royal British Hotel Edinburgh"; (b) at 21 George Street, Edinburgh, under the style of "The George Hotel, Edinburgh"; (c) at West Register Street, Edinburgh, under the style of "The Cafe Royal, Edinburgh"; (d) at North Berwick, East Lothian, under the style of "Royal Hotel, North Berwick"; (e) at Nairn in the County of Nairn under the style of "Golfview Hotel, Nairn"; (2) Rutherfords (Leith Street) Limited, having their registered office at 32 Melville Street, Edinburgh, at No. 5 Leith Street, Edinburgh; (3) Lawlers Limited, having their registered office at 32 Melville Street, Edinburgh, at No. 80 and 87 Sauchiehall Street, and 115 Fenfield Street, Glasgow; (4) The Marine Hotel Company Limited, having their registered office at 32

Melville Street, Edinburgh, under the style of "Marine Hotel, North Berwick," "St. Ann's", North Berwick, and "Springfield," North Berwick; (5) Trossachs Hotel Company Limited, having their registered office at 32 Melville Street, Edinburgh, under the style of "Trossachs Hotel, Callander, Perthshire," and also Garages in Callander; (6) Royal Hotel Bridge of Allan Limited, having their registered office at 32 Melville Street, Edinburgh, under the style of "Royal Hotel" Bridge of Allan, Perthshire"; and with a view thereto to enter into and carry into effect, with such (if any) modifications or alterations as may be agreed upon, but subject as to modifications or alterations agreed on before the Statutory Meeting to the approval of such meeting, a Minute of Sale in the terms of the draft Minute which has been prepared and is expressed to be made between E.X.H. LIMITED of the first part LAUDERS LIMITED, of the second part, RUTHERFORDS (LEITH STREET) LIMITED of the third part, ROYAL HOTEL BRIDGE OF ALLAN LIMITED of the fourth part, TROSSACHS HOTEL COMPANY LIMITED of the fifth part, THE MARINE HOTEL COMPANY LIMITED of the sixth part, and the COMPANY OF the seventh part, and which has been subscribed by James H. Fraser of Messrs. Graham Johnston & Fleming W.S. of Edinburgh with a view to its identification

- (2) To carry on the business of Hotel, Inn, Restaurant, Hydropathic Establishment Proprietors, cafe, refreshment-room, and lodging-house keepers, licensed victuallers, wine, beer and spirit merchants.
- (3) To carry on the business of Importers and manufacturers of aerated, mineral, and artificial waters and other drinks, purveyors, caterers for public amusements generally, motor garage, motor omnibus, coach, cab, and carriage proprietors, livery-stable keepers, job-masters, farmers, draymen, ice men, boatmen, packmen, and operators of all kinds of motor and other boats, importers and brokers of fish, live and dead stock, and colonial and foreign produce of all descriptions, hairdressers, perfumers, chemists, proprietors of clubs, baths, dressing rooms, laundries, reading, writing, and newspaper rooms, libraries, grounds, and places of amusement, recreation, sport, entertainment, and instruction of all kinds, tobacconists and cigar merchants, agents for curfew, shipping and cable companies and insurers, theatrical and opera box office proprietors, and agencies and general agents, and any other business which may be lawfully carried on in connection therewith.
- (4) To establish, maintain, work and carry on lines of air communication by means of aeroplanes, seaplanes, flying boats, airships, and other aerial conveyances.

- (5) To acquire, construct, manage and carry on aerodromes, hangars, sheds, landing places, wharves, quays, garages, and accommodation of all kinds for aerial, sea and land traffic.
- (6) To purchase or otherwise acquire and undertake all or any part of the business property and liabilities of any persons or Company carrying on any business which the Company is authorised to carry on or possessed of property suitable for the purposes of the Company and to pay and satisfy the price therefor in such manner as the Company may see fit.
- (7) To carry on the Business of Property Agents, Builders and Contractors, and to buy, sell and deal in property of all kinds.
- (8) To enter into partnership or into any arrangement for sharing profits, union of interests, joint adventure, reciprocal concessions, or co-operation with any person or Company carrying on or engaged in or about to carry on or engage in any business or transaction which the Company is authorised to carry on or transaction capable of being conducted so as directly or indirectly to benefit the Company, and to take or otherwise acquire and hold shares or stock in or securities of and to subsidise or otherwise assist any such Company, and to sell, hold, re-issue with or without guarantee, or otherwise deal with such shares, stock or securities.
- (9) To purchase with a view to clearing or reselling in whole or in part any business or property which may soon or be deemed likely to expire by competition or otherwise any business or branch of business which the Company is authorised to carry on, and to close, abandon and give up any works or businesses at any time required by the Company.

