# Statement of administrators' proposals

Name of Company

Cobbetts LLP

In the High Court of Justice, Chancery Division, Companies Court

Company number

OC314724 -

Court case number 855 of 2013

We Mark Granville Firmin

KPMG LLP

1 The Embankment

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Howard Smith

KPMG LLP

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attach a copy of our proposals in respect of the administration of the above LLP

A copy of these proposals was sent to all known creditors on

21 March 2013

Signed

Joint Administrators

Dated

21 March 2013

## **Contact Details:**

You do not have to give any contact information in the box opposite but if you do it will help Companies. House to contact you if there is a query on the form. The contact information that you give will be visible to researchers of the public record.

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When you have completed and signed this form please send it to the Registrar of Companies at -

Companies House, Crown Way, Cardiff CF14 3UZ DX 33050 Cardiff





Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

> KPMG LLP 21 March 2013 This report contains 15 Pages

# MGF/GH/GB/MJL

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Cobbetts LLP (in administration)
Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986
KPMG LLP
21 March 2013

# Notice: About this Proposal

This Proposal has been prepared by Mark Granville Firmin, Brian Green and Howard Smith the Joint Administrators of Cobbetts LLP, solely to comply with their statutory duty under Paragraph 49 of Schedule B1 to the Insolvency Act 1986 to lay before creditors a statement of their Proposals for achieving the purpose of the Administration Order and for no other purpose. It is not suitable to be relied upon by any other person, or for any other purpose, or in any other context

This Proposal has not been prepared in contemplation of it being used, and is not suitable to be used, to inform any investment decision in relation to the debt of or any financial interest in Cobbetts LLP

Any estimated outcomes for creditors included in this Proposal are illustrative only and cannot be relied upon as guidance as to the actual outcomes for creditors

Any person that chooses to rely on this Proposal for any purpose or in any context other than under Paragraph 49 of Schedule B1 to the Insolvency Act 1986 (as amended) does so at its own risk. To the fullest extent permitted by law, the Joint Administrators do not assume any responsibility and will not accept any liability in respect of this Proposal to any such person.

Mark Granville Firmin and Brian Green are authorised to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales Howard Smith is authorised to act as an insolvency practitioner by the Insolvency Practitioners Association

The Joint Administrators act as agents for Cobbetts LLP and contract without personal liability. The appointments of the Joint Administrators are personal to them and, to the fullest extent permitted by law, KPMG LLP does not assume any responsibility and will not accept any liability to any person in respect of this Proposal or the conduct of the administration.



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

21 March 2013

# Glossary

Joint Administrators Mark Granville Firmin, Brian Green and Howard Smith of

KPMG LLP, I The Embankment, Neville Street, Leeds LS1

4DW

Administration Order The Administration Order granted by the High Court of Justice,

Chancery Division, in respect of Cobbetts LLP on 6 February

2013 Court Administration Order number 855 of 2013

the LLP Cobbetts LLP

(Company registered number OC314724)

Lloyds or the Bank Lloyds TSB Bank Plc

Management Nicholas Carr, James Boyd, Paul Brown, Richard Webb and

Stephen Benson

Members As per Appendix 1

Close Asset Finance Limited

SW Sanderson Weatherall LLP

Pinsents Pinsent Masons LLP

IA86 The Insolvency Act 1986

IR86 The Insolvency Rules 1986 (as amended)

DWF LLP

TUPE Transfer of Undertakings (Protection of Employment)

Regulations

Incasso LLP

WBS Wesleyan Building Society

Syscap Syscap Limited

SRA Solicitors Regulation Authority

SPA Sale and Purchase Agreement

NIAA Notice of Intention to Appoint Administrators



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# 1 Introduction

On 6 February 2013, following an application to the Court by the LLP's Members, Mark Granville Firmin, Brian Green and Howard Smith of KPMG LLP were appointed Joint Administrators of the LLP in accordance with Paragraph 12 of Schedule B1 to IA86

Immediately following the Joint Administrators' appointment, a sale of the LLP's business and certain assets was concluded to DWF

Mark Granville Firmin and Brian Green are authorised to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales Howard Smith is authorised to act as an insolvency practitioner by the Insolvency Practitioners Association

In accordance with Paragraph 100(2) of Schedule B1 to IA86 the functions of the Joint Administrators may be exercised by either or all of them

In accordance with Paragraph 49 of Schedule B1 to IA86 the Joint Administrators now set out their proposals for achieving the purpose of the administration and for the conduct of the administration

The report also includes certain information required to be provided to creditors in accordance with Rule 2 33 of IR86

The appropriate statutory information is set out in Appendix 1

Please note that unless stated otherwise, all amounts in this report and appendices are net of VAT

If you have any queries in relation to the report please contact Sarah Dunwell of my office on 0113 231 2926



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KPMG LLP

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# 2 Background

# 2.1 History

The LLP was incorporated on 16 August 2005, however, the business was initially established in 1838 and, since 1986, had grown as a result of a number of mergers and acquisitions. The LLP was a full service law firm with offices in Manchester, Leeds, Birmingham and London, servicing a wide range of clients from PLC's and Institutions to mid-market owner managed businesses.

The LLP had 73 Members and 439 staff across its four offices Turnover in FY12 was £45 4 million generating a profit before Members' remuneration of £97 million

The LLP suffered a significant downturn in trading performance during 2009 due to the general economic climate and, in particular, the reduced number of property and corporate transactions. The LLP had entered into expensive new leases in 2006 and 2007 which, combined with the downturn in trade, led to a decline in profitability, some cash pressure and an over reliance on short term funders.

The LLP had, since 2009, been attempting to sub-let empty space in the Manchester premises to mitigate the cash requirement and rental costs, but without success. They had also requested that the Manchester landlord assist in the process or reduce the rent, again without success.

The LLP began to experience increased cash flow pressure around June 2012, which was the cumulative effect of the above issues. Without mitigating actions, this may have led to a breach of its banking facilities in October 2012.

In September and October 2012 the LLP reached deferral agreements with its landlords, HMRC, and certain retiring Members. These agreements provided some degree of financial and cash headroom but the LLP remained dependent on short term funding from various sources. In December 2012 and January 2013 the LLP was unable to secure full VAT and Member tax funding from WBS, given that the amounts sought were above WBS' usual lending limits, and therefore partially funded the VAT liability (totalling £1.5m) through £1.2m from WBS and another funder, Syscap. The LLP also sought to fund the Member tax liability of circa £2.4 million falling due in February 2013 through other short term funders.

