# Fladgate LLP

**Annual Report and Financial Statements** 

Year ended 31 March 2023

Registration No: OC334334

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# Members' Report Year ended 31 March 2023

The Board is pleased to present its report on behalf of the members of Fladgate LLP and the audited financial statements of the group (or "the firm") for the year ended 31 March 2023.

#### **Firm Structure**

Fladgate LLP is a limited liability partnership registered in England and Wales under the Limited Liability Partnership Act 2000.

A list of members' names is available for inspection at 16 Great Queen Street, London, WC2B 5DG, United Kingdom, which is also Fladgate LLP's principal place of business and registered office. More information about Fladgate LLP is available on our website, <a href="https://www.fladgate.com">www.fladgate.com</a>.

The financial statements consolidate the accounts of Fladgate LLP and its subsidiary undertakings (the 'Group'), drawn up to 31 March each year.

## **Principal Activity and Business Review**

The firm's principal activity is the provision of legal services in the UK. There have been no significant changes in activities during the year. The results for the year and the financial position at the year-end were considered satisfactory by the members.

#### **Designated Members**.

The designated members who served throughout the year and subsequent to the year end, unless otherwise stated, were:

G D Gordon

S W Lewis

J A Lewis

(Resigned 31 March 2023)

E S Leonard D P Robinson

D J Rowe

(Appointed 1 April 2023)

S P Sheth

(Appointed 16 September 2022)

J K Evans

(Appointed 1 April 2023)

## **Members' Drawings and Capital Policy**

The members' policy on drawings is dependent upon the working capital requirements of the firm. A conservative level of monthly drawings is set at the start of the year and further distributions are made once the results for the year and allocation of profit have been finalised. The level of members' capital is determined by the members from time to time. Capital is repaid to members on retirement from the firm. Further details are provided in note 15.

### **Going Concern**

The Board has a reasonable expectation that the LLP and the Group have adequate resources to continue in operational existence for the foreseeable future. Thus, it continues to adopt the going concern basis of accounting in preparing the annual financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of accounting policies in the financial statements.

## **Auditor**

Moore Kingston Smith LLP were re-appointed as auditor to the limited liability partnership and group in accordance with section 485 of the Companies Act 2006 (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008), a resolution proposing that they be re-appointed will be put at a General Meeting.

# Members' Report (continued) Year ended 31 March 2023

# Members' Responsibilities Statement

The members are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

The Limited Liability Partnerships (Accounts & Audit) (Application of Companies Act 2006) Regulations 2008 require the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The financial statements are required by law to give a true and fair view of the state of affairs of the firm and of the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the firm will continue in business.

The members are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the firm and enable them to ensure that the financial statements comply with the Companies Act 2006, as applicable to limited liability partnerships. They are also responsible for safeguarding the assets of the firm and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

These responsibilities are exercised by the Board on behalf of the members.

Approved by the members and signed on their behalf by:

**G D Gordon** 

**Designated Member** 

26 September 2023

# Energy and Carbon Report Year ended 31 March 2023

We have reported on all sources of GHG emissions and energy usage as required under the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 as amended.

GHG emissions and energy usage

	UK and offshore		
	2023	2022	
Emissions from combustion of gas (Scope 1 – tonnes of CO₂e)	N/A	N/A	
Emissions from combustion of fuel for transport purposes (Scope 1 − tonnes of CO₂e)	N/A	N/A	
Emissions from electricity purchased for own use, including for the purposes of transport (Scope 2 − tonnes of CO₂e)	101,050	90,466	
	KgCO2e	KgCO2e	
Emissions from business travel in rental cars or employee- owned vehicles where company is responsible for purchasing the fuel (Scope 3 - tonnes of CO <sub>2</sub> e)	N/A	N/A	
Total gross CO₂e based on above	101,050	90,466	
	KgCO2e	KgCO2e	
Energy consumption used to calculate emissions – kwh	487,989	467,817	
	KWh*	KWh*	
Chosen intensity measurement, e.g. tonnes of CO₂e per £m revenue	See below	See below	

Fladgate LLP occupies offices in a multi tenanted building. The LLP does not purchase its own heat or power supplies, these are provided by and as a recharge by the managing agents as part of the service charge for the building.

The figure stated above is for electricity consumption for the KWh billed by the building's managing agent directly for separately metered floors for the period 1 April 2022 to 31 March 2023.