(10) At whether with or without the Company receiving any guarantee, support or assistance, whether by personal account or by contributing or borrowing all or any part of the undertaking, property and assets (present and future) and paid-up capital of the Company, in any and all methods, the person or persons who shall be the members or directors of the Company at the time of any such transaction shall be deemed to be the members or directors of the Company at the time of the transaction.

(11) The Company may, and shall, be authorised to do any and all such things which may be necessary or expedient for the carrying out of the objects of the Company as defined by Section 2 of the Companies Act, 1929, or other subsidiary legislation, and to do any such thing in relation to the Company's holding company or to any other company associated with the carrying on business.

(12) To sell, exchange, let, develop, improve or, or otherwise deal with the undertaking of the Company, or any part thereof, for such consideration as the Company may think fit,

and in particular for shares or debentures, debenture stock or other securities of any other company having objects altogether or in part similar to those of the Company.

- (12) To promote any Company or Companies for the purpose of its or their acquiring all or any of the property rights and liabilities of the Company, or for any other purpose which may seem directly or indirectly calculated to benefit the Company.
- (13) To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined by the Directors.
- (14) To obtain any Provisional Order or Act of Parliament for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem expedient, and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company.
- (15) To remunerate or make donations to any person or persons whether directors, officers or agents of the Company, or not, for services rendered or to be rendered in or about the conduct of the Company's business.
- (16) To grant pensions or gratuities to any Directors, employees or ex-employees of the Company or its predecessors in business, or the relations, connections or dependents of any such persons.
- (17) To pay all or any expenses incurred in connection with the formation, promotion and incorporation of the Company, and to and to pay commissions to brokers and others for underwriting, placing, selling or guaranteeing the subscription of any shares, debentures or securities of the Company.
- (18) To adopt such means as to advertising and developing the Company, and of making known the products of the Company as may seem expedient, and in particular by advertising, whether in the press or by circulars, by purchase and exhibition of works of art or interest, by publication of books and periodicals, and by granting prizes, rewards, ordinations and otherwise, and to charge such expenditure wholly or in part either to Capital Account or to Reserve Account as the Company may deem expedient.
- (19) To make, draw, accept, endorse, negotiate, discount, execute and issue bills of exchange, promissory notes, debentures,

bills of lading and other negotiable or transferable instruments or securities.

- (20) To promote freedom of contract, and to resist, insure against, counteract and discourage interference therewith, and to subscribe to any association or fund for any such purposes.
- (21) Upon a distribution of assets or division of profits to distribute any shares, stock, obligations or other property or assets, which the Company may become possessed of in specie, amongst the members.
- (22) To do all or any of the above things in any part of the globe either as principles, agents, contractors, trustees or otherwise, and either alone or in conjunction with others, and either by or through agents, sub-contractors, trustees or otherwise, with power to appoint a trustee or trustees, persons or corporate, to hold any property on behalf of the Company, and to allow any property to remain outstanding in such trustee or trustees.
- (23) To do all such other things as are incidental or may be thought expedient to the attainment of the above objects or any of them, and so that the word "Company" in this Memorandum, when applied otherwise than to the Company shall be deemed to include any partnership or other body of persons, whether corporate or unincorporate, and whether domiciled in the United Kingdom or elsewhere, and the objects specified in each of the paragraphs of this Memorandum shall be regarded as independent objects and accordingly shall not be limited or restricted except where otherwise expressed in such paragraph by reference to the objects indicated in any other paragraph, or the name of the Company, or any other words which may be used in any such paragraph, and the objects indicated in each of the said paragraphs shall be deemed to be separate, distinct and independent objects.