In order to generate additional headroom, the LLP's strategy was to request up to £2 5m from its Members and to dispose of its debt collection subsidiary, Incasso



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# 2.2 Events leading to the appointment of the Joint Administrators

In late 2011, discussions had been held with representatives from DWF's board in respect of a merger, however, negotiations were not concluded

KPMG was engaged on behalf of the Members and Lloyds Banking Group Plc on 26 June 2012 to carry out a review of the LLP's short term cash flow forecast and medium term forecasts

Given forecast cash flow difficulties, KPMG was subsequently engaged on 20 September 2012 to prepare a high level contingency plan for the LLP and also to prepare an initial information memorandum to circulate to interested parties if the mitigation proposed was not successful, and it proved necessary to market the business

As a result of the working capital shortfalls being suffered by the LLP, the SRA had become heavily involved in the contingency planning process and required that the LLP produce a detailed contingency plan which outlined likely actions to be taken in the event that the mitigation proposed with creditors was not successful

Consequently KPMG was engaged on 28 November 2012 to assist with the preparation of this detailed contingency plan

In early January 2013 management information for December 2012 suggested that turnover for that month was significantly below budget. Subsequent investigations revealed that this may not have been a short term issue, but potentially signalled a more significant downturn in trading. Consequently the board concluded that it would be inappropriate to take any additional short term funding, or the £2.5m from Members by way of cash call, in view of the LLP's financial situation. Members subsequently resolved that the only option was to investigate the possibility of either a merger or a solvent sale of the business.

Short term cash flow forecasts suggested that the LLP would only be able to continue to trade within its current banking facilities until 1 February 2013 when the Members' tax bill of approximately £2 4m fell due for payment

As it became apparent that the LLP was unable to access additional short term funding or the Members' capital, and that the LLP was unlikely to be in a position to avoid insolvency, KPMG was instructed on 17 January 2013 to assist Management in relation to the sale process, with a view to achieving a sale of the business and assets of the LLP

Following the appointment of KPMG on 17 January 2013, it was proposed to utilise the information memorandum prepared previously, to carry out targeted marketing of the LLP to seven parties identified as potentially having the ability and desire to complete a transaction. In addition, Management approached DWF to re-open discussions in relation to a solvent sale of the LLP's business.

Prior to commencement of the targeted marketing, an offer was received from DWF which required a period of exclusivity to complete the transaction DWF's representatives



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also advised that if the LLP marketing process formally commenced, then their offer would be withdrawn immediately

Consequently, given the impending breach of banking facilities and the risk of losing the offer put forward (together with the certainty which this provided) Management concluded, with legal advice, to stay the wider marketing process

As a result of a demand for payment of rent arrears from the landlord of the LLP's Manchester premises and a threat of distraint by the landlord, a NIAA was filed in Court on 28 January 2013 in order to provide protection from creditor action in the form of an interim moratorium

After the filing of the initial NIAA and the potential administration being reported in the press on 30 January 2013, several legal practices made contact with Management and KPMG expressing an interest in acquiring elements of the business

Interest received was predominantly on the basis of acquiring elements of the business via a break-up sale, although KPMG were not at liberty to pursue any of those expressions of interests. The Management of the LLP and KPMG are only aware of one party that stated they may have been interested in acquiring the entire practice, however, given the lack of prior due diligence, Management and KPMG concluded that it would be difficult for the entity to complete a transaction in the very limited timescale available. Therefore the LLP's Members and KPMG concluded that, in the circumstances, a pre-packaged sale of the business to DWF was the best option for creditors.

# 2.3 Pre-administration work

The following work was carried out prior to our appointment with a view to achieving a sale of the LLP by means of a pre-packaged sale

- KPMG advised the Management regarding the administration appointment and the pre-packaged sale
- KPMG assisted with negotiating the pre-packaged sale of the business and certain assets of the LLP and the administration process
- Pinsents assisted with the administration appointment process, liaising with the SRA, and the preparation of the SPA.
- Mr Peter Arden QC and Miss Martha Maher QC assisted with the administration application and approval process

This work was necessary to achieve the pre-pack administration sale of the business and certain assets of the LLP, which would not have been achieved if marketing had occurred post appointment

KPMG's work was carried out under an engagement letter dated 17 January 2013 with the LLP



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# 2.4 Appointment of Joint Administrators

On 6 February 2013, following an application by the LLPs Members, Mark Granville Firmin, Brian Green and Howard Smith of KPMG LLP were appointed Joint Administrators of the LLP by the Court in accordance with Paragraph 12 of Schedule B1 of IA86

# 3 Purpose, initial strategy and progress of the administration

# 3.1 Purpose of the administration

Paragraph 3 of Schedule B1 to IA 86 states that the administrator of a company or in this instance an LLP, must perform his functions with the objective of:

- (a) rescuing the company as a going concern, or
- (b) achieving a better result for the company's creditors as a whole than would be likely if the company were wound up, or
- (c) realising property in order to make a distribution to one or more secured or preferential creditors

The objective as set out in paragraph 3(1)(a), rescuing the LLP (legal entity) as a going concern, is not possible due to the high level of liabilities

The objective of this administration is that set out in paragraph 3(1)(b), achieving a better result for the creditors as a whole then would be likely if the LLP were wound up

# 3.2 Initial strategy

As discussed in Section 2.2, an offer was received from DWF which required a period of exclusivity to complete the transaction DWF's representatives also advised that if the LLP was taken to market, in any form, then their offer would be withdrawn immediately

Given the forecast breach of banking facilities on 1 February 2013, KPMG, Management and Members believed it was unlikely that an alternative sale at higher realisation levels could be secured in the short term and, were marketing to be commenced, there was a real risk that DWF would withdraw its offer

If this sale was not completed the most likely alternative scenario was that a short period of marketing would have resulted in multiple sales of elements of the practice on a break-up basis. If a break-up sale could not be achieved the likely result would have been a liquidation and an uncertain return to creditors. In addition, this would have been difficult to coordinate given the likely issues with transfer of client files and funds whilst maintaining client confidentiality and service. It was also possible that all elements of the business may not have been sold.