G D Gordón

**Designated Member** 

26 September 2023

# Independent Auditor's Report to the Members of Fladgate LLP

#### **Opinion**

We have audited the financial statements of Fladgate LLP ('the parent limited liability partnership') and its subsidiaries ('the group') for the year ended 31 March 2023 which comprise the Consolidated Profit and Loss Account, the Consolidated Balance Sheet, the Limited Liability Partnership Balance Sheet, the Consolidated Statement of Changes in Members' Interests, the Limited Liability Partnership Statement of Changes in Members' Interests, the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent limited liability partnership's affairs as at 31 March 2023 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice:
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied
  to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit)
  (Application of Companies Act 2006) Regulations 2008.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent limited liability partnership's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

#### Other information

The members are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Independent Auditor's Report to the Members of Fladgate LLP (continued)

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the members' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the members' report has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent limited liability partnership and its environment obtained in the course of the audit, we have not identified material misstatements in the members' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent limited liability partnership, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent limited liability partnership financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of members

As explained more fully in the members' responsibilities statement, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the group's and the parent limited liability partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the group or the parent limited liability partnership or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the
  effectiveness of the group's internal control.

# Independent Auditor's Report to the Members of Fladgate LLP (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the members.
- Conclude on the appropriateness of the members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent limited liability partnership's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent limited liability partnership to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events
  in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the group.

## Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the group and parent limited liability partnership and considered that the most significant are the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008, the Limited Liability Partnership's SORP, UK financial reporting standards as issued by the Financial Reporting Council, UK taxation legislation and SRA regulation.
- We obtained an understanding of how the group and parent limited liability partnership complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.

# Independent Auditor's Report to the Members of Fladgate LLP (continued)

 Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

## Use of our report

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken for no purpose other than to draw to the attention of the limited liability partnership's members those matters which we are required to include in an auditor's report addressed to them. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the limited liability partnership and limited liability partnership's members as a body, for our work, for this report, or for the opinions we have formed.

**27** September 2023

John Staniforth (Senior Statutory Auditor) for and on behalf of Moore Kingston Smith LLP, Statutory Auditor

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6<sup>th</sup> Floor 9 Appold Street London EC2A 2AP

# Fladgate LLP Consolidated Profit and Loss Account For the year ended 31 March 2023

	Note	2023 £	2022 £
Turnover	3	74,593,415	67,479,359
Other operating income		979,341	472,259
		75,572,756	67,951,618
Operating expenses	4	(37,472,236)	(32,537,676)
Operating profit		38,100,520	35,413,942
Profit/(Loss) on disposal of fixed assets		2,180	(60,173)
Net interest receivable	6	714,810	77,850
Profit before taxation		38,817,510	35,431,619
Tax on profit	7	(96,554)	(75,775)
Profit for the financial year available for discretionary division among members		38,720,956	35,355,844

All amounts relate to continuing operations.

There are no items of comprehensive income or expenses other than the profit for the financial year and the preceding financial year. Accordingly, no statement of comprehensive income is given.

# Fladgate LLP Consolidated Balance Sheet As at 31 March 2023

		2023	2022
	Note	£	£
Fixed assets	40	0.004.440	4 057 007
Tangible fixed assets Investments	10 11	3,881,113 6	4,357,267 6
mvestments	• •		
		3,881,119	4,357,273
Current assets			
Debtors	12	26,135,596	22,308,911
Amounts due from members		30,792,107	27,864,687
Cash at bank and in hand		7,323,530	9,772,865
		64,251,233	59,946,463
Creditors: amounts falling due within one year	13	(6,516,097)	(6,343,590)
Net current assets		57,735,136	53,602,873
Total assets less current liabilities		61,616,255	57,960,146
Provision for liabilities	14	(2,925,000)	(3,104,553)
Net assets attributable to members		58,691,255	54,855,593
Represented by:			
Loans and other debts due to members within one year			
19Members' capital classified as a liability		8,843,751	8,038,177
Other amounts		11,126,548	11,461,572
		19,970,299	19,499,749
Equity			
Members' other interests – other reserves classified as equity		38,720,956	35,355,844
		58,691,255	54,855,593
Total Members' interests			
Amounts due from members		(30,792,107)	(27,864,687)
Loans and other debts due to members		19,970,299	19,499,749
Members' other interests		38,720,956	35,355,844
		27,899,148	26,990,906