4. Effect of this Memorandum

The objects specified in this Memorandum shall be deemed to be independent objects and accordingly shall not be limited or restricted except where otherwise expressed in such paragraph by reference to the objects indicated in any other paragraph, or the name of the Company, or any other words which may be used in any such paragraph, and the objects indicated in each of the said paragraphs shall be deemed to be separate, distinct and independent objects.

WE, the several persons whose names and addresses are subscribed, are desirous of being bound into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names

Names, Addresses and Descriptions of Subscribers	Number of Shares taken by each Subscriber
JOHN WALKER, 32 Melville Street Edinburgh (Chartered Accountant)	One
L.H. WALKER, 34 Colinton Road, Edinburgh (Married Woman)	One
J.N. SHAW, 45 Frederick Street, Edinburgh Whisky and Wine Merchant	One
W.P. SHAW, 45 Frederick Street, Edinburgh Whisky and Wine Merchant	One
JAS. GIBSON, 32 Melville Street Edinburgh (Chartered Accountant)	One
MARGARET SHAW 34 Colinton Road, Edinburgh, 13 (Married Woman)	One
J.M. 32 Melville Street Edinburgh (Chartered Accountant)	One

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

We the undersigned being the registered holders of the whole of the issued 260,000 5 per cent Cumulative Preference Shares of £1 each of the Company hereby consent to the passing by the Company of the Resolution set out in the Notice of an Extraordinary General Meeting of the Company annexed hereto sub-dividing and converting all the 5 per cent Cumulative Preference Shares of £1 each in the Company into Ordinary Shares of 10p each ranking pari passu in all respects with the existing ordinary Shares and further consent to the abrogation of the rights attached to the said Preference Shares

Dated 13th August 1983

Witness on behalf of
GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

W. B. S. S.
DIRECTOR

GRAND METROPOLITAN HOTELS (SCOTLAND) LIMITED

At an Extraordinary General Meeting of the Company held on 13rd August 1989 the following Resolutions were passed as Special Resolutions:

RESOLUTIONS

1. That each 5 per cent Cumulative Preference Share of £1 in the Capital of the Company be sub-divided into 4 5 per cent Cumulative Preference Shares of 25p each.
2. That with effect on and from the date hereof the rights and privileges at present attached to the 5 per cent Cumulative Preference Shares of 25p each in the Capital of the Company be divided into two classes and that each Preference Share be divided into two classes, to-wit: (a) Cumulative Preference Shares of 25p each in the Capital of the Company and (b) Non-Cumulative Preference Shares of 25p each in the Capital of the Company. That the Non-Cumulative Preference Shares of 25p each in the Capital of the Company be entitled to the same dividend as the Cumulative Preference Shares of 25p each in the Capital of the Company and that the Non-Cumulative Preference Shares of 25p each in the Capital of the Company be entitled to the same dividend as the Cumulative Preference Shares of 25p each in the Capital of the Company.

I, Director

Signature

The Companies Act 1985

COMPANY LIMITED BY SHARES

NEW
ARTICLES of ASSOCIATION

of

EDINBURGH GEORGE HOTEL LIMITED

(Adopted by Special Resolution passed on 23rd August 1989)

TABLE A

1. The Regulations in Table A scheduled to the Companies (Tables A to F) Regulations 1985 as amended at the date of the adoption of these Articles shall, except where they are excluded or varied by or inconsistent with these Articles, apply to the Company.

SHARES

2. Subject to any direction given by the Company by Ordinary Resolution, all unissued shares of the Company for the time being shall be under the control of the Directors, who may allot, grant options to Members of the Company or otherwise dispose of them to such persons, at such times and on such terms and conditions as they may determine and so that any statutory rights of pre-emption shall be excluded.

CALLS

3. In addition to the lien conferred by Regulation 8 of Table A the Company shall have a first and paramount lien on all shares (whether fully paid or not) standing registered in the name of a member, whether alone or jointly with any other person or persons, for all the debts and liabilities of such member or his estate to the Company. Regulation 8 of Table A shall be modified accordingly.

4. The person who is in default in respect of a call may in addition to any interest which may have accrued thereon be required by the Directors to pay all expenses that may have been incurred by the Company by reason of the non-payment of the call. Regulation 24 of Table A shall be modified accordingly.

