ANNUAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Aberdeen Football Club Limited
Company Number SC005364

Annual Report for the year ended 30 June 2021
Contents

Directors and Advisers

EXECUTIVE CHAIRMAN
David A Cormack

COMMERCIAL DIRECTOR
Robert S Wicks

FINANCE DIRECTOR
Kevin D MacIver

NON-EXECUTIVE DIRECTORS
Stewart Milne
Thomas J Crotty
Darren Eales
Zoe Ogilvie

COMPANY SECRETARY
Roy M Johnston

DIRECTOR OF FOOTBALL
Steven Gunn

FOOTBALL MANAGEMENT
Stephen Glass
Allan Russell

REGISTERED OFFICE
Pittodrie Stadium
Pittodrie Street
Aberdeen
AB24 5QH

BANKERS	SOLICITORS	AUDITORS
HSBC Bank PLC	Burness Paull LLP	Anderson Anderson & Brown Audit LLP
95-99 Union Street	Union Plaza	Kingshill View
Aberdeen	1 Union Wynd	Prime Four Business Park
AB11 6BD	Aberdeen	Kingswells
	AB10 1DQ	Aberdeen
		AB15 8PU

Share Marketing Arrangements

Following changes to the regulation of companies providing matched-bargain services by the Financial Conduct Authority, Link MBS (who were employed to act as nominated stockbrokers to the Company and to operate a matched bargain service designed to bring buyers and sellers of shares together) withdrew from the market as did other companies providing this type of service. At the time of writing we have been unable to implement an alternative system, so movement of existing shares is limited to sales between known parties and transfers between family members.

The Company employ Link Asset Services, The Registry, 34 Beckenham Road, Beckenham, Kent BR3 4TU as Registrars and any transfer of shares should be carried out through them.

Details are available from our website by selecting the options "Club" and then "Shares".

Any shareholder wanting additional advice on their shares should contact Roy Johnston at Pittodrie Stadium on 01224 650400.

Chairman's Statement

In my opening remarks of last year's report, I commented on our strategy and our commitment to open, transparent communications with supporters and stakeholders. This strategy comprises key pillars to building a sustainable Club in the medium to long-term. It covers investment to run our core football operations, including the youth academy, Cormack Park, and a new stadium; the importance of new initiatives to increasing turnover; being at the heart of our community with our partner charity, Aberdeen FC Community Trust; and positively influencing the Scottish game. My remarks and those covered in the other reports provide an update on progress made in the past year.

The overarching challenge for the Club, and most people's lives, over the last year has been the coronavirus pandemic. When we compiled last year's Annual Report we still held out hope that we might see the return of fans to football matches and the restarting of matchday hospitality during the 2020/21 season, both of which are key income streams, but this did not materialise.

Supporters, sponsors, staff, management and the board have all contributed to the Club getting through the pandemic so far, managing our way through a projected £10 million shortfall.

Player sales, Business Interruption insurance, fans buying more season tickets than we anticipated, staff taking a temporary cut in pay, an injection of new cash from investors, and an interest-free loan from the Scottish Government, allowed the Club to avoid making any redundancies or major permanent cuts in expenditure as a result of the pandemic. We believe this to be critical in our aspiration to be a UEFA Top 100 Club. Achieving our goal of 15,000 season ticket members and significantly increasing our income are fundamental to this.

As a result of the pandemic, the Club made an operating loss of £5.2 million during the 2020/21 financial year. A key indicator of the financial health of a football club is keeping the wages-to-turnover ratio at 60% or less. During the 2020/21 financial year the wages-to-turnover ratio was 85%; up from 68% in 2019/20 and 58% in 2018/19.

On the football front, after a promising start to the 2020/21 season, results fell off in the league. Our long-term management team of Derek McInnes and Tony Docherty left the Club in March 2021. Derek and Tony served the Club very well over the course of eight years, consistently finishing in the top four of the league, qualifying for Europe each season, and reaching the latter stages of domestic cup competitions, including delivering the Club's first trophy in nineteen years in the form of the League Cup in 2014.

Stephen Glass was appointed as the Club's new manager on 29th March 2021, and subsequently introduced Allan Russell as his assistant, along with Scott Brown as player/coach and Henry Apaloo as a coach. The Club then took the opportunity to restructure the Football Operation by promoting Steven Gunn to the role of Director of Football from his previous position as Director of Football Operations. In his new position, Steven is responsible for all of the Club's football business including the youth academy, professional men's teams, and our women's team.

The new management team has been tasked with realising the Club's vision of playing attacking and entertaining football, including giving academy players their chance to develop and play in the first team. With ten new players in the first team squad and, seeking to implement a different style of play, the 2021/22 season started with five wins out of six, including some encouraging performances in the Europa Conference League qualifying rounds, which got the Club through to the play-off round, the furthest we've been in Europe since the 2007/08 season.

Chairman's Statement (continued)

At the time of writing this review, the team, after suffering a poor run of results in the league, losing five games in a row, have shown an improvement in form with two wins, a draw and a defeat in the next four games. We are confident that the team will continue to improve as the season progresses. Young academy players like Calvin Ramsay and Jack MacKenzie have become regular starters in the first team which bodes well for the future.

The Aberdeen Women's team, managed by Emma Hunter, deservedly won back-to-back promotions to the Scottish Women's Premier League. They are proving to be a real asset, attracting the support of Dons fans as well as a new demographic of young girls and their families to the Club. There has also been strong commercial support from sponsors who recognise the value of being associated with the team.

If we are to be successful as a Club, it's critical that Scottish football fulfils its potential. To this end, Aberdeen, Dundee, Dundee United, Heart of Midlothian and Hibernian, as a group of clubs, commissioned Deloitte to conduct a review of the SPFL. While this review has primarily been focused on exploiting commercial opportunities, in doing so it considers best practices on how the SPFL should be managed for the benefit of all member clubs. We look forward to seeing the findings and recommendations from this review.

Regarding our initiatives, the AberDNA programme, amongst others, continued to play an important role in helping the Club continue its significant investment in the youth academy. Our young players are critical to the Club's success, where academy graduates, such as Calvin Ramsay and Jack MacKenzie, get the opportunity to prove themselves in the first team and go on to have a long career with the Club, like Andy Considine, or after establishing themselves in the first team, move on in their careers to the benefit of both Club and player.

The new free AberDNA Junior Under-12 programme has been highly successful since its launch in March 2020, with over 8,000 members having signed up for the Dons. These children, becoming members of the Club from an early age, will, if nurtured in the right way, help the Club to achieve its goal of 15,000 Season Ticket Members. It might take a generation, but it's critical that we think long-term. The next phase of nurturing the younger generation will focus on teens through our secondary school and youth club initiatives.

Following the success of our #StillStandingFree campaign during the lockdown of 2020, we demonstrated the power of the Club, working closely with our charitable trust, AFCCT, and the Red Army as a force for good in the region. We have been building on this much closer collaboration in the last year as part of our mission to be at the heart of our community. In November 2021, the Club and Trust's support of the community through the pandemic was recognised by the prestigious Sports Business Awards organisation, where the Club received an award in the "Best Covid-19 Response by a Club" category.

In June 2021, our longest serving director Gordon Buchan announced that he was stepping down from the board after 29 years of service. Gordon served the board with distinction during his tenure, always able to bring clarity to the most complex of discussion topics and, of course, advised the board on all legal matters with great knowledge and expertise.

It is my pleasure on behalf of the board to thank Gordon for his commitment to the Club and, in particular, for the counsel he has given to me and my predecessor, Stewart Milne, over many years. We wish Gordon all the very best in his retirement.

During the year the board welcomed new members, with Kevin MacIver, who joined the club as Finance Director in November 2018, appointed to the board in July 2020 and Zoe Ogilvie, appointed a non-executive director in June 2021. Zoe has been an advisor on media and communications strategy to the Club for many years and is the first woman to be appointed to the board in the Club's history – an anomaly the board was pleased to remedy.

In April 2021 we received the tragic news that our former director Duncan Skinner, who at the time was Chairman of Aberdeen FC Community Trust, had passed away after a battle with cancer. Duncan was simply one of the nicest guys you could have worked with and someone who enjoyed a good laugh. A very successful businessman, Duncan provided sound input and advice to both the Club and Trust. He had continued to come to Pittodrie for matches for as long as his health permitted. Duncan is sadly missed at both the Club and Trust.

Chairman's Statement (continued)

Many of you will be aware of the plans being formulated by Aberdeen City Council (ACC) to redevelop the beachfront in Aberdeen as a leisure destination, with the potential to include a new football stadium. The Club continues to hold planning permission for a new stadium at Kingsford alongside the new training facilities at Cormack Park. Clearing the remaining planning conditions for a new stadium at Kingsford had been suspended until we had more fully emerged from the coronavirus pandemic. The Club is currently an interested stakeholder in the plans being developed at the beach and have gone as far as conducting a feasibility study to determine a preferred design and optimal capacity assessment for a potential new stadium as part of the beachfront regeneration. A significant response was received by ACC to public consultations and we are expecting an update on progress following a Council meeting held on 12 November 2021.

