Registered number: SC005773

ST. MIRREN FOOTBALL CLUB LTD. (THE)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022



COMPANY INFORMATION

Directors A Wardrop

G Scott
J Gillespie
M MacMillan
J Needham
A White

Company secretary C Stewart

Registered number SC005773

Registered office The SMISA Stadium

Greenhill Road Paisley Renfrewshire PA3 1RU

Independent auditor French Duncan LLP

Chartered Accountants & Statutory Auditor

133 Finnieston Street

Glasgow G3 8HB

Bankers Clydesdale Bank

1 Causeyside Street

Paisley PA1 1UW

Solicitors Digby Brown LLP

2 West Regent Street

Glasgow G2 1RW

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STRATEGIC REPORT FOR THE YEAR ENDED 31 MAY 2022

Chairman's Report

The year under review proved extremely challenging for all football clubs. As a result of the impacts of COVID extending longer than anticipated, and a number of increased and exceptional costs, we sustained a loss of £1,598,506.

COVID restricted the return of fans at the start of the season and this depressed gate receipts and commercial income. Costs were also hit by the cessation of the furlough scheme, increased costs in restarting operations and compliance with the rules designed to minimise the risks of COVID infection.

On the field we initially maintained the playing budget in line with the previous season but the signing of two players in the August Transfer Window and player bonuses took playing costs higher. A significant transfer deal collapsed on Deadline Day meaning that the increased playing costs could not be matched by the anticipated transfer income.

As a result of the Manager's move to Aberdeen during the season we recruited an excellent replacement in the shape of Stephen Robinson. The timing wasn't ideal but we believe the player recruitment in the summer and early season form demonstrates why we selected Stephen for the role.

Off the field there was a significant increase in the planned costs for the renovations at our Ralston Training Ground. This was largely caused by changes to the size and specifications of the new building. The costs of running our Academy also increased beyond budget during the year. Steps have been taken to minimise the risk of any spend beyond budget in future.

Significant actions have been taken to address the weaknesses highlighted by these results. Directors each have specific areas of responsibility aimed at supporting the small but dedicated team at the Club. Pricing has been increased to better reflect costs and all supplier contracts have been reviewed. We have recruited an excellent Chief Operating Officer who we believe will deliver major operational improvements and efficiencies. Changes to staffing and processes across the Club have been implemented and a major focus on reducing costs and increasing income is in place.

In summary, the financial results are extremely disappointing as a result of a number of factors and we estimate that the items described above contributed to costs or lost income of c. £1.5m. However a number of these items were exceptional and will not recur. Where budgets were exceeded we have taken steps to minimise the risk of any repetition through enhanced controls and reporting.

However we are pleased to report that during the current financial year, the actions taken to reduce costs and increase income have significantly reduced the ongoing losses. Our agreed strategy is that we will operate on a breakeven basis from the 23/24 financial year onwards.

Finally, on behalf of the Board, I thank every one of you for your ongoing support throughout what has proven to be one of the most challenging periods in the history of our Club.

Principal risks and uncertainties

The principal risks and uncertainties associated with running a professional football club are set out below.

The directors consider that the principal risks are the transfer market and player's wages, attendance levels at home games and revenues from broadcasting contracts. All of these are influenced significantly by factors beyond the control of the company. A significant decrease in attendances or in revenues from broadcasting could have a detrimental impact on financial performance.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

Key performance indicators

The directors monitor performance against the following key performance indicators:

- Football success:
- Match attendance statistics;
- Sales and cost performance per division;
- Wages costs;
- Profit and cash generation;
- Development of young players through our academy system; and
- Maintenance and investment in the stadium and academy infrastructure.

This report was approved by the board and signed on its behalf.

J Needham

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Director

Date: 11 January 2023

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MAY 2022

The directors present their report and the financial statements for the year ended 31 May 2022.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activity

The principal activity of the company in the year under review was that of a football club with related and ancillary activities.

Results and dividends

The loss for the year, after taxation, amounted to £1,598,506 (2021 - profit £449,393).

No dividend was paid during the year (2021 - £Nil).

