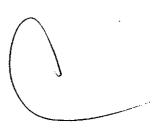
The Town and County Motor Garage Limited Annual report and financial statements for the year ended 30 September 1998

Registered no: 7861





# Annual report and financial statements for the year ended 30 September 1998

	Pages
Directors and advisers	1
Directors' report	2 - 4
Report of the auditors	5
Profit and loss account	6
Statement of total recognised gains and losses	7
Note of historical cost profits and losses	. 7
Balance sheet	8
Notes to the financial statements	9 - 21

### Directors and advisers

#### **Executive directors**

W M Broomfield Chairman

**B** P Sanders

C A Wilson

P Keith

A J Wilson

A G Strachan

A S Inglis

### Secretary and registered office

B P Sanders 44 Union Row Aberdeen AB10 1SA

#### **Auditors**

PricewaterhouseCoopers 32 Albyn Place Aberdeen AB10 1YL

#### **Solicitors**

Paull & Williamsons Solicitors and Estate Agents 6 Union Row ABERDEEN AB10 1DQ

#### **Bankers**

The Clydesdale Bank PLC

### Directors' report for the year ended 30 September 1998

The directors present their report and the audited financial statements for the year ended 30 September 1998.

#### Principal activities

The profit and loss account for the year is set out on page 6.

The principal activities of the company are the operation of service stations and the letting of property.

#### Review of business and future developments

Both the level of business and the year end financial position were satisfactory, and the directors expect that the present level of activity should be sustained for the foreseeable future.

#### Dividends and reserves

The directors recommend the payment of a final dividend of £2.44 per ordinary share. The retained loss for the financial year of £12,023 will be transferred to reserves.

#### **Directors**

The directors of the company who held office during the year and up to the date of this report were:

W M Broomfield B P Sanders C A Wilson P Keith A J Wilson A G Strachan A S Inglis

#### Directors' interests in shares of the company

No directors held beneficial interests in the shares of the company at 30 September 1998, or at any time during the year. W M Broomfield, M C Broomfield and C A Wilson have beneficial interests in the shares of the holding company which are detailed in the financial statements of that company. No directors have beneficial interests in the shares of any other group company at 30 September 1998.

#### Directors responsibilities

The directors are required by UK company law to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit of the company for that period.

The directors confirm that suitable accounting policies have been used and applied consistently and reasonable and prudent judgements and estimates have been made in the preparation of the financial statements for the year ended 30 September 1998. The directors also confirm that applicable accounting standards have been followed and that the financial statements have been prepared on the going concern basis.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Year 2000**

The efficient operation of the business is dependent in part on its computer software and operating systems.

The directors are executing a carefully planned programme which was initiated at the beginning of 1998 designed to ensure that the company should not experience any undue disruption in its business as a result of the Year 2000. A dedicated project team has been established and progress is co-ordinated and monitored by the financial director, aided by independent reviews by specialist consultants. Regular reports on progress are made to the Board.

The programme encompasses all systems, processes and equipment as well as reviews of third party suppliers' own compliance programmes. Our Year 2000 plans envisage having all business critical systems compliant by the end of June 1999.

We estimate that the total expenditure to address this issue will be in order of £10,000.

#### Charitable contributions

Contributions made by the company during the year for charitable purposes were £630 (1997: £1,662).

#### **Auditors**

Our auditors, Coopers & Lybrand, merged with Price Waterhouse on 1 July 1998 following which Coopers & Lybrand resigned and the directors appointed the new firm PricewaterhouseCoopers as auditors. A resolution to reappoint the new firm, PricewaterhouseCoopers, as auditors to the company will be proposed at the annual general meeting.

By order of the board

Secretary

## Report of the auditors to the members of The Town and County Motor Garage Limited

We have audited the financial statements on pages 6 to 21 which have been prepared under the historical cost convention and the accounting policies set out on pages 9 to 11.

#### Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 30 September 1998 and of the results for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Pricewaterhouse Coopers

Chartered Accountants and Registered Auditors

Aberdeen,

9 March 1999

# Profit and loss account for the year ended 30 September 1998

•	Notes	1998 £	1997 £
Turnover Cost of sales		28,535,280 26,679,570	21,937,123 20,390,043
Gross profit/(loss)		1,855,710	1,547,080
Net operating expenses	2	1,575,323	1,212,391
Operating profit Investment income	6	280,387 2,370	334,689
		282,757	334,689
Interest payable and similar charges	7	147,795	119,124
Profit on ordinary activities before taxation		134,962	215,565
Tax on profit on ordinary activities	8	66,985	31,203
Dividends	9	67,977 80,000	184,362 80,000
Retained loss for the year	20	(12,023)	104,362

