

James Finlay Limited Report & Accounts

2004







JAMES FINLAY LIMITED CONTENTS

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JAMES FINLAY LIMITED COMPANY INFORMATION

DIRECTORS

M J B Todhunter (Chairman)

R B Hogg (Managing Director)

M S Ferguson

D J Gilmour

P A Johansen

S R S Large

P G Lockett

S Strathdee

C G H Weaver

Miss I A Wemyss

SECRETARY

D J Gilmour

REGISTERED OFFICE 163 West George Street Glasgow G2 2JJ

SOLICITORS

McGrigors, Glasgow

PRINCIPAL BANKERS

National Westminster Bank PLC

AUDITORS

Ernst & Young LLP, Glasgow

Registered in Scotland No. 7139



DIRECTORS REPORT

The Directors submit their Report and Accounts for the year ended 31 December 2004.

RESULTS AND DIVIDEND

The profit and loss account for the year shows a profit attributable to shareholders of £14,495,000. The Directors do not recommend the payment of a dividend.

PRINCIPAL ACTIVITIES, BUSINESS REVIEW AND FUTURE DEVELOPMENTS

The Company is a vertically integrated tea producer whose principal activities comprise plantations, tea manufacturing and trading, beverage packing and the production of speciality teas, tea extracts and aromas. The Company is also engaged in other trading and agricultural activities including flower production and timber operations. Details of the Company's subsidiary undertakings are shown on page 34. The Directors do not envisage any change in the nature of the Company's business in the foreseeable future.

DIRECTORS

The Directors at any time during the year ended 31 December 2004 were as shown on page 2 with the exception of Mr D J Gilmour, who was appointed a Director on 1 April 2005. Mr S R S Large joined the Board on 5 July 2004.

DIRECTORS' INTERESTS

No Director at the end of the year had any beneficial interest in the capital of the Company.

The undernoted Directors who at the end of the year were not also Directors of the Company's ultimate parent company John Swire & Sons Limited have interests in that Company as follows:

Ordinary Shares of £1

	31.12.04	01.01.04
M.S. Ferguson	12,853	12,853
M.J.B. Todhunter	318,323	318,323
- non beneficial	9,649,663	9,649,663
Miss I.A. Wemyss	1,634,178	1,634,178

8% Cumulative Preference Shares of £1

M.S. Ferguson	2,506	2,506
M.J.B. Todhunter	94,500	94,500
- non-beneficial	2,881,635	2,881,635
Miss I.A. Wemyss	466,703	466,703

The above Directors have no beneficial interest in the capital of any other Group Company.



JAMES FINLAY LIMITED DIRECTORS' REPORT (Continued)

EMPLOYEES

The Group's house magazine is made available to employees of the Company and its subsidiaries. This contains reports on all significant events and activities throughout the Group. Individual Group undertakings in addition maintain communication processes appropriate to their circumstances.

EMPLOYMENT OF DISABLED PERSONS

It is the Group's policy to give full consideration to suitable applications for employment by disabled persons.

In the event of employees becoming disabled during the period of their employment every effort is made to provide them with continuing employment. Training, development and promotion opportunities are available to all employees where appropriate.

AUDITORS

A resolution to re-appoint Ernst & Young LLP as Auditors of the Company will be put to members at the Annual General Meeting.

By Order of the Board **Duncan Gilmour** *Company Secretary* Glasgow, 1 April 2005



JAMES FINLAY LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITIES

In respect of the Accounts of James Finlay Limited

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the Group and of the profit or loss of the Group for that period. In preparing those accounts, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts.
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



JAMES FINLAY LIMITED INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF James Finlay Limited

We have audited the Group's accounts for the year ended 31 December 2004 which comprise the Principal Accounting Policies, the Group Profit and Loss Account, the Group and Company Balance Sheets, the Group Cash Flow Statement, the Other Statements and the related notes 1 to 26. These accounts have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the Company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described in the Statement of Directors' Responsibilities the Company's Directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the accounts, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and transactions with the Group is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

BASIS OF AUDIT OPINION

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.



JAMES FINLAY LIMITED INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF James Finlay Limited (Continued)

OPINION

In our opinion the accounts give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2004 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young LLP Registered Auditor

Emit · Young LLP

Glasgow, 1 April 2005



JAMES FINLAY LIMITED PRINCIPAL ACCOUNTING POLICIES

BASIS OF PREPARATION

The Group accounts are prepared under the historical cost convention, modified to include the revaluation of certain fixed assets, and in accordance with applicable accounting standards.

The Group has taken advantage of the exemption in paragraph 3(c) of Financial Reporting Standard 8 from disclosing transactions with related parties that are part of the John Swire & Sons Limited Group or investees of the Group.

BASIS OF CONSOLIDATION

The accounts of all subsidiary undertakings have been consolidated. The results of subsidiary undertakings acquired or disposed of during the year are included in the consolidated accounts from the date of acquisition or to the date of disposal. All principal subsidiary undertakings have their financial year end on 31 December.

As permitted by S.230 of the Companies Act 1985 no profit and loss account is presented for the Company.

GOODWILL

On acquisition of a subsidiary undertaking fair values are assigned to the net assets acquired. Positive goodwill represents the excess of the purchase price over fair value and is capitalised and amortised on a straight line basis through the profit and loss account over its estimated economic life up to a maximum of 20 years. It is reviewed for impairment at the end of the first full financial year following the acquisition and in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable. Where the fair value of the net assets exceeds the purchase price, the difference is treated as negative goodwill and is released through the profit and loss account in the period in which the non-monetary assets acquired are recovered. The gain or loss on disposal of a subsidiary or associate is calculated by comparing the carrying value of the net assets (including any unamortised goodwill or negative goodwill) with the proceeds received.

Prior to 1998, all goodwill and negative goodwill (capital reserve) was written off/added to reserves and on disposal of the business to which it relates, goodwill and negative goodwill (capital reserve) previously written off/added to reserves is included in determining the gain or loss on disposal.