Directors

The directors who served during the year were:

A Wardrop

G Scott

J Gillespie

M MacMillan

J Needham

A White (appointed 14/12/2021)

C Stewart (resigned 23/11/2021)

D Riley (resigned 07/01/2022)

A Fitzpatrick (resigned 31/03/2022)

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

Future developments

The directors' future plans are to operate the company on a cash neutral basis before depreciation. Budgets are set so that expenditure does not exceed income. The target of future plans is to maintain our position in the Premiership division of the Scottish Professional Football League, progress to the later stages of cup competitions and to continue to develop young players through our academy system.

Directors' insurance

St. Mirren Football Club Ltd. (The) maintains directors' liability insurance and has granted the directors of the company an indemnity, which is a qualifying third party indemnity provision for the purpose of the Companies Act 2006.

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the company's auditor is aware of that information.

Post balance sheet events

There have been no significant events affecting the company since the year end.

Auditor

During the year French Duncan LLP were appointed as auditor. Under section 487(2) of the Companies Act 2006 French Duncan LLP are deemed to have been reappointed as auditor.

This report was approved by the board and signed on its behalf.

-DocuSigned by:

J Needham

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J Needham

Director

Date: 11 January 2023

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. MIRREN FOOTBALL CLUB LTD. (THE)

Opinion

We have audited the financial statements of St. Mirren Football Club Ltd. (The) (the 'company') for the year ended 31 May 2022, which comprise the Statement of comprehensive income, the Statement of financial position, the Statement of cash flows, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2022 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. MIRREN FOOTBALL CLUB LTD. (THE) (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. MIRREN FOOTBALL CLUB LTD. (THE) (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The extent to which the audit was considered capable of detecting irregularities including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. MIRREN FOOTBALL CLUB LTD. (THE) (CONTINUED)

Auditor's responsibilities for the audit of the financial statements (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed high level analytical procedures to identify any unusual or unexpected relationships;
- · tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- · agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed the laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspections of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

French Duncan UP

Stephen G Hughes (Senior statutory auditor)

for and on behalf of French Duncan LLP

Chartered Accountants & Statutory Auditor 133 Finnieston Street Glasgow G3 8HB

Date: 11 January 2023

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MAY 2022

	Note	2022 £	2021 £
Turnover	4	4,255,888	4,036,167
Operating expenses		(6,301,597)	(4,875,957)
Other operating income	5	31,582	976,327
Operating (loss)/profit	6	(2,014,127)	136,537
Profit on disposal of player and manager registrations		435,729	285,333
Interest receivable and similar income	10	. •	18,968
Interest payable and similar expenses	11	(46,853)	(24,178)
Change in fair value of investments		26,745	32,733
(Loss)/profit before tax		(1,598,506)	449,393
(Loss)/profit for the financial year		(1,598,506)	449,393

There was no other comprehensive income for 2022 (2021:£NIL).

ST. MIRREN FOOTBALL CLUB LTD. (THE) REGISTERED NUMBER: SC005773

STATEMENT OF FINANCIAL POSITION AS AT 31 MAY 2022

	Note		2022 £		2021 £
Fixed assets	Note		L		L
Intangible assets	13		4,250		-
Tangible assets	14		8,833,559		8,760,740
			8,837,809		8,760,740
Current assets					
Stocks	15	-		2,668	
Debtors: amounts falling due within one year	16	688,680		. 389,747	
Current asset investments	17	294,478		267,733	
Cash at bank and in hand	18	972,315		2,716,671	
		1,955,473	•	3,376,819	
Creditors: amounts falling due within one year	19	(1,025,963)		(721,797)	
Net current assets			929,510		2,655,022
Total assets less current liabilities			9,767,319		11,415,762
Creditors: amounts falling due after more than one year	20		(1,083,494)		(1,121,181)
Deferred grants	24		(75,940)		(88, 190)
Net assets			8,607,885		10,206,391
Capital and reserves					_
Called up share capital	25		95,250		95,250
Share premium account	26		1,103,859		1,103,859
Profit and loss account	26		7,408,776		9,007,282
			8,607,885		10,206,391

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

DocuSigned by:

J Necdbarn

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J Needham Director

Date: 11 January 2023

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MAY 2022

	•			
	Share capital £	Share premium account £	Profit and loss account £	Total equity £
At 1 June 2020	95,250	1,103,859	8,557,889	9,756,998
Profit for the year	-	-	449,393	449,393
At 1 June 2021	95,250	1,103,859	9,007,282	10,206,391
Loss for the year	-	-	(1,598,506)	(1,598,506)
At 31 May 2022	95,250	1,103,859	7,408,776	8,607,885
	=======================================			

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MAY 2022

	2022 £	
Cash flows from operating activities		_
(Loss)/profit for the financial year	(1,598,506	449,393
Adjustments for:		
Amortisation of intangible assets	8,501	-
Depreciation of tangible assets	323,357	285,111
Profit on disposal of tangible assets	(2,203) -
Finance costs	46,853	24,178
Investment income	-	(18,968)
Decrease in stocks	2,668	577
(Increase) in debtors	(298,933) (67,111)
Increase/(decrease) in creditors	226,548	(1,050,163)
(Decrease) in deferred grants	(12,250) (20,700)
Proceeds on sale of players	(435,729) (285,333)
Change in fair value of investments	(26,745) (32,733)
Net cash (used in) operating activities	(1,766,439	(715,749)
Cash flows from investing activities		
Purchase of intangible fixed assets	(12,751)
Purchase of tangible fixed assets	(401,139	(43,688)
Proceeds on disposal of intangibles	435,729	285,333
Interest received	•	18,968
Net cash generated from investing activities	21,839	260,613

STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

	·	
	2022 £	2021 £
Cash flows from financing activities		
Repayment of borrowings	(10,620)	-
Proceeds from borrowings	-	1,764,000
Repayment of/new finance leases	12,379	(5,781)
Finance costs	(1,515)	(24, 178)
Net cash generated from financing activities	244	1,734,041
Net (decrease)/increase in cash and cash equivalents	(1,744,356)	1,278,905
Cash and cash equivalents at beginning of year	2,716,671	1,437,766
Cash and cash equivalents at the end of year	972,315	2,716,671
Cash and cash equivalents at the end of year comprise:	<u></u>	
Cash at bank and in hand	972,315	2,716,671

ANALYSIS OF NET DEBT FOR THE YEAR ENDED 31 MAY 2022

	At 1 June 2021 £	Cash flows £	New finance leases £	Other non- cash changes £	At 31 May 2022 £
Cash at bank and in hand	2,716,671	(1,744,356)	-	-	972,315
Debt due after 1 year	(1,119,418)	10,620	-	38,651	(1,070,147)
Debt due within 1 year	-	-	-	(76,770)	(76,770)
Finance leases	(13,504)	7,606	(19,985)	7,166	(18,717)
Liquid investments	267,733	-	•	26,745	294,478
	1,851,482	(1,726,130)	(19,985)	(4,208)	101,159

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

1. General information

The company is a private company limited by shares and is incorporated in Scotland. The registered office is The SMISA Stadium, Greenhill Road, Paisley, PA3 1RU and the company registered number is SC005773.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The company's functional and presentational currency is GBP.

Cost of sales and administrative expenses within the Statement of comprehensive income in the prior year have been reallocated in full to operating expenses. The directors consider this provides a more appropriate guide to performance and aligns the statutory financial statements with internal management accounts and performance indicators.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Going concern

The current liquidity of the company is continuously monitored by the Board and is updated to reflect any new assumptions. The Board consider football performance, fan attendance together with income from all sources, player salaries, and operating costs to be the key assumptions when forecasting.

The Board are confident that existing resources and forecast revenues will provide sufficient headroom for the company to meet their forecasted cash requirements. As the forecast projections are monitored and updated constantly, the Board have considered any potential impact should any key assumptions not materialise and how this would affect their cash requirements.

At the time of approving the financial statements, the Board have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the Board continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

2. Accounting policies (continued)

2.3 Revenue

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Gate and other match day revenues are recognised over the period of the football season as games are played. Prize money in respect of cup competitions is recognised when earned. Sponsorship and similar commercial income is recognised over the duration of the respective contracts. The fixed element of broadcasting revenue is recognised over the duration of the football season. Fees for live coverage or highlights are recognised when earned.