TRANSFER OF SHARES

5. No transfer of any share, whether or not it is fully paid, shall be registered unless it shall first be approved by the Directors who may, in their absolute discretion and without giving any reason, refuse so to do. The first sentence of Regulation 24 of Table A shall not apply.

6. The Directors may at any time give notice requiring any person becoming entitled to a share in consequence of the death or bankruptcy of a member to elect either to be registered himself or to transfer the share, and if the notice is not complied with within ninety days the Directors may thereafter withhold payment of all dividends, bonuses or other moneys payable in respect of the share until the requirements of the notice have been complied with. Regulation 31 of Table A shall be modified accordingly.

PROCEEDINGS AT GENERAL MEETINGS

7. All business shall be deemed special that is transacted at an extraordinary general meeting, and also all business that is transacted at an annual general meeting, with the exception of the receipt and consideration of the profit and loss account, the balance sheet and group accounts (if any) of the Company and the reports of the Directors and the auditors and other documents required to be annexed to the balance sheet, the declaration of dividends, the re-appointment of the retiring auditors and the fixing of the remuneration of the auditors. In Regulation 38 of Table A the words "in the case of special business" shall be added before the words "the general nature of the business to be transacted".

8. A poll may be demanded by the Chairman or any member present in person or by proxy and entitled to vote, and Regulation 46 of Table A shall be modified accordingly.

9. If a resolution in writing referred to in Regulation 53 of Table A is described as a special resolution or as an extraordinary resolution it shall have effect accordingly.

10. A corporate representative present at any general meeting by proxy shall be entitled to vote on a show of hands. In Regulation 59 of Table A the words "or proxy" shall be added after the words "duly authorised representative".

ALTERNATE DIRECTORS

11. Any Director (other than an alternate Director) may appoint any other Director or any other person approved by a majority of the other Directors and willing to act to be his alternate, and may remove from office any alternate appointed by him. An alternate may also be removed from office by a resolution of the Board. An alternate shall be entitled at any meeting of Directors or committee of Directors to vote for each Director he represents in addition to his own vote.

Director) to his own vote, but he shall not be counted more than once for the purpose of ascertaining whether a quorum is present. Regulations 65 and 67 of Table A shall be modified accordingly.

POWERS AND DUTIES OF DIRECTORS

12. A Director, notwithstanding that he or, in the case of an alternate Director, his appointor, or any person connected with him or (as the case may be) his appointor has an interest or duty which is material and which conflicts or may conflict with the interests of the Company, may vote in respect of any contract, transaction or arrangement and may be counted in the quorum present at any meeting. Regulations 94, 95, 96 and 97 of Table A shall not apply.

APPOINTMENT AND REMOVAL OF DIRECTORS

13. The office of a Director shall be vacated in any of the events specified in Regulation 81 of Table A save that the following paragraph shall be substituted for paragraph (d) and (e).

"(d) not being a Director who is employed under a contract which precludes resignation, he resigns his office by notice in writing deposited at the registered office or submitted at a meeting of the Directors; or

(e) he shall be required to resign his office by notice in writing signed by the holder or holders of not less than three-fourths in nominal value of the issued shares of the Company and deposited at the registered office or submitted at a meeting of the Directors

14. No Director shall be required to retire or vacate his office or be ineligible for re-appointment as a Director, nor shall any person be ineligible for appointment as a Director, by reason of his having retired or vacated his office in pursuance of Regulation 80 and the last two sentences of Regulation 79 of Table A shall not apply. In Regulation 64 of Table A all words after the word "and" and in Regulation 78 of Table A the words "subject as hereinafter" and the words "and may also determine the retention in which one additional Director are to retire" shall be omitted.

15. The Company may by ordinary resolution remove any Director (including a Director holding an executive office) and may by ordinary resolution appoint any person in his stead.

16. The following sentence shall be deleted from Regulation 38 of Table A -

"It shall not be necessary to give notice of a meeting to a Director who is absent from the United Kingdom"

NOTICES

17. Any notice, if served by post, shall be deemed to have been served at the expiration of twenty-four hours after the letter containing the same is put into a post office situated within the United Kingdom, and in proving such service it shall be sufficient to prove that the letter containing the notice was properly addressed, pre-paid and put into such post office. Regulation 115 of Table A shall not apply.