EXCHANGE

(a) Individual undertakings

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

(b) Overseas branches and subsidiaries

The accounts of overseas branches and subsidiaries are translated at the rate ruling at the balance sheet date. Exchange differences arising on the retranslation of opening net assets are taken directly to reserves.

V

JAMES FINLAY LIMITED PRINCIPAL ACCOUNTING POLICIES (Continued)

STOCK VALUATION

Stocks are valued at the lower of cost and net realisable value. Cost is defined as actual purchase price in the case of raw materials and stocks bought for resale. In the case of stocks of produce of tea growing undertakings it is all costs incurred in bringing the stock to a realisable state. For work in progress and finished goods it is raw material cost plus direct labour and an attributable proportion of production overheads. Net realisable value is defined as estimated selling price less all further costs to completion and disposal.

The stocks of undertakings whose business is to warehouse inventory include costs of purchasing, processing and racking.

INVESTMENTS

Fixed asset investments, other than associated undertakings, are included at cost less any provision for permanent diminution in value.

Listed and unlisted investments included in current assets are stated at the lower of cost and market value/Directors' valuation respectively.

TANGIBLE FIXED ASSETS

The following tangible fixed assets have been depreciated by equal annual instalments over their expected useful lives:

Leasehold properties

- 50 years or unexpired term of the lease

Freehold buildings

- 40 to 50 years

Tea development

- 50 years

Machinery, equipment, vehicles etc

- 4 to 20 years

Freehold land has not been depreciated.

On disposal the profit or loss is calculated by reference to the net book value and any unamortised revaluation surplus is transferred from revaluation reserve to profit and loss account reserve.

AGRICULTURAL DEVELOPMENT

(a) Tea

Tea development cost being the cost of major infilling and replanting tea areas is capitalised and depreciated in line with the Group's standard policy for depreciation.

(b) Flowers

The cost of the planting material is written off to the profit and loss account in the year the expenditure is incurred and the structures, including polythene sheet, netting, etc., under which the flowers are grown are amortised over 4 years. More permanent structures, refrigeration equipment, etc., are treated in line with the Group's standard policy for depreciation.



JAMES FINLAY LIMITED PRINCIPAL ACCOUNTING POLICIES (Continued)

DEFERRED TAXATION

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in future or a right to pay less tax in future have occurred at the balance sheet date. This is subject to deferred tax assets only being recognised if it is considered more likely than not that there will be suitable profits from which the future reversal of the underlying timing differences can be deducted. Timing differences are differences arising between the Group's taxable profits and its results as stated in the financial statements which are capable of reversal in one or more subsequent periods.

Deferred tax is recognised in respect of the future remittance of retained earnings of overseas subsidiaries and associates only to the extent that, at the balance sheet date, dividends have been accrued as receivable.

Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

TURNOVER

Turnover comprises sale proceeds as principals and gross commissions and fees as agents and secretaries.

LEASES

Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of the asset have passed to the Group, are capitalised in the balance sheet and are depreciated over their useful lives. The capital elements of future obligations under the leases are included as liabilities in the balance sheet. The interest elements of the rental obligations are charged in the profit and loss account over the periods of the leases and represent a constant proportion of the balance of capital repayments outstanding.

Rentals under operating leases are charged on a straight line basis over the term of the lease.

PENSIONS

The cost of providing funded pensions is spread over the period benefiting from the employees' services, with any difference between the charge to the profit and loss account and the contributions paid to the scheme being included as an asset or liability in the balance sheet. The regular cost for the Group's major funds is attributed to individual years. Variations in pension cost, which are identified as a result of actuarial valuations, are amortised over the average expected remaining working lives of employees in proportion to their expected payroll costs.



JAMES FINLAY LIMITED PRINCIPAL ACCOUNTING POLICIES (Continued)

OTHER RETIREMENT BENEFITS

Provision of retirement gratuities for the estate labour force in Sri Lanka is on an actuarial basis using the projected unit credit method and is carried out every two years. The provision for staff other than estate labour force has been provided on the basis of half a month's salary for each completed year of service. These benefits are payable on retirement.

Provision is made for ex gratia payments to former employees when payments first arise. The amount provided is calculated on an actuarial basis using assumptions in line with those used in the calculation of pension liabilities for the purpose of FRS17 "retirement benefits" disclosures.



JAMES FINLAY LIMITED GROUP PROFIT AND LOSS ACCOUNT

For the year ended 31 December 2004

N	otes	2004 £'000	2003 £'000
Turnover	1	185,672	172,592
Cost of sales		140,741	140,397
Gross profit Net operating expenses	2	44,931 28,320	32,195 23,723
Group operating profit			
- before exceptional items - exceptional items	3	18,106 (1,495)	13,764 (5,292)
	1	16,611	8,472
Non-operating exceptional item Gain on disposal of Bangladesh operations	3	2,937	-
		19,548	8,472
Net interest	4	(728)	(1,253)
Profit on ordinary activities before taxation Taxation	5 8	18,820 4,037	7,219 6,112
Profit on ordinary activities after taxation Minority interests		14,783 (288)	1,107 1,149
Profit attributable to shareholders transferre	d to reserves	14,495	2,256



JAMES FINLAY LIMITED BALANCE SHEET

At 31 December 2004		GRO	UP	CON	IPANY
		2004	2003	2004	2003
	Notes	£'000	£'000	£'000	£'000
Fixed assets	110103				
Intangible assets - positive goodwill	9	1,225	1,288	-	_
Tangible assets	10	99,552	102,568	644	8,965
Investments – subsidiary undertakings	11	•	-	17,333	17,333
		100,777	103,856	17,977	26,298
Current assets					
Stocks	12	35,593	34,260	-	957
Debtors - due within one year	13	27,105	25,613	71,725	72,600
- due after more than one year	13	3,236	2,834	1,328	2,170
Investments	14	173	208	27	27
Cash at bank and on hand		23,176	13,767	11,953	2,674
		89,283	76,682	85,033	78,428
Creditors: amounts falling due within one year	15	9,013	10,725		3,030
Loans and overdrafts Other	17	9,013 25,476	23,910	19,369	28,419
Surei	",		<u></u>		
		34,489	34,635	19,369	31,449
Net current assets		54,794	42,047	65,664	46,979
Total assets less current liabilities		155,571	145,903	83,641	73,277
Creditors: amounts falling due after more than one	e year				
Loans	16	6,780	4,355	-	-
Finance leases	17	1,395	1,590	-	-
Provisions for liabilities and charges - deferred tax	18(a)	5,299	5,010	-	
~ other	18(b)	13,762	13,368	8,770	5,841
		27,236	24,323	8,770	5,841
Net assets		128,335	121,580	74,871	67,436
Capital and reserves					
Called up share capital	19	26,611	26,611	26,611	26,611
Share premium account	20	5,803	5,803	5,803	5,803
Revaluation reserve	20	43,166	44,809	239	1,882
Other reserves	20	(61,213)	(53,813)	(2,915)	(3,291)
Profit and loss account	20	111,492	95,539	45,133	36,431
Shareholders' funds		125,859	118,949	74,871	67,436
Minority interests		2,476	2,631	-	-
		128,335	121,580	74,871	67,436