It falls to me to conclude by thanking all of our fans for their continued support during the most difficult of times and to assure you that the board, management, and staff are working tirelessly to drive the Club, we all love, forward. We have all experienced much difficulty over the last 18 months, but we are hopeful that we can make a return to normality in the not-too-distant future. Stand Free and COYR!

David A Cormack
Executive Chairman
15 November 2021

Annual General Meeting (AGM)

Last year we conducted our AGM via a Zoom meeting under special powers introduced by the UK Government as a result of the coronavirus pandemic. These powers have now expired, and we are required, by our Articles of Association (Articles), to hold a physical meeting in 2021. We have included in the Notice of Meeting on page 31, a special resolution to change our Articles to allow the use of virtual and/or hybrid general meetings in future, as the Directors believe that this may allow for greater shareholder and stakeholder engagement over the coming years in a way that is more convenient for all parties. Shareholders who are unable to attend in person may view proceedings by means of a livestream, although they will not be able to vote or participate in the meeting. Shareholders may register their voting preferences in advance of the meeting, by returning the Proxy Card attached to the Notice of Availability to be sent to shareholders on 19 November 2021.

Strategic Report

Introduction

The 2020/21 season was unlike any other in the history of the Club. Following a lock-down period due to the coronavirus pandemic at the end of the 2019/20 season, we entered the 2020/21 season uncertain as to when fans would be allowed to return to football matches. We had, as it turned out, optimistically assumed that we might get a return to a degree of normality from the start of the New Year 2021 but, other than one trial match against Kilmarnock at which 300 fans were allowed to attend, we had to wait until the start of the 2021/22 season before fans were allowed back in a limited capacity for the UEFA Europa Conference League match against BK Hacken. It was not until the Breidablik game in mid-August that we returned to full crowds. The exclusion of fans not only impacted on the atmosphere at matches but also decimated our commercial revenues.

Our long-term management team of Derek McInnes and Tony Docherty left the Club in March 2021. Having served the Club admirably for almost eight years, including victory in the 2014 League Cup final, featuring in a number of cup semi-finals and finals and regularly finishing in the top four of the league, they left with our best wishes for the future. Stephen Glass was appointed as First Team Manager, assisted by Allan Russell, and the costs of these changes are reflected in these Financial Statements.

Fourth place in the Premiership was enough to allow the Club entry into the new UEFA Europa Conference League qualifiers for season 2021/22 where we made it to the play-off round, exiting against a hugely experienced Qarabag team who have appeared in group stages of the Champions League and Europa League for many years. The financial impact of the Europa Conference League matches in July and August 2021 will be reflected in the Annual Report for the year ended 30 June 2022.

Investing in developing our own homegrown talent through our extensive youth development programme is a key pillar of the Club's strategy. When that is not always possible, we look to bring the best young talent we can scout from other clubs into both our First Team squad and our development programme and that can involve the payment of transfer fees. This philosophy is underlined by the presence of first team stalwart Andy Considine, Calvin Ramsay, Jack MacKenzie, Connor McLennan, Dean Campbell, Kieran Ngwenya, Ryan Duncan, Ross McCrorie, Lewis Ferguson and Michael Ruth within the First Team Squad. As part of our programme we establish a pathway for players to attain First Team football and this often involves players going out on loan to gain valuable game time and to establish themselves within a starting eleven. At the time of writing, we have several young players out on loan including Kieran Ngwenya, Michael Ruth, Luke Turner, Mark Gallagher, Tom Ritchie, Kevin Hanratty, Ryan Duncan and Connor Barron. For senior players, the loan system can also work well, and you only have to look at the early season form of the clearly re-energised Funso-King Ojo to see the benefits. Having said that, we are not averse to bringing in experienced players to help our young talent and signing two captains from Celtic and Motherwell in Scott Brown and Declan Gallagher and Christian Ramirez, Marley Watkins, Jay Emmanuel-Thomas and David Bates reflects this. The squad has been further strengthened with loan signings Teddy Jenks, Austin Samuels and Matthew Longstaff. Overall, between the 2020/21 season and the 2021/22 season there was turnover of ten First Team players out and eleven inwards as the Club rebuilt the squad. Such a high churn of players allied to a couple of key injuries has impacted early season league form for season 2021/22 but we believe we have strong foundations in place from which to build in this transition period.

The AFC Women's team participated in the SWPL 2 during the 2020/21 season which stretched from October 2020 to July 2021, winning sixteen of their matches and losing just two. This form led to them winning the league by some 10 points and gaining promotion to SWPL 1. Winning SWPL 2 back-to-back with SWPL Division 1 North the previous season, was another huge success for the women's team and great credit must go to the playing squad and their manager, Emma Hunter. Gavin Beith joined as co-manager in September 2021. SWPL 1 is a big step-up where they are competing against several professional teams and after the first nine games of the 2021/22 season, they are sitting in eighth place in the table, out of a 10-team league.

The Directors consider the key performance indicators of the Group to be turnover, the ratio of payroll costs to turnover and operating profit. The fixed costs of the business, which are mainly football related payroll costs and the upkeep of the football stadium, must be maintained within the constraints of the turnover figure. Turnover is directly influenced by the performance of the Club in the Scottish Professional Football League (SPFL), the Scottish Professional Football League Cup (League Cup) and the Scottish Football Association Cup (Scottish Cup) each season. The Club's final position in each of these competitions will impact on the future prospects for the Group. Further positive impact on turnover can be achieved in the event of a sustained run in European club competitions.

Strategic Report (continued)

Business Review

When coronavirus led to the closure of football in March 2020, the Club had been in the process of preparing its rolling business plan for the three years ahead. This is an exercise that is undertaken every year and ensures the Club is run in a manner that identifies any future funding requirements well in advance of them being required. The Club has a strong investor group who have made large sums of money available to build the excellent facilities that we now have at Cormack Park and to provide for working capital needed to put our future plans into action.

In revising these plans to take account of the severe restrictions required to combat coronavirus, we had reasonably assumed that some degree of a return to normality might be possible later in season 2020/21 and put in place the necessary funding required on that basis. Note 19 to the Financial Statements discloses the additional share capital, in the form of both cash and conversion of loans, that the investor group made available to the Club during the first half of the season. When it became clear later in the season that fans and corporate guests would not be returning to Pittodrie any time soon, we further revised our plans and also put in place loan finance to ensure that our business plan could continue to be delivered. The terms of these loans are disclosed in Notes 15 and 16 of the Financial Statements.

Like most professional football clubs, the coronavirus pandemic has greatly affected revenues. We again had to offer part refunds to our season ticket holders and seasonal hospitality customers, who supported the Club through the 2020/21 season in tremendous style. Season ticket holders once again asked for very little in the way of refunds, with most happy that the Club retain the monies or taking the refund in the form of credits which can be used towards future retail or season or match ticket purchases. Understandably, the poor local economic conditions led to our corporate hospitality customers taking up a higher percentage of refunds. However, a number were happy to donate any refund to the Club, with most others taking the refund in the form of credits against future hospitality purchases.

Turnover decreased by £3.265 million from £14.335 million to £11.070 million as the effects of coronavirus continued to take its toll, with the main factors being a decrease in gate income and sponsorship and commercial income as a result of no fans being allowed. This was partly offset by an increase in broadcasting income and UEFA prize monies. The Club made use of the government coronavirus job retention scheme, but at a much lower level than for the latter part of season 2019/20. The turnover figures can be examined in further detail in Note 5 to the Financial Statements.

The Club finished in fourth place in the SPFL for season 2020/21, matching the previous season's result and, once more, reached the third qualifying round of the UEFA Europa League having played in three rounds but only in three matches as opposed to six as a result of ties being restricted to single games. For season 2020/21 the Club reached the second round of the League Cup and the quarter-final of the Scottish Cup, as opposed to the quarter-final and semi-final in 2019/20, respectively. We should note that the 2019/20 Scottish Cup semi-final against Celtic, scheduled for April 2020, was postponed due to coronavirus and was played in November 2020 during the 2020/21 season. The income from that tie is reflected in these Financial Statements.

Wages decreased by £414,000 from £9.770 million to £9.356 million, which level of decrease would be slightly higher after taking into account wages cuts and the costs of changing the football management team. As disclosed in the Chairman's Statement for the previous financial year, our staff and players had agreed to a deferral of part of their wages for the April to July 2020 period, which we are pleased to report were all repaid in full during the year. We again maintained our investment in the playing squad, but on top of the wage deferrals our higher paid staff and players also took wages cuts covering the period August 2020 to June 2021. We must thank them all for this tremendous effort in helping the Club through this difficult period. The wages to turnover ratio increased from 68% to 85% due to the effects of coronavirus on turnover, primarily from no gate receipts and restricted commercial and sponsorship incomes. This ratio is expected to reduce significantly in the 2021/22 season as turnover returns closer to pre-coronavirus levels.

Cost of Sales decreased from £2.925 million to £2.114 million as a direct result of our reduced levels of activity and in particular the loss of matchday hospitality sales where food and drink packages are normally provided. Other Operating Expenses decreased from £3.858 million to £3.668 million due to reductions in the costs of putting on matches at Pittodrie as a result of no crowds being permitted and coronavirus-imposed restrictions on travel, offset by the significant additional costs for meeting coronavirus protocols at Pittodrie Stadium and Cormack Park. Operating Expenses figures can be examined in further detail in Note 6 to the Financial Statements.