All items dealt with in arriving at the operating profit for 1998 and 1997 relate to continuing operations

Statement of total recognised gains and losses		
buttement of total recognised game and recoes	1998	1997
	£	£
Loss for the financial year	(12,023)	104,362
Unrealised surplus on revaluation of properties		1,416,989
Total recognised gains and losses relating to the year	(12,023)	1,521,351
Note of historical cost profits and losses		
	1998	1997
	£	£
Reported profit on ordinary activities before taxation Realisation of property revaluation gains/(losses) of previous years Difference between historical cost depreciation charge and the	134,962	215,565
actual depreciation charge for the year calculated on the revalued amount	30,177	(2,340)
Historical cost profit on ordinary activities before taxation	165,139	213,225
Historical cost profit for the year after taxation and dividends	18,154	102,022

# Balance sheet - 30 September 1998

	Notes	1998 £	1997
Fixed assets		æ	£
Intangible assets	10	12,031	14,563
Tangible assets	11	5,169,439	5,052,464
Investments	12	-	-
		5,181,470	5,067,027
Current assets			
Stocks	13	490,561	416,130
Debtors	14	2,730,143	2,901,078
Cash at bank and in hand		526,415	528,232
Con Manus and armae falling due mishin		3,747,119	3,845,440
Creditors: amounts falling due within one year	15	1,447,864	1,491,595
·			
Net current assets		2,299,255	2,353,845
Total assets less current liabilities		7,480,725	7,420,872
Creditors: amounts falling due after			
more than one year	16	1,276,852	1,216,297
Provisions for liabilities and charges			
Deferred taxation	17	82,810	71,489
Net assets		6,121,063	6,133,086
			<del> </del>
Capital and reserves			
Called up share capital	19	32,755	32,755
Revaluation reserve	20	2,119,979	2,150,156
Capital redemption reserve	20	34,103	34,103
Profit and loss account	20	3,934,226	3,916,072
Equity shareholders' funds	21	6,121,063	6,133,086

The financial statements on pages 6 to 21 were approved by the board of directors on q macca 1999 and were signed on its behalf by:

Mhyl : Director

#### 1 Principal accounting policies

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom. A summary of the more important company accounting policies, which have been applied consistently is set out below:-

#### Basis of accounting

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

#### Cashflow

The company is a wholly owned subsidiary of T & C Holdings Limited and the cash flows of the company are included in the consolidated Group cash flow statement of T & C Holdings Limited. Consequently the company is exempt under the terms of Financial Reporting Standard No. 1 from publishing a cash flow statement.

#### Intangible assets

Intangible assets represent franchise fees for certain service stations and are amortised over the period of the franchise agreement, ten years.

#### Fixed assets

Interests in land and buildings are stated at cost or valuation.

The cost of other fixed assets is their purchase cost, together with any incidental expenses of acquisition.

# Notes to the financial statements continued for the year ended 30 September 1998

#### Depreciation

Feuhold land is not depreciated.

Depreciation is calculated so as to write off the cost, or valuation, of other fixed assets less their estimated residual values, on a straight line basis over the expected useful economic lives of the assets concerned. The principal annual rates used for this purpose are:

	%
Feuhold buildings	2
Plant and machinery	20
Computer equipment	20 - 50
Motor vehicles	25
Fixtures and fittings	14 - 20
Franchise fee	10

The depreciation rate on feuhold buildings was changed from 4% to 2% on 1 October 1997 after the directors took appropriate professional advice. The directors believe the new rate better reflects the useful life of such buildings. The effect on the depreciation charge for the year is to reduce it by £92,834.

Leasehold buildings are depreciated over the term of the lease.

#### Finance and operating leases

Costs in respect of operating leases are charged on a straight line basis over the lease term. Where fixed assets are financed by leasing agreements, which transfer to the company substantially all the benefits and risks of ownership, the assets are treated as if they had been purchased outright and are included in tangible fixed assets. The capital element of the leasing commitments is shown as obligations under finance leases. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding obligations and the interest element is charged against profit in proportion to the reducing capital element outstanding. Assets held under finance leases are depreciated over the shorter of the lease terms and the useful lives of equivalent owned assets.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis and includes transport and handling costs. Provision is made where necessary for obsolete, slow moving and defective stocks.

#### Turnover

Turnover, which excludes value added tax, sales between group companies and trade discounts, represents the invoiced value of goods and services supplied in the United Kingdom.

#### Deferred taxation

Tax deferred or accelerated is accounted for in respect of all material timing differences to the extent that it is probable that a liability or asset will crystallise. Full provision is made for deferred taxation on timing differences arising from the provision of employee pensions.