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In addition, the SRA had made it clear that from its perspective the proposed prompt disposal to one firm significantly reduced the risk to clients and the wider public interest

In the event that the SRA did not intervene, continued trading in administration was considered impractical given that

- clients would be unlikely to engage with the LLP whilst in administration and may have sought to take their files to an alternative firm immediately,
- staff would need to be retained/incentivised to assist the Joint Administrators with collection of debtors and the wind down of the business.
- in addition, there was a risk that key staff would leave and Members would find alternative employment given that they were, in effect, self employed,
- this could have led to a break-up of the practice resulting in potential difficulties in recovering both outstanding debtors and WIP. There would have been significant costs incurred in relation to wages and rent during any period of trading in administration, together with additional associated professional costs, which would significantly reduce any funds which may have become available to creditors, and
- the LLP may not have been self-financing during any administration trading period and the Joint Administrators were not aware of any stakeholder that was prepared to provide funding to enable continued trading

Further, were trading to continue, due to the potential disruption caused to the business, it was considered unlikely that a better offer would have been received post appointment

The sale to DWF was also advantageous in terms of reducing preferential claims given that approximately 439 employees transferred under TUPE regulations who otherwise would have been made redundant in the event of a break-up

Therefore, the Joint Administrators completed a sale of the business and certain assets to DWF shortly after their appointment

# 3.3 Progress of the administration

## 3 3 1 Sale of the business

Further to a period of negotiation the Joint Administrators agreed a pre-pack sale of the business and certain assets, for a minimum sales consideration of £3,911,497 An analysis of this figure is as follows



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- 30 pence in the £ of the value of net debtors, being £2 1m,
- 30 pence in the £ of the value of net WIP, being £1 7m,
- those amounts are taken from the calculations made based on the month end position (31 January 2013) and were subject to a "true up" clause in the SPA to take into account movements up to 6 February 2013, and
- agent's forced sale valuation in respect of unencumbered office furniture and computer equipment

In addition, an upside agreement has been provided to the Joint Administrators whereby any debtor and WIP realisations over £9 4m will be split 25/75 between the Joint Administrators and DWF

The detailed analysis relating to sale of business realisations are.

	£
Net debtors and work in progress	3,881,490
Unencumbered office furniture & equipment (Gross realisation £150,000, £120,000 paid to Close)	30,000
The benefit of the Members' overdrawn current and unpaid capital account	1
The benefit subject to the burden of the client contracts & client files	1
The benefit of the supplier contracts and Policies & Health Schemes	1
Stock	1
Records	1
Goodwill	1
Intellectual property	1
Total realisations	3,911,497



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To date £570,194 has been received and the £30,000 consideration in respect of the unencumbered office furniture and equipment is due to be received shortly. The remaining funds are to be paid in instalments as deferred consideration which is to be received as follows.

	£
30 April 2013	827,826
31 May 2013	827,826
28 June 2013	827,826
31 July 2013	827,825

# 3.3.2 Professional Indemnity Insurance ("PI")

Having acquired the business and certain assets of the LLP, DWF are deemed as the LLP's successor practice and, as a result, any future claims made against the LLP's PI insurance will be the responsibility of DWF's PI insurers. Consequently, the Joint Administrators have requested that the LLP's insurance broker cancels the LLP's PI insurance policy.

We are currently awaiting details of any insurance refund which is due, however, it should be noted that a claim has been received from a third party that any refund received is due to them. The Joint Administrators are currently investigating the position, and taking appropriate legal advice.

# 3.4 Receipts

## 3 4 1 Licences to occupy

The Joint Administrators granted DWF licences to occupy the premises in Leeds, Manchester and Birmingham and relevant licence fees have been paid

These funds will be used to pay the ongoing rent (if deemed payable) and associated costs at the premises' with any surplus funds, after all costs have been settled, being returned to DWF, as per the licence agreements

# 3 4 2 Petty cash

Petty cash of £3,232 has been received since the date of appointment

# 3 4.3 Other receipts

Refunds of £360 and bank interest of £286 have been received in the period



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# 3.5 Payments

# 3.5.1 Statutory advertising

Advertising costs of £341 have been paid in the period

# 4 Outcome for creditors

# 4 1 1 Lloyds TSB Bank Plc

Lloyds holds debenture security supported by fixed and floating charges which was granted on 16 January 2013 This security was granted in order to allow additional funds to be advanced to fund salary payments and drawings to Members

At the date of the Joint Administrators' appointment Lloyd's indebtedness is approximately £7 3 million. However, only funds advanced after 16 January 2013 are likely to be covered by Lloyd's security and we understand that such funds may total approximately £2 5 million, however this position is yet to be finalised.

## 4.12 Close Asset Finance Limited

Close had financed a large proportion of the LLP's office furniture and equipment at the Leeds, Manchester and Birmingham offices. As part of the sale of business it was agreed that DWF would purchase whatever right, title or interest the LLP had in both the encumbered and unencumbered furniture and equipment for £150,000 Close have agreed to accept £120,000 in full and final settlement of their indebtedness as regards the encumbered items, leaving £30,000 available to the Joint Administrators. Advice was taken by the Joint Administrators from SW in this regard

## 4 1 3 Preferential creditors

Upon completion of the sale of business all remaining employees of the LLP were transferred to DWF under TUPE regulations

As such no preferential creditors are anticipated

## 4 1 4 Unsecured creditors

The Insolvency Act 1986 (Prescribed Part) Order 2003 does apply in this case as the security held by Lloyds was created after 15 September 2003. The prescribed part is calculated as a percentage of the LLP's net property. The LLP's net property is the net amount available to the floating charge holder(s) after the payment of costs and preferential creditors.

It is anticipated that the fixed and floating charge creditors will be repaid in full with sufficient funds available to make a distribution to the unsecured creditors. As such, a



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distribution under the prescribed part is unlikely to be necessary as a single dividend distribution will be made to unsecured creditors in such circumstances

# 5 Joint Administrators' time costs

From the Joint Administrators' appointment to 15 March 2013, we have incurred time costs of £267,840 representing, 774 hours at an average rate of £346 per hour, in addition to this we have incurred expenses of £962

In accordance with SIP 9, a detailed breakdown of these costs and expenses is attached at Appendix 2, and a breakdown of KPMG LLP time costs for each grade of staff is attached as Appendix 3

A creditor's guide to fees can be found at

http://www.r3.org.uk/media/documents/publications/professional/Guide\_to\_Administrato\_rs\_Fees\_Nov20111.pdf

However, if you are unable to access this guide and would like a copy, please contact Sarah Dunwell on 0113 231 2926

The Joint Administrators' proposals include a resolution to draw remuneration from time to time on the basis of time properly spent by them and their staff dealing with the matters arising in the administration at KPMG LLP charge out rates

Please note that all staff who have worked on this assignment, including cashiers and secretarial staff have charged time directly to the assignment and are included in the analysis of time spent. The cost of staff employed in central administration functions is not charged directly to this assignment but is reflected in the general level of charge out rates.

