Town and County Motor Garage Limited Annual report and financial statements for the year ended 30 September 2001

Registered Number 7861



# Town and County Motor Garage Limited Annual report and financial statements for the year ended 30 September 2001 Contents

Directors and advisors for the year ended 30 September 2001	1
Directors' report for the year ended 30 September 2001	
Auditors' report to the members of Town & County Motor Garage Limited	
Profit and loss account for the year ended 30 September 2001	
Statement of total recognised gains and losses	
Note of historical cost profits and losses	
Balance sheet as at 30 September 2001	
Notes to the financial statements for the year ended 30 September 2001	

# Directors and advisors for the year ended 30 September 2001

#### **Executive directors**

W M Broomfield (Chairman)

B P Sanders

C A Wilson

P Keith

A J Wilson

A G Strachan

#### Company secretary and registered office

**B** P Sanders

Greenwell Road

Tullos Industrial Estate

ABERDEEN

**AB12 3AT** 

#### **Auditors**

PricewaterhouseCoopers 32 Albyn Place ABERDEEN

AB10 1YL

#### **Solicitors**

Paull & Williamsons Solicitors and Estate Agents 6 Union Row ABERDEEN AB10 1DQ

#### Bankers

Clydesdale Bank plc 230 George Street ABERDEEN AB25 1HN

ļ

# Directors' report for the year ended 30 September 2001

The directors present their report and the audited financial statements of the company for the year ended 30 September 2001.

#### Principal activities

The principal activities of the company are the operation of service stations and the letting of property.

#### Review of business and future developments

The profit and loss account for the year is set out on page 5.

Both the level of business and the year end financial position were satisfactory.

On 2 October 2001 the company sold two of its service stations. The directors expect that the present level of activity for the remaining site will be sustained for the foreseeable future. In view of the sale, the properties and loans which were repaid from the proceeds, have been treated as current assets and current liabilities respectively as at the balance sheet date.

#### Dividends and reserves

The directors do not recommend the payment of a dividend (2000: £2.44 per ordinary share). The profit for the financial year of £38,086 (2000 loss: £130,698) will be transferred to reserves.

#### Directors and their interests

The directors who held office during the year are given below:

W M Broomfield

B P Sanders

C A Wilson

P Keith

A J Wilson

A G Strachan

No directors held beneficial interests in the shares of the company at 30 September 2001, or at any time during the year. W M Broomfield and C A Wilson have beneficial interests in the shares of the holding company which are detailed in the financial statements of that company. No directors have beneficial interests in the shares of any other group company at 30 September 2001.

#### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. The directors are required to prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The directors confirm that suitable accounting policies have been used and applied consistently and reasonable and prudent judgements and estimates have been made in preparing the financial statements for the year ended 30 September 2001 and that applicable accounting standards have been followed.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Charitable contributions

Contributions made by the company during the year for charitable purposes were £1,530 (2000:£1,100).

#### **Auditors**

The auditors, PricewaterhouseCoopers, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

On behalf of the Board

3

# Auditors' report to the members of Town & County Motor Garage Limited

We have audited the financial statements on pages 5 to 21.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the annual report. As described on page 3, this includes responsibility for preparing the financial statements, in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 30 September 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers

Incuate horse Gopes

Chartered Accountants and Registered Auditors

Aberdeen

Date: 12 February 2002

# Profit and loss account for the year ended 30 September 2001

	Note	2001	2000
		£	£
Turnover	2	12,655,900	12,200,108
Cost of sales	2	(11,529,653)	(11,288,712)
Gross profit		1,126,247	911,396
Net operating expenses	2	(941,166)	(832,959)
Operating profit	3	185,081	78,437
Interest receivable	6	11,310	13,791
Interest payable and similar charges	7	(103,816)	(109,656)
Profit/(loss) on ordinary activities before taxation		92,575	(17,428)
Tax on profit/(loss) on ordinary activities	8	(54,489)	(33,270)
	· · · · · · · · · · · · · · · · · · ·	38,086	(50,698)
Dividends	9	-	(80,000)
Profit/(loss) for the year	19	38,086	(130,698)