These accounts were approved by the Board of Directors on 1 April 2005 and were signed on its behalf by:

P.G. Lockett Director

R. Whit.



JAMES FINLAY LIMITED GROUP CASH FLOW STATEMENT

		2222
Notes	2004 £'000	2003 £'000
21 (a) 21 (a) 21 (a)	20,274 (961) (3,166)	15,491 (1,040) (3,287)
21 (a) 21 (a)	16,147 (11,320) 3,938	11,164 (10,210) (1,425)
21 (a) 21 (a)	8,765 (7,629) (414)	(471) (4,280) (220)
	722	(4,971)
21 (b)		
	722 414 7,629	(4,971) 220 4,280
	8,765 100	(471) 1,034
	8,865 (2,906)	563 (3,469)
	5,959	(2,906)
	21 (a) 21 (a) 21 (a) 21 (a) 21 (a) 21 (a)	21 (a) 20,274 21 (a) (961) 21 (a) (3,166)

Liquid resources includes term deposits of less than one year and listed current asset investments.



For the year ended 31 December 2004

GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2004 £'000	2003 £'000
Profit attributable to shareholders Unrealised exchange differences	14,495 (7,585)	2,256 (10,619)
Total recognised gains and losses relating to the year	6,910	(8,363)
GROUP RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	0004	2002
	2004 £'000	2003 £'000
Total recognised gains and losses relating to the year Balance of shareholders' funds at 1 January	6,910 118,949	(8,363) 127,312
Balance of shareholders' funds at 31 December	125,859	118,949
GROUP NOTE OF HISTORICAL COST PROFITS AND LOSSES		
	2004 £'000	2003 £'000
Reported profit on ordinary activities before taxation Difference between historical cost depreciation charge and the actu	18,820 nal	7,219
depreciation charge of the year calculated on the revalued amount	342	350
Historical cost profit on ordinary activities before taxation	19,162	7,569
Historical cost profit for the year retained after taxation and dividends	14,837	2,606



JAMES FINLAY LIMITED NOTES ON THE ACCOUNTS

	7	Tumover		Group Operating Profit/(Loss)		Net Operating Assets	
	2004	2003	2004	2003	2004	2003	
	£,000	£'000	£'000	£'000	£'000	£'000	
BY ACTIVITY							
Tea	126,677	118,402	13,382	4,071	91,268	90,381	
Other	58,995	54,190	3,229	4,401	34,305	37,041	
	185,672	172,592	16,611	8,472	125,573	127,422	
Unallocated net assets/(liabilities)					2,762	(5,842)	
					128,335	121,580	
Turnover excludes inter-segment tea s	ales of £25,144,0	000 (2003 - £	26,096,000).			
GEOGRAPHICALLY - by origin		·			18.429	22 411	
GEOGRAPHICALLY - by origin United Kingdom	59,718	55,701	248	2,718	18,429 17,001	22,411 16.375	
GEOGRAPHICALLY - by origin United Kingdom North America	59,718 21,554	55,701 21,944	248 2,907	2,718 2,879	17,001	16,375	
GEOGRAPHICALLY - by origin United Kingdom	59,718	55,701	248	2,718	•	•	
GEOGRAPHICALLY - by origin United Kingdom North America Africa	59,718 21,554 67,666	55,701 21,944 59,428	248 2,907 9,228	2,718 2,879 4,854	17,001 55,705	16,375 47,746	
GEOGRAPHICALLY - by origin United Kingdom North America Africa	59,718 21,554 67,666 36,734	55,701 21,944 59,428 35,519	248 2,907 9,228 4,228	2,718 2,879 4,854 (1,979)	17,001 55,705 34,438	16,375 47,746 40,890	

Turnover excludes inter-segment sales of £11,878,000 (2003 - £13,201,000) for United Kingdom, £1,327,000 (2003 - £1,817,000) for North America and £11,939,000 (2003 - £11,078,000) for Africa.



1. SEGMENTAL ANALYSIS (CONTINUED)	2004	2003
	£'000	£'000
Turnover		
GEOGRAPHICALLY - by destination		
United Kingdom	47,006	46,483
North America	19,880	20,464
Africa	52,002	40,300
Asia and Middle East	54,506	55,064
Rest of Europe	12,278	10,281
	185,672	172,592
		
Net operating assets comprise total assets less liabilities but excluding all	assets and	d liabilities
which are of a non-operating or financing nature.		
Unallocated net assets/(liabilities) comprise:	2004	2003
	£'000	£'000
Borrowings	(17,242)	(16,748)
Investments	` [′] 173 [′]	208
Cash at bank and on hand	23,176	13,767
Corporate tax	(1,097)	(627)
Deferred taxation	(2,248)	(2,442)
	2,762	(5,842)
2. NET OPERATING EXPENSES	2004	2003
	£'000	£'000
Marketing, selling and distribution costs	7,879	6,046
Administrative expenses	20,826	17,711
	28,705	23,757
Exchange differences	(385)	(34)
Next an austing expanses	28,320	23,723
Net operating expenses		20,720
3. Exceptional Items		
Operating	2004	2003
	£'000	£'000
Additional provision for unfunded pensions	(805)	-
Prior years management compensation payments	(690)	-
Loss on impairment of tangible fixed assets – Sri Lanka	-	(8,737)
Negative goodwill released	-	3,445
	(1,495)	(5,292)
Non-Operating		****
Gain on disposal of non-tea operations in Bangladesh	2,937	-
Page No. 17		•