The financial performance discussed above delivered an operating loss of £5.193 million compared to an operating loss £2.916 million in the previous financial year. The deterioration of our operating position is solely down to the effects of the coronavirus pandemic, and will require careful management to allow us to deliver a balanced budget over the medium-term, and help to maintain the Club in a strong position when subjected to monitoring under UEFA Financial Fair Play regulations.

Strategic Report (continued)

The Club made a profit £2.977 million on player sales in comparison to a £217,000 loss last year, which helped offset the operating losses. The level of investment in players continues to show in higher amortisation charges, as the costs capitalised in the balance sheet are charged to the profit and loss account over the term of the players' contracts.

The net assets of the Club of £20.663 million (30 June 2020 - £19.876 million) reflect the net movement of the £2.079 million cash proceeds received from equity share issues, a £1 million loan conversion into shares and the loss for the financial year of £2,292,000. See the Consolidated and Company Statements of Changes in Equity on page 16.

Principal Risks and Uncertainties

The Directors believe that the principal risks and market uncertainties include a) a downturn in First Team football performance in the SPFL particularly if the team were to finish in the bottom six (out of twelve); b) the general economic climate affecting spending capacity of commercial partners and supporters; c) the ability of central football authorities to develop and maintain key revenue streams for broadcast and league sponsorship; d) progressing the new stadium project and e) the uncertainty around coronavirus and any future crowd restrictions.

The continued uncertainty of Aberdeen's economy requires careful monitoring as it transitions from oil and gas to renewable energy, with significant efforts being made to develop other sectors such as tourism, leisure, life sciences and food and drink. However, the impact of these challenges is lessened by the ongoing careful management of operating finances and an open-minded and flexible approach by our commercial team.

Going Concern

The Financial Statements are prepared on a going concern basis, which assumes that the Group will continue to meet its liabilities as they fall due.

Following the outbreak of the Covid-19 pandemic in March 2020 and its continuing financial impact on the Group throughout the year to 30 June 2021, the Directors have taken steps to ensure the Group can continue to meet its obligations as they fall due, while remaining competitive on the football pitch and looking to take the new stadium project forward. The key steps taken were the deferral of certain areas of the Company's cost base, all of which have successfully been repaid, selective reductions in the Company's cost base, claiming under our business interruption insurance and the use of government support measures and securing further equity and loan funding.

Looking forward, the Directors have considered and approved future financial projections which are underpinned by certain assumptions and estimates. The Directors have considered the assumptions and estimates used and while acknowledging that the current environment that the Group operates in remains unpredictable, consider the projections to be a fair reflection on the likely overall financial performance of the Group in the forthcoming periods.

In preparing the projections the Group had identified the requirement for additional funding support, and as reported in the previous financial statements, secured an element of this through equity funding from existing investors. In addition to this equity funding, further funding in the form of loans was secured during the year – see Notes 15 and 16, and at the time of approval of these Financial Statements the Directors are satisfied that appropriate funding will be in place to meet its needs.

Having considered the circumstances, the Directors are satisfied that the Group has sufficient resources to continue to meet its obligations as they fall due and have a reasonable expectation that the Group will continue as a going concern for the foreseeable future. Accordingly, the Financial Statements continue to be prepared on a going concern basis.

Financial Risk Management

The Group's activities expose it to a number of financial risks including credit risk and liquidity risk. The Group's principal financial assets are cash at bank and trade debtors. The Group's credit risk is primarily attributable to its trade debtors and the amounts presented in the balance sheet are net of allowances for doubtful receivables where thought necessary. The Group's credit risk can in certain circumstances be concentrated on football clubs in respect of the sale of player registrations. The credit risk on liquid funds is considered limited because the counterparty is a bank with a recognised credit-rating assigned by international credit-rating agencies. In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Group uses cash generated from operations, including player sales when these occur. The Group does not make use of derivative financial instruments for speculative purposes.

Strategic Report (continued)

Commercial Strategy

Covid-19 Impact

The pandemic had a profound impact on the Club's commercial ecosystem during the financial year. With fans not permitted back into the stadium, there was no income derived from hospitality sales, kiosks and concessions and other traditional match-day income sources.

Season Ticket Sales

Despite no immediate prospect of attending matches but having realised the financial predicament faced by the Club as a result of the pandemic, fans made a remarkable commitment in purchasing 7,750 season tickets for the 2020/21 season. The Club recognises that many fans and families were facing their own challenges, so it was particularly heartening to see this contribution retained. Through an agreement reached with Sky Sports, the Club was able to offer all Season Ticket Members access to Virtual Season Tickets for home matches and Pay Per View for non - Season Ticket Members. Looking to the future, the Club has an aspiration to reach 15,000 Season Ticket Members and is looking to achieve this through ongoing improvements to segmentation within Pittodrie (such as the successful introduction of the Red Shed), strong marketing and communications, additional financing options and a Club-wide membership model. Over the course of the 2020/21 season the Club invested in an industry leading sports CRM system to better integrate data across the Club (ticketing, website, RedTV and retail) to not only facilitate Single-Sign-On, but also to improve targeted marketing campaigns and better tailor content based on fan preferences.

Key Initiatives

The Club's membership initiative, AberDNA, continues to perform well with a renewal rate of 89%. The Premium membership continues to lead the way with 70% of the membership base falling into this category. A brand ambassador for the programme, in the form of Club legend Neil Simpson, and an independent custodian in banking sector veteran, Jack Ogston, added credibility and expertise to the initiative, the funds from which continue to be a sustainable, recurring revenue stream which is ringfenced for the football operation. Further significant progress was made by growing the number of AberDNA Junior members, a free-of-charge membership initiative for U12s to build fans of the future by offering access to top-flight football through match vouchers and other benefits. Over 8,000 youngsters are now signed up and participate in the programme, with aspirations to reach as many as possible of the 45,000 primary school children across the City and Shire in the months ahead. Improvements to the Club's B2B initiative 'By Official Appointment' initiative have helped local businesses to recover from the impact of the pandemic through increased networking opportunities, events and an improved online presence.

Partnerships

Despite games being played behind closed doors without fans, brands continue to express confidence in the Club and recognise the value of being associated with both Aberdeen FC's enviable demographic, as well as the associated benefits of top flight football in Scotland. Live television broadcasts, Virtual Season Tickets and Pay-Per-View provided commercial partners with widespread visibility and levels of brand awareness across the season. Notable extensions and renewals were concluded with Boskalis as the Official Women's Team Partner for the next three seasons, and with Health Shield, the Club's Official Health and Wellbeing Partner. Global logistics brand, GAC also committed to a new three-year deal as the Club's Official Logistics Partner, while Gary Walker Wealth Management joined as the Club's Official Wealth Management Partner for the next two seasons. A new partnership was created with global brand, Konica Minolta, as the Club's Official Document Solutions Partner, while Saltire Energy continued as the Club's Official Partner and Texo extended their previous advertising partnership with the Club as they continue to build their presence in the north east of Scotland.

Hospitality & Events

Preparation to open the stadium's hospitality and catering facilities for the 2021/22 season was undertaken by the Club's operational team and new catering services partner, Baxter Storey, who had previously been awarded a four-year contract. It is hoped that with the removal of restrictions that hospitality, events and non-matchday activities will return to earlier levels. A new Electronic Point of Sale (EPoS) system has been installed across the Club's kiosks, providing comprehensive insight by not only recording transactional information but also generating detailed reports in response to the input data, to better improve the offer, grow revenue and meet fans' product expectations. The Club would like to express its gratitude to those clients who kindly donated the value of their packages to the Club and those who left the money with the Club and deferred the value of their packages to the following season.

Strategic Report (continued)

Commercial Strategy (continued)

Retail

Retail sales continue to form a key component of the Club's revenue, however the impact of the pandemic impacted sales with enforced closures and limited shop opening hours and no fans at the stadium on match days. Online sales continue to account for a growing percentage of sales and new technology introduced within the Club shop has helped to improve service and efficiency at the till points. The Club's new five-year deal with Adidas as Official Kit Partner is underway and will run until the end of Season 2025/26.

Broadcast

With fans unable to watch live games at Pittodrie, television viewing and use of the Club's official streaming (OTT) services enjoyed a buoyant year. A total global audience of 64.4 million watched the Scottish Premiership and Betfred Cup on Linear TV. Live coverage of matches drew the largest audiences, with 37.3 million opting to watch this programme type. This was followed by Highlights, which drew audiences of 19.9 million. A combined total of 8,467 hours of coverage was aired on Linear TV for the Scottish Premiership and Betfred Cup across the season. Host market the United Kingdom was the top market for Scottish Premiership coverage, delivering an audience of 32.4 million from 450 hours of coverage with broadcasting on Sky Sports and BBC Scotland driving audiences in this market.