These financial statements of Fladgate LLP (Registered number OC334334) on pages 8 to 24 were approved by the members and signed on their behalf on 26 September 2023 by

G D Gordon

**Designated Member** 

**Designated Member** 

**D J Rowe** 

# Fladgate LLP Limited Liability Partnership Balance Sheet As at 31 March 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible fixed assets	10	3,881,113	4,357,267
Investments	11	250,005	250,005
		4,131,118	4,607,272
Current assets			
Debtors	12	25,971,709	22,206,113
Amounts due from members Cash at bank and in hand	•	30,688,052 5,257,276	27,793,388 8,372,337
Cash at bank and in hand		<del></del>	
Out did not a supplied to the suitable and supplied to the sup	40	61,917,037	58,371,838
Creditors: amounts falling due within one year	13	(4,952,452)	(5,382,084)
Net current assets		56,964,585	52,989,754
Total assets less current liabilities		61,095,703	57,597,026
Provision for liabilities	14	(2,925,000)	(3,104,553)
Net assets attributable to members	•	58,170,703	54,492,473
Represented by:			<del></del>
Loans and other debts due to members within one year			
Members' capital classified as a liability		8,843,751	8,038,177
Other amounts		10,710,050	11,169,684
		19,553,801	19,207,861
Equity			
Members' other interests – other reserves classified as equity		38,616,902	35,284,612
		58,170,703	54,492,473
Total Members' interests			
Amounts due from members		(30,688,052)	(27,793,388)
Loans and other debts due to members		19,553,801	19,207,861
Members' other interests		38,616,902	35,284,612
		27,482,651	26,699,085

The profit for the financial year attributable to the parent undertaking, Fladgate LLP, was £38,616,902 (2022 - £35,284,612).

These financial statements of Fladgate LLP (Registered number OC334334) on pages 8 to 24 were approved by the members and signed on their behalf on **26** September 2023 by

G D Gordon

**Designated Member** 

D J Rowe

**Designated Member** 

# Consolidated statement of changes in members' interests Year ended 31 March 2023

	Members' capital classified as a liability	Loans and other debts due to / (due from) members	Members' other interests	Total members' interests
	£	£	£	£
Amounts due to members Amounts due from members		8,398,830 (20,275,667)		
Members' interests at 31 March 2021	7,769,362	(11,876,837)	26,439,633	22,332,158
Profit for discretionary division among members		-	35,355,844	35,355,844
Members' interests after profit for the year	7,769,362	(11,876,837)	61,795,477	57,688,002
Allocation of prior year profit Capital introduced	- 725,000	26,439,633	(26,439,633)	- 725,000
Repayments of capital  Amounts paid to and on behalf of members	(456,185) -	- (30,965,911)	-	(456,185) (30,965,911)
Amounts due to members Amounts due from members		11,461,572 (27,864,687)		
Members' interests at 31 March 2022	8,038,177	(16,403,115)	35,355,844	26,990,906
Profit for discretionary division among members	<u>-</u>		38,720,956	38,720,956
Members' interests after profit for the year	8,038,177	(16,403,115)	74,076,800	65,711,862
Allocation of prior year profit	-	35,355,844	(35,355,844)	4 006 077
Capital introduced Repayments of capital	1,286,277 (480,703)	<del>-</del>	-	1,286,277 (480,703)
Amounts paid to and on behalf of members	(460,703)	(38,618,288)	-	(38,618,288)
Amounts due to members Amounts due from members		11,126,548 (30,792,107)		
Members' interests at 31 March 2023	8,843,751	(19,665,559)	38,720,956	27,899,148

As permitted by the Statement of Recommended Practice (SORP), Accounting by Limited Liability Partnerships, issued in December 2021, the LLP has taken the option of presenting the above Reconciliation of Members' Interests as a primary Statement instead of a Statement of Changes in Equity.

