

Directors' Report for the Period 28 April 2003 to 28 December 2003

The accounts for the period are attached.

The company has not traded during the period and accordingly it has made neither a profit nor a loss. No Profit or Loss Account has therefore been prepared.

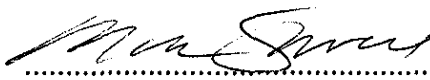
The following served as Directors during (and, unless otherwise indicated, throughout) the period:

	<i>Appointed</i>	<i>Resigned</i>
G G M Izatt		
Scottish & Newcastle Breweries (Services) Ltd		

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 28 December 2003 and 27 April 2003 were as follows:

	<i>28 December 2003</i>		<i>27 April 2003</i>	
	<i>Shares</i>	<i>Options</i>	<i>Shares</i>	<i>Options</i>
G G M Izatt	31,818	185,265	28,018	84,531
Scottish & Newcastle Breweries (Services) Ltd	-	-	-	-

By Order of the Board


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M Stevens
Secretary
11 June 2004



William Younger and Company Limited Company Number: SC1658

Balance Sheet as at 28 December 2003

	28 December 2003 £	28 April 2003 £
CURRENT ASSETS		
DEBTORS: Amounts due by Scottish & Newcastle plc	950,000	950,000
NET ASSETS	<u>950,000</u>	<u>950,000</u>
CAPITAL AND RESERVES		
SHARE CAPITAL – See note 2	<u>950,000</u> <u>950,000</u>	<u>950,000</u> <u>950,000</u>

For the period ended 28 December 2003 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

No members have required the company to obtain an audit of its accounts for the period in question in accordance with section 249B(2).

The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221;
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year; and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

Notes to the Accounts

1. The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Scotland.
2. The detail of the Share Capital is as follows:

	28 December 2003 £	28 April 2003 £
<u>Authorised</u>		
1,000,000 Ordinary Shares of £1 fully paid	1,000,000	1,000,000
<u>Allotted</u>		
- Fully Paid Up		
900,000 Ordinary Shares of £1 fully paid	900,000	900,000
- Partly Paid		
100,000 Ordinary Shares of £1 each – 50p paid	<u>50,000</u> <u>950,000</u>	<u>50,000</u> <u>950,000</u>

Signed on behalf of the Board

G G M Izatt, Director

Edinburgh, 11 June 2004