#### Pension costs

The Town and County Motor Garage Limited operates a defined benefit pension scheme, in which other members of the group participate. This scheme is contracted out of the state scheme. The fund is valued every three years by a professionally qualified independent actuary, the rates of contribution payable being determined by the actuary. In the intervening years the actuary reviews the continuing appropriateness of the rates. Pension costs are accounted for on the basis of charging the expected cost of providing pensions over the period during which the company benefits from the employees' services. The effects of variations from regular cost are spread over the expected average remaining service lives of members of the scheme. In addition the group contributes to the personal pension plans of certain employees.

#### 2 Net operating expenses

	1998 £	1997 £
Distribution costs Administrative expenses	1,637,795 362,411	1,219,638 377,512
-	2,000,206	1,597,150
Less: other operating income	(424,883)	(384,759)
Net operating expenses	1,575,323	1,212,391

#### 3 Operating profit

Operating profit is stated after charging/(crediting):

	1998	1997
	£	£
Amortisation of intangible fixed assets	2,532	2,532
Depreciation of tangible fixed assets	157,797	194,235
Auditors' remuneration		
Audit	11,000	9,000
Other services	7,000	7,180
Operating lease rentals:	78,026	73,172
Profit on disposal of fixed assets	(1,491)	(10,768)
Rent receivable (net of outgoings)	(208,630)	(190,000)

# Notes to the financial statements continued for the year ended 30 September 1998

#### 4 Directors' emoluments

•	1998	1997
	£	£
In respect of all directors		
Aggregate emoluments (including benefits)	152,762	183,627

Of the directors who received emoluments during the year retirement benefits are accruing to 4 directors at 30 September 1998 under defined benefit pension schemes.

#### 5 Employee information

The average weekly number of persons employed by the company including executive directors during the year is analysed below:

	1998	1997
Selling and distribution	87	. 75
Administration	16	14
	<del></del>	
	103	89
		<del></del>
Employment costs - all employees including executive directors:		
	1998	1997
	£	£
Wages and salaries	971,554	867,141
Social security costs	67,235	51,601
Other pension costs	20,732	31,829
Total direct costs of employment	1,059,521	950,571
		,
6 Investment income		
	1998	1997
	£	£
Income from fixed asset investments	2,370	-
	<del></del>	

# Notes to the financial statements continued for the year ended 30 September 1998

7 Interest payable and similar charges		
Interest payable on sums:	1998	1997
	£	£
Repayable within 5 years, by instalments	85,673	75,408
Repayable wholly or partly in more than 5 years	38,964	20,558
	124,637	95,966
On finance leases and hire purchase contracts	23,158	23,158
	147,795	119,124
8 Taxation		1005
	1998	1997
United Kingdom corporation tax at 31% (1997: 32%):	£	£
Current	50,238	79,862
Group relief receivable	-	(38,822)
Deferred	7,553	10,368
	57,791	51,408
(Over)/under provision in respect of prior year		
Current	5,427	(45,224)
Deferred	3,767	25,019
	66,985	31,203
	<del></del>	

The high effective tax rate is due primarily to the depreciation charged on assets for which no tax relief is available.

9 Dividends	1000	1007
	1998	1997 £
Ordinary  Proposed final dividend of CO 44 per share (1997 - CO 44 per share)	£ 80,000	80,000
Proposed final dividend of £2.44 per share (1997: £2.44 per share)		
10 Intangible fixed assets		
10 Intangible fixed assets		Franchise fee
Cost		£
At 1 October 1997		49,585
Additions		
Disposals		(24,266)
		<del>`</del>
At 30 September 1998		25,319
Amounts written off		25 022
At 1 October 1997		35,022
Disposals		(24,266)
Charge for year		2,532
At 30 September 1998		13,288
		<del>,</del>
Net book value		12,031
At 30 September 1998		12,031
Net book value		
At 30 September 1997		14,563
The bop bop to the second seco		- ,