# Statement of total recognised gains and losses

	Note	2001	2000
		£	£
Profit/(loss) for the financial year		38,086	(50,698)
Unrealised loss on revaluation of property	10	(365,584)	-
Deferred tax charge on revalued property	16	(129,137)	-
Total recognised losses relating to the year		(456,635)	(50,698)

# Note of historical cost profits and losses

	2001 £	
Reported profit/(loss) on ordinary activities before taxation  Difference between historical cost depreciation charge and the actual	92,575	(17,428)
depreciation charge of the year calculated on the revalued amount	31,346	31,331
Historical cost profit on ordinary activities before taxation	123,921	13,903
Historical cost profit/(loss) for the year retained after taxation and dividends	69,432	(99,367)

# Balance sheet as at 30 September 2001

	Note	2001	2000
		£	£
Fixed assets			
Tangible assets	10	3,898,163	6,366,011
Current assets		,	
Properties held for resale	11	2,410,000	-
Stock	12	147,763	161,855
Debtors	13	2,062,586	1,545,404
Cash at bank and in hand		370,362	506,220
<del></del>		4,990,711	2,213,479
Creditors: amounts falling due within one year	14	(3,181,617)	(1,159,756)
Net current assets		1,809,094	1,053,723
Total assets less current liabilities		5,707,257	7,419,734
Creditors: amounts falling due after more than one year	15	(38,517)	(1,443,283)
Provisions for liabilities and charges			
Deferred taxation	16	(274,855)	(125,931)
		5,393,885	5,850,520
Capital and reserves			
Called up share capital	18	32,755	32,755
Revaluation reserve	19	1,531,220	2,057,287
Capital redemption reserve	19	34,103	34,103
Profit and loss account	19	3,795,807	3,726,375
Equity shareholder's funds	20	5,393,885	5,850,520

The financial statements on pages 5 to 21 were approved by the board of directors on 11 February 2002 and were signed on its behalf by:

Director: La Jal

# Notes to the financial statements for the year ended 30 September 2001

### 1 Principal accounting policies

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom. A summary of the principal accounting policies, which have been applied consistently is set out below:

#### **Basis of accounting**

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

#### Cash flow

The company is a wholly owned subsidiary of T & C Holdings Limited and the cash flows of the company are included in the consolidated group cash flow statement of T & C Holdings Limited. Consequently the company is exempt under the terms of Financial Reporting Standard No 1 from publishing a cash flow statement.

#### Fixed assets

The company has adopted FRS15 "Tangible Fixed Assets". It is taking advantage of the transitional provisions of the standard and the valuations previously carried out in 1991 and 1997 will not be updated.

The cost of other fixed assets is their purchase cost, together with any incidental expenses of acquisition.

#### Depreciation

Freehold land is not depreciated.

Depreciation is calculated so as to write off the cost, or valuation, of other fixed assets less their estimated residual values, on a straight line basis over the expected useful economic lives of the assets concerned. The principal annual rates used for this purpose are:

	%
Freehold buildings	2
Plant and machinery	20
Computer equipment	20 - 50
Motor vehicles	25
Fixture and fittings	14 - 20
Franchise fee	10

Leasehold buildings are depreciated over the term of the lease.

### 1 Principal accounting policies (continued)

#### Finance and operating leases

Costs in respect of operating leases are charged on a straight line basis over the lease term. Where fixed assets are financed by leasing agreements, which transfer to the company substantially all the benefits and risks of ownership, the assets are treated as if they had been purchased outright and are included in tangible fixed assets. The capital element of the leasing commitments is shown as obligations under finance leases. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding obligations and the interest element is charged against profit in proportion to the reducing capital element outstanding. Assets held under finance leases are depreciated over the shorter of the lease terms and the useful lives of equivalent owned assets.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis and includes transport and handling costs. Provision is made where necessary for obsolete, slow moving and defective stocks.