4. NET INTEREST	2004 £'000	2003 £'000
Interest payable:	2 000	~ 000
On bank loans and overdrafts Finance leases	(1,060) (99)	(1,440 (115
	(1,159)	(1,555
Income from current asset investments	124	124
Interest receivable	724	472
	848	596
Unwinding of discount on ex gratia payments provision	(417)	(294
Net interest	(728)	(1,253
5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2004	2003
	£'000	£'000
Profit on ordinary activities before taxation is stated after charging/(crediting):	50	400
Amortisation of positive goodwill Depreciation of tangible fixed assets:	56	100
Owned assets	5,040	5,278
Held under finance leases	217	252
Operating lease rentals – land and buildings	356	432
Net gain on disposal of tangible fixed assets	(650)	(1)
Audit fees and expenses	`180 [°]	169
Other amounts paid to auditors	65	46
6. DIRECTORS EMOLUMENTS	2004	2003
	£'000	£'000
Emoluments	521	413
Special contribution paid to defined benefits pension scheme in respect of former Director	-	30
	No.	No.
Members of defined benefits pension scheme		1
The amounts in respect of the highest paid Director are as follows:	£'000	£,000
The amounts in respect of the highest paid Director are as follows: Emoluments	190	171
Company pension accrued in defined benefits pension scheme	-	13
Company pension lump sum accrued in defined benefits pension scheme	-	30

7. EMPLOYEES		
7. LWFLOTEES	2004	2003
Stoff coate including Directoral ampluments were	£'000	£'000
Staff costs, including Directors' emoluments, were: Wages and salaries	28,249	27,511
Social security costs	1,835	1,851
Other pension costs	2,137	1,659
	32,221	31,021
	2004	2003
The average number of persons employed by the Group was:	— *	
Tea	59,627	62,322
Other	846	813
	60,473	63,135
A	•	"
8. TAXATION	2004	2003
	£'000	£'000
a) Taxation based on profits for the year		4.000
United Kingdom corporation tax at 30 %	2,607 (3,417)	1,908 (1,868)
Relief for overseas tax	(3,417)	(1,000)
	(810)	40
Overseas tax	5,078	3,075
Net recoverable advance corporation tax	13	(794)
Under/(over) provision in prior years		
Corporation tax	(1)	14
Overseas tax	(440)	407
Total current tax	3,840	2,742
Deferred tax - current year, arising from the origination and		
reversal of timing differences	1,775	2,220
Deferred tax - under provision in prior years Deferred tax - change in tax rate	(1,578) -	1,085 65
DOIOTION tax Orientae in tax rate		
	4,037	6,112
	 -	



8. TAXATION (CONTINUED)

b) Factors affecting tax charge

An explanation of the reasons why the current tax charge for the year is lower than the standard rate of corporation tax for the Group of 33.1% (2003 – 49.6%) is shown below. The standard rate of corporation tax for the Group has been arrived at by averaging the rates of tax (weighted in proportion to accounting profits) applicable across the Group.

	2004 £'000	2003 £'000
Profit on ordinary activities before tax	18,820	7,219
Profit on ordinary activities at standard corporation tax rate	6,221	3,580
Effects of:		
Capital allowances for period in excess of depreciation		
and other property related timing differences	(1,775)	(2,220)
ACT written off/(back)	13	(794)
Unrelieved foreign taxes	387	`512 [´]
Profits covered by losses brought forward	(359)	132
(Income not taxable)/expenses not deductible for tax purposes	(206)	372
Sri Lanka impairment not deductible for tax purposes	(400)	739
Adjustments to tax charge in respect of prior periods	(441)	421
Current tax charge	3,840	2,742

c) Factors that may affect the tax charge in future periods

The overriding factor affecting the Group's future tax charges is the mix of profits amongst the overseas tax jurisdictions in which the Group operates. Profits in most of these overseas operations are subject to tax at rates higher than the UK standard rate.

In certain subsidiaries, deferred tax assets of £4,485,000 (2003 - £4,674,000) for tax losses carried forward have not been recognised as these can only be offset against future taxable profits in these subsidiaries.

No provision has been made for deferred tax of £3,271,000 (2003 - £3,734,000) on gains recognised on revaluing property to its market value. In the event that such property was sold, these gains would be covered by capital losses brought forward. A deferred tax asset of £11,332,000 (2003 - £11,332,000) has not been recognised for capital losses carried forward. These losses can be set against future capital gains.

No deferred tax is recognised on the unremitted earnings of overseas subsidiaries. As earnings are not remitted as a matter of course, no tax is expected to be payable on them in the foreseeable future.

The Group is exposed to exchange differences on inter-company balances which, in the UK, are charged or credited to reserves. These are subject to corporation tax in the UK whereas tax relief may not be available to the overseas company due to its own tax position.



9. INTANGIBLE ASSETS - GOODWILL GROUP

	Positive Goodwill
	2004
	£,000
Cost At 1 January and 31 December Exchange differences	1,522 42
At 31 December	1,564
Amortisation	
At 1 January	234
Exchange differences	49
Charge for year	56
	339
Net value at 31 December	1,225
Net value at 1 January	1,288



10. TANGIBLE FIXED ASSETS						
		GROUP			COMPANY	
	Land	Machinery		Land	Machinery	
_	Buildings	Equipment		Buildings	Equipment	
De	velopment	Vehicles etc	Total	Development		Total
	£'000	£'000	£'000	£'000	£'000	£'000
Cost or valuation						
At 1 January 2004	102,679	66,472	169,151	9,134	1,090	10,224
Exchange differences	(8,751)	(2,833)	(11,584)	(50)	(61)	(111)
Additions at cost	4,245	8,835	13,080	17	140	157
Disposal of branch	(2,058)	(213)	(2,271)	(2,058)	(213)	(2,271)
Disposals	(1,038)	(2,292	(3,330)		(53)	(53)
Transferred to subsidiary	,	, ,			` ,	` ,
undertaking	-	-	_	(6,724)	(70)	(6,794)
3				()	(* - /	(,,
At 31 December 2004	95,077	69,969	165,046	319	833	1,152
	00,011	00,000	,.	• • •	•	.,
						