OTT

Continued new investment in the Club's OTT channel, RedTV, lifted production values and interest in the platform. Having concluded a new three-year agreement with Stream Digital, the Club ensured it had a robust platform for the provision of both Virtual Season Tickets and Pay-Per-View, both of which were essential elements to enable fans to have access to matches. This also enabled the creation of new, revenue-generating digital inventory for brands and partners. The media team were able to capitalise on the immediacy, flexibility and interactive nature of the Club's social media channels and video streaming to further experiment and drive engagement with fans.

Summary

With the introduction of vaccine passports early in the 2021/22 Season, it remains difficult to predict what the sporting landscape will look like in the year ahead and the commercial outlook will continue to be challenging as local and national businesses start to recover. The Club and its suppliers are agile and well placed to react to developments and associated commercial opportunities.

Strategic Report (continued)

Future Prospects

Having completed the development of the training, youth and community facilities at Cormack Park, our focus off the pitch, switched to the proposed Phase 2 development of a new stadium on the land adjacent to Cormack Park, for which the Club has outline planning permission. The Club had been working towards meeting the various planning consent requirements and had promised that the development of the new stadium site would only take place after a comprehensive consultation process with our fans, following which we would finalise the stadium design. This project was in abeyance pending clarity on how long coronavirus would continue to affect us.

During the year, however, the Club has become an interested stakeholder in the plans being developed by Aberdeen City Council (ACC) for the regeneration of the beach area and associated leisure facilities, which could include a new stadium with community facilities. As a result, the Club has conducted some initial feasibility work around optimal stadium capacity and the potential commercial revenue streams associated with a development in this location. In August 2021, Councillors agreed to progress businesses cases for projects designed to help revitalise the beach area of Aberdeen into a new waterfront destination, with the potential of a new football stadium as a focal point. A significant response was received by the Council to public consultations and progress on the project is to be reported after a meeting of the City Growth and Resources Committee on 12 November 2021.

We will ensure that costs are maintained at as low a level as is possible in an ageing Pittodrie Stadium, whilst continuing to invest in fan engagement. The Board continues to believe that it is the only approach to follow until the proposed new stadium can be delivered at some point in the future. However, it should be noted that we reached the play-off round of the Europa Conference League in August 2021, and in order to be permitted by UEFA to play our group stage games at Pittodrie, were likely to have to make significant investment in the fabric of Pittodrie Stadium.

The board believes that a strong squad has been put in place, led by a young and ambitious new management team, but expect a number of player movements will be required to fine-tune the squad. As part of our player recruitment we will seek out more cost-effective markets where possible and continue to invest in young Scottish talent.

To support this, we will need to double our efforts to increase the level of sustainable turnover that the business can generate, a task all the more difficult due to the effects of coronavirus. We will continue to operate the business in a manner that keeps the ratio of wages to turnover in keeping with industry norms, and where seen as good business, look for opportunities to supplement our income with transfer fees.

The future in, at least, the short-term remains challenging, but other clubs are in a similar place and we should strive to outperform those other clubs both in on the pitch performance and financially where possible. With the support of our loyal fan base, the Club can thrive and your continued support for the Club remains vital in the months and years ahead.

Kevin D MacIver

Approved by the Board of Directors and signed on its behalf by
Kevin D MacIver
Finance Director
15 November 2021

Report of the Directors

The Directors have pleasure in submitting their Annual Report and audited Financial Statements for the year ended 30 June 2021. The principal activity of the Group is that of a professional football club. The loss for the year amounted to £2,292,000 (30 June 2020 – loss of £3,208,000). The Directors do not propose payment of a dividend (30 June 2020 - £Nil) and the loss has been set against reserves. A business review, summary of key performance indicators, commentary on future prospects, details on financial risk management and the risks and uncertainties in the business is contained in the Strategic Report on pages 4 to 9.

1. Directors Information

David Cormack was appointed a non-executive director of the Company in June 2017, became Vice-Chairman in December 2018 and on 16 December 2019, became Executive Chairman. He lives in the United States and has over 35 years of experience in the applications software industry. David is an advisor to Battery Ventures, a Trustee of the Cormack Charitable Foundation, and an Ambassador for Children International.

Robert Wicks was appointed an executive director of the Company in July 2018 with full responsibility for all commercial operations, including sponsorships, ticketing, hospitality, marketing, PR & communications, supporter engagement and retail. Rob joined the Company in March 2018 from motorsport promoter, Powerboat P1 where he held various senior roles. Prior to joining Powerboat P1, Rob was Head of Sponsorship for Suzuki MotoGP and Marketing & Commercial Manager for the Superbike World Championship. Rob is also a Trustee for the Aberdeen FC Community Trust.

Kevin MacIver was appointed an executive director of the Company on 10 July 2020 with responsibility for all finance, operations, human resources, safeguarding and information technology across the business. Kevin joined the Company in November 2018 following a 22-year career within the Oil and Gas service industry in Aberdeen where he undertook senior Finance roles with Enviroco, Fifth Ring and Augean. Kevin is a qualified Chartered Accountant, having trained with KPMG, and is also a member of the SPFL Audit Committee.

Stewart Milne was appointed a director of the Company in June 1994, Vice Chairman in 1997 and Executive Chairman in June 1998. Following the appointment of the Club's first Chief Executive in November 1999, Stewart stepped down to a non-executive Chairman's role. On 16 December 2019, Stewart stepped down as Chairman and took up a role as a non-executive director of the Company. Stewart is also Executive Chairman of the Stewart Milne Group.

Thomas Crotty was appointed a non-executive director of the Company in April 2018 and lives in the United States. He spent over 30 years in the venture capital industry with Battery Ventures investing in early and growth stage technology startups. After moving into an advisory role at Battery, Tom is very active in the non-profit industry doing board work for a variety of charities including Grassroots Soccer and The University of Notre Dame, his alma mater.

Darren Eales was appointed a non-executive director in November 2019 and lives in the United States. He is a director and President of Atlanta United FC, having also been director of football administration at Tottenham Hotspur.

Zoe Ogilvie was appointed as a non-executive director of the Company in June 2021. The first female director in the Club's 118-year history, Zoe has 30 years' experience in PR and communications. She started her career with an international consultancy in France and joined Aberdeen Chamber of Commerce as Public Affairs Manager on her return. She is a director of BIG Partnership, one of the UK's largest independent PR and marketing agencies. She is also on the board of Aberdeen Inspired and The Robert Gordon University.

Gordon Buchan resigned as a director on 3 June 2021. David Cormack and Thomas Crotty retire by rotation and being eligible, offer themselves for re-election at the forthcoming Annual General Meeting. Zoe Ogilvie was appointed since the last Annual General Meeting and her appointment requires to be ratified.

An insurance policy for Directors' and Officers' Liability has been maintained during the course of the year which also covers their role as the Parent Company directors and officers where applicable.

2. Share Capital

During the year the directors authorised the following share transactions: -

- on 22 October 2020, the issue of 5,924,220 Ordinary shares of ten pence each for cash at £0.32 per share in return for a cash investment of £1,904,000.
- on 22 October 2020, the conversion of a Related Party loan received on 3 February 2020 of £1,000,000 into 3,125,000 Ordinary shares of ten pence each at £0.32 per share.
- on 12 November 2020, the issue of 380,435 Ordinary shares of ten pence each for cash at £0.46 per share in return for a cash investment £175,000.

Further information is given in the Chairman's Statement on page 2 and in Note 19 of the Financial Statements.

Report of the Directors (continued)

3. Directors' Responsibilities Statement

The Directors are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the Financial Statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under Company Law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period. In preparing these Financial Statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination on financial statements may differ from legislation in other jurisdictions.

4. Environment

The Group recognises the importance of its environmental responsibilities. As the principal activity is the running of a professional football club, the impact on the environment is considered limited but where possible waste is minimised through re-use and recycling initiatives.

5. Audit Information

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the director has taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provision of s418 of the Companies Act 2006.

Kevin D MacIver

Approved by the Board of Directors and signed on its behalf by
Kevin D MacIver
Finance Director
15 November 2021

Independent Auditor's Report
to the Members of Aberdeen Football Club Limited

Report on the audit of the Financial Statements

Opinion

In our opinion the Financial Statements of Aberdeen Football Club Limited, (the 'parent company') and its subsidiary collectively (the 'group'):

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 June 2021 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the Financial Statements which comprise:

- the consolidated profit and loss account;
- the consolidated and parent company balance sheets;
- the consolidated and parent company statements of changes in equity;
- the consolidated statement of cash flows and related notes; and
- the related notes 1 to 28.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the Financial Statements section of our report.

We are independent of the group and the parent company in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the Financial Statements is not appropriate; or
- the directors have not disclosed in the Financial Statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the Financial Statements are authorised for issue.

We have nothing to report in respect of these matters.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the Financial Statements and our auditor's report thereon. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Financial Statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

Responsibilities of Directors

As explained more fully in the directors' responsibilities statement contained in the Report of the Directors, the directors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Independent Auditor's Report (continued)
to the Members of Aberdeen Football Club Limited

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: timing of recognition of revenue around the year end and posting of unusual journals to manipulate the group's key performance indicators to meet targets. We discussed these risks with management and designed audit procedures to test the timing of revenue. We also tested a sample of journal entries to confirm that they were appropriate and reviewed areas of judgement for indicators of management bias to address these risks.