#### Turnover

Turnover, which excludes value added tax and trade discounts, represents the invoiced value of goods and services supplied in the United Kingdom.

#### Deferred taxation

Tax deferred or accelerated is accounted for in respect of all material timing differences to the extent that it is probable that a liability or asset will crystallise. Full provision is made for deferred taxation on timing differences arising from the provision of employee pensions.

#### Pension costs

Town and County Motor Garage Limited operates a defined benefit pension scheme, in which other members of the group participate. This scheme is contracted out of the state scheme. The fund is valued every three years by a professionally qualified independent actuary, the rates of contribution payable being determined by the actuary. In the intervening years the actuary reviews the continuing appropriateness of the rates. Pension costs are accounted for on the basis of charging the expected cost of providing pensions over the period during which the company benefits for the employees' services. The effects of variations from regular cost are spread over the expected average remaining service lives of members of the scheme. In addition the company contributes to the personal pension plans of certain employees.

The company also contributes to a money purchase scheme the assets of which are held independently of the company. Contributions to this scheme are charged to the profit and loss account as they fall due.

The company has taken advantage of the exemptions conferred by the transitional arrangements in respect of the implementation of FRS17 "Retirement benefits". Under the terms of the transitional arrangements the company can continue to use the SSAP 24 rules in respect of the defined benefit scheme up to and including the year ended 30 September 2002. The additional FRS17 disclosures are given by way of note to the accounts.

# 2 Turnover, cost of sales and net operating expenses

	Continuing	Discontinued	2001 Total	2000 Total
	£	£	£	£
Turnover	3,728,382	8,927,518	12,655,900	12,200,108
Cost of sales	(3,328,387)	(8,201,266)	(11,529,653)	(11,288,712)
Gross profit	399,995	726,252	1,126,247	911,396
Net operating expenses				
Distribution costs	(132,431)	(476,469)	(608,900)	(508,001)
Administrative expenses	(267,564)	(77,040)	(344,604)	(338,623)
Other operating income	<u>-</u>	12,338	12,338	13,665
Net operating expenses	(399,995)	(541,171)	(941,166)	(832,959)
Operating profit	-	185,081	185,081	78,437

The discontinued operations relate to the sale of two of the company's service stations on 2 October 2001.

# 3 Operating profit

Operating profit is stated after charging/(crediting):	2001	2000
	£	£
Depreciation of tangible fixed assets	163,924	162,853
Auditors' remuneration		
Audit	10,000	10,000
Other services	6,450	7,000
Operating lease rentals:		
Plant and machinery	13,714	-
Land and buildings	30,000	60,000
Loss/(profit) on disposal of fixed assets	2,963	(2,500)
Rent receivable	(258,590)	(202,090)

# 4 Directors' emoluments

	2001	2000
	£	£
In respect of all directors		
Aggregate emoluments (including benefits)	132,337	156,867

Of the directors who received emoluments during the year retirement benefits were accruing to 3 directors at 30 September 2001 under a defined benefit pension scheme (2000:3).

	2001	2000
	£	£
The highest paid director		
Aggregate emoluments (including benefits)	65,941	74,512

# 5 Employee information

The average monthly number of persons (including executive directors) employed by the company during the year was:

	2001	2000
	No.	No.
Selling and distribution	26	29
Administration	11_	12
	37	41
Employment costs – all employees including executive directors:		
	2001	2000
	£	£
Wages and salaries	463,963	486,977
Social security costs	30,225	36,610
Other pension costs	43,752	20,069
	537,940	543,656
6 Interest receivable		
	2001	2000
	£	£
Interest receivable	11,310	13,791

# 7 Interest payable and similar charges

	2001 £	2000
		£
Interest payable on sums:		
Repayable within 5 years, by instalments	5,850	26,479
Repayable wholly or partly in more than 5 years	93,504	75,461
	99,354	101,940
On finance leases and hire purchase contracts	4,462	7,716
	103,816	109,656

Interest is calculated under a group banking arrangement whereby all group bank balances are accumulated in order to calculate interest payable or receivable.