Profit on disposal of player registrations are recognised when it is probable that the income will be received and when the amount of income receivable can be measured reliably.

2.4 Operating leases: the company as lessee

Rentals paid under operating leases are charged to the Statement of comprehensive income on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.5 Leased assets: the company as lessee

Assets obtained under hire purchase contracts are capitalised as tangible fixed assets. Assets acquired by hire purchase are depreciated over their useful lives. Hire purchase contracts are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of comprehensive income so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

2.6 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of comprehensive income in the same period as the related expenditure.

2.7 Interest income

Interest income is recognised in the Statement of comprehensive income using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

2. Accounting policies (continued)

2.8 Finance costs

Finance costs are charged to the Statement of comprehensive income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.9 Borrowing costs

All borrowing costs are recognised in the Statement of comprehensive income in the year in which they are incurred.

2.10 Pensions

Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in the Statement of comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of financial position. The assets of the plan are held separately from the company in independently administered funds.

2.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2.12 Intangible assets

Fees and other costs payable on the transfer of players' registrations are capitalised and amortised over the period of the respective players' contracts. Signing-on fees are expensed to the Statement of comprehensive income in the accounting period in which they are payable. Compensation payments made to other clubs for football management staff are amortised over the period of the relevant contract. Fees receivable from other football clubs on the transfer of players' registrations are dealt with through the Statement of comprehensive income in the accounting period in which the transfer takes place.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

2. Accounting policies (continued)

2.13 Tangible fixed assets

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method or reducing balance method.

Depreciation is provided on the following basis:

Freehold property

- 2% - 10% on cost

Long-term leasehold

- 10% on cost or in accordance with the lease

term

Plant and machinery Motor vehicles - 15% - 20% on cost

Fixtures and fittings

- 25% on reducing balance

Computer equipment

- 10% - 33% on cost

Improvements to property

- 25% on cost - 10% on cost

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of comprehensive income.

2.14 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell.

2.15 Debtors

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

2. Accounting policies (continued)

2.16 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

2.17 Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.18 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties and loans to related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

3. Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the reporting date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from these estimates. The following judgements and estimates have had the most significant effect on amounts recognised in the financial statements.

Depreciation of tangible fixed assets

The estimates and assumptions made to determine asset lives require judgements to be made as regards useful lives and residual values. The useful lives and residual values of the company's financial assets are determined by management at the time the asset is acquired and reviewed annually for appropriateness. The lives are based on historical experience with similar assets and in the current year there have been no changes to useful lives noted.

Net present value of long term loan

The Scottish Ministers interest-free loan, which is due to be repaid by 2042, and the Energy Trust interest-free loan, which is due to be repaid by 2028, are considered to be below market rate. As such, these loans have been discounted to net present value using an interest rate the directors believe to be appropriate for the size and nature of the football club.

4. Turnover

An analysis of turnover by class of business is as follows:

•		2022 £	2021 £
Gate re	ceipts	1,190,143	1,248,168
SFA an	d SPFL contributions received	2,212,629	2,131,960
Comme	ercial income	296,904	178,954
Advertis	sing	322,874	233,921
Youth in	ncome	159,901	172,492
Other in	ncome	73,437	70,672
		4,255,888	4,036,167
All turno	over arose within the United Kingdom.		
5. Other o	pperating income		
		2022 £	2021 £
Grants	received		
	•	14,316	920,856
Sundry	income	17,266	55,471
		31,582	976,327

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

6. Operating (loss)/profit

The operating (loss)/profit is stated after charging/(crediting):

	2022 £	2021 £
Government grants	(14,316)	(920,856)
Other operating lease rentals	16,897	15,995
Depreciation of owned tangible fixed assets	320,183	280,634
Depreciation of tangible fixed assets held under finance leases	3,174	4,477

Included within government grants is the difference between fair value and book value of the Premier Division Support Fund amounting to £Nil (2021 - £729,023)

7. Auditor's remuneration

During the year, the company obtained the following services from the company's auditor:

	2022 £	2021 £
Fees payable to the company's auditor for the audit of the company's financial statements	13,650	14,500

8. **Employees**

Staff costs, including directors' remuneration, were as follows:

	2022 £	2021 £
Wages and salaries	3,538,922	2,857,663
Social security costs	322,203	277,289
Cost of defined contribution scheme	38,271	30,379
	3,899,396	3,165,331

The average monthly number of employees, including the directors, during the year was as follows:

	2022 No.	2021 No.
Players	39	37
Management and administration	75	38
	114	75

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

9.	Directors' remuneration		
		2022 £	2021 £
	Directors' emoluments	65,954	58,989
	Company contributions to defined contribution pension schemes	1,101	1,277
		67,055	60,266
	During the year retirement benefits were accruing to 1 director (2021 contribution pension schemes.	- 1) in respect	of defined
10.	Interest receivable		
		2022 £	2021 £
	Interest on bank deposits	<u> </u>	670
	Other interest income	-	18,298
		-	18,968
11.	Interest payable and similar expenses		
11.	interest payable and similar expenses		
		2022 £	2021 £
	Other interest on financial liabilities	221	459
	Finance costs for interest-free loans measured at fair value through profit or loss	45,338	22,491
	Hire purchase contracts	1,294	1,228
		46,853	24,178

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

12. Taxation

No liability to UK corporation tax arose for the year ended 31 May 2022 nor the year ended 31 May 2021.

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2021 - lower than) the standard rate of corporation tax in the UK of 19% (2021 - 19%). The differences are explained below:

·	2022 £	2021 £
(Loss)/profit on ordinary activities before tax	(1,598,506)	449,393
(Loss)/profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2021 - 19%) Effects of:	(303,716)	85,385
Expenses not deductible for tax purposes	4,151	41,448
Fixed asset differences	33,963	-
Utilisation of tax losses	-	(94,431)
Non-taxable income	. •	(32,402)
Remeasurement of deferred tax for changes in tax rates	(84,366)	-
Movement in deferred tax not recognised	349,968	· • ·
Total tax charge for the year		-

No deferred tax debtor has been included in the financial statements for the trading losses being carried by the company because, in the opinion of the directors, it is not probable that these will be utilised in the near future. At 31 May 2022, the company had tax losses carried forward of £5,937,227 (2021 - £4,400,684).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

13. Intangible assets

		Player registrations £
Cost		
At 1 June 2021		20,000
Additions		12,751
Disposals		(20,000)
At 31 May 2022		12,751
Amortisation		
At 1 June 2021		20,000
Charge for the year		8,501
On disposals		(20,000)
At 31 May 2022		8,501
Net book value	••••	
At 31 May 2022		4,250
At 31 May 2021		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

14. Tangible fixed assets Freehold Long-term Plant and Motor Fixtures and Computer Improvements equipment leasehold machinery vehicles fittings Total property to property Cost or valuation At 1 June 2021 10,719,272 592,941 33,245 15,995 273,635 70,546 11,705,634 134,877 Additions 22,678 11,266 232,318 401,139 Disposals (50,000) (15,995)(65,995) Transfers between classes (41,900)41,900 501,041 12,040,778 At 31 May 2022 10,719,272 55,923 284,901 134,877 344,764 Depreciation At 1 June 2021 2,626,676 175,567 17,777 11,032 71,518 42,324 2,944,894 Charge for the year 219,311 20,546 5,867 30,136 24,886 22,611 323,357 Disposals (50,000)(11,032)(61,032) At 31 May 2022 2,845,987 146,113 23,644 101,654 24,886 64,935 3,207,219 Net book value At 31 May 2022 7,873,285 354,928 32,279 183,247 109,991 279,829 8,833,559 28,222 At 31 May 2021 8,092,596 417;374 4,963 202,117 8,760,740 15,468

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

14. Tangible fixed assets (continued)

Included in cost of land and buildings is freehold land of £475,000 (2021 - £475,000) which is not depreciated.