Depreciation						
At 1 January 2004	23,244	43,339	66,583	673	586	1,259
Exchange differences	(2,475)	(1,592)	(4,067)	(5)		(41)
Provided	2,017	3,240	5,257	128	141	269
Disposal of branch	(194)	(184)	(378)	(194)		(378)
•		, ,	• •	(184)	(43)	
Disposals	(109)	(1,792)	(1,901)	•	(43)	(43)
Transferred to subsidiary				/EE0\	(0)	(EEO)
undertaking	-	-	-	(550)	(8)	(558)
At 31 December 2004	22,483	43,011	65,494	 52	456	508
	,	70,0	55, 15			
Net value at 31 December 200	72,594	26,958	99,552	267	377	644
1101 14140 41 01 000111001 200	1 12,001	20,000	00,002		0	
at 1 January 2004	79,435	23,133	102,568	8,461	504	8,965
at I balladly 200 i	10,100	20,100	102,000	0, 10	001	0,000
				* *************************************		
At 31 December 2004						
Land Buildings Development co	omorise:	G	ROUP		COMPANY	
Land Ballanige Bevelopment of	Cost or	•	11001	Cost or	OOM ART	
,		Depreciation	Net		Depreciation	Net
	£'000	£'000	£'000	£'000	£'000	£'000
Freehold - Cost	9,403	1,253	8,150	156	31	125
- Valuation 199		1,804	3,928	130	-	120
	-			-	•	
- Valuation 199	•	168 16.350	4,663	~ 05	7	70
Long leasehold - Cost	50,568	16,359	34,209	85 70		78 64
- Valuation 199		14	65 40 535	78	14	64
- Valuation 199		2,711	19,535	•	•	-
Short leasehold - Cost	2,218	174	2,044	~	-	-
	OF 077	00.400	70 504	240		267
	95,077	22,483	72,594	319	52	267
					-	



10. TANGIBLE FIXED ASSETS (CONTINUED)

Tangible fixed assets at valuation are included at an open market value. In line with the transitional provisions of FRS15, the Group elected to freeze the valuation of tangible fixed assets as at 31 December 1999.

The net book value of Group land buildings development includes an amount of £1,548,000 (2003 - £2,048,000) in respect of assets held under finance leases.

Included in freehold and long leasehold land buildings development is £6,179,000 (2003 - £8,230,000) of land on which no depreciation is charged.

Capital work in progress amounts included in long leasehold land buildings development of £1,985,000 and machinery equipment and vehicles of £2,756,000 have not been depreciated.

If the land and buildings at valuation had not been revalued, they would have been included at the following amounts:

		GRO	UP		COMPANY	IPANY		
	Cost	Depreciation	Net	Cost De	preciation	Net		
	£'000	£'000	£'000	£'000	£'000	£'000		
At 31 December 2004								
Freehold	7,878	2,481	5,397	-	-	-		
Long leasehold	6,031	768	5,263	34	8	26		
	13,909	3,249	10,660	34	8	26		
At 1 January 2004						<u> </u>		
Freehold	8,222	2,541	5,681	48	21	27		
Long leasehold	6,855	•	6,067	231	180	51		
	15,077	3,329	11,748	279	201			

11. FIXED ASSET INVESTMENTS COMPANY

	Subsidiary Undertakings £'000
Cost At 1 January and 31 December 2004	18,513
Provisions At 1 January and 31 December 2004	1,180
Net book value at 1 January and 31 December 20	04 17,333

Details of principal subsidiary undertakings are shown in note 26.



11. FIXED ASSET INVESTMENTS (CONTINUED) COMPANY

The non-tea operations of the Bangladesh branch of James Finlay Limited were disposed of in 2004. The analysis of the disposal is as follows:

	£'000		£'000
Net assets disposed of:		Satisfied by:	
Tangible fixed assets	1,893	Net sale proceeds *	5,225
Stocks	1	Profit on sale	(2,937)
Debtors	461		
Cash at bank and on hand *	1,287		
Corporate tax	(166)		
Creditors	(1,133)		
Provision	(55)		
	2,288		2,288

Net cash inflow from sale of operations £3,938,000.

The effect on the Group's cash flows of the operations disposed of during the year were immaterial.

12. STOCKS	GRO	COMPANY		
	2004 £'000	2003 £'000	2004 £'000	2003 £'000
Raw materials Finished goods	3,507 32,086	3,502 30,758	-	896 61
Fillished goods	32,000	00,730	_	Ų i
	35,593	34,260	-	957
13. DEBTORS	GR	OUP	Co	MPANY
	2004	2003	2004	2003
	£'000	£'000	£'000	£'000
Amounts falling due within one year:	45 704	47.054	000	000
Trade debtors	15,701	17,351	266	362
Amounts owed by subsidiary undertakings			66,728	71,142
Corporate tax	2,286	2,104	1,323	239
Other debtors	5,670	4,845	698	840
Pension prepayment	2,699	-	2,699	-
Prepayments and accrued income	749	1,313	11	17
	27,105	25,613	71,725	72,600
Amounts falling due after more than one year:				
Other debtors	185	266	14	71
Deferred taxation (note 18)	3,051	2,568	1,314	2,099
	3,236	2,834	1,328	2,170