# 8 Taxation

	2001	2000
	£	£
United Kingdom corporation tax at 30% (2000 : 30%)		
Current	40,051	6,810
Deferred	14,389	25,156
	54,440	31,966
Under/(over) provision in respect of prior years		
Current	(5,349)	(7,780)
Deferred	5,398	9,084
	54,489	33,270

The effective rate of taxation is high due to expenditure which is not deductible for corporation tax purposes.

# 9 Dividends

	2001	2000
	£	£
Ordinary		
Final dividend of £nil per share (2000 : £2.44 per share)	<u> </u>	80,000

### 10 Tangible fixed assets

	Land and buildings	Plant and machinery	Motor vehicles	Fixtures and fittings	Total
	£	£_	£	£	£
Cost or valuation					
At 1 October 2000	6,860,033	207,870	50,023	8,180	7,126,106
Additions	383,274	-	106,700	-	489,974
Disposals	-	-	(31,793)	-	(31,793)
Transfer to current assets	(2,930,000)	-	-	-	(2,930,000)
At 30 September 2001	4,313,307	207,870	124,930	8,180	4,654,287
Depreciation					
At 1 October 2000	556,725	188,515	8,987	5,868	760,095
Charge for the year	125,605	6,972	30,816	531	163,924
Disposals	-	-	(13,479)	-	(13,479)
Loss on revaluation	365,584	-	-	-	365,584
Transfer to current assets	(520,000)				(520,000)
At 30 September 2001	527,914	195,487	26,324	6,399	756,124
Net book amount At 30 September 2001	3,785,393	12,383	98,606	1,781	3,898,163
At 30 September 2000	6,303,308	19,355	41,036	2,312	6,366,011
Cost or valuation at 30 September 2001 is represented by:	er		-		
Valuation in 1997	2,930,000	-	-	-	2,930,000
Valuation in 1991	1,304,765	-	-	_	1,304,765
Cost	3,008,542	207,870	124,930	8,180	3,349,522
Transfer	(2,930,000)			<del>-</del>	(2,930,000)
	4,313,307	207,870	124,930	8,180	4,654,287

The company has adopted the transitional provisions of FRS 15 and is not updating the valuations previously carried out.

The company sold two of its properties on 2 October 2001 for £2,410,000. The properties, which were previously carried in the financial statements at a net book value of £2,775,584, have been written down to their realisable values. The properties have been reclassified under current assets as "properties held for resale". The proceeds of the sale were used to settle the bank term loan and Shell loan.

# 10 Tangible fixed assets (continued)

If land and buildings had not been revalued they would have been included at the following amounts:

	Freehold land and buildings			old land and short leases
	2001	2000	2001	2000
	£	£	£	£
Historical cost	3,729,844	4,606,582	529,460	524,948
Depreciation based on cost	(589,530)	(714,241)	(139,537)	(129,004)
Historical cost net book value	3,140,314	3,892,341	389,923	395,944
			2001	2000
			£	£
Land and buildings at net book value comprise:				
Freehold			3,344,535	5,840,132
Short leasehold			440,858	463,176
			3,785,393	6,303,308

The net book value of tangible fixed assets includes an amount of £98,605 (2000: £41,035) in respect of assets held under finance leases and hire purchase contracts. Depreciation charged on these assets, during the year was £30,816 (2000: £8,329).