18. The last sentence of Regulation 112 of Table A shall be deleted.

19. Regulation 93 of Table A shall be renumbered 93(a) and the following sub-clause (b) added thereto:-

"(b) Meetings of the Directors may be held by telephone communication or audio visual communications media and such meeting shall, subject to notice thereof having been given in accordance with these Articles, be as effective as if the directors had met in person, provided always that the number of directors participating in such communication is not less than the quorum stipulated by these Articles. A resolution made by a majority of the said directors in pursuance of this Article shall be as valid as it would have been if made by them at a meeting duly convened and held in person."

No. 24663

INTER-CONTINENTAL HOTELS (SCOTLAND) LIMITED

Resolution in writing of all
the Members of the Company
Dated 23rd October 1989 Pursuant
to Regulation 53 of Table A of
the Companies (Tables A to F)
Regulations 1985

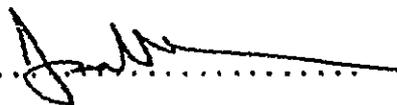
RESOLUTION

RESOLVED that the name of the Company be changed to "EDINBURGH GEORGE
HOTEL LIMITED"

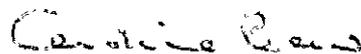
For and on behalf of
George Hotel (Edinburgh) Limited


.....
Director

For and on behalf of
IHC Overseas (U.K.) Limited


.....
Director

Certified a true copy


.....
Secretary

Dated: October 27, 1989





**CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME**

Company Number

24663

I hereby certify that

**INTER-CONTINENTAL HOTELS (SCOTLAND)
LIMITED**

having by special resolution changed its name, is now
incorporated under the name of

EDINBURGH GEORGE HOTEL LIMITED

Signed at Edinburgh

3 NOVEMBER 1989

Registrar of Companies

No. 24663

EDINBURGH GEORGE HOTEL LIMITED

RESOLUTIONS

of the Company signed by all members pursuant to Regulation 53 of Table A in the Schedule to the Companies (Tables A-F) Regulations 1985 which applies to the Company on the 21st day of December 1989.

RESOLVED THAT:-

The Directors are hereby authorised generally to allot shares up to a maximum nominal amount of £253,333.25 at any time or times on or before 20th December 1994 and so that such authority shall include the grant of any right to subscribe for, or to convert any security into, shares and shall extend to any allotment or grant made after such date in pursuance of an offer or agreement made by the Company before such authority expires.

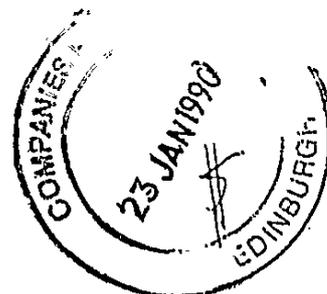
W. Smith
For and on behalf of George Hotel (Edinburgh) Limited

F.N.F. [unclear]
For and on behalf of IHC Overseas (UK) Limited

Certified a true copy

Carrie Bess
Secretary

STEPHENSON HARRISON
ONE, ST. PAUL'S CHURCH YARD
LONDON E4 3DF
SOLICITORS Ref. 45



Notice is hereby given that an Extraordinary General Meeting of

EDINBURGH GEORGE HOTEL LIMITED

will be held at THE THAMESIDE CENTRE

on Monday day the 9th day of JULY 1990 at 10.00 am o'clock

in the _____ noon for the purpose of considering and if thought fit passing the following Resolution which will be proposed as a Special Resolution:-

Special Resolution

That the Memorandum of Association of the Company be amended by the deletion of Clause 3(10) thereof and the substitution thereof of the following:-