# Limited Liability Partnership statement of changes in members' interests Year ended 31 March 2023

	Members' capital classified as a liability	Loans and other debts due to / (due from) members	Members' other interests	Total members' interests
	L	2	2	~
Amounts due to members Amounts due from members		8,178,241 (20,274,818)		
Members' interests at 31 March 2021	7,769,362	(12,096,577)	26,438,784	22,111,569
Profit for discretionary division among members		-	35,284,612	35,284,612
Members' interests after profit for the year	7,769,362	(12,096,577)	61,723,396	57,396,181
Allocation of prior year profit	_	26,438,784	(26,438,784)	_
Capital introduced	725,000	-	-	725,000
Repayments of capital	(456,185)	-	-	(456,185)
Amounts paid to and on behalf of members	-	(30,965,911)	-	(30,965,911)
Amounts due to members Amounts due from members		11,169,684 (27,793,388)		
Members' interests at 31 March 2022	8,038,177	(16,623,704)	35,284,612	26,699,085
Profit for discretionary division among members		-	38,616,902	38,616,902
Members' interests after profit for the year	8,038,177	(16,623,704)	73,901,514	65,315,987
Allocation of prior year profit	_	35,284,612	(35,284,612)	_
Capital introduced	1,286,277	-	(00,201,012)	1,286,277
Repayments of capital	(480,703)	-	-	(480,703)
Amounts paid to and on behalf of members	-	(38,638,910)	-	(38,638,910)
Amounts due to members Amounts due from members		10,710,050 (30,688,052)		
Members' interests at 31 March 2023	8,843,751	(19,978,002)	38,616,902	27,482,651

As permitted by the Statement of Recommended Practice (SORP), Accounting by Limited Liability Partnerships, issued in December 2021, the LLP has taken the option of presenting the above Reconciliation of Members' Interests as a primary Statement instead of a Statement of Changes in Equity.

# Consolidated Cash Flow Statement Year ended 31 March 2023

		2023	2022
	Note	£	£
Net cash flows from operating activities	18	34,970,379	32,028,777
Cash flows from investing activities			
Purchase of tangible fixed assets		(331,106)	(414,600)
Disposal proceeds of tangible fixed assets		9,296	18,078
Interest received		714,810	77,850
Net cash flows from investing activities		393,000	(318,672)
Transactions with members and former members			<del></del> .
Drawings and distributions		(38,618,288)	(30,965,911)
Capital contributions by members		1,286,277	725,000
Capital repayment to members		(480,703)	(456,185)
Net cash flows from transactions with members and			
former members		(37,812,714)	(30,697,096)
Net increase in cash and cash equivalents		(2,449,335)	1,013,009
Cash and cash equivalents at beginning of year		9,772,865	8,759,856
Cash and cash equivalents at end of year		7,323,530	9,772,865

Cash and cash equivalents comprise cash at bank and in hand.

# Notes to the Financial Statements Year ended 31 March 2023

## 1. Accounting Policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the current year and in the preparation of the comparative figures.

## General information and basis of accounting

Fladgate LLP is a Limited liability partnership incorporated in the United Kingdom and registered in England and Wales under the Limited Liability Partnership Act 2000. The address of the registered office is given on page 1. The nature of the Limited Liability Partnerships' operations and its principal activities are set out in the Members' report on pages 1 and 2.

The financial statements have been prepared in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council and the requirements of the Statement of Recommended Practice Accounting by Limited Liability Partnerships (issued December 2021).

Fladgate LLP meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements, which are presented alongside the consolidated financial statements.

The LLP has taken advantage of the following exemptions in preparing its individual financial statements under the provisions of FRS 102:

(i) The exemption from preparing a LLP statement of cash flows and the related notes. The consolidated statement of cash flows included in the financial statements includes the LLP's cash flows.

The functional currency of Fladgate LLP is considered to be pounds sterling because that is the currency of the primary economic environment in which the limited liability partnership operates. Monetary amounts in these financial statements are rounded to the nearest pound.

### Basis of preparation

These financial statements have been prepared under the historical cost convention, modified to include certain items at fair value such as listed investments, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council and reflect the results for the year ended 31 March 2023. The financial statements consolidate the accounts of Fladgate LLP and all of its subsidiary undertakings (the "firm"), drawn up to 31 March 2023. No individual profit and loss account is prepared for Fladgate LLP, as permitted by Section 408 of the Companies Act 2006.

## Going concern

The group has £7,323,530 of cash at bank at 31 March 2023 (2022: £9,772,865). Further details of the financial position of the group, its cash flows, liquidity position and borrowing facilities are disclosed in the balance sheet, cash flow statement and note 18. The group has considerable financial resources together with a diverse range of clients and suppliers across different geographic locations and sectors. The group also has considerable discretion over the timing of any cash distributions to its members.