Please note that the Joint Administrators have not drawn any fees to date and creditors will be asked to determine the basis of the Joint Administrators' remuneration at the creditors meeting to be held on 10 April 2013

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# 6 Pre-administration costs

The following pre-administration costs have been incurred in relation to the work detailed in Section 2.3

#### Pre-administration costs

367
289
656
,

The costs paid to date were paid by the LLP

The payment of unpaid pre-administration costs as an expense of the administration is subject to the same approval as our remuneration as outlined above. It is therefore part of our proposals set out in Section 10

# 7 Statement of Affairs

The Members of the LLP have provided a statement of affairs for the LLP as at the date of the Joint Administrators' appointment, 6 February 2013 A copy of the statement of affairs is attached at Appendix 5

No order has been made to limit the disclosure of information regarding the LLP's position



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# 8 Creditors' meeting

In accordance with Paragraph 51 of Schedule B1 of IA86, a meeting of Creditors will be held at the Freemasons' Hall, Bridge Street, Manchester, M3 3BT on 10 April 2013 at 11 00 am. A notice of the meeting is enclosed with this report

Creditors wishing to attend the meeting should lodge a completed proxy form together with a statement of claim by the business day prior to the meeting. Both of these forms are enclosed with this report

The Joint Administrators are proposing three resolutions to be put to creditors at the meeting, details of which are in Section 10 of this report. Creditors can also decide whether or not it is appropriate to form a creditors committee

# 9 Future conduct of the administration

# 9.1 Joint Administrators' actions

It is proposed that the Joint Administrators will continue to manage the affairs, business and property of the LLP in order to achieve the purpose of the administration. This will include, but not be limited to

- liaising with the SRA to assist their investigation into the Members' conduct,
- conducting the statutory investigations into the conduct of the Members and Management of the LLP, subsequently reporting to the Department of Business, Enterprise and Regulatory Reform pursuant to the Company Directors Disqualification Act 1986,
- collection of the consideration in relation to office furniture and equipment,
- collection of the deferred sales consideration,
- finalising the position in relation to the leasehold premises,
- further statutory reporting to creditors on the progress of the administration,
- finalise the position regarding the LLP's PI Insurance and collect any refund due,
- finalising the administration including payment of all administration liabilities,
- finalise the position with Lloyds in respect of the secured element of their claim against the LLP,
- · making distributions to creditors as appropriate, and
- consider placing the LLP into creditors' voluntary liquidation if appropriate



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Upon completion of these remaining issues, we will take the necessary steps to end the administration

# 9.2 End of the administration

Pursuant to Paragraph 76(1) of Schedule B1 to IA86, the administration will automatically end on 5 February 2014 although it can be extended by application to the Court or creditors. In the event that the purpose of the administration cannot be completed by 5 February 2014, the Joint Administrators will either seek an extension of time to complete the administration or place the LLP into other insolvency proceedings to enable any remaining issues to be resolved.

If and where appropriate, the Joint Administrators cease to act, they will seek to organise either the voluntary or compulsory winding up of the LLP, the approval of a voluntary arrangement under Part 1 of IA 86 or its dissolution from the Registrar of Companies, whichever is deemed appropriate

# 10 Joint Administrators' proposals

The Joint Administrators have concluded to pursue the second prescribed objective (b) under Paragraph 3(1) of Schedule B1 to IA86, achieving a better result for the LLP's creditors as a whole than would be likely if the company were wound up

The Joint Administrators propose the following three resolutions

#### Resolution 1:

- to continue to do all such things reasonably expedient and generally exercise all their powers as contained in Schedule B1 to the Insolvency Act 1986 as Joint Administrators as they, in their absolute discretion, consider desirable in order to maximise realisations from the assets of the LLP,
- to investigate and, if appropriate, pursue any claims the LLP may have,
- to seek an extension to the administration period if deemed necessary by the Joint Administrators pursuant to Paragraph 76 of Schedule B1 to the Insolvency Act 1986,
- to allow the administration to cease to have effect following its 12 month period or any extension thereof,
- to seek if appropriate, permission of the Court to make a distribution to unsecured creditors of the LLP pursuant to Paragraph 65 of Schedule B1 to the Insolvency Act 1986 and to seek, if appropriate, any other directions from the Court,
- when it is considered that no further distributions to creditors will be made and that the Joint Administrators have concluded their duties, to take the necessary steps to



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move the LLP from administration to Dissolution, pursuant to Paragraph 84 of Schedule B1 to the Insolvency Act 1986,

- If the Joint Administrators consider that a distribution will be made to unsecured creditors of the LLP, and if deemed appropriate by the Joint Administrators, to take the necessary steps to move the LLP into Creditors' Voluntary Liquidation pursuant to Paragraph 83 of Schedule B1 to the Insolvency Act 1986,
- If Creditors' Voluntary Liquidation is deemed appropriate, the Joint Administrators will seek the appointment of Mark Granville Firmin, Brian Green and Howard Smith of KPMG LLP as Joint Liquidators of Cobbetts LLP, without any further recourse to creditors. In accordance with Paragraph 83(7) of Schedule B1 to the Insolvency Act 1986 and Rule 2 117(3) of the Insolvency Rules 1986 (as amended), creditors may nominate a different person as the proposed liquidator, provided that the nomination is made after the receipt of the proposals and before the proposals are approved,
- If one of the criteria set out in Paragraph 79(2) of Schedule B1 to the Insolvency Act 1986 apply to the LLP, the Joint Administrators can make an application to court to end the Administration and, if deemed appropriate, to petition the Court for the winding up of the LLP. If appropriate, the Joint Administrators will, at the same time, apply to be appointed as Joint Liquidators under Section 140(1) of the Insolvency Act 1986, and the Joint Administrators will seek a resolution from creditors to be discharged from liability 14 days after the cessation of their appointment as Joint Administrators, in respect of any action of The Joint Administrators pursuant to Paragraph 98(1) of Schedule B1 to the Insolvency Act 1986,
- in the event that Mark Granville Firmin, Brian Green and Howard Smith are appointed Joint Liquidators then they will be allowed to act jointly and severally, and
- the Joint Administrators will be discharged from liability under Paragraph 98 of Schedule B1 to the Insolvency Act 1986 immediately upon their appointment as Joint Administrators ceasing to have effect.