'To borrow and raise money and secure any debt or obligation of or binding on the Company in such manner as may be thought fit, and in particular by mortgages or charges upon the undertaking and all or any of the real and personal property and assets (present or future), and all or any of the uncalled capital for the time being of the Company, or by the creation and issue (at par or at a premium or discount and for such consideration and with and subject to such rights, powers, privileges, and conditions as may be thought fit) of debentures, debenture stock or other obligations or securities of any description, and whether with or without the company receiving any consideration to guarantee or secure (with or without a mortgage or charge on all or any part of the undertaking and assets, present and future and the uncalled capital, for the time being of the Company) the performance of the obligations, and the payment of the principal of, and dividends, interest and premiums on, any stocks, shares, debentures, debenture stock or other securities of any person, firm or company, including (without prejudice to the generality of the foregoing) any company which is for the time being a subsidiary of the Company (as defined by Section 736 of the Companies Act, 1985) or the holding company (as defined by the said Section) or another subsidiary (as so defined) of the Company's holding company or otherwise associated with the Company in business and (without prejudice to the generality of the foregoing) to procure bankers or others to guarantee all or any of the obligations of the Company'.

I hereby certify that the above Special Resolution was passed at an Extraordinary General Meeting

held on 9th July 1990

Secretary [Signature]

We being the holders of all the issued shares in the capital of EDINBURGH GEORGE HOTEL LIMITED

entitled to attend and vote at General Meetings of the Company hereby consent to the convening and holding of the above mentioned Extraordinary General Meeting of the Company today and the passing thereof of the Resolution above set forth notwithstanding that less than 21 days notice has been given of the said Meeting and that the Resolution to be proposed thereat will be so proposed as a Special Resolution.

Dated this 9th day of July 1990

[Signature]

George Hotel (Edinburgh) Ltd

[Signature]

THC Overseas (UK) Ltd

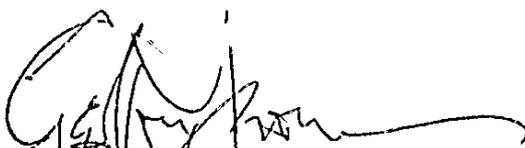


SECTION 244(5) OF THE COMPANIES ACT 1985,
AS INSERTED BY SECTION 11 OF THE COMPANIES ACT 1989

The Secretary of State in exercise of his powers under Section 244(5) of the Companies Act 1985 as inserted by Section 11 of the Companies Act 1989 extends by one month the period allowed for laying and delivering accounts of the companies listed below in relation to the accounting reference period ending 31 DECEMBER 1989. It follows that the date on which the said period will now expire is 30 NOVEMBER 1990.

SC 24603	Edinburgh George Hotel Limited
602504	George Hotel (Edinburgh) Limited
908603	Hotel Forum (Holdings) Limited
904300	Inter Continental Hotels (Overseas) Ltd
744379	London Britannia Hotel Limited
483502	London Forum Hotel Limited
31402	London Hay Fair Hotel Limited
932074	London Portman Hotel Limited
978210	The Mayfair Hotel Company Limited
047220	"The Londoner" (Hotel) Limited

Dated 28 SEP 1990


On behalf of the
Secretary of State
for Trade and Industry

COMPANIES ACTS 1985 TO 1989

COMPANY NUMBER: SCO 24663

ELECTIVE RESOLUTIONS OF

EDINBURGH GEORGE HOTEL LIMITED

passed on April 27, 1993
by Written Resolution of the Members of the Company

ELECTIVE RESOLUTIONS

THAT, with effect from the date of passing this Elective Resolution, in accordance with Section 366A of the Companies Act 1985, the Company hereby elects not to hold Annual General Meetings.

THAT, with effect from the date of passing this Elective Resolution, in accordance with Section 252 of the Companies Act 1985, the Company hereby elects that the Directors shall not be required to lay accounts and reports before the Company in general meeting.

THAT, with effect from the date of passing this Elective Resolution, in accordance with Section 386 of the Companies Act 1985, the Company hereby elects to dispense with the obligation to appoint auditors annually and, accordingly, the Company's auditors shall remain in office until the Company or the auditors otherwise determine.

THAT, with effect from the date of passing this Elective Resolution, in accordance with Section 80A of the Companies Act 1985, the Company elects that the provisions of such Section 80A apply instead of the provisions of Sections 80(4) and 80(5) of the Companies Act 1985 in relation to the renewal, after the said election, of authority to allot shares.