After making enquiries, the Members have formed a judgement, at the time of approving the accounts, that there is a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Having considered the group's forecasts and projections, and the level of committed facilities available, the Members are satisfied that the firm has adequate resources to continue in operational existence for the foreseeable future. For this reason the Members continue to adopt the going concern basis in preparing the accounts.

#### 1. Accounting Policies (continued)

#### Turnover and revenue recognition

Revenue for services represents the fair value of legal services provided during the year on client assignments. Fair value reflects the amount expected to be recoverable from clients and is based on time spent, expertise and skills provided, and expenses incurred. Fee income is stated net of Value Added Tax.

Legal services provided to clients during the year which, at the balance sheet date, have not been invoiced to clients, have been recognised as fee income in accordance with Section 23 Revenue of Financial Reporting Standard 102. Fee income recognised in this manner is based on an assessment of the fair value of the services provided by the balance sheet date as a proportion of the total value of the engagement.

Unbilled fee income is included as unbilled revenue within debtors. Unbilled revenue is stated at fair value where the right to consideration has been obtained. Provision is made against unbilled amounts on those engagements where the right to receive payments is contingent on factors outside the control of the group. Contingent fee income (over and above any agreed minimum fee which is recognised as above) is recognised in the period when the contingent event occurs.

## Interest recognition

Interest represents amounts received in the normal course of business from the firm's banking arrangements or arising from other sources net of amounts paid to clients.

#### **Fixed assets**

Tangible fixed assets are stated at cost or valuation, net of depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets so as to write off the cost, less the estimated residual value, of fixed assets over their estimated useful economic lives, as follows:

Leasehold costs & improvements - over the remaining period of the lease or anticipated life

Furniture and equipment - between 12.5% and 25% per annum on a reducing balance basis.

Computer equipment - 25% per annum on a straight-line basis.

Motor vehicles - 25% per annum on a reducing balance basis.

#### Investments

Fixed asset investments are stated at cost less provision for impairment. Current asset investments are listed investments and are stated at either the lower of cost and net realisable value or at cost less provision for impairment.

### **Taxation**

The taxation payable on the profits of limited liability partnerships is usually the personal liability of the members for the year. An amount is retained from each member's profit share within Fladgate LLP to cover the member's estimated liability for income tax and social security contributions on their profit share. Two companies included within these consolidated financial statements are subject to corporation tax based on their profits earned.

#### 1. Accounting Policies (continued)

#### **Provisions**

The provision for claims represents the estimated cost to Fladgate LLP of settling claims where a liability is considered by the members to be probable, after allowing for recoveries under insurance policies.

#### Staff pensions

Fladgate LLP operates a defined contribution pension scheme.

The amount charged to the profit and loss account for the defined contribution scheme is the amount payable for the period according to the scheme's rules. Differences between contributions payable in the year and contributions actually paid are shown either as accruals or prepayments on the balance sheet.

#### **Employee Benefits**

All staff reported in note 5 to the accounts are employed by the group's service company, Walgate Services Ltd.

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the service company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### Leases

Operating lease rentals are charged to the profit and loss account in equal amounts over the lease term.

## Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the balance sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Debt instruments which meet the following conditions are subsequently measured at amortised cost using the effective interest method:

- (a) The contractual return to the holder is (i) a fixed amount; (ii) a positive fixed rate or a positive variable rate; or (iii) a combination of a positive or a negative fixed rate and a positive variable rate.
- (b) The contract may provide for repayments of the principal or the return to the holder (but not both) to be linked to a single relevant observable index of general price inflation of the currency in which the debt instrument is denominated, provided such links are not leveraged.

## 1. Accounting Policies (continued)

# Financial instruments (continued)

- (c) The contract may provide for a determinable variation of the return to the holder during the life of the instrument, provided that (i) the new rate satisfies condition (a) and the variation is not contingent on future events other than (1) a change of a contractual variable rate; (2) to protect the holder against credit deterioration of the issuer; (3) changes in levies applied by a central bank or arising from changes in relevant taxation or law; or (ii) the new rate is a market rate of interest and satisfies condition (a).
- (d) There is no contractual provision that could, by its terms, result in the holder losing the principal amount or any interest attributable to the current period or prior periods.
- (e) Contractual provisions that permit the issuer to prepay a debt instrument or permit the holder to put it back to the issuer before maturity are not contingent on future events, other than to protect the holder against the credit deterioration of the issuer or a change in control of the issuer, or to protect the holder or issuer against changes in levies applied by a central bank or arising from changes in relevant taxation or law.
- (f) Contractual provisions may permit the extension of the term of the debt instrument, provided that the return to the holder and any other contractual provisions applicable during the extended term satisfy the conditions of paragraphs (a) to (c).