### 11 Tangible fixed assets

				Fixtures	
	Land and	Plant and	Motor	and	
	buildings	machinery	vehicles	fittings	Total
	£	£	£	£	£
Cost or valuation					
At 1 October 1997	5,130,036	194,179	132,360	9,948	5,466,523
Additions	268,914	-	60,483	1,020	330,417
Surplus on revaluation	•	-	-	-	-
Disposals	-	-	(82,000)	(5,405)	(87,405)
At 30 September 1998	5,398,950	194,179	110,843	5,563	5,709,535
Depreciation					
At 1 October 1997	254,079	113,533	41,018	5,427	414,057
Charge for year	92,834	31,304	28,967	4,692	157,797
Revaluation	-	-	-	-	-
Disposals	-	-	(26,353)	(5,405)	(31,758)
At 30 September 1998	346,913	144,837	43,632	4,714	540,096
Net book value			<del></del>		
At 30 September 1998	5,052,037	49,342	67,211	849	5,169,439
At 30 September 1997	4,875,957	80,646	91,342	4,521	5,052,466
Cost or valuation at 30 September 1998 is represente	ed				
by:	0.000.000				3 030 000
Valuation in 1997	2,930,000	-	-	-	2,930,000
Valuation in 1991	915,000	104 170	110.942	5 563	915,000
Cost	1,553,950	194,179	110,843	5,563	1,864,535
	5,398,950	194,179	110,843	5,563	5,709,535

If land and buildings had not been revalued they would have been included at the following amounts:

	Feuhold land and buildings		Leasehold land and buildings short leases		
	<b>1998</b> 1997		1998	1997	
•	£	£	£	£	
Historical cost	3,535,264	3,266,350	135,183	135,183	
Depreciation based on cost	575,130	515,777	120,995	118,291	
Historical cost net book value	2,960,134	2,750,573	14,188	16,892	
				<del></del>	

# Notes to the financial statements continued for the year ended 30 September 1998

#### 11 Tangible fixed assets continued

	1998	1997
	£	£
Land and buildings at net book value comprise:		
Feuhold	4,922,537	4,742,957
Short leasehold	129,500	133,000
	5,052,037	4,875,957

The net book value of tangible fixed assets includes an amount of £67,210 (1997: £226,023) in respect of assets held under finance leases and hire purchase contracts. Depreciation charged on these assets, during the period was £28,112 (1997: £38,586).

#### 12 Fixed asset investments

Company	Interests in group undertakings £
Cost	
At 1 October 1997	343,802
Disposals	(343,802)
At 30 September 1998	
Amounts written off	
At 1 October 1997	343,802
Disposals	(343,802)
At 30 September 1998	
Net book value	
At 30 September 1998	•
•	<del></del>
At 30 September 1997	<u>-</u>
	<del></del>

The investment in James M Forbes (Motors) Limited was disposed of during the year as the company has been liquidated by a members voluntary liquidation.

#### 13 Stocks

The amounts attributable to different categories are as follow		
	1998 £	1997 £
Petrol and sundries	490,561	416,130
14 Debtors		
	1998 £	1997 £
Amounts falling due within one year:		
Trade debtors	670,400	621,794
Amounts owed by group undertakings - parent company and fellow subsidiaries	2,005,312	2,160,288
Group relief receivable		38,822
Prepayments and accrued income	54,431	80,174
	2,730,143	2,901,078
15 Creditors: amounts falling due within one year	r	
15 Creditors, amounts family due within one year	1998 £	199 <b>7</b> £
Bank loans and overdraft	258,794	355,324
Trade creditors	545,143	550,930
Amounts owed to parent company and fellow	5 000	£ 000
subsidiaries Taxation and Social security costs	5,000 134,820	5,000 106,133
Obligations under finance leases	49,864	30,026
Accruais and deferred income	419,243	409,182
Current instalment on Shell UK Limited loan	35,000	35,000
	1,447,864	1,491,595
Taxation and social security is made up as follows:	1998	1997
	£	£
United Kingdom corporation tax payable	30,238	59,863
PAYE and Social security	33,428	16,067
Value added tax	71,154	30,203
	134,820	106,133

### 16 Creditors: amounts falling due after more than one year

	1998 £	1997 £
Bank loans Finance leases Shell UK Limited loan	1,122,500 14,352 140,000	992,500 48,797 175,000
	1,276,852	1,216,297
An analysis of the loans by due date of repayment i	s set out below:	
	1998 £	1997 £
Bank loans: Repayable in one year or less Repayable between two and five years Repayable after five years by instalments	250,000 756,250 366,250	210,000 626,250 366,250
	1,372,500	1,202,500
Shell UK Limited loan:	1998 £ 35,000	1997 £ 35,000
Repayable in one year or less Repayable between two and five years Repayable after five years by	140,000	140,000
instalments	.   •	35,000
	175,000	210,000
Times as leaves	1998 £	1997 £
Finance leases: Repayable in one year or less Repayable between two and five years	49,864 14,352	30,026 48,797
	64,216	78,823

# 16 Creditors: amounts falling due after more than one year continued

The bank loans and overdrafts amounting to £1,381,294 are secured by a standard security in respect of certain of the company's and group's properties and by a floating charge over the assets of the group.