# 11 Properties held for resale

	£
At 1 October 2000	-
Transfer from tangible fixed assets	2,410,000
At 30 September 2001	2,410,000

### 12 Stock

The amounts attributable to different categories are as follows:	2001	2000
	£	£
Petrol and sundries	147,763	161,855

# 13 Debtors

Amounts falling due within one year:	2001	2000 £	
	£		
Trade debtors	271,502	282,192	
Amounts owed by group undertakings	1,756,596	1,236,713	
Other debtors	18,807	7,782	
Prepayments and accrued income	15,681	18,717	
	2,062,586	1,545,404	

# 14 Creditors – amounts falling due within one year

	2001	2000
	£	£
Bank loans	1,360,000	160,000
Trade creditors	317,291	569,544
Corporation tax	34,702	-
Other taxation and social security	215,096	49,229
Obligations under finance leases	56,131	21,765
Accruals and deferred income	278,397	244,218
Dividends payable	-	80,000
Current instalment on Shell UK Limited loan	920,000	35,000
	3,181,617	1,159,756

# 15 Creditors – amounts falling due after more than one year

	2001 £	2000	
		£	
Bank loans	-	1,360,000	
Obligations under finance leases	38,517	13,283	
Shell UK Limited loan		70,000	
	38,517	1,443,283	

### 15 Creditors – amounts falling due after more than one year (continued)

An analysis of the loans by due date or repayment is set out below:

	2001	2000
Bank loans:	£	£
Repayable in one year or less	1,360,000	160,000
Repayable between two and five years	-	640,000
Repayable after five years by instalments	-	720,000
	1,360,000	1,520,000
	2001	2000
	£	£
Shell UK Limited loan:		
Repayable in one year or less	920,000	35,000
Repayable between two and five years	-	70,000
	920,000	105,000
	2001	2000
	£	£
Finance leases:		
Repayable in one year or less	56,131	21,765
Repayable between two and five years	38,517	13,283
	94,648	35,048

The bank loan amounting to £1,360,000 is secured by a standard security in respect of certain of the company's and group's properties and by a floating charge over the assets of the group.

The bank loan comprises one term loan of £1,600,000 repayable in quarterly instalments of £40,000, the first of which was paid on 1 April 2000. Interest is charged at bank base rate plus 1%. The loan was repaid in full on 2 October 2001.

The Shell UK Limited loan comprises a development loan at an interest rate of 5% which is repayable by equal annual instalments of £35,000 and a retail loan of £850,000. Both loans were settled in full on 2 October 2001.

### 16 Provisions for liabilities and charges

	Deferred taxation
	£
At 1 October 2000	125,931
Transfer from profit and loss account	19,787
Transfer from revaluation reserve	129,137
At 30 September 2001	274,855

An analysis of the provision for deferred taxation which represents the full potential liability is set out below:-

	Amount provided		Amount	unprovided
N	2001	2000	2001	2000
	£	£	£	£
Accelerated capital allowances	153,167	130,703	_	-
Other timing differences	(7,449)	(4,772)	_	_
	145,718	125,931		-
Tax effect of capital gains rolled over against properties	129,137	-	193,029	302,704
	274,855	125,931	193,029	302,704

The deferred tax balances are based on a corporation tax rate of 30% (2000: 30%).

### 17 Pension and similar obligations

The company makes contributions on behalf of its employees to Town and County Motor Garage Limited Retirement Benefits Scheme which is a defined benefit scheme. The assets of the scheme are held separately from those of the group, being invested with insurance companies.

The total pension cost for the company in the year was £43,752 (2000: £20,069). The pension cost is assessed in accordance with the advice of an independent qualified actuary using the attained age method. The latest actuarial valuation of this scheme was at 1 January 2001. The assumption that had the most significant effect on the valuation was that investment yield would exceed salary increase by 2%.

At the date of the latest actuarial valuation, the market value of the assets of the scheme was £3.755 million and the actuarial value of the assets was sufficient to cover 105% of the benefits which had accrued to members, after allowing for expected future increases in earnings.

Contributions amounting to £nil (2000: £nil) were payable to the fund at the year end.

The company also contributes to a money purchase scheme the assets of which are held independently of the company. Contributions to this scheme are charged to the profit and loss account as they fall due.

# 17 Pension and similar obligations (continued)

As stated in note 1 the company has taken advantage of the transitional arrangements in respect of FRS17 – retirement benefits to make disclosures by note format.