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Group, despite having retained some significant risks and rewards of ownership, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

## Investments

In the LLP balance sheet, investments in subsidiaries and joint ventures and associates are measured at cost less impairment.

## Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

# Members' interests & Divisible profits and members' remuneration

## Members' interests

Members' capital is repayable on retirement of the member and is therefore classified as a liability. Because members may retire with less than one year's notice and typically have their capital repaid within one year of serving notice, members' capital is shown as being due within one year.

## Divisible profits and members' remuneration

No profits for each year are charged as members' remuneration. All profits are available for discretionary division among the members.

## 2. Critical accounting judgements and key sources of estimation uncertainty

In applying the Group's accounting policies, which are described in note 1, the members are required to make judgements (other than those involving estimations) that have a significant impact on the amounts recognised and to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

## Critical judgements in applying the Group's accounting policies

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the members have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

## Revenue recognition – accrued revenue

The value of accrued revenue is derived on the basis of estimations and assumptions regarding the fair value of unbilled time at the year-end having regard to the Group's accounting policy for revenue recognition.

#### Impairment of debtors

The Group makes an estimate of the recoverable value of debtors, other debtors and accrued income/amounts recoverable on contracts. When assessing impairment of trade receivables, other debtors and accrued income/amounts recoverable on contracts, management considers factors including the current credit rating of the debtor, the ageing profile and historic experience. See note 12 for the net carrying amount of the Group's debtors and associated impairment provision.

# Key source of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

## Measurement of provisions

The Group's provisions, as set out in note 14 to the financial statements, include provisions for professional indemnity and other commercial claims, and are based on Management's best estimate of future cash flows.

## Onerous lease obligations

The provisions recorded in respect of onerous leases have been made using estimates of future use, and the present value of rental payments and future income.

#### 3. Segmental Analysis

The Members are of the opinion that the operations of the LLP are substantially similar in that they relate to the provision of legal services. Information in relation to the geographical destination of turnover is not provided on the basis that all work is performed within the UK by the LLP.

# 4. Analysis of Operating Expenses

		2023	2022
	Note	£	£
Staff costs	5	18,985,356	15,536,132
Depreciation	10	800,141	803,389
Other operating charges		17,686,739	16,198,155
		37,472,236	32,537,676
Operating profit is stated after charging:			
Depreciation:			
- Owned assets		800,141	803,389
Operating lease rentals:			
<ul> <li>Land and buildings</li> </ul>		3,978,073	3,647,163
Auditor's remuneration: - Fees payable to the group's auditor for the audit of the LLP and			
subsidiaries annual accounts		73,690	46,500
- Other assurance services		38,650	32,450
- Taxation and compliance services		91,841	91,060
5. Staff and Staff Costs			
		2023	2022
	•	No.	No.
The average number of people employed during the year (excluding members) was:			
Fee-earners		117	97
Support staff		114	106
The season			
		231	203
		2023	2022
		£	£
Staff costs incurred during the year in respect of employees were:			
Salaries (including staff bonus)		15,520,993	12,883,715
Social Security costs		2,047,939	1,522,961
Other pension costs		1,416,424	1,129,456
Total staff costs		18,985,356	15,536,132
Total staff costs		18,985,356 —————	15,536,132

The cost of contributions in respect of employees' personal pension schemes included in the profit and loss account for the year was £1,416,424 (2022 - £1,129,456). No contributions were outstanding at either year end.

