



Please complete in typescript,
or in bold black capitals.

CHFP029

303149/120
363a

Annual Return

Company Number SC10350

Company Name in full P&O Scottish Ferries Ship Management Limited

Date of this return

The information in this return is made up to

Day Month Year

01 / 01 / 2005

Date of next return

If you wish to make your next return
to a date earlier than the anniversary
of this return please show the date here.
Companies House will then send a form
at the appropriate time.

Day Month Year

01 / 01 / 2006

Registered Office

Show here the address at the date of
this return.

KAREN BEESON

COMPUTERSHARE INVESTOR SERVICES PLC, LOCHSIDE HOUSE

Any change of
registered office
must be notified
on form 287.

Post town

7 LOCHSIDE AVENUE, EDINBURGH PARK

County / Region

EDINBURGH

UK Postcode

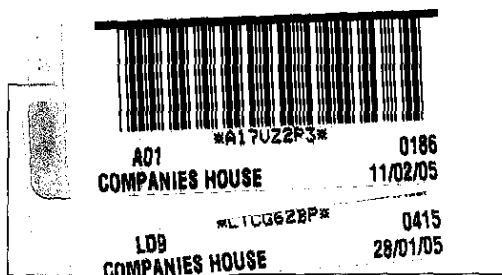
EH12 9DJ

Principal business activities

Show trade classification code number(s)
for the principal activity or activities.

6110

If the code number cannot be determined,
give a brief description of principal activity.



When you have completed and signed the form please send it to the
Registrar of Companies at:
Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh

Register of members

If the register of members is not kept at the registered office, state here where it is kept.

Post town

County / Region

UK Postcode

Register of Debenture holders

If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state here where it is kept.

Post town

County / Region

UK Postcode

Company type

Public limited company

Private company limited by shares

Private company limited by guarantee without share capital

Private company limited by shares exempt under section 30

Private company limited by guarantee exempt under section 30

Private unlimited company with share capital

Private unlimited company without share capital

<input type="checkbox"/>
<input checked="" type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>

Please tick the appropriate box

Company Secretary

* Voluntary details.

Details of a new company secretary must be notified on form 288a.

(Please photocopy this area to provide details of joint secretaries).

Name * Style / Title

MR

Forename(s)

DAVID JACK

Surname(s)

LEONARD

Address ††

6 MILVERTON STREET

Post town

County / Region

LONDON

UK Postcode

S E 1 1 4 A P

Country

ENGLAND

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address. If a partnership give the names and addresses of the partners or the name of the partnership and office address.

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Name	* Style / Title	MR	
Date of birth	Day	Month	Year
	08	07	1947
Forename(s)	TERENCE CHARLES		
Surname	CAIRNS		
Address ††	54 MILLSIDE DRIVE		
Post town	PETERCULTER		
County / Region	ABERDEENSHIRE	UK Postcode	A B 14 0 W H
Country	SCOTLAND	Nationality	BRITISH
Business occupation	MANAGING DIRECTOR		

* Voluntary details.

Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Name	* Style / Title	MR	
Date of birth	Day	Month	Year
	07	04	1959
Forename(s)	RICHARD MICHAEL		
Surname	GRADON		
Address ††	SUMMER HOUSE, 18 GRANVILLE ROAD		
Post town	OXTED		
County / Region	SURREY	UK Postcode	R H 8 0 D A
Country	ENGLAND	Nationality	BRITISH
Business occupation	SOLICITOR		

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Name	* Style / Title	MR		
	Date of birth	Day	Month	Year
		2	8	07 / 1953
	Forename(s)	PETER ARTHUR		
	Surname	WALKER		
<input type="checkbox"/>	Address ††	64 CONNAUGHT AVENUE, CHINGFORD		
	Post town	LONDON		
	County / Region		UK Postcode	E4 7AA
	Country	ENGLAND	Nationality	BRITISH
	Business occupation	CHARTERED ACCOUNTANT		

* Voluntary details.

Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Name	* Style / Title			
	Date of birth	Day	Month	Year
	Forename(s)			
	Surname			
<input type="checkbox"/>	Address ††			
	Post town			
	County / Region		UK Postcode	
	Country		Nationality	
	Business occupation			

Issued share capital

Enter details of all the shares in issue at the date of this return.

Class
(e.g. Ordinary/Preference)

**Number of
shares issued**

**Aggregate
Nominal Value**

(i.e. Number of shares issued multiplied by nominal value per share, or total amount of stock)

£1 ORDINARY	400,000	£ 400,000.00
Totals	400,000	£ 400,000.00

List of past and present shareholders

(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

There were no changes in the period

☐

on paper in another format

A list of changes is enclosed

☐
☐

A full list of shareholders is enclosed

☒
☐
Certificate

I certify that the information given in this return is true to the best of my knowledge and belief.

Signed



Date

26/1/05

† Please delete as appropriate.

† a director/secretary

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to **Companies House**.

This return includes

continuation sheets.

(enter number)

You do not have to give any contact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

DAVID LEONARD, 79 PALL MALL, LONDON, SW1Y 5EJ

Tel 0207 321 4546

DX number

DX exchange



List of past and present shareholders **Schedule to form 363a**

CHFP029

Company Number | SC10350

Company Name in full | P&O Scottish Ferries Ship Management Limited

- Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all the company shareholders on:
 - The company's first annual return following incorporation;
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- List joint shareholders consecutively

Shareholders' details	Class and number of shares or amount of stock held	Shares or amount of stock transferred (if appropriate)	Class and number of shares or amount of stock transferred	Date of registration of transfer
Name P&O SCOTTISH FERRIES LIMITED Address 79 PALL MALL, LONDON, ENGLAND UK Postcode S W 1 Y 5 E J	£1 Ordinary 400,000			
Name Address UK Postcode L L L L L L L				
Name Address UK Postcode L L L L L L L				