A full actuarial valuation was carried out at 30 September 2001 by a qualified independent actuary. The major assumptions used by the actuary were:-

Discount rate	6.0%
Retail price inflation	2.5%
Salary increase rate	4.5%
Limited price indexation	2.5%
Deferred pension revaluation	2.5%

The assets in the scheme and the expected rate of return were:

	Long-term rate of return expected at 30.9.01	Value at 30.9.01 £
Equities	8.2%	1,548,000
Bonds	4.9%	1,593,000
Other	4.9%	132,000
		3,273,000

The following amounts at 30 September 2001 were measured in accordance with the requirements of FRS17.

	£
Total market value of assets	3,273,000
Present value of scheme liabilities	(3,747,000)
Deficit in the scheme	(474,000)
Related deferred tax asset	142,000
Net pension liability	(332,000)

If the above amounts had been recognised in the financial statements, the company's net assets and profit and loss reserve at 30 September 2001 would be as follows:

£
5,393,885
(332,000)
5,061,885
£
3,795,807
(332,000)
3,463,807

# 18 Called up share capital

	2001 £	2000 £
Authorised		
195,698 ordinary shares of £1 each	195,698	195,698
4,302 preference shares of £1 each	4,302	4,302
	200,000	200,000
Allotted, called up and fully paid		<del></del>
32,755 ordinary shares of £1 each	32,755	32,755

# 19 Reserves

	Revaluation reserve	Capital redemption reserve	Profit and loss account
	£	£	£
At 1 October 2000	2,057,287	34,103	3,726,375
Profit for the year	-	-	38,086
Transfer	(31,346)	-	31,346
Loss on revaluation	(365,584)	-	-
Deferred tax on revaluation of property	(129,137)	-	-
At 30 September 2001	1,531,220	34,103	3,795,807

### 20 Reconciliation of movements in shareholder's funds

	2001	2000 £
	£	
Profit/(loss) for the year after tax	38,086	(50,698)
Loss on revaluation	(365,584)	-
Deferred tax charge on revalued property	(129,137)	
Dividends		(80,000)
Net reduction to shareholder's funds	(456,635)	(130,698)
Opening shareholder's funds	5,850,520	5,981,218
Closing shareholder's funds	5,393,885	5,850,520

# 21 Contingent liabilities and financial commitments

The company has annual commitments under non-cancellable operating leases in respect of land and buildings and plant and machinery as follows:

	2001	2001	2000	2000
	Land and buildings			Other
	£	£	£	£
Date of lease termination				
Within one year	-	-	-	2,219
In second to fifth years inclusive	30,000	-	37,698	
	30,000		37,698	2,219
			2001	2000
Other contingent liabilities are as follows:	:		£	£
amounts of guarantees in respect of be	ank borrowings of group	)	385,446	469,879

<sup>(</sup>a) the company has also granted guarantees to manufacturers and finance companies in the ordinary course of business in respect of facilities afforded to group undertakings.

<sup>(</sup>b) a guarantee in lieu of a performance bond has been given by the company's financiers in respect of Shell UK Limited. At 30 September 2001 the total of such guarantees was £85,000 (2000 : £85,000).

### 22 Capital commitments

	2001	2000
	£	£
Contracts placed for future capital expenditure not provided in the financial statements	51,453	530,749

### 23 Post balance sheet events

As detailed in notes 2 and 10 the company sold two of its service stations on 2 October 2001.

### 24 Related party transactions

The company has taken advantage of the exemption under FRS 8 Related Party Disclosures not to disclose related party transactions between subsidiaries.

### 25 Ultimate parent company

Town and County Motor Garage Limited is a wholly owned subsidiary of T&C Holdings Limited. The directors regard T&C Holdings Limited, a company registered in Scotland, as the ultimate parent company at 30 September 2001. The directors regard Mr W M Broomfield as the ultimate controlling party by virtue of his controlling interest in the equity capital of T&C Holdings Limited.