#### 6. Net Interest Receivable

	2022	2022
	2023	2022
	£	£
Bank and other interest receivable	714,810	77,850

# 7. Tax on profit

The taxation charge which arises in the corporate entities included within these financial statements is:

Tax charge for the year	2023 £	2022 £
Current taxation United Kingdom corporation tax	(96,554)	(75,775)

The standard rate of corporation tax for the year, based on the UK standard rate of corporation tax is 19% (2022: 19%). The actual tax charge for the current and previous year differs from the standard rate for the reasons set out in the following reconciliation:

Reconciliation of current tax	2023 £	2022 £
Profit before taxation	38,817,510	35,431,619
Tax on profit at standard rate of 19% (2022: 19%)	(7,375,327)	(6,732,008)
Factors affecting charge for the year: Tax on profit subject to self-assessment	7,278,773	6,656,233
Total actual amount of current tax Adjustment to charge for prior year	(96,554)	(75,775)
Tax charge for the year	(96,554)	(75,775)

## 8. Members' Share of Profits

Profits are shared among the members in accordance with agreed profit sharing arrangements after the financial statements have been approved by the members.

	2023	2022
	No.	No.
Average number of members	88	85
	·	

The highest remuneration of a member for the year was £1,839,059 (2022 - £1,666,880).

# 9. Profit Attributable to the Limited Liability Partnership

No separate profit and loss account or statement of comprehensive income is presented in respect of the parent undertaking. The profit attributable to the LLP is disclosed on the footnote to the LLP balance sheet.

# 10. Tangible Fixed Assets – Consolidated and Limited Liability Partnership

	Leasehold costs & improvements	Furniture and equipment	Computer equipment	Motor vehicles	Total
	£	£	3	£	£
COST					
At 1 April 2022	5,529,780	947,732	2,307,175	177,557	8,962,244
Additions	73,160	111,613	146,333	-	331,106
Disposals	-	-	-	(40,000)	(40,000)
At 31 March 2023	5,602,940	1,059,345	2,453,508	137,557	9,253,350
DEPRECIATION					
At 1 April 2022	1,807,890	630,965	2,013,646	152,476	4,604,977
Charge for the year	461,117	94,348	240,189	4,487	800,141
Disposals	-	-	-	(32,881)	(32,881)
At 31 March 2023	2,269,007	725,313	2,253,835	124,082	5,372,237
NET BOOK VALUE					
At 31 March 2023	3,333,933	334,032	199,673	13,475	3,881,113
At 31 March 2022	3,721,890	316,767	293,529	25,081	4,357,267
		=			

# 11. Investments

Fladgate LLP has investments in the following entities:

Entity	Country of registration	Activity	Proportion of voting rights and ordinary shares held
Walgate Services Ltd *	England and Wales	Service company	100%
Walgate Trustees Ltd *	England and Wales	Dormant	100%
Fladgate Ltd	England and Wales	Dormant	100%
Fladgates Ltd	England and Wales	Dormant	100%
Fladgate Trustees Ltd	England and Wales	Dormant	100%
Walgate Family Office Ltd *	England and Wales	Family office service	100%
Walgate Governance Ltd	England and Wales	Dormant	100%
Walgate Debt Solutions Ltd*	England and Wales	Debt brokering	100%
*Held directly by Fladgate LLP.			

The registered office address for all of the direct and indirect subsidiaries above is 16 Great Queen Street, London WC2B 5DG.

	Consolid	ated	Limited L Partnei	
	2023 2022		2023	2022
	£	£	£	£
Fixed asset investments – stated at the lower of cost or NBV	6	6	250,005	250,005
		<del></del>		

# 11. Investments (continued)

Walgate Debt Solutions Limited, company number 13448388, was exempt from the requirement to obtain an audit of its individual company accounts by virtue of s479A of the Companies Act 2006. The outstanding liabilities of £8,595 as at 31 March 2023 (2022 - £64) have been guaranteed by the limited liability partnership pursuant to s479A to S479C of the Act.

## 12. Debtors

Consolidated		Limited Liability Partnership	
2023 £	2022 £	2023 £	2022 £
15,619,070	13,307,343	15,525,109	13,267,142
-	-	249,802	75,736
5,617,983	6,023,215	5,584,695	5,997,711
113,072	98,127	62,000	47,000
4,765,363	2,860,118	4,529,995	2,798,416
20,108	20,108	20,108	20,108
26,135,596	22,308,911	25,971,709	22,206,113
	2023 £ 15,619,070 - 5,617,983 113,072 4,765,363 20,108	2023 £ £ £  15,619,070 13,307,343  5,617,983 6,023,215 113,072 98,127 4,765,363 2,860,118 20,108 20,108	Consolidated         Partner           2023         2022           £         £           15,619,070         13,307,343         15,525,109           -         -         249,802           5,617,983         6,023,215         5,584,695           113,072         98,127         62,000           4,765,363         2,860,118         4,529,995           20,108         20,108         20,108