## Resolution 2:

- that in the event that no creditors' committee is formed, the Joint Administrators will be authorised to draw fees on account from the assets of the LLP from time to time during the period of Administration based on time properly spent at KPMG LLP charge out rates that reflect the complexity of the assignment. In the event that Mark Granville Firmin, Brian Green and Howard Smith be appointed Joint Liquidators then they will be able to draw fees on the same basis as the Joint Administrators as agreed by the LLP's creditors. Also, the Joint Administrators will be authorised to draw disbursements from time to time to include category 2 disbursements, and
- that the costs of KPMG LLP in respect of HSE, Pension, Tax, Receivables Realisation Group and VAT advice provided to the Joint Administrators be based upon time costs and shall be paid out of the assets of the LLP
- Whilst not part of the Joint Administrator's Proposals, the following resolution also prepared in relation to costs prior to the Joint Administrators appointment



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## Resolution 3:

• In accordance with Rule 2 67A of IR86, that in the event that no creditors' committee is formed the outstanding pre appointment costs detailed in section 6 are paid as an expense of the administration

# 11 Other matters

EC Regulations will apply to the administration and the proceedings will be the main proceedings as defined in Article 3 of the EC Regulations on Insolvency Proceedings 2000. The LLP's registered office and centre of main interest is in the United Kingdom.

This means that the administration will be conducted according to UK Insolvency legislation and is not governed by the insolvency law of any other European Union Member State

Howard Smith

Joint Administrator



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

21 March 2013

# Appendix 1 - Statutory information

Date of Incorporation

16 August 2005

Company number

OC314724

Previous registered office

58 Mosley Street Manchester

M2 3HZ

Present registered office

KPMG LLP

1 The Embankment

Neville Street

Leeds LS1 4DW

Trading addresses

58 Mosley Street

Manchester

4<sup>th</sup> and 5<sup>th</sup> Floor No1 Whitehall Riverside Leeds

5<sup>th</sup> and 6<sup>th</sup> Floor No 1 Colmore

Square Birmingham

70 Grays Inn Road

London

**Assured Equity Members** 

A Bhaseen D Frankland

N Frost J Graham N Gupta D Hamer P Harman C Haslam

D Hope



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

21 March 2013

L James

S Mcgrath

J Montz

R St John Williams

J Steele

A Walker

G Whittell

R Drake

D Armitage

A Bennett

J Bennett

R Berry

J Carr

C Corry

S Green

J Hepworth

V King

I Moran

D O'Gorman

L Peters

E Roe

J Speed

P Tate

J Wright

F Anderson

J Bessey

N Gardner

M Gıbson

K Halliday

I Ilersic

М Мстогтом

N Mears

K Mills

R Potgieter

H Stephens

**Defined Equity Members** 

M Copestake

P Stone

A Simpson

D Hymas

Variable Equity Members

M Barker

S Benson

J Boyd

P Brown

T Cloynes

S Fitzgerald

J Hainey



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

21 March 2013

S Hall

P Inman

K Jaquiss

P Johnson

R Turnbull

R Webb

· N Carr

J Crew

A Flounders

J Green

G Jackson

C Ramage

A Cutler

A Leach

G Muth

D Luty

A Norman

A Watson

R Whittingham

Salaried Members

Company secretary N/A

Employees 439

Previous names None





Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

# 21 March 2013

# Appendix 2 - Administrators' time costs and expenses as at 15 March 2013

	Partner / Director	Vlanager	Administrator	Support To	otal hours	Time cost	Average ourly rate
Administration & planning Bankrupt/Director/Member							
Dissenting shareholders	4 00				4 00	£2 180 00	£545 00
Notification of appointment	0 70		2 70		3 40	E1 014 50	£298 38
Cashlering							
General (Cashiering)	1 20		2 60		3 80	£1 173 50	£308 82
Reconciliations (& IPS accounting reviews	)		0 30		0 30	£68 50	£228 33
General					2.50	£822 50	£329 00
Books and records		2 00	0 50		2 50	1022 30	2329 00
Statutory and compliance Appointment and related formalities	34 10	25 90	64 50	0 50	125 00	£42 329 50	£338 64
Checklist & reviews	030	5 00	7 50	0.50	12 80	£3 552 00	£277 50
Pre-appointment checks	0.00	0.00	4 80		4 80	£888 00	£185 00
Reports to debenture holders	8 30	11 50	1		19 80	£8 551 00	£431 87
Strategy documents	17 90	3 80	4 50		26 20	£12 197 50	£465 55
Tax							
Initial reviews CT and VAT	6 00	10 00	2 50		18 50	£7 022 50	£379 59
Post appointment corporation tax	0 50	0 20	2.50		0 70 9 90	£315 50 £3 271 50	£450 71 £330 45
Post appointment VAT	1 50	5 50	2 90		9 90	E3 27 1 30	2330 43
Creditors							
Creditors and claims Agreement of unsecured claims	1 00				100	E565 00	£565 00
General correspondence	24 80	14 80	22 60	0 30	62 50	£21 953 50	£351 26
Notification of appointment	2.00		10 50		10 50	€1 942 50	£185 00
Pre appointment VAT / PAYE / CT	0 50				0 50	E282 50	£565 00
ROT Claims			3 00		3 00	£555 00	. £185 00
Statutory reports	4 00	0 90	13 05		17 95	£5 847 50	£325 77
Employees						5222.00	5105 00
Correspondence			1 80		1 8Q 0 70	£333 00 £372 50	£185 00 £532 14
Pension funds	0 50	0 20 1 40	12 65		14 05	£2 927 75	£208 38
Pensions reviews		1 40	12 93		14 03	E 327 73	CZDO DO
Investigation Objectors							
Correspondence with directors		5 00	3 70		8 70	£2 509 50	£288 45
Directors questionnaire / checklist	2 00		3 00		5 00	£1 525 00	£305 00
Statement of affairs		1 00			2 00	£550 00	£275 00
Realisation of assets							
Asset Realisation							
Cash and Investments	4 30	35 50	148 30		188 10	£51 901 00	£275 92
Debtors	6 00	8 50	8 00		22 50	£8 662 50	£385 00
Freehold property	1 30		2 50		3 80	£1 101 00 £10 962 50	£289 74 £352 49
Leasehold property	0 50	27 60	3 00		31 10 20 50	£7 682 50	£374 76
Office equipment fixtures & fittings	1 00 9 20	19 50	4 00		13 20	£5 202 00	E394 09
Open cover insurance Other assets	29 20	1 00			31 70	£15 164 50	£478 38
Sale of business	61 30	24 10			101 90	£43 283 50	£424 76
Stock and WIP	1 00				1 00	£565 00	£565 00
Cash & profit projections & strategy	1 00			_	100	E565 00	£565 00
Total in period				-	774 20	£26 <mark>7 839 75</mark>	£345 96
Pre appointment time (if any irrecoverable	e)				56 00	E15 860 00	
Brought forward time (appointment date to	siP9 period st	art date)			0.00	£0 00	
SIP9 period time (SIP9 period start date to					774 20	£267 839 75	
Carry forward time (appointment date to S		date)			774 20	£267 839 75	
To date time (SIP9 period end date to 19/					0 20	£37 00	
Future time (but not included on the repor					0 00 830 40	E0 00 E283 736 75	
Total time(total of pre appointment broug	nt forward perio	d to date and	ruture)		830 40	£283 /30 /5	





Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP
21 March 2013

Expense	£
Hotels	474 53
Train Travel	206 80
Mileage	124 20
Meals	98 03
Other transport	43 06
Land Registry searches	11 00
Mobile communication	5 01
Total	962.03

Where funds permit the officeholder will look to recover both category 1 and category 2 disbursements from the estate For the avoidance of doubt, such expenses are defined within SIP 9 as follows

Category 1 disbursements These are costs where there is specific expenditure directly referable both to the appointment in question and a payment to an independent third party These may include, for example, advertising, room hire, storage, postage, telephone charges, travel expenses, and equivalent costs reimbursed to the officeholder or his or her staff

Category 2 disbursements These are costs that are directly referable to the appointment in question but not to a payment to an independent third party. They may include shared or allocated costs that can be allocated to the appointment on a proper and reasonable basis, for example, business mileage.

Any disbursements to be paid from the estate are disclosed within the summary of disbursements above

The only Category 2 disbursements that KPMG Restructuring currently charges is mileage, this is calculated as follows:

Mileage claims fall into three categories

- Use of privately-owned vehicle or car cash alternative 40p per mile
- Use of company car 60p per mile
- Use of partner's car 60p per mile

For all of the above car types, when carrying passengers an additional 5p per mile per passenger will also be charged where appropriate



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986

KPMG LLP

21 March 2013

# Appendix 3 - Administrators' charge out rates

KP	MG LLP
Restruc	turing Team
Grade	From 1 October 2012 £/hr
Partner	565
Associate Partner	485
Director	485
Senior Manager	450
Manager	365
Senior Administrator	250
Administrator	185
Support	115



Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986 KPMG LLP

21 March 2013

# Appendix 4 - Receipts and Payments period account for the period to 15 March 2012

### Cobbetts LLP (In Administration) Administrators' Abstract of Receipts & Payments

From 06/02/2013 To 13/03/2013	From 04/02/2013 To 13/03/2013	Statement of Affaux
		ASSET REALISATIONS
1.00	1.00	Stock
261,906.89	261,906.29	Work in progress
308,279 79	308,279 79	Book debts
6.00	<sup>1</sup> <b>1.00</b>	Goodwill
570,193.68	570,193 🚳	
		OTHER REALISATIONS
286.00	286 00	Bank interest, gross
3,232.34	3,232,34	Petty Cash
360 00	360.00	Sundry refunds
412,073.00	412,073 00	Licence fees
49,458.00	49,458.00	Service Charge
465,409.34	465,409.34	-
		COST OF REALISATIONS
340.87	340.87	Statutory advertising
(340.87)	(340.87)	
1,035,262.15	1,035,262.15	
1,035,242.15	1,033,202.13	
		REPRESENTED BY
68 18		Floating ch. VAT rec'able
1,127,500.17		Floating charge current
(92,306.20)		Floating ch. VAT payable
1,035,262.15		



Cobbetts LLP (in administration)
Report to Creditors pursuant to Paragraph 49 of Schedule B1 to the Insolvency Act 1986
KPMG LLP
21 March 2013

# Appendix 5 – Statement of Affairs as at 6 February 2013

See attached

# Statement of affairs

Name of Company	Company number
Cobbetts LLP	OC314724
In the High Court of Justice, Chancery	Court case number
Division, Companies Court	855 of 2013
Statement as to the affairs of Cobbetts LLP	
On the 6 February 2013, the date that the Compa	any entered administration
Statement of Truth	
I believe that the facts stated in this statement of statement of the affairs of the above named com administration	· · · · · · · · · · · · · · · · · · ·
Full name JAMES MICH	WZ BOYD
Signed ABM	
Dated 18-03-13	

	Estimated to	
Book Value (F)		Notes
DOOK VAIGE (C)	11000000	
	}	
1 830 805	53 921	Pro rate the purchase price of £150k
'''		
1,830,805	63,921	
3,457,175	3,467,176	Payments made from 17th Jan (date security was taken)
	1	
	ļ	
3 282 250	98.079	Pro rate the purchase price of £150k
		Purchase crice
		r distinct prior
2 109 429		Potential refund re net business rates
		KPMG to confirm lease debtor position with DTZ will not release info without Admin
		Amount due from Incasso LLP
7 545 711		
		Monies hald in other office accounts and patty cash less amount taken for the credit
60 092	60 092	cards
0	1	
42 989	42 989	
21 500 040	4 963 673	
	1 830 805  1,330,805  3,457,176  3 282 250 5 027 447 611 281 2 109 429 85 318 3 654 393 7 545 741 60 092 0 42 989	1 830 805 53 921  1,830,805 63,921  3,457,176 3,467,176  3 282 250 98 079 6 027 447 1 808 234 6 11 281 811 281 2 109 429 53 574  85 318 8 069 3 954 393 0 7 546 711 2 073 254 6 092 6 092 0 19

		Estimated to	
Summary of Liabilities	Book Value (£)	Realise (E)	Notes
Estimated total assets evailable for preferential creditors (carried down)	ļ —	4 953 573	
Liabilities Preferential Creditors			
Amounts owed to Final Safary Scheme re Firms deflicit contribution Amounts owed to contributary pension scheme		16 667 0 16 667	
Estimated deficiency/surplus as regards preferential creditors		4,936 907	
Estimated prescribed part of net property where applicable (to carry down)		600 000	
Estimated total assets available for floating charge holders		4,336 907	
Debts secured by floating charges re Lloyds TSB		(3 457 175)	
Estimated deficiency/surplus of assets after floating charges		879,732	
Estimated prescribed part of net property where applicable (brought down)		600 000	
		1 479 732	
Total assets available available to unsecured creditors			
Unsecured non-preferential claims			
Bank loans (Lloyds) Other third party funding Bank overfirst (Lloyds) Rent accrual to 6th Feb 2013 Outstanding lease liabilities Accurals and provisions FRS17 FSS deflot Amounts due to former members who retired before 1st May 2012 Amounts due to current members HMRC VAT Trade Creditors Unpaid redundancy payments	1 338 805 3 823 117 1 770 482 1 294 048 74 391 692 145 981 3 100 000 602 968 0 1 265 365 1 425 830 2 568 005 38 535		Outstanding capital amount net of new monies received during debenture  Closing cleared bank balance at 6th Feb Excludes materal lease liabilities post 6 2 2013  Administrator is still to agree a final figure with the Landlords  Estimate  Estimates as at 6th Feb 13  Incs amounts recoverable from client re unbilled Counsel Adj for amount due from Incass Su Makin and Mark Thompson
Estimated deficiency after floating charge where applicable (brought down)		(91 828 628) O	
Estimated deficiency/surptus as regards creditors		(90 146 896)	
Issued and called up capital		٥	Not relevant to LLP
Estimated total deficiency/surplus as regards members		(90,146 896)	