14.	CURRENT ASSET INVESTMENTS	G	ROUP	Co	MPANY
		2004	2003	2004	2003
		£'000	£'000	£'000	£'000
Inves	tments listed on a recognised stock exchange	e 25	75	-	-
Unlist	ted investments	148	133	27	27
	-	173	208	27	27
Marke	et value of listed investments	546	734	-	-
15.	LOANS AND OVERDRAFTS FALLING DUE WITH	IN ONE YEA			
GROU				Con	PANY
		2004	2003	2004	2003
		£'000	£'000	£'000	£'000
	red bank borrowings	4 970	4,160		
	red over tangible fixed assets and stocks)	4,870	•	-	2 020
	cured bank borrowings	3,273 870	2,261 4,304	-	3,030
Curre	nt instalments due on loans (note 16)	070	4,304	•	-
		9,013	10,725	-	3,030
16.	LOANS FALLING DUE AFTER MORE THAN ONE	YEAR		GRC	
				2004	2003
_				£'000	£'000
•	yable by instalments of which one at least is lyment after 5 years:	due for			
	red bank borrowings (secured over tangible fi yable within 5 years:	xed assets)	2,938	4,014
	red bank borrowings (secured over tangible fi	xed assets)	-	2,865
	cured bank borrowings		•	4,712	-
	unsecured borrowings			-	1,780
				7,650	8,659
Amou	ınts due within one year (included in current l	iabilities)		870	4,304
				6,780	4,355
Norm	al commercial rates of interest apply to loans	in each co	untry as appro	opriate.	
The	bove borrowings are repayable as follows:				
	re than one year, but no more than two			2,497	980
	re than two years, but no more than five			2,635	1,256
	re than five years			1,648	2,119
				6,780	4,355



17. OTHER CREDITORS AND FINANCE LEASES	GR	OUP	Co	MPANY
	2004	2003	2004	2003
	£'000	£'000	£'000	£'000
Amounts falling due within one year:	2000	2000	2000	2000
Obligations under finance leases	54	78	_	_
Trade creditors	10,737	10,008	849	1,247
	10,737	10,000		•
Amounts owed to subsidiary undertakings		0.704	16,260	23,878
Corporate tax	3,383	2,731	-	358
Other taxation and social security payable	197	189	120	122
Other creditors	7,552	6,574	1,808	2,501
Accruals	3,553	4,330	332	313
	25,476	23,910	19,369	28,419
				
The maturity of finance leases is as follows:				
	2004	2003		
	£'000	£'000		
Amounts payable:				
Within one year	119	101		
In two to five years	47	199		
Greater than five years	2,688	3,048		
	2,854	3,348		
Less: finance charges allocated to future periods	•	1,680		
Less. Illiance charges anocated to future periods	1,400	1,000		
	1,449	1,668		
Finance leases are analysed as follows:				
Current obligations	54	78		
Non-current obligations	1,395	1,590		
	1,449	1,668		



18. (a)	Provision for Liability Deferred taxation	ISION FOR LIABILITIES AND CHARGES red taxation			GROUP			COMPANY		
	At 1 January Exchange adjustment Profit and loss accour		te		£'0 2,4 (3 1,7	004 000 142 391) 775 578)	2003 £'000 149 (249) 2,220 1,085 65 (828)	2004 £'000 (2,099) 2 784 (1) -	2003 £'000 (2,065) - 121 673 - (828)	
	At 31 December			-	2,2	248	2,442	(1,314)	(2,099)	
	Excess of tangible fixe tax value Losses Other revenue timing Advance corporation t	differences	sponding	-	6,5 (3,4 (8	- 144) 328) 	6,473 (275) (2,928) (828) 2,442	6 (492) (828) (1,314)	290 - (1,561) (828) (2,099)	
	Deferred tax debtor (n Provision for liabilities			_	(3,0 5,2		(2,568) 5,010	(1,314)	(2,099)	
				-	2,2		2,442	(1,314)	(2,099)	
(b)	Other	Retirement benefits	GROUP Terminal benefits	Ex gra		Total	Terminal benefits	COMPANY Ex gratia payments	Total	
Exchai Dispos	nuary 2004 nge adjustment al of branch during year	£'000 2,487 (344) - 266 (347)	£'000 3,162 (286) (55) 765 (527)	7,7 1,6	000 719 - - 506 584)	£'000 13,368 (630) (55) 2,429 (1,350)	£'000 437 (44) (55) 32 (241)	£'000 5,404 - - 3,713 (476)	£'000 5,841 (44) (55) 3,745 (717)	
At 31 E	December 2004	2,062	3,059	8,6	<u>541</u>	13,762	129	8,641	8,770	

Retirement benefits

The provision in Sri Lanka represents ex-gratia retirement gratuities for the estate's labour force. The basis for the provision is as noted in the accounting policies under "other retirement benefits". The principal assumptions made by the actuaries were that the applicable rate of interest was 10% and the rate of salary increase was 7.5%.

Terminal benefits

The provision in Kenya for the estate labour force is based on 21 days pay, at the current rate, for every year they have worked for the Company, providing they have worked for ten years, including an accrual for employees with less than ten years service and is payable on termination of employment. The provision for Kenyan management staff is based on one months basic pay for each completed year of service.

In Bangladesh, the provision is 1.5 months basic salary for executive staff who attained 50 years of age and 1 month's basic salary and allowances for clerical staff who completed 10 years of service with the Company and is payable on termination of employment.

Ex gratia payments

Full provision is made for all ex gratia payments on an actuarial basis. The principal assumptions made are a discount rate of 5.3% (2003 – 5.4%) and a rate of payments increase of 2.6% (2003 – 2.6%).



19. SHARE CAPITAL	2004	2003
Authorised	£'000	£'000
Equity share capital		
124,824,440 Ordinary Shares of 25p	31,206	31,206
	2004 £'000	2003 £'000
Called up share capital Allotted, issued and fully paid		
Equity share capital		
106,445,964 Ordinary Shares of 25p	26,611 	26,611
20. RESERVES	Chaup	COMPANY
	GROUP 2004	COMPANY 2004
	£'000	£'000
Share premium account At 1 January and 31 December	5,803	5,803
•		
Revaluation reserve At 1 January	44,809	1,882
Transferred to profit and loss account on realisation	(1,643)	(1,643
At 31 December	43,166	239
Other reserves	<u> </u>	(0.004
At 1 January Exchange differences	(53,813) (7,585)	(3,291 (577
Transferred from profit and loss account on realisation	185	953
At 31 December	(61,213)	(2,915
Profit and loss account		<u></u>
At 1 January	95,539	36,431
Transferred from other reserves on realisation Retained profit for the year	1,458 14,495	690 8,012
·		
At 31 December	111,492	45,133
Total reserves at 31 December	99,248	48,260
Total reserves at 1 January	92,338	40,825
Distributable reserves	111,492	45,133
Undistributable reserves	(12,244) —————	3,127
	99,248	48,260

Included in other reserves of the Group for 2004 and 2003 are negative goodwill of £4,361,000 and positive goodwill of £1,929,000. The remittance of funds from Africa and Asia is subject to exchange control regulations.