A further description of our responsibilities for the audit of the Financial Statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the group and of the parent company and their environment obtained in the course of the audit, we have not identified any material misstatements in the Strategic Report or the Report of the Directors.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anderson Anderson & Brown Audit LLP

James Pirrie CA (Senior Statutory Auditor
for and on behalf of Anderson Anderson & Brown Audit LLP
Statutory Auditor
Aberdeen, Scotland
15 November 2021

Consolidated Profit and Loss Account

for the year ended 30 June 2021

	Notes	Group 2021 £000	Group 2020 £000
Turnover	5	**11070**	14335
Operating expenses	6	**(16263)**	(17251)
Operating loss	7	**(5193)**	(2916)
Gain/(Loss) on disposal of intangible assets		**2977**	(217)
Loss before interest and taxation		**(2216)**	(3133)
Interest payable and similar expenses	8	**(76)**	(75)
Loss before taxation		**(2292)**	(3208)
Tax on loss	9	**-**	-
Loss for the financial year		**(2292)**	(3208)

As is permitted by Section 408 of the Companies Act 2006, no separate Profit and Loss Account or Statement of Comprehensive Income is presented in respect of the parent company. The loss for the financial year for the parent company was £2,315,000 (30 June 2020 – loss of £3,343,000).

There are no gains or losses for the current and preceding financial years other than those dealt with through the Profit and Loss Account shown above. Consequently, no separate Consolidated Statement of Comprehensive Income is presented.

The notes on pages 20 to 30 form part of the Financial Statements.

Consolidated and Company Balance Sheets
as at 30 June 2021

	Notes	Group		Company	
		2021	2020	**2021**	2020
		£000	£000	**£000**	£000
Fixed Assets					
Intangible assets	10	**1420**	1479	**1420**	1479
Tangible assets	11	**25581**	25752	**463**	491
Investments	12	-	-	-	-
		27001	27231	**1883**	1970
Current Assets					
Stocks	13	**332**	514	**332**	514
Debtors	14	**3686**	1323	**33281**	31036
Cash at bank and in hand		**4072**	2522	**4064**	2514
		8090	4359	**37677**	34064
Creditors					
Amounts falling due within one year	15	**(5327)**	(7338)	**(5327)**	(7338)
Net Current Assets/(Liabilities)		**2763**	(2979)	**32350**	26726
Total Assets less Current Liabilities		**29764**	24252	**34233**	28696
Creditors					
Amounts falling due after more than one year	16	**(3886)**	(60)	**(3886)**	(60)
Deferred taxation	17	-	-	-	-
Deferred income	18	**(5215)**	(4316)	**(4653)**	(3706)
Net Assets		**20663**	19876	**25694**	24930
Capital and Reserves					
Called-up share capital	19	**7201**	6255	**7201**	6255
Share premium account	20	**21837**	19704	**21837**	19704
Profit and loss account	20	**(8375)**	(6083)	**(3344)**	(1029)
Shareholders' Funds		**20663**	19876	**25694**	24930

The loss for the financial year for the parent company was £2,315,000 (30 June 2020 – loss of £3,343,000).

The notes on pages 20 to 30 form part of the Financial Statements.

The Financial Statements of Aberdeen Football Club Limited, registered number SC005364 were approved by the Board of Directors and authorised for issue on 15 November 2021.

Kevin D MacIver

Signed on behalf of the Board of Directors
Kevin D MacIver
Finance Director
15 November 2021

Consolidated and Company Statements of Changes in Equity
for the year ended 30 June 2021

Group

	Notes	Called-up Share Capital £000	Share Premium Account £000	Profit and Loss Account £000	Total £000
At 1 July 2019		3884	9433	(2875)	10442
Issue of Ordinary shares for cash		2371	10271	-	12642
Loss for the financial year and total comprehensive loss		-	-	(3208)	(3208)
At 30 June 2020		6255	19704	(6083)	19876
Issue of Ordinary shares for cash	19	946	2133	-	3079
Loss for the financial year and total comprehensive loss		-	-	(2292)	(2292)
At 30 June 2021		7201	21837	(8375)	20663

Company

	Notes	Called-up Share Capital £000	Share Premium Account £000	Profit and Loss Account £000	Total £000
At 1 July 2019		3884	9433	2314	15631
Issue of Ordinary shares for cash		2371	10271	-	12642
Loss for the financial year and total comprehensive loss		-	-	(3343)	(3343)
At 30 June 2020		6255	19704	(1029)	24930
Issue of Ordinary shares for cash	19	946	2133	-	3079
Loss for the financial year and total comprehensive loss		-	-	(2315)	(2315)
At 30 June 2021		7201	21837	(3344)	25694

The notes on pages 20 to 30 form part of the Financial Statements.

Consolidated Statement of Cash Flows
for the year ended 30 June 2021

Net Cash Flow	Notes	**2021 £000**	2020 £000
Net cash (outflow)/inflow from operating activities	i	**(5121)**	**1234**
Returns on investments and servicing of finance	ii	**(76)**	**(75)**
Net cash outflow from investing activities	iii	**(318)**	**(7398)**
Net cash outflow before financing		**(5515)**	**(6239)**
Net cash inflow from financing activities	iv	**7065**	**6743**
Net increase in cash for the year		**1550**	**504**

Reconciliation of Net Cash Flow to Movement in Net Funds (see note v)	Notes	**2021 £000**	2020 £000
Net increase in cash for the year		**1550**	**504**
Cash (inflow)/outflow from (increase)/decrease in debt		**(4986)**	**87**
Change in net funds resulting from cash flows		**(3436)**	**591**
Non-cash movements:			
Capitalisation of shareholder loans		**1000**	**5812**
New hire purchase		**(38)**	**(17)**
Change in net funds after non-cash movements		**(2474)**	**6386**
Net funds at 1 July		**1181**	**(5205)**
Net funds at 30 June		**(1293)**	**1181**

The notes on pages 20 to 30 form part of the Financial Statements.

Notes to the Consolidated Statement of Cash Flows

for the year ended 30 June 2021

i	**Cash Flows from Operating Activities**	**2021**	2020
		£000	£000
	Loss for the financial year	**(2292)**	(3208)
	Amortisation of intangible assets	**770**	443
	Depreciation of tangible assets	**403**	303
	Sale of tangible assets	**(15)**	-
	Amortisation of grants	**(48)**	(47)
	Amortisation of lease premium	**(61)**	-
	(Gain)/Loss on disposal of intangible assets	**(2977)**	217
	Interest payable	**76**	75
	Decrease in stocks	**182**	139
	Decrease in debtors	**42**	1285
	(Decrease)/increase in creditors	**(2209)**	2160
	Increase/(decrease) in other deferred income	**1008**	(133)
	Net cash (outflow)/inflow from operating activities	**(5121)**	1234

ii	**Returns on Investments and Servicing of Finance**	**2021**	2020
		£000	£000
	Related Party loan interest	**-**	(70)
	Other loan interest	**(71)**	-
	Hire purchase interest	**(5)**	(5)
		(76)	(75)

iii	**Cash Flows from Investing Activities**	**2021**	2020
		£000	£000
	Payments to acquire players' registrations	**(780)**	(1277)
	Receipts from sale of players' registrations	**641**	-
	Payments to acquire tangible assets	**(194)**	(6121)
	Receipts from sale of tangible assets	**15**	-
	Net cash outflow from investing activities	**(318)**	(7398)

Notes to the Consolidated Statement of Cash Flows (continued)

for the year ended 30 June 2021

iv	**Cash Flows from Financing Activities**	**2021 £000**	2020 £000
	Related Party loans	**-**	998
	Related Party loan repayments	**(3)**	(1)
	New Other loans	**5047**	300
	Other Loans repayment	**(20)**	(1351)
	Capital element of hire purchase instalments	**(38)**	(33)
	Net cash inflow/(outflow) from changes in debt	**4986**	(87)
	Issue of new Ordinary share capital	**2079**	6830
	Net cash inflow from financing activities	**7065**	6743

v	**Analysis of Changes in Net Funds**	**30 June 2020 £000**	**Cash Flows £000**	**Non-Cash Changes £000**	**30 June 2021 £000**
	Cash at bank and in hand	2522	1550	-	4072
	Debt due in less than one year:				
	Related Party loans	(1028)	3	1020	(5)
	Other loans	(220)	(1294)	80	(1434)
	Hire purchase	(33)	-	(7)	(40)
	Debt due after more than one year:				
	Other loans	-	(3733)	(100)	(3833)
	Hire purchase	(60)	38	(31)	(53)
	Net Funds	1181	(3436)	962	(1293)

The non-cash changes relate to the capitalisation of Related Party loans – see Notes 15 and 19, from the reclassification of Other loans from more than to less than one year, and from new hire purchase agreements.