The bank loan comprises two term loans of £750,000 each, two term loans of £400,000 each and a further term loan of £100,000 at Clydesdale Bank base rate plus 1.5% which are repayable by equal quarterly instalments of £18,750, £10,000 and £5,000 respectively.

The Shell UK Limited loan comprises a development loan at an interest rate of 5%, which is repayable by equal annual instalments of £35,000. The loan is secured over Propeller Filling Station.

#### 17 Provisions for liabilities and charges

	Deferred taxation £
At 1 October 1997 Transfer from profit and loss account	71,489 11,321
At 30 September 1998	82,810

An analysis of the provision for deferred taxation which represents the full potential liability is set out below:-

Amount provided		Amount unprovided	
£	£	£	£
90,780	79,071	-	-
(7,970)	(7,582)	-	•
82,810	71,489		
-		352,458	73,286
82,810	71,489	352,458	73,286
	90,780 (7,970) 82,810	provided 1998 1997 £ £  90,780 79,071 (7,970) (7,582)  82,810 71,489	provided unpro 1998 1997 1998 £ £ £  90,780 79,071 - (7,970) (7,582) -  82,810 71,489 -  352,458

## Notes to the financial statements continued for the year ended 30 September 1998

#### 18 Pension and similar obligations

The company makes contributions on behalf of its employees to The Town and County Motor Garage Limited Retirement Benefits Scheme which is a defined benefit scheme. The assets of the scheme are held separately from those of the group, being invested with insurance companies.

The total pension cost for the company in the period was £20,732 (1997: £31,829). The pension cost is assessed in accordance with the advice of an independent qualified actuary using the attained age method. The latest actuarial valuation of this scheme was at 1 January 1998. The assumption that had the most significant effect on the valuation was that investment yield would exceed salary increases by 2%.

At the date of the latest actuarial valuation, the market value of the assets of the United Kingdom scheme was £2.867 million and the actuarial value of the assets was sufficient to cover 110% of the benefits which had accrued to members, after allowing for expected future increases in earnings.

19 Called up share capital			
• •		1998	1997
		£	£
Authorised			
195,698 Ordinary shares of £1 each		195,698	195,698
4,302 Preference shares of £1 each		4,302	4,302
		200,000	200,000
Allotted, called up and fully paid 32,755 Ordinary shares of £1 each		32,755	32,755
20 Reserves			
	Revaluation	Capital	Profit
	reserve	redemption	and loss
		reserve	account
	£	£	£
At 1 October 1997	2,150,156	34,103	3,916,072
Loss for the year	-	-	(12,023)
Transfer	(30,177)		30,177
At 30 September 1998	2,119,979	34,103	3,934,226

#### 21 Reconciliation of movements in shareholders' funds

	1998 £	1997 £
(Loss)/profit for the financial year Unrealised surplus on revaluation of properties Opening shareholders' funds	(12,023) - 6,133,086	104,362 1,416,989 4,611,735
Closing shareholders' funds	6,121,063	6,133,086

#### 22 Contingent liabilities and financial commitments

The company has annual commitments under non-cancellable operating leases as follows:

***************************************	1998		1997	
	Land and		Land and	
	Buildings	Other	Buildings	Other
	£	£	£	£
Date of lease termination				
Within one year	•	2,970	-	5,529
In second to fifth years inclusive	30,858	14,488	30,858	-
After five years	30,000		30,000	27,000
	60,858	17,458	60,858	32,529
	====			
Contingent liabilities				
			1998	1997
			£	£
(a) Amount of guarantees in respect of bank				
borrowings of group companies			396,064	957,371

- (b) The company have also granted unlimited guarantees to manufacturers and finance companies in the ordinary course of business in respect of facilities afforded to group undertakings.
- (c) A guarantee in lieu of a performance bond has been given by the company's financiers in respect of Shell UK Limited. At 30 September 1998 the total of such guarantees was £85,000 (1997 £85,000).

#### 23 Related party transactions

The company has taken advantage of the exemption under FRS 8 Related Party Disclosures not to disclose related party transactions between subsidiaries.

There were no material transactions with directors, except for those relating to remuneration disclosed on page 12 (note 4).

There were no other material related party transactions requiring disclosure under FRS 8.

#### 24 Ultimate parent company

The Town and County Motor Garage Limited is a wholly owned subsidiary of T&C Holdings Limited. The directors regard T&C Holdings Limited, a company registered in Scotland, as the ultimate parent company at 30 September 1998. The directors regard Mr W M Broomfield as the ultimate controlling party by virtue of his controlling interest in the equity capital of T&C Holdings Limited.