21. CONSOLIDATED CASH FLOW STATEMENT		
(a)	2004 £'000	2003 £'000
Cash inflow from operating activities	~~~	
- funds generated from operations	40.044	0.470
Operating profit Net impairment loss	16,611 -	8,472 5,292
Depreciation on tangible fixed assets	5,257	5,530
Net gain on disposal of tangible fixed assets	(650)	[′] (1)
Amortisation of goodwill	56	100
Exchange differences	14	111
	21,288	19,504
- increase in working capital		
(Increase)/decrease in stocks	(1,334)	1,037
Increase in debtors	(1,400)	(1,643)
Increase/(decrease) in creditors	2,223	(1,961)
Increase in provisions	449	146
Exchange differences	(952)	(1,592)
	(1,014)	(4,013)
Net cash inflow from operating activities	20,274	15,491
Returns on investments and servicing of finance		
Interest received	722	530
Dividends received	124	124
Interest paid	(1,728)	(1,669)
Dividends paid - minorities	(79)	(25)
Net cash outflow from returns on investments and servicing of finance	(961)	(1,040)
Taxation		
UK Corporation tax recovered/(paid)	497	(562)
Overseas tax paid	(3,663)	(2,725)
Tax paid	(3,166)	(3,287)
Capital expenditure and financial investment		
Purchase of tangible fixed assets	(13,080)	(10,311)
Purchase of unlisted current asset investments	(31)	(2)
Sale of tangible fixed assets	1,791	103
Net cash outflow from capital expenditure and financial investment	(11,320)	(10,210)



21. CONSOLIDATED CASH FLOW STATEM (a)	MENT (CONTINUED)		2004 £'000	2003 £'000
Acquisitions and disposals				
Sale of businesses			3,938	_
Purchase of minority interest in subsidiary u	undertaking		-	(1,425)
Net cash inflow/(outflow) from disposals an	d acquisitions		3,938	(1,425)
, , , ,	•			
Management of liquid resources			40	26
Sale of listed current asset investments Short term deposits placed			40 (7,669)	36 (4,316)
Short term deposits placed			(1,000)	(4,010)
Net cash outflow from management of liquid	d resources		(7,629)	(4,280)
Financing				
Loans advanced			4,712	1,599
Loans repaid			(5,138)	(1,743)
Finance leases advanced/(repaid)			12	(76)
Net cash outflow from financing			(414)	(220)
(b) Analysis of net funds/(debt)				
	0004	Ozah Flaur	Exchange	2002
	2004	Cash Flow	Differences £'000	2003 £'000
	£'000	£,000	£ 000	£ 000
Cash at bank and on hand	10,819	3,005	(705)	8,519
Bank overdrafts	(6,604)	(2,283)	257	(4,578)
	4,215	722	(448)	3,941
Liquid resources	12,382	7,629	(570)	5,323
Loans due within one year	(2,409)	3,335	403	(6,147)
Loans due outwith one year	(6,780)	(2,909)	484	(4,355)
Finance leases	(1,449)	(12)	231	(1,668)
	5,959	8,765	100	(2,906)
				
			Exchange	
	2003	Cash Flow	Differences	2002
	£'000	£'000	£'000	£'000
Cash at bank and on hand	8,519	(3,323)	(721)	12,563
Bank overdrafts	(4,578)	(1,684)	348	(3,278)
	3,941	(4,971)	(373)	9,285
Liquid resources	5,323	4,280	(126)	1,169
Loans due within one year	(6,147)	(4,159)	246	(2,234)
Loans due outwith one year	(4,355)	4,303	1,076	(9,734)
Finance leases	(1,668)	76	211	(1,955)
	(2,906)	(471)	1,034	(3,469)
				



22. **CONTINGENT LIABILITIES AND GUARANTEES GROUP** COMPANY 2004 2004 2003 2003 £'000 £'000 £'000 £'000 Bank guarantees and bills discounted 88 377 572 Uncalled liability on investments 4,300 4.300 88 4.677 4.872

Included in contingent liabilities and guarantees of the Company is £4,677,000 (2003 - £4,784,000) in respect of subsidiary undertakings.

In 2003 James Finlay & Company (Colombo) Limited sold its interest in Hapugastenne Plantations Limited and Udapussellawa Plantations Limited to James Finlay Limited. This transaction is currently being challenged by a minority shareholder of James Finlay & Company (Colombo) Limited who is asking the Sri Lankan court to reverse the transaction. If he were to succeed – which the Directors consider to be unlikely – the impact on the James Finlay Limited consolidated financial statements would not be significant as the balance sheets and results of both subsidiary companies are already included in the Group results.

23. FINANCIAL COMMITMENTS

(a) Capital Commitments

Amounts contracted for but not provided in the accounts amount to £1,019,000 for the Group and £Nil for the Company (2003 - £684,000 and £ Nil).

(b) Operating Lease Commitmen	nts
-------------------------------	-----

(b) Operating Lease Communicates				
	GROUP		COMPANY	
	2004	2003	2004	2003
	£'000	£'000	£'000	£'000
Operating leases - land and buildings				
Annual commitment under contracts expiring:				
Within one year	-	76	-	76
Between one and five years	55	72	•	_
Over five years	208	208	145	145
	263	356	145	221

24. Pensions

The Group operates a number of pension schemes throughout the world.

In the UK the main scheme is of the defined benefit type, the assets being held in a separate trustee administered fund. The cost of funding this scheme is determined following advice from independent actuaries.