# 13. Creditors: Amounts Falling Due Within One Year

Consolidated		Limited Liability Partnership	
2023 2022		2023	2022
£	£	£	£
1,545,030	1,634,588	1,508,036	1,599,701
-	-	985,849	1,572,531
96,554	75,775	-	-
2,205,521	1,976,976	1,093,733	870,868
540,508	371,598	265,872	265,872
2,128,484	2,284,653	1,098,962	1,073,112
6,516,097	6,343,590	4,952,452	5,382,084
	2023 £ 1,545,030 96,554 2,205,521 540,508 2,128,484	2023 £ £ £  1,545,030 1,634,588	Consolidated         Partne           2023         2022           £         £           1,545,030         1,634,588         1,508,036           -         -         985,849           96,554         75,775         -           2,205,521         1,976,976         1,093,733           540,508         371,598         265,872           2,128,484         2,284,653         1,098,962

Amounts owed to subsidiaries are due within one year and no interest is repayable.

## 14. Provision for Liabilities

Consolidated and Limited Liability Partnership	Provision for dilapidations	Provision for claims	Total	
	<u> </u>	3	£	
At 1 April 2022	1,800,000	1,304,553	3,104,553	
Charge for the year	-	(67,420)	(67,420)	
Provision utilised	-	(112,133)	(112,133)	
At 31 March 2023	1,800,000	1,125,000	2,925,000	

# 15. Reconciliation of Members' Interests

Under the terms of the Members' Agreement, members are required to provide capital to the firm. The amount of capital varies according to the seniority of individual partners and is reviewed annually to adjust for new or retiring members. Amendments usually take place on 1 April. Capital is repaid to members upon cessation of membership over a period of 12 months following retirement and so is presented above in amounts due to members.

The members vote to approve the division of profit accrued after the balance sheet date. As a result, the balance of profit available for division among the members as at 31 March 2023 is included in members' other interests. Drawings by members on account of profits for the year have been included within amounts due from members. In the event of a winding up, loans and other debts due to members rank equally with unsecured creditors; members' other interests rank after unsecured creditors.

### 16. Capital Commitments

At the year-end and in the prior year the firm did not have any material capital commitments that were either contracted for but not provided in the financial statements or authorised but not contracted for.

## 17. Operating Lease Commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Land and buildings	
	2023	2022
	£	£
Group and LLP		
- within one year	4,004,050	4,004,050
- between one and five years	16,016,200	16,016,200
- after five years	6,099,320	10,010,124
•	-	
	26,119,570	30,030,374

## 18. Reconciliation of Operating Profit to Net Cash Inflow from Operating Activities

	2023 £	2022 £
Operating profit	38,100,520	35,413,942
Adjustment for:		
Depreciation and amortisation charges	800,141	803,389
Taxation	(75,775)	(45,335)
Operating cash flow before movement in working capital	38,824,886	36,171,996
(Increase) in debtors	(3,826,685)	(3,958,546)
Increase/(decrease) in creditors	151,731	(260,866)
(Decrease)/increase in provisions for liabilities and charges cash movement	(179,553)	76,193
Cash generated by operations	34,970,379	32,028,777

# 19. Analysis of changes in net funds

	1 April 2022	Cash flows	31 March 2023
	£	£	£
Cash at bank in hand	9,772,865	(2,449,335)	7,323,530
Borrowings excluding overdrafts			<u> </u>
Balances before members' debt	9,772,865	(2,449,335)	7,323,530
Loans and other debts due to members:			
- Members' capital	(8,038,177)	(805,574)	(8,843,751)
- Other amounts due to members	(1 <u>1,461,572)</u>	335,024	(1 <u>1,126,548)</u>
Balances including members' debt	(9,726,884)	(2,919,885)	(12,646,769)

#### 20. Transactions with Related Parties

Fladgate LLP is controlled by its members and as such there is no one controlling party.

The LLP has relied upon the exemption given in the Financial Reporting Standard 102 s.33 'Related Party Disclosures' not to disclose transactions between itself and its subsidiary undertakings.

The LLP changed its governance structure during the year to include an Executive Board and a Governance Board. The total remuneration for key management personnel in the year was £10,984,856 (2022: £10,020,958).