CERTIFIED TO BE A TRUE COPY.

DATED: 28 April 1993

BY: Barbara J. Meyer
Barbara J. Meyer
Secretary

G

COMPANIES FORM NO. 244

244**Notice of claim to extension of period allowed for laying and delivering accounts — oversea business or interests**

Please do not write in this margin

Pursuant to section 244 of the Companies Act 1985 as inserted by section 11 of the Companies Act 1989

Please complete legibly, preferably in block type, or bold block lettering

To the Registrar of Companies (Address overleaf)

Company number

SC024663

* insert full name of company

Name of company

Edinburgh George Hotel Limited

† delete as appropriate

The directors of this company give notice that the company is carrying on business, or has interests, outside the United Kingdom, the Channel Islands and the Isle of Man and claim an extension of three months to the period allowed under this section for laying and delivering accounts in relation to the financial year of the company ~~ended on~~ which ended on

Day Month Year

3 1 1 2 1 9 9 2

‡ Insert Director, Secretary, Administrator, Administrative Receiver or Receiver (Scotland) as appropriate

Signed

Barbara J. Meyer

Designation

Secretary

Date

October 20, 1993

Notes

1. A company which carries on business or has interests outside the United Kingdom, the Channel Islands and the Isle of Man may, by giving notice in the prescribed form to the Registrar of Companies under section 244(3) of the Act, claim an extension of three months to the period which otherwise would be allowed for the laying and delivery of accounts under section 244(1).
2. Notice must be given before the expiry of the period which would otherwise be allowed under section 244(1).
3. A separate notice will be required for each period for which the claim is made.
4. The date in the box on the form should be completed in the manner illustrated below.

0:5:0:4:1:9:8:5

Presenter's name address telephone number and reference (if any):

Barbara J, Meyer
 c/o Inter-Continental Hotels Corporation
 1120 Avenue of the Americas
 19th Floor
 New York, New York 10036
 United States of America

For official use D.E.B.

Post room



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Notice of claim to extension of period allowed for laying and delivering accounts - oversea business or interests

Please do not write in this margin

Pursuant to section 244 of the Companies Act 1985 as inserted by section 11 of the Companies Act 1989

Please complete legibly, preferably in black type, or bold block lettering

To the Registrar of Companies (Address overleaf)

Company number

SC024663

Name of company

Edinburgh George Hotel Limited

insert full name of company

The directors of this company give notice that the company is carrying on business, or has interests, outside the United Kingdom, the Channel Islands and the Isle of Man and claim an extension of three months to the period allowed under this section for laying and delivering accounts in relation to the financial year of the company ending [which ended on] +

delete as appropriate

Day Month Year 31 12 1994

insert

- Director, Secretary, Administrator, Administrative Receiver or Receiver (Scotland) as appropriate

Signed [Signature] Designation = SECRETARY Date 13 Oct. 1995

Notes

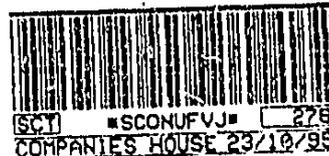
- 1. A company which carries on business or has interests outside the United Kingdom, the Channel Islands and the Isle of Man may, by giving notice in the prescribed form to the Registrar of Companies under section 244(3) of the Act, claim an extension of three months to the period which otherwise would be allowed for the laying and delivery of accounts under section 244(1).
2. Notice must be given before the expiry of the period which would otherwise be allowed under section 244(1).
3. A separate notice will be required for each period for which the claim is made.
4. The date in the box on the form should be completed in the manner illustrated below.

0 5 0 4 1 9 8 5

Presenter's name address telephone number and reference (if any):

BARBARA J. MEYER, Secretary, Inter Continental Hotels (Group) Ltd, Devonshire House, Mayfair Pl., London W1K 5RH, U.K. 44-1-71-495-2500

For official Use O.E.B.



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Notes

The address for companies registered in England and Wales or Wales is :-

The Registrar of Companies
Companies House
Crown Way
Cardiff
CF4 3UZ

or, for companies registered in Scotland :-

The Registrar of Companies
Companies House
100 - 102 George Street
Edinburgh
EH2 3DJ