288a **APPOINTMENT, of director or secretary** Please complete in typescript, (NOT for resignation (use Form 288b) or change or in bold black capitals. of particulars (use Form 288c)) **CHFP029** Company Number | SC10350 Company Name in full P&O Scottish Ferries Ship Management Limited Day Month Year Day Month Date of †Date of 6 0 6 0 0 4 0 0 appointment Birth Please mark the appropriate box. If appointment is **Appointment** Appointment as director as secretary as a director and secretary mark both boxes. form NAME *Honours etc *Style / Title Mr Notes on completion appear on reverse. Forename(s) Richard Michael Surname Gradon **Previous** Previous Forename(s) Surname(s) 11 Usual residential ^{††} Tick this box if the Summer House, 18 Granville Road address address shown is a service address for the beneficiary of a Post town Postcode RH8 0DA Oxted **Confidentiality Order** granted under the provisions of section County / Region Surrey Country England 723B of the Companies Act 1985 †Nationality British †Business occupation | Solicitor †Other directorships See attached list (additional space overleaf) I consent to act as ** director / sechetary of the above named company Consent signature Date * Voluntary details. † Directors only. A director, secretary etc must sign the form below. **Delete as appropriate Signed Date (**a director / secretary / administrator / administrative receiver / receiver manager / receiver) You do not have to give any contact information in the box opposite but if you do, it will help Companies House to 79 Pall Mall, London, SW1Y 5EJ contact you if there is a query on the form. The contact information that you Tel give will be visible to searchers of the public record... DX number DX exchange

28/01/05

COMPANIES HOUSE

When you have completed and signed the form please send it to the Registrar of Companies at:

Year

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Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh or LP - 4 Edinburgh 2

Company Number SC10350 † Directors only. †Other directorships Acta Investments (Australia) Limited Anderson Hughes and Company Limited Associated Bulk Carriers Ship Management (London) Limited NOTES Show the full forenames, NOT INITIALS. If the director Bayonne Shipping Corporation or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line. Berham Property Company Limited Give previous forenames or surname(s) except: - for a married woman, the name by which she was Bilsite Limited known before marriage need not be given. - for names not used since the age of 18 or for at Biscom Investment Company Limited least 20 years A peer or individual known by a title may state the title Braham Shipping Limited instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded **Brishaw Securities Limited** to it. Other directorships. British India Steam Navigation Company Limited Give the name of every company incorporated in Great Britain of which the person concerned is a director or CH Marina Limited has been a director at any time in the past five years. You may exclude a company which either is, or at all European Ferries Limited times during the past five years when the person concerned was a director, was - dormant Frederick J. Benford Limited - a parent company which wholly owned the company making the return, or Geared Ships Limited - another wholly owned subsidiary of the same parent company. H.E. Moss & Co. Limited

HTC Hanseatic Trade Center GmbH & Co Grundbesitz KG

Inmogolf S.A.

James Hemphill Limited

La Manga Club Limited

Lidward Securities Limited

Company Number SC10350 † Directors only. †Other directorships Linfire Limited MacKinnon Mackenzie & Co of Pakistan (PVT) Ltd Managed Offices Limited NOTES Show the full forenames, NOT INITIALS, if the director Monarch Steamship Company Limited or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line. Norbay (UK) Limited Give previous forenames or surname(s) except; - for a married woman, the name by which she was Northern Ireland Trailers (Scotland) Limited known before marriage need not be given. - for names not used since the age of 18 or for at P&O Bulk Shipping Limited least 20 years A peer or individual known by a title may state the title P&O Containers (Assets) Limited instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded P&O Containers Pakistan (Pvt.) Ltd to it. Other directorships. P&O FERRYMASTERS HOLDINGS LIMITED Give the name of every company incorporated in Great Britain of which the person concerned is a director or P&O Finance PLC has been a director at any time in the past five years. You may exclude a company which either is, or at all P&O Group Charitable Trust Limited times during the past five years when the person concerned was a director, was - dormant P&O Incentive Trustees Limited - a parent company which wholly owned the company making the return, or P&O Overseas Holdings Limited - another wholly owned subsidiary of the same parent company. P&O Properties International Limited P&O Property Holdings Limited P&O Scottish Ferries Limited P&O Systems Limited

P&O Tank Transport Limited

P&O Tankships Investments Limited

Company Number

SC10350

Pandoro Limited

Patchstart Limited

† Directors only.

[†]Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormani
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.

Partrederiet International Offshore Services ANS

Peninsular Computer and Information Systems Limited

POETS Fleet Management Limited

PRA Chartering and Trading Company Limited

Stanhope Steamship Company Limited

Sterling Guarantee Services Limited

Sterling Guarantee Trust Limited

Stoneleigh Finance (Control) Limited

The City Property Investment Trust Corporation Limited

The P&O Services Group Limited

The Peninsular and Oriental Steam Navigation Company

The Queen's Golden Jubilee Weekend Trust

Townsend Thoresen Properties (Germany) Limited

Witchin Capesize Limited

Addison Estates & Investment Co. Limited, resigned on 20/10/1999

Bovis Europe Limited, resigned on 20/10/1999

Bovisgate Properties Limited, resigned on 20/10/1999

Entergrove Limited, resigned on 20/10/1999

Company Number SC10350 † Directors only. [†]Other directorships Kingston Trading Estates Limited, resigned on 20/10/1999 L G Properties (UK) Limited, resigned on 20/10/1999 London Scottish Developments Limited, resigned on 31/10/2000 NOTES Show the full forenames, NOT INITIALS. If the director P F I (1991) Limited, resigned on 20/10/1999 or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line. P&O American Holdings Limited, resigned on 20/10/2000 Give previous forenames or surname(s) except: - for a married woman, the name by which she was P&O Ferries (Holdings) Limited, resigned on 04/10/2004 known before marriage need not be given. - for names not used since the age of 18 or for at P&O Holidays Limited, resigned on 20/10/2000 least 20 years A peer or individual known by a title may state the title P&O Maritime Services (UK) Limited, resigned on 26/07/2004 instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded P&O Princess Cruises International Limited, resigned on 26/09/2000 to it. Other directorships. P&O Princess Limited, resigned on 20/10/2000 Give the name of every company incorporated in Great Britain of which the person concerned is a director or S G T Investments Limited, resigned on 20/10/1999 has been a director at any time in the past five years. You may exclude a company which either is, or at all Scottish Site Improvements Limited, resigned on 20/10/1999 times during the past five years when the person concerned was a director, was - dormant Seetours International Limited, resigned on 20/10/2000 - a parent company which wholly owned the company making the return, or Silsub Limited, resigned on 20/10/2000 - another wholly owned subsidiary of the same parent company. Thume Properties Limited, resigned on 31/10/2000

Town & City Construction Company Limited, resigned on 31/10/2000

Unicos Property Corporation Limited, resigned on 20/10/1999