Notes Forming Part of the Financial Statements
for the year ended 30 June 2021

1. Company Information

The Company (number SC005364) is a Private Limited Company limited by shares and incorporated and registered in Scotland, United Kingdom, with its registered office and principal place of business at Pittodrie Stadium, Pittodrie Street, Aberdeen AB24 5QH. On 5 July 2019, the Company re-registered as a private limited company having previously been an unlisted Public Limited Company. The principal activity of the Company is the operation of a professional football club playing its first team matches in the Scottish Premiership under the control of the Scottish Professional Football League and under the auspices of the Scottish Football Association.

2. Basis of Preparation

(a) Financial Statements

The Financial Statements have been prepared in UK Sterling currency under the historical cost convention and in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 and with the Companies Act 2006.

The consolidated Financial Statements incorporate the Financial Statements of the Company and its wholly owned subsidiary Stadium Aberdeen Limited (together the Group), made up to 30 June. As is permitted by Section 408 of the Companies Act 2006, no separate Profit and Loss Account or Statement of Comprehensive Income is presented in respect of the Parent Company.

(b) Going Concern

The Financial Statements are prepared on a going concern basis, which assumes that the Group will continue to meet its liabilities as they fall due.

Following the outbreak of the Covid-19 pandemic in March 2020 and its continuing financial impact on the Group throughout the year to 30 June 2021, the Directors have taken steps to ensure the Group can continue to meet its obligations as they fall due, while remaining competitive on the football pitch and looking to take the new stadium project forward. The key steps taken were the deferral of certain areas of the Company's cost base, all of which have successfully been repaid, selective reductions in the Company's cost base, claiming under our business interruption insurance and the use of government support measures and securing further equity and loan funding.

Looking forward, the Directors have considered and approved future financial projections which are underpinned by certain assumptions and estimates. The Directors have considered the assumptions and estimates used and while acknowledging that the current environment that the Group operates in remains unpredictable, consider the projections to be a fair reflection on the likely overall financial performance of the Group in the forthcoming periods.

In preparing the projections the Group had identified the requirement for additional funding support, and as reported in the previous financial statements, secured an element of this through equity funding from existing investors. In addition to this equity funding, further funding in the form of loans was secured during the year – see Note 16, and at the time of approval of these Financial Statements the Directors are satisfied that appropriate funding will be in place to meet its needs.

Having considered the circumstances, the Directors are satisfied that the Group has sufficient resources to continue to meet its obligations as they fall due and have a reasonable expectation that the Group will continue as a going concern for the foreseeable future. Accordingly, the Financial Statements continue to be prepared on a going concern basis.

3. Principal Accounting Policies

The principal accounting policies, which have been applied consistently in the current and prior year are summarised below.

(a) Intangible Assets

Intangible assets are measured at cost less accumulated amortisation and any impairment losses. Amortisation is determined on a straight-line basis over the estimated useful life of the intangible asset. Fees and other costs payable on the transfer of players' registrations are capitalised and amortised over the period of the respective players' contracts. Fees receivable from other football clubs on the transfer of players' registrations are dealt with through the profit and loss account in the accounting period in which the transfer takes place. Signing-on fees are expensed to the profit and loss account in the accounting period in which they are payable. Compensation payments made to other clubs for young players or football management staff joining the Company are amortised over the period of the relevant contract. Payments or receipts, which are contingent on the performance of the team or players, are recognised in the profit and loss account when the events crystallising such payments or receipts occur. Compensation fees receivable for young players or management staff leaving the Company are not recognised in the profit and loss account until the events crystallising such payments or receipts have taken place.

3. Principal Accounting Policies (continued)

(b) Tangible Assets

Tangible assets are stated at cost less depreciation, calculated to write off their cost in equal annual amounts over their estimated useful lives down to their estimated residual value - see also Note 11. Pittodrie Stadium is not depreciated as the net book value is deemed to equate to the residual value, which is regularly assessed, and any adjustments required taken to the profit and loss account. The Company's training, youth and community facilities at Cormack park are stated at historic cost less depreciation. No depreciation is provided on the New Stadium costs as these are treated as construction in progress at the year-end. Depreciation on the New Stadium costs will commence when the assets are available for use.

The applied depreciation rates are as follows:

	% per annum
Land	0%
Pavilion & surrounding car parks and roads	2.5%
Astroturf pitches	12.5%
Plant, Computer Equipment & Furniture and Fittings	10 - 25%

(c) Investments

Investments are stated at cost less accumulated impairment.

(d) Stocks

Stock of goods for resale is stated on a first in, first out basis, and at the lower of cost or net realisable value.

(e) Debtors and Creditors

Debtors represent the transactional price of debts including VAT where appropriate, less any provision for doubtful debts which may be required. Creditors represent the transactional cost where known, or where accruals for unbilled goods and services are necessary, at their estimated amount.

(f) Taxation

Corporation tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

(g) Grants

Grants received from the Football Trust for stands, safety improvements and plant are credited to deferred income and amortised through the profit and loss account over the estimated useful lives of the related assets. Job Retention Scheme grants are taken to the profit and loss account when received.

(h) Other Deferred Income

Other deferred income represents income from season ticket renewals, advance ticket sales and from sponsorship agreements and other contractual arrangements, which are credited to the profit and loss account over the period of the agreement.

(i) Donations from Lotteries

Donations from lotteries are accounted for in the accounting period in which they are received.

(j) Turnover

Turnover represents income receivable, net of VAT, from football and related commercial activities.

Gate and other match day revenues are recognised over the period of the football season as games are played. Sponsorship and similar commercial income are recognised over the duration of the respective contracts. AberDNA membership income is recognised over the 12-month duration of the membership. Other commercially orientated memberships are recognised over the 12-month duration of the membership. The fixed element of broadcasting revenues is recognised over the duration of the football season whilst fees due for live coverage or highlights are taken when earned. Merit awards are accounted for only when the amount receivable is known. Income from commissions is recognised when known with reasonable accuracy.

3. Principal Accounting Policies (continued)

(k) Pension Costs

Contributions to defined contribution pension schemes are expensed to the profit and loss account in the period in which they become payable.

(l) Impairment of Assets

Assets other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in the profit and loss account. An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount is the higher of its fair value less costs to sell and its value in use.

4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in Note 3, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying the Group's accounting policies

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the Directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the Financial Statements.

Carrying value of new stadium project costs

Included in tangible assets are capitalised costs amounting to £1,059,000 (30 June 2020 - £999,000) in respect of the proposed new stadium at Kingsford, which represents stadium design and other costs incurred in prior years on the Loirston Loch site which the Directors consider to be transferable to the Kingsford site, plus additional costs to progress the planning requirements for the new stadium. Having obtained planning permission for the proposed Phase 2 new stadium development at Kingsford, the Directors are confident that the necessary funding could be put in place and, hence, it is appropriate to continue to recognise these costs as assets in the balance sheet.

Key sources of estimation uncertainty

Carrying value of Pittodrie Stadium

Pittodrie Stadium is carried at net residual value. The determination of the residual value net of selling costs includes an estimation of the market value of a potential property development on the Pittodrie Stadium site. The Directors appointed an external valuer to perform this assessment and a valuation report on Pittodrie Stadium was prepared by F G Burnett Limited on 13 November 2019 and the reported market value as at 30 June 2019 of £11.0 million was adopted into the Financial Statements at that date. The Directors have considered the difficult market conditions which have persisted in Aberdeen throughout the period since the valuation was prepared and have retained the value of Pittodrie Stadium at £11.0 million.

Notes Forming Part of the Financial Statements (continued)

for the year ended 30 June 2021

5. Turnover

	Group	
	2021	2020
	£000	£000
Gate receipts	**1982**	3684
Sponsorship and advertising	**1054**	2111
Broadcasting rights	**2521**	1975
Commercial	**3999**	5098
UEFA Solidarity and prize money	**1138**	1026
Other operating revenue	**200**	104
Job retention scheme grants	**176**	337
	11070	14335

6. Operating Expenses

	Group	
	2021	2020
	£000	£000
Staff costs (see below)	**9356**	9770
Depreciation and other amounts written off tangible assets, net of grant release	**355**	255
Amortisation of intangible assets	**770**	443
Cost of sales	**2114**	2925
Other operating expenses	**3668**	3858
	16263	17251
Staff costs consist of:		
Wages and salaries	**8263**	8654
Social security costs	**998**	1011
Other pension costs	**95**	105
	9356	9770

The Executive Directors are considered to be the key management personnel and their remuneration is disclosed below:-

	Group	
	2021	2020
	£000	£000
Directors' remuneration consists of:		
Emoluments	**193**	399
Pension contributions	**16**	17
	209	416

The non-executive Directors waived fees in respect of the year totalling £28,000 (30 June 2020 - £39,000). The highest paid director received £114,000 (30 June 2020 - £260,000 including a termination payment of £132,000).