Jan Band 18-03-13

#### Notes to the preparation of the Statement of Affairs

The SOA includes amounts due and from Cobbetts LLP in admin and the associated service company All not book values are prepared as at 8th Feb 2013, being completion date. The method of preparation is as follows:

#### SUMMARY OF ASSETS

These are split between encumbered and unencumbered

The encumbered assets relate to the two ABLs drawndown with Close the detail is listed out on tabs called Close 1' and Close 2 All fixed assets were realised at £150k, this amount has been pro-rated between encumbered and unencumbered.

#### Assets subject to floating charge

This relates to the security taken by Lloyds on the 17th Jan 2013

The amount represents all new payments honoured by Lloyds from this date to completion, see tab. Bank security for detail

All new monies received during the same period has been offset against the Lloyds creditor of the outstanding term loan and RCF, see bank loans in unsecured non-preferential, claims

The book value is all non-contingent WIP which is less than 12 months old and subject to a recovery rate of 91 68%. This was the valuation method within the SPA and therefore the realisation amount represents the purchase price.

Unbilled disbursements
The book value of all unbilled disbursements (including a provision for the unrecoverable) as at 6th Feb Not aware of any amounts to realise

The net book value of all prepaid expenses as at 6th Feb, these includes any rents, rates, insurances, computer maintenance and copier leasing The amounts to realise represents a potential business rates refund when Cobbetts occupation ended detail is shown in tab called Rates

#### Sundry debtors

The net book value comprises of payroll (season ticket loans) and other sundry debtors

The amounts for realise represents foreign currency held as float and any potential amounts due to the LLP from Mosley Street sublat tenants. The latter needs to be confirmed with the managing agents (DTZ) unfortunately they will only speak to the Administrator.

#### Intercompany debtor with Incasso LLP

The net book value is amounts due to Cobbetts LLP from Incasso LLP composing of an intercompany loan and a balance of the intercompany account Not aware of any amounts to realise

#### Trade Debtors

Like WIP the book value represents the underlying sale value being gross debtors less a general provision for debts greater than 7 months old The realisation amount represents the purchase price

The book value represents all debit cash book balances as at 6th Feb

Monies held in other office accounts and petry cash less amount taken by the RBS for the credit card payments

Amounts due from former Partners
Both variable and fixed capital amounts due from former Partners see tab Yormer member amounts

#### SUMMARY OF LIABILITIES

#### Preferential Creditors

One months deficit contribution to the Final Salary Scheme not made, due in Feb 13

#### Prescribed part of net property

Valued at £600 000 being the lesser amount payable to unsecured creditors once floating charge has been deducted, as advised by KPMG

#### Unsecured non-preferential claims

Bank (oans (Lloyds) - amount due on term loan and RCF less any new monies received post security see tab (Loans

Other third party funding - amounts due on other funding providers see tab Loans

Bank overdraft (Lloyds) - the closing cleared bank balance at 6th Feb (LLP and CES) see bank balances tab

Rent accrual - is an unledgered and estimated net amount due to the 6th Feb on all properly occupied by the LLP. See tab 'rent arrears

Accruais and provisions - Other unledgered and estimated estimated amounts due see tab 'accruais

FRS17 final salary scheme deficit - Estimated amount of current liability on the scheme

Amounts due to former Partners both variable and fixed capital amounts due to former Partners see tab former member accounts

Amounts due to current Partners - both variable and fixed capital amounts due to current Partners, see tab, current members

HMRC - VAT - Balance taken as book value as at 6th Feb

Trade Creditors - Current amounts owed to trade suppliers and disbursement related professional fees. The full breakdown of amounts and addresses are show in the 'supplier' tabs

Unpaid redundancy payments Amounts owed as at 6th Feb to former employees. Mark Thompson and Su Makin. Information supplied by HR

HMRC - PAYE/NI outstanding amounts payable to HMRC see tab PAYE due Includes unpaid amounts under the time to pay arrangement