The fund was last actuarially valued as at 31 December 2003 using the projected unit method. At that date the market value of the assets was £32.5 million and their actuarial value was sufficient to cover 79.0% of the benefits that had accrued to members. As a result, the normal contribution rate payable in respect of the Scheme is 21.7% for contributing members and 26.7% for non-contributing members which are the rates required to spread the cost of providing pensions over the expected working lives of the relevant employees. The pension cost also includes £880,000 in respect of the spreading of the actuarial deficit of £8.8 million as at 31 December 2003 on a straight line basis over a period of 10 years.

The principal assumptions made by the actuaries were that the annual rate of interest earned by the schemes' assets exceeded the annual rate of salary inflation and pension increases by 1.1% and 3.1% respectively.

The pension cost charged in the consolidated profit and loss account was £2,137,000 (2003 - £1,659,000). Within the charge was £829,000 (2003 - £890,000) which related to overseas schemes. This charge excludes the provision for retirement benefits detailed in note 18.

In December 2004 the Company paid an additional contribution to the pension scheme of £3 million in order to reduce the ongoing deficit. It is the Company's intention to make further such contributions in the coming years in order to eliminate the pension scheme deficit.



24. PENSIONS (CONTINUED)

FRS 17 Retirement Benefits

The valuation used for the FRS17 disclosures for the main UK scheme has been based on the most recent actuarial valuation at 31 December 2003 and updated by Hymans Robertson to take account of the requirements of FRS17 in order to assess the liabilities of the scheme at 31 December.

2003

2002

The financial assumptions used to calculate scheme liabilities under FRS17 are:

2004

5.5% 4.2% 2.2% 2.2%
2.2%
2.2%
2,2 /0
d value
1.12.02
£'000
18,891
4,723
5,608
295
29,517
36.024
30,024
(6,507)
1,952
(4,555)
1

An analysis of the defined benefit cost for the year ended 31 December 2004 is as follows:-

Current service cost Past service cost	2004 £'000 850	2003 £'000 470
Total operating charge	850	470
Expected return on pension fund assets Interest on pension fund liabilities	2,213 (2,206)	1,816 (1,936)
Net return	7	(120)
Net profit and loss charge	843	590
Analysis of amount recognised in statement of total recognised gains and losses:-		
Actual return less expected return on pension assets Experience gains and losses arising on the liabilities Changes in assumptions underlying the present value	1,065 (27)	2,334 765
of the scheme liabilities	(565)	(5,814)
Actuarial gain/(loss) recognised in statement of total recognised gains and losses	473	(2,715)



24.	PENSIONS (CONTINUED)			
	•	2004	2003	
Move	ment in deficit during the year:-	£,000	£,000	
Defici	t at beginning of year	(8,893)	(6,507)	
	nt service cost	(850)	(470)	
-	oyer contributions	4,379	935	
	outgoings (eg expenses, etc)		(16)	
Net re		7	(120)	
Actual	rial gain/(loss)	473	(2,715)	
Deficit	at end of year	(4,884)	(8,893)	
Histor	y of experience gains and losses:-			
		2004	2003	2002
		£'000	£'000	£'000
	ence between the expected and actual return on assets	(1,065)	(2,334)	5,964
	of assets ntage of assets	38,257 (2.8%)	32,470 (7.2%)	29,517 20.2%
1 6106	ntage of assets	(2.070)	(1.270)	20.270
Exper	ience (losses)/gains on liabilities	(27)	765	-
	nt value of liabilities	43,141	41,363	36,024
Perce	ntage of the present value of liabilities	(0.1%)	1.8%	0.0%
	ial gains/(losses) recognised in statement	470	(0.745)	/E 00 A
	l recognised gains and losses nt value of liabilities	473 43,141	(2,715) 41,363	(5,964) 36,024
-	ntage of the present value of liabilities	1.1%	(6.6%)	(17.0%)
Recor	ciliations of net assets and reserves under FRS17			
		31.12.04	31.12.03	
		£'000	£'000	
	sets excluding pension liability	128,335	121,580	
	24 pension prepayment	(2,699)	-	
	d deferred tax balance on liability – UK scheme	810 (3,419)	(6,225)	
Net as	sets including pension liability	123,027	115,355	
				
Profit a	and loss reserve excluding pension liability	111,492	95,539	
SSAP	24 pension prepayment	(2,699)	-	
	d deferred tax balance	810 (2.410)	- (6.00E)	
rensio	on liability – UK scheme	(3,419)	(6,225)	
Profit a	and loss reserve including pension liability	106,184	89,314	
				

Information in relation to the FRS17 valuation of overseas schemes has not been obtained due to the immateriality of the surpluses or deficits to the financial position of the Group.

25. PARENT COMPANY

The Company's parent company is Finlay Group Limited which is registered in England. The Company's ultimate parent company is John Swire & Sons Limited which is registered in England.

The accounts of the Company are consolidated within the Group accounts of John Swire & Sons Limited.



26. PRINCIPAL SUBSIDIARY UNDERTAKINGS

At 31 December 2004

The percentage holding refers to the proportion of voting rights and shares held

	Country of Incorporation or Registration	Type of Holding	Percentage Holding
Tea			
James Finlay (Kenya) Limited	Scotland	Ordinary	100.0 *
Baraoora (Sylhet) Tea Co. Limited	England	Ordinary	100.0 *
The Consolidated Tea and Lands Co.	Scotland	Ordinary	100.0 *
(Bangladesh) Limited			
Hapugastenne Plantations Limited	Sri Lanka	Ordinary	91.8
Udapussellawa Plantations Limited	Sri Lanka	Ordinary	91.5
James Finlay (Uganda) Limited	Uganda	Ordinary	100.0
Finlay Tea Solutions UK Limited	England	Ordinary	100.0 *
Finlay Tea Solutions US Inc.	USA	Ordinary	100.0
Other			
Finlay Industries Inc.	USA	Ordinary	100.0
Finlay Beverages Limited	England	Ordinary	100.0 *
James Finlay & Co (Colombo) Limited	Sri Lanka	Ordinary	77.2
			

^{*} Held directly by James Finlay Limited