	2021	2020
Number of Directors who: -	**Number**	Number
Are members of a defined contribution pension scheme	**2**	2

The average number of full and part time employees during the year based on full time equivalents was as follows: -		
Players	**43**	47
Football management	**23**	23
Scouting / Youth development	**11**	11
Commercial / Administration	**49**	57
Maintenance	**12**	11
	138	149

7. Operating Loss

	Group 2021 £000	2020 £000
This is stated after charging/(crediting): -		
Auditors' remuneration - Audit services	**15**	15
- Tax compliance services	**6**	6
- Other audit related services	**3**	3
Amortisation of grants	**(48)**	(47)
Amortisation of players' registrations	**770**	443
Depreciation of owned tangible assets	**371**	272
Depreciation of tangible assets held under hire purchase and lease agreements	**32**	31
Operating lease rentals	**178**	170
Exchange gain	**-**	(45)
Donations from lotteries (net of expenses)	**(63)**	(59)

8. Interest Payable and Similar Expenses

	Group 2021 £000	2020 £000
Related Party loan interest	**-**	(70)
Other loan interest	**(71)**	-
Hire purchase interest	**(5)**	(5)
Total interest payable	**(76)**	(75)

9. Tax on Loss for year

	Group 2021 £000	2020 £000
UK corporation tax provided in year	**-**	-
Deferred tax – see Note 17	**-**	-
Taxation credit	**-**	-

The Group has estimated taxation losses available for carry forward amounting to £31,896,000 (30 June 2020 – £29,858,000) - see Note 17. The blended rate of tax for the year, based on the UK standard rate of corporation tax, is 19% (30 June 2020 – 19%). The actual tax charge for the current and the previous year differs from the standard rate for the reasons set out in the following reconciliation.

	Group 2021 £000	2020 £000
Loss before taxation	**(2292)**	(3208)
Tax on loss at standard rate	**(435)**	(610)
Factors affecting charge for the year:		
Expenses not deductible for tax purposes	**7**	7
Non-taxable income	**(9)**	(9)
Utilisation of tax losses	**437**	612
Total amount of tax credit to Profit and Loss Account	**-**	-

10. Intangible Assets

Group and Company

	Players' Registrations and Compensation Payments £000	Brand Rights £000	Total £000
Cost			
At 1 July 2020	2164	8	2172
Additions	780	-	780
Disposals	(399)	-	(399)
At 30 June 2021	2545	8	2553
Amortisation			
At 1 July 2020	693	-	693
Charged in the year	770	-	770
Disposals	(330)	-	(330)
At 30 June 2021	1133	-	1133
Net Book Value			
At 30 June 2021	1412	8	1420
At 30 June 2020	1471	8	1479

11. Tangible Assets

	Group				Company	Total Group
	Pittodrie Stadium £000	Cormack Park £000	New Stadium £000	Total Land and Buildings £000	Plant, Furniture and Fittings £000	£000
Cost						
At 1 July 2020	11000	13375	999	25374	3659	29033
Additions	-	22	60	82	150	232
At 30 June 2021	11000	13397	1059	25456	3809	29265
Depreciation						
At 1 July 2020	-	113	-	113	3168	3281
Charged in the year	-	225	-	225	178	403
At 30 June 2021	-	338	-	338	3346	3684
Net Book Value						
At 30 June 2021	11000	13059	1059	25118	463	25581
At 30 June 2020	11000	13262	999	25261	491	25752

Pittodrie Stadium is carried at net residual value. The determination of the residual value net of selling costs includes an estimation of the market value of a potential property development on the Pittodrie Stadium site. The Directors appointed an external valuer to perform this assessment and a valuation report on Pittodrie Stadium was prepared by F G Burnett Limited on 13 November 2019 and the reported market value as at 30 June 2019 of £11.0 million was adopted into the Financial Statements at that date. The Directors have considered the difficult market conditions which have persisted in Aberdeen throughout the period since the valuation was prepared and have retained the value of Pittodrie Stadium at £11.0 million.

Also included in tangible assets are capitalised costs amounting to £1,059,000 (30 June 2020 - £999,000) in respect of the proposed new stadium at Kingsford, which represents stadium design and other costs incurred in prior years on the Loirston Loch site which the Directors consider to be transferable to the Kingsford site, plus additional costs to progress the planning requirements for the new stadium. Having obtained planning permission for the proposed Phase 2 new stadium development at Kingsford, the Directors are confident that the necessary funding could be put in place and, hence, it is appropriate to continue to recognise these costs as assets in the balance sheet.

No depreciation is provided on costs incurred to date on the proposed new stadium, as these are construction in progress at the year-end. Depreciation will commence when the assets are available for use.

The net book value of plant, furniture and fittings in respect of assets held under finance leases and hire purchase contracts was £104,000 (30 June 2020 - £98,000).

Notes Forming Part of the Financial Statements (continued)

for the year ended 30 June 2021

12. Investments

	Group		Company	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Investment in subsidiary undertaking	**-**	-	**-**	-

The Company holds one Ordinary Share of £1 in Stadium Aberdeen Limited a wholly owned subsidiary of the Company. Stadium Aberdeen Limited owns the Pittodrie Stadium football ground and the Cormack Park training facility which it leases to the Company. The Group Financial Statements reflect the consolidated results of the Company and its subsidiary.

The Company also holds one Ordinary Share of £1 in The Scottish Professional Football League Limited for which a consideration of £1 was paid. This represents a 2.38% interest in the company.

13. Stocks

	Group		Company	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Goods for resale	**332**	514	**332**	514

14. Debtors

	Group		Company	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Trade debtors	**2862**	657	**2862**	657
Amount due from subsidiary	**-**	-	**29595**	29713
Other debtors and prepayments	**824**	666	**824**	666
	3686	1323	**33281**	31036

The amount due from subsidiary does not bear interest and has no fixed repayment terms. The Company does not intend to seek repayment of the amount within one year of the date of approval of these Financial Statements.

Included in trade debtors are amounts due for payment in more than one year of £1,142,000 (30 June 2020 - £Nil).

15. Creditors: Amounts falling due within one year

	Group		Company	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Related Party loans	**5**	1028	**5**	1028
Other loans	**1434**	220	**1434**	220
Obligations under hire purchase contracts	**40**	33	**40**	33
Trade creditors	**1071**	1930	**1071**	1930
Other taxes and social security costs	**705**	1333	**705**	1333
Other creditors and accruals	**2072**	2794	**2072**	2794
	5327	7338	**5327**	7338

Related Party loans from Directors of £5,000 (30 June 2020 - £8,000) are interest free and have no fixed date for repayment.

During the year, Related Party loans due to Directors of £20,000 at 30 June 2020 were reclassified as Other loans.

Related Party loans due to Directors of £1,000,000 at 30 June 2020 were converted into Ordinary Shares on 22 October 2020 – see Note 19.

Other loans of £1,434,000 (30 June 2020 - £220,000) are repayable as follows: -

Other loans of £1,000,000 bearing interest at 7.2% per annum were repaid on 31/08/2021; Other loans of £264,000 bearing interest at 7.2% fall due for payment on 31 January 2022; Other loans of £50,000 which are interest free fall due for payment on 28 February 2022; Other loans of £100,000 which are interest free fall due for payment on 31 March 2022; Other loans of £20,000 are interest free and have no fixed date for repayment.

16. Creditors: Amounts falling due after more than one year	**Group**		**Company**	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Other loans	**3833**	-	**3833**	-
Obligations under hire purchase contracts	**53**	60	**53**	60
	3886	60	**3886**	60

Other loans bearing interest at 7.2% per annum fall due for payment as £350,0000 on 30 July 2022 and £264,000 on 31 January 2023.

Other loans of £3,119,000 which are interest free, are due to be repaid over 20 years in equal monthly instalments commencing in September 2022.

Other loans of £100,000 which are interest free fall due for repayment on 31 March 2023.

	Group		**Company**	
The loans are repayable as follows:	**2021**	2020	**2021**	2020
	£000	£000	**£000**	£000
Converted into Ordinary Shares	-	1000	-	1000
In less than one year – see Note 15	**1439**	248	**1439**	248
Between two to five years	**1312**	-	**1312**	-
In more than five years	**2521**		**2521**	
	5272	1248	**5272**	1248

17. Deferred Taxation	**Group**		**Company**	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
At 1 July	-	-	-	-
Charge for year	-	-	-	-
At 30 June	-	-	-	-

Deferred tax is provided in full in respect of the revaluation of Pittodrie Stadium. Deferred tax at 30 June 2021 has been calculated at 19% (30 June 2020 – 19%), the rate of Corporation tax substantively enacted at the balance sheet date.

At 30 June 2021 the Group has an unrecognised deferred tax asset of £7,795,000 (30 June 2020 - £5,541,000) which primarily represents the availability of tax losses for carry forward. The ability of the Group to utilise the deferred tax asset depends primarily on future trading performance. The deferred tax asset has not been recognised given the uncertainty as to the availability of available future profits to utilise the accumulated tax losses.

18. Deferred Income

	Group		Company	
	2021	2020	**2021**	2020
	£000	£000	**£000**	£000
Deferred grant income - from Football Trust				
At 1 July	**610**	657	-	-
Released to profit and loss account	**(48)**	(47)	-	-
At 30 June	**562**	610	-	-
Other deferred income				
Lease premium for Cormack Park	**1289**	1350	**1289**	1350
From season tickets, advance ticket sales, executive boxes and sponsorships received in advance	**3364**	2356	**3364**	2356
Total deferred income	**5215**	4316	**4653**	3706

The lease premium represents the amount paid to the Company by Aberdeen FC Community Trust in respect of a shared facilities agreement for a 22-year term.