BVC001	LAFOOL	200210	641002	1 PO00 2	DTZ007	THROO1	NEW901	100001	HOV001	120P023	SHADOS	HANDOI	LAROOI	MICUOI	1001 W	EHVOOL		GPA01.	PHS00	E E	FPE001	AGEOGI	H21-00-7	KAND I R	ALDOO.	MUROZ.	SKAOLU	14:32		INC00 '	NOP021	CHARA!	\$10YHS	BAP913	CITOOS	BCT-001	OPTO0!	1	PSI nni	700E3J	20003	9	-	200042	CVADOL	TOOT	ĺ	NFU001	ABBOOM		I+T092	MACPOO!	NOROO1	10001		ACTOR!	FIDORIZ	HELDOS	Cracera		ST BNDL	DELOG2	DIZ006	supplier_ret
BVCA	C A Fitness	DTZ Debenham Tie Leung	Bailey Solutions Ltd	Iron Mountain UK Ltd	DIZ Debenham Tie Leung	T Wright Wine	Newsco Insider 1td	ICC Intermetted Ltd	Howascape Limited	Morthumbria University	Ian Sparch	Hammicks Bookshops Ltd	Larbey Evans	Michael Fage International	Heal Box Express	Limited	Environmental Lighting	Grange Hotala	PHS Datechred	COH WARD	Freezyle Interactive 1kd	The Azency	Citif wills	The residence Theorperates	H2 Digital Limited	Marketing Manchester	Sharp Concentrancy Limited	worldwide	Hays Pecruiting experts	Incaseo LLP	Northern Real Clasted	Chadwick Rett	Michael Shaw Associates	Bartlett & Company Ltd	City Down (Marth) 1rd	BCL Legal Limited	Charles rade references	Option local Consider Ltd	Constant of Compacts Con	CCS Media Limited	ON LIBITOR	Cintes Cocument Management	nonegone Citent ave	Section Commercial Etd	SVA Grimley Ltd	Limited	HFL building Solutions	NEU Mutual	Limited	Abbey Stationery Products	InTechnology pic		Timited	Norwell Rendwary Services	Canal & Maxeell FEG	TC2 Manchester Limited	Elson	Helix Property Advisors Ltd	Management	Co-operative Travel	Jones Lang Lazalle	Deloitte	DIZ Denbenham Tie Laung	supplier_name
524 90)	740 66	000	825 101	3 2		200		12 122 60)		250	100	100 001	3	160 001	161 331	14 329 901		138 401			;		Ş		[6 #20 16)	(7 140 QQ)	(00 00£ 7)	(7 740 00)		.,	220	ž.	19 000 001	3 5	: :		!	[11 348 00]	10	703	(15 448 97)		(16 313 98)		[16 980 00]	(17 191 40)		2	[22 632 00]		[24 497 89]	1	:	(29 9)6 6)]	9	=	(57 231 63)	(62 365 70)	(74 548 79)		(139 070 32)	1145 018 00)	(246 607 02)	closing_balance
) Clements Inn	Corporate Office	2 The Enbankment	4 English Close	Chi relay Poly	The Editor of Agery	SOULCER HOUSE	TOTAL MERCHANISM	Greengate	Creating outgrapy	or rettway	2	O DOMEST TOUGHT	St. Character Paper emeric	browning Tanasara	9 Bridge Court	Environmental Lighting trd		St Po. heater Pour	Cash Office	Horizon Hann	A PAIX OCCORD	o Clones Rise	te rennedy St		PO Box 2000	Churchgare House	201 Meadowhall Road	Haye House	;	Tratalgar House	Accounts Perseivable	*00 The Boulevard	The Well Mouse	Secondary Department	- CHI LIBOR	Afridate House		Stack House	39-41 Parker Street	Old Birdholme House	Regent Buildings		Monagement Tressury Department		Accounts Dept	Pressan House		Tiddington Road	Abbey Works	•	Centre House	NO L LANCOUNE		PO Box 57	Cheriton House	The Boardwelk	18 The Embankment	Audley House	Co-operative TM - Gredit Control Dept		Property Accounts Department	The Pinnacke	1 Colmore Square	addrews_1
TONDON	Control of the Control	Angirian business vary	ALGORATORS HOUSE BUSINESS PARK	133 Fountainbridge	151- 153 Chorley Hew Rd	17-21 Choriton Street	Dun & Bradstreet	Cardale Fark	Ellison Place	!	Ash House	27-28 Clements Lame	& Bath Road	Leege	10 By 342	50 Box 513		ras croup	Greenactes view	Benbury Rd					380 Chester Food	56 Oxford St	: :	St Georges Square	1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20 Park Blace	Capability Siren	STATE LANGE	Horsforth	1st Floor	The Lexicon	Charles Street		58 Accadian Ave		Derby Road	Bowman House		Belvedera		GVA Grimiey Ltd	Oldham Street		Strational Iron Avan	Norfolk House	Decometry Anders	16 Summer Lane	Cheadle Royal Business Park			North Way	21 Little Peter Street	Vale Road	9 North Audley Street	Unit 5 Hargreaves Court Dyson Way		ANAS Ltd	150 Midsummer Boulevard		address 2
MILE SAUGHL		Hove	Macuallan Road Livingston		Hogwich		Marlow International		Newcastle upon Tyne		Headlands Business Park		Slough					Western Ind Estate	Raventield						Hanchester									6/8 Bonhill Street	10 Mount Street				London	Chester field	49 Kabgate		12 Booth St	;	3 Brindleyplace	Denton		CC 678 AV 920 G	The fire acceptance	CELEY NO						,	Heaton Hersey		Staffordshire Technology Park		P O Box 4930			Address 3
Doncaster	LEEDS	Constant		Edinburgh	Bolton	Manchester	Mar low	Horragte		NAPKET HARBOROUGH		LONDON	Berrehire		Altrinchem		London		Potherhen		HACCLESTIC	Maccles(Leid				X000000000	Charles and Lower	No. Kalda	LEEUS	Manchester	Luton	Recelestates	LEEDS		Manchester	Bradford	٠	Bexley		DEBUSHIPP	LEEDS		Manchester		Birminghen	Naprina		Sco I nea		Harrogate	BIRKINGHAM	Cheadle		HEYMOOD	Andover	HANCHESTER	Stockbort	London			TONDON	KILTIN KENDO	FOWE	*aca
			Scotland	Scotland						Emicosterahire	Hampshire							Mid Glamorgan		Warwickshire	Cheshire		MANCHESTER				Strey	•	West Yorkshire			High Peak	West forkshire	Greater London		West Yorkshire		X-D1		100000	See Sorrer						#87 WICKSDITA	Middlesex			West Hidlands			Lancashire	Hampshire	Lancashire	Oheahir:		Stafford				county	

INVOOT ASHOOJ PHSOOJ	CBRDD	UNI 0.27	BIP015	100 dg3	ECHIOO2		ACT 001	OCEUn2	145001	TGNOP1		7HP003	RICO12		C5V001	IOH601	PPA00		BENON	100GOV	SECOO	1 ZORINI	BUF 00.	ORAGE	<b>₩</b> ES 31*	SPE001	APTOOL		10076	£ 1000m	FLA005	20.000	NETO06	HITOU4	#HI01#	581005		111058	777057	111053	177052	12071	111049	111056	T11055	1110	130111	7770 9
Invested Asset Finance Pic Amberoit Hailing Solutions PHS Teacrate	The University of Hanchester  CB Richard Ellis Claited  (Norfolk Mores)	University of Nottingham	Birmingham Forverd Obsidian Support Services	CB Richard Ellis Limited	Durrante improd	Byte Software Services	Oce UK Limited	Ocean Media Group Etd	inte recal Columnia Ltd	[lmlted	T G Nuttall Packaging	3663 Catering Equipment	Properties Limited	Fichardson Barberry	pro manchestar	Ehoenix	International	Practice Management	Ben Blackall	Vodafone Limited	Decom Pic	London Stock Exchange FLC	BUPA Wellness	Orange	Transport Executive	Speed Couriers	ĀΓ¢S	forkabire Business in the	Jeremy Bennett	Mr M J Woodward	Association	ROYAL MALL GROUP FIC	Network Logistics Limited	Hit Technologies Limited	Whittle Programmed Painting	ple	British Telecommunications	Anabelle Richards	Jonathan Cave	Joseph Berker-Willie	Alex Aisthorps	AND OTHER DESIGNATION	Hoverd Duckworth	Patrick Kane	Elizabeth Sykes	Francesco Kinsello	Thomas Armstrong	Marie Garry Simon Naylor
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