The net book value of assets held under hire purchase contracts, included above, are as follows:

		2022	2021
		£	£
	Plant and machinery	24,251	7,440
	Motor vehicles	-	4,963
		24,251	12,403
15.	Stocks		
		2022 £	2021 £
	Finished goods and goods for resale	-	2,668
			
16.	Debtors		
		2022 £	2021 £
	Trade debtors	288,321	84,478
	Prepayments and accrued income	400,359	305,269
		688,680	389,747
17.	Current asset investments		
		2022 £	2021 £
	Listed investments	294,478	267,733

The original cost of the listed investments included above is £250,000 (2021 - £250,000).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

18.	Cash and cash equivalents		
		2022 £	2021 £
	Cash at bank and in hand	972,315	2,716,671
40			
19.	Creditors: Amounts falling due within one year	•	
		2022 £	2021 £
	Other loans	76,770	-
	Trade creditors	217,052	205,061
	Other taxation and social security	271,310	260,712
	Net obligations under hire purchase contracts	5,370	11,741
	Other creditors	107,000	23,594
	Accruals and deferred income	348,461	220,689
		1,025,963	721,797
20.	Creditors: Amounts falling due after more than one year	filography (1903)	Salaha da Salah
		2022 £	2021 £
	Other loans	1,070,147	1,119,418
	Net obligations under hire purchase contracts	13,347	1,763
		1,083,494	1,121,181

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

21. Loans

Analysis of the maturity of loans is given below:

2022 £	2021 £
76,770	10,620
98,820	76,770
296,460	296,460
1,353,900	1,452,720
1,825,950	1,836,570
	£ 76,770 98,820 296,460 1,353,900

The above reflects the actual cash repayments due under the terms of the loans. The amounts within creditors reflect the discount value of payments and unwinding of effective interest.

22. Hire purchase contracts

Minimum lease payments under hire purchase fall due as follows:

and the second transfer of the second of the	2022 £	2021 £
Within one year	5,370	11,741
Between 1-5 years	13,347	1,763
	18,717	13,504
	=	

Hire purchase lease liabilities are secured over the assets to which they relate.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

23. Financial instruments

	2022 £	2021 £
Financial assets		
Financial assets measured at fair value through profit or loss	294,478	267,733
Financial liabilities		

Other financial liabilities measured at fair value through profit or loss

(1,146,917) *(1,119,418)*

Financial assets measured at fair value through profit or loss comprise current asset investments.

Other financial liabilities measured at fair value through profit or loss comprise the Energy Trust Loan and the Premier Division Support Fund, within other loans.

24. Deferred grants

			Deferred grants £
	At 1 June 2021		88,190
	Charged to profit or loss		(12,250)
	At 31 May 2022	- -	75,940
25.	Share capital		
		2022	2021
	Allotted, called up and fully paid	£	£
	190,500 Ordinary shares of £0.50 each	95,250	95,250

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

26. Reserves

Share premium account

This reserve records the amount above the nominal value received for shares issued, less transaction costs.

Profit and loss account

The profit and loss account represents the accumulated profits and losses of the company less distributions made to shareholders.

27. Pension commitments

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £38,271 (2021 - £30,379). Contributions totalling £10,209 (2021 - £8,316) were payable to the fund at the reporting date and are included in creditors.

28. Commitments under operating leases

At 31 May 2022 the company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2022 £	2021 £
Not later than 1 year	15,601	13,387
Later than 1 year and not later than 5 years	53,415	53,548
Later than 5 years	17,923	29,872
	86,939	96,807

29. Other financial commitments

The company has a credit card facility which is secured by a floating charge over the assets and undertakings of the company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

30. Related party transactions

Transactions with related parties

During the year the Company entered into the following transactions with related parties:

	Sales 2022 £	2021 £	Purchases 2022 £	2021 £
The 1877 Society Limited Kibble Education and Care Centre Kibbleworks	7,070 13,213 -	- 14,320 -	- 487 141,163	- 2,713 -
	20,283	14,320	141,650	2,713

During the year, The 1877 Society Limited paid £30,112 in discretionary funding to the company.

Kibbleworks is a subsidiary of Kibble Education and Care Centre, who hold a joint controlling shareholding in the Company. At the year end, a balance of £34,436 was due to Kibblework.

At the year end, a balance of £3,276 was due from Kibble Education and Care Centre. Nil balance was outstanding with The 1877 Society Limited.

The company consider key management personnel to be the directors. Total remuneration including social security in respect of these directors is £75,099 (2021 - £58,881).

31. Controlling party

The company is under the joint control of The 1877 Society Limited and Kibble Education and Care Centre.