Included in deferred income is £1,742,000 (30 June 2020 - £1,851,000) which will be released to the profit and loss account in more than one year.

19. Called-up Share Capital

	Group and Company	Group and Company
	2021	2020
	£000	£000
Allotted and fully paid		
49,511,552 (30 June 2020 – 40,056,897) Ordinary Shares of 10 pence each	**4951**	4005
2,250,000 Preference Shares of £1 each	**2250**	2250
	7201	6255

Called-up Share Capital represents the nominal value of shares that have been issued.

On 22 October 2020, the issue of 5,949,220 Ordinary shares of ten pence each for cash at £0.32 per share in return for a cash investment of £1,904,000.

On 22 October 2020, the conversion of a Related Party loan received on 3 February 2020 of £1,000,000 into 3,125,000 Ordinary shares of ten pence each at £0.32 per share.

On 12 November 2020, the issue of 380,435 Ordinary shares of ten pence each for cash at £0.46 per share in return for a cash investment £175,000.

The Preference Shares have no rights to dividend and no voting rights, but on a return of capital are entitled to payment of their nominal value in priority to the Ordinary Shares.

20. Reserves

Share Premium Account

The Share Premium Account includes any premiums received on the issue of share capital over and above the notional value. Transaction costs associated with the direct issue of shares are deducted from the Share Premium Account.

Profit and Loss Account

The Profit and Loss Account includes all current and prior year retained profits and losses. Included within the Profit and Loss Account is £7,913,000 (30 June 2020 - £7,913,000) of non-distributable reserves represented by unrealised property revaluations under previous UK GAAP.

21. Pensions

The Group operates an approved defined contribution Group Personal Pension Scheme for eligible employees. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost expensed for the period was £1,000 (year to 30 June 2020 - £1,000).

There was £Nil due for payment at 30 June 2021 (30 June 2020 - £Nil).

The Group also operates an approved defined contribution Group auto-enrolment scheme for eligible employees with The Peoples Pension. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost expensed for the period was £78,000 (year to 30 June 2020 - £79,000).

There was £14,000 due for payment at 30 June 2021 (30 June 2020 - £14,000).

In addition, contributions of £16,000 (year to 30 June 2020 - £25,000) were made to personal pension schemes on behalf of employees.

There was £Nil due for payment at 30 June 2021 (2020 – Nil).

22. Related Party Transactions

At 30 June 2021 loans of £5,000 (30 June 2020 - £1,028,000) were due to the Company's Directors. The terms of the loans are disclosed in Notes 15 and 16.

On 22 October 2020, the Directors authorised the conversion of a Related Party loan of £1,000,000 received on 3 February 2020 into 3,125,000 Ordinary shares of ten pence each at £0.32 per share – see also Note 19.

During the year, Related Party loans due to Directors of £20,000 at 30 June 2020 were reclassified as Other loans.

The Directors are considered to be the key management personnel of the Group and their remuneration is disclosed in Note 6.

23. Group Contingent Liabilities

The Company has exited all obligations to Bank of Scotland, other than in regard to a contingent liability which may arise on the disposal of Pittodrie stadium if any part of the proceeds is not reinvested in a new stadium. This remaining commitment to the Bank of Scotland is not subject to any security.

24. Group Financial Commitments

	Group	
	2021	**2020**
	£000	**£000**
Total future minimum lease payments under non-cancellable operating leases are as follows: -		
Within one year	**142**	164
Between one and five years	**42**	65
	184	229

At the year end the Group had capital commitments of £Nil (30 June 2020 - £50,000) relating to the planning conditions for the proposed Phase 2 new stadium development at Kingsford.

25. Subsequent Events

Following the year end the Company came to an agreement with its insurers on a Business Interruption Insurance claim under a policy held to protect the Company from losses suffered as a result of a variety of different diseases including coronavirus (COVID19). The sum of £2.25 million was received on 30 July 2021, and while the Directors considered the receipt of this amount to be probable at 30 June 2021, it was not considered to be virtually certain, and therefore the income will be reflected in the Financial Statements for the year ending 30 June 2022.

	Group		Company	
26. Financial Instruments	**2021**	2020	**2021**	2020
	£000	£000	**£000**	£000
Financial assets – measured at amortised cost				
Trade debtors – see Note 14	**2862**	657	**2862**	657
Amount due from subsidiary – see Note 14	**-**	-	**29595**	29713
Other debtors – see Note 14	**824**	666	**720**	666
Cash at bank and in hand	**4072**	2522	**4064**	2514
	7758	3845	**37241**	33550
Financial liabilities – measured at amortised cost				
Trade creditors – see Note 15	**1071**	1930	**1071**	1930
Other creditors and accruals – see Note 15	**2072**	2794	**2072**	2794
Related Party loans – see Note 15	**5**	1028	**5**	1028
Other loans – see Notes 15 and 16	**5267**	220	**5267**	220
Hire purchase – see Notes 15 and 16	**93**	93	**93**	93
	8508	6065	**8508**	6065

The Group's income, expense, gains and losses in respect of financial instruments are summarised below: -

	Group	
Interest income and expense	**2021**	2020
	£000	£000
Total interest income for financial assets at amortised cost	**-**	-
Total interest expense for financial liabilities at amortised cost	**(76)**	(75)

27. Controlling Party

At the balance sheet date, the Company does not have a controlling party as there is no single or group of shareholders with a controlling interest in the shareholding of the Company.

28. Subsidiaries and Related Undertakings

The Group comprises the Parent Company Aberdeen Football Club Limited and its sole wholly owned subsidiary Stadium Aberdeen Limited. Stadium Aberdeen Limited is a Private Limited Company limited by shares and registered in Scotland, number SC299691 with its registered office and principal place of business at Pittodrie Stadium, Pittodrie Street, Aberdeen AB24 5QH. Ownership of the stadium and training facility lies with the subsidiary company to which the Company pays a rent for the use of the stadium.

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the ONE HUNDRED and EIGHTEENTH Annual General Meeting of ABERDEEN FOOTBALL CLUB LIMITED will be held at the Richard Donald Suite, Pittodrie Stadium, Pittodrie Street, Aberdeen AB24 5QH on Monday 13th December 2021 at 7.00pm to transact the following: -

As ordinary resolutions:

1. To receive and consider the Financial Statements for the year ended 30 June 2021 together with the Reports of the Directors and Auditors thereon.

2. To re-elect David A. Cormack as a Director.

3. To re-elect Thomas J. Crotty as a Director.

4. To confirm the appointment of Zoe S. Ogilvie as a Director.

The following resolution, which will be proposed as a special resolution, proposes to amend the Articles of Association (Articles) to permit the company to hold virtual and/or hybrid shareholder meetings, including Annual General Meetings. The Directors believe that virtual and/or hybrid meetings may allow for greater shareholder and stakeholder engagement over the coming years in a way that is more convenient for all parties.

The Directors believe this flexibility is particularly necessary at the moment given the ongoing uncertainty with regard to potential social distancing measures, restrictions on gatherings, and the need to maintain open channels of communication between Directors, shareholders, and stakeholders. This change to the Articles will allow the Directors to continue to fulfil the obligation under its Articles to hold shareholder meetings irrespective of any legislation or government guidance preventing physical meetings taking place or limiting the number of people who may attend a physical meeting.

As a special resolution:

5. That the articles of association be altered by:

   i. inserting the following new article 38A:

      "If the Directors determine that a virtual and/or hybrid meeting is the most appropriate form of general meeting in any circumstances, the Directors will seek to comply with the Code of Best Practice produced by the GC100 in order to ensure the general meeting continues to fulfil its purpose of facilitating shareholder engagement and director scrutiny."

   ii. inserting the following new article 38B:

      "If it appears to the chairman of the general meeting that an electronic facility has become inadequate for the purposes referred to in Article 38A providing authority to hold virtual and/or hybrid general meetings, then the chairman may, without having to seek the consent of the general meeting given that this may not be practicable in the circumstances, exercise his or her rights to manage the meeting (for example, under the Company's Articles) to pause, interrupt or adjourn the general meeting. All business conducted at that general meeting up to the time of that adjournment shall be valid. The provisions of the Articles relating to adjournment of general meetings shall apply to that adjournment."

BY ORDER OF THE BOARD

Roy M Johnston
Company Secretary

Registered Office:
Pittodrie Stadium, Pittodrie Street, Aberdeen AB24 5QH
Dated 15 November 2021

It is requested that notice of questions on the Annual Report should be in the Company Secretary's hands by 5pm on Monday 6 December 2021.

A member entitled to attend, and vote is entitled to appoint a proxy to attend and, on a poll, to vote instead of him and that proxy need not also be a member. A form of proxy has been mailed to shareholders and completed proxies must be returned to Pittodrie Stadium at least 48 hours before the time appointed for the meeting.

Will Shareholders please intimate any change of address to the Company Secretary.

Aberdeen Football Club Limited
Pittodrie Stadium, Pittodrie Street, Aberdeen AB24 5QH