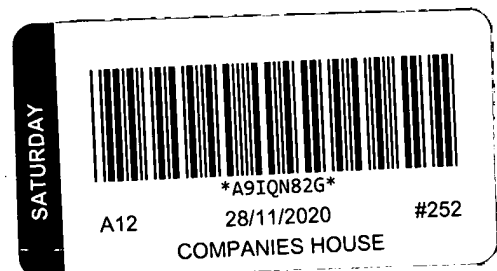


## **Zadig Asset Management LLP**

Report And Financial Statements

*31 March 2020*

Rees Pollock-  
Chartered Accountants



**INFORMATION**

**Designated Members**      L M G Saglio  
                                      Zadig Asset Management Limited  
                                      V M R Bourgeois  
                                      P Philippon  
                                      IM Square Holding 6

**LLP registered number**    OC313929

**Registered office**        44 Great Marlborough Street  
                                      London  
                                      W1F 7JL

**Independent auditors**    Rees Pollock  
                                      35 New Bridge Street  
                                      London  
                                      EC4V 6BW

**Bankers**                    Coutts & Co  
                                      440 Strand  
                                      London  
                                      WC2R 0QS

**MEMBERS' REPORT**  
**For the Year Ended 31 March 2020**

The members present their annual report together with the audited financial statements of Zadig Asset Management LLP (the "LLP") for the year ended 31 March 2020.

**Principal activities**

The principal activity of the LLP during the year was that of investment advisory. The LLP is authorised and regulated by the Financial Conduct Authority ("FCA"). The members intend to continue to develop the business.

**Designated Members**

L M G Saglio, Zadig Asset Management Limited, V M R Bourgeois and P Philippon were designated members of the LLP throughout the period. IM Square Holding 6 was appointed as a designated member of the LLP on 29 April 2020.

**COVID-19**

The COVID-19 pandemic has had a significant impact on the global economy in early 2020. However, the operations of the LLP have not been significantly disrupted. We have successfully implemented remote working solutions across the business, allowing us to continue operations as required. The financial position of the LLP remains strong, and the members believe the LLP is well-placed to manage the risks it faces in the current environment for the foreseeable future.

**Policy regarding members' drawings and the subscription and repayment of members' capital**

Members share profits and losses in accordance with the partnership agreement. Members' capital and drawings are determined by the regulatory capital requirements of the FCA and any trading needs of the LLP. Members' capital is not repayable except where allowed under FCA rules.

**Members' responsibilities statement**

The members are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Company law, (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008), requires the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008) the members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the LLP and of the profit or loss of the LLP for that period.

In preparing these financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the LLP will continue in business.

**MEMBERS' REPORT (CONTINUED)**  
**For the Year Ended 31 March 2020**

The members are responsible for keeping adequate accounting records that are sufficient to show and explain the LLP's transactions and disclose with reasonable accuracy at any time the financial position of the LLP and to enable them to ensure that the financial statements comply with the Companies Act 2006 (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of the Companies Act 2006) Regulations 2008). They are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Disclosure of information to auditors**

Each of the persons who are members at the time when this Members' report is approved has confirmed that:

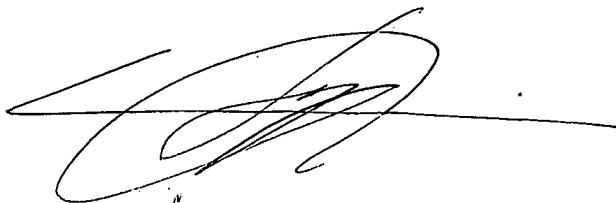
- so far as that member is aware, there is no relevant audit information of which the LLP's auditors are unaware, and
- that member has taken all the steps that ought to have been taken as a member in order to be aware of any relevant audit information and to establish that the LLP's auditors are aware of that information.

**Auditors**

The auditors, Rees Pollock, have indicated their willingness to continue in office. The Designated members will propose a motion re-appointing the auditors at a meeting of the members.

This report was approved by the members on 22/07/2020 and signed on their behalf by:

L M G Saglio  
Designated member

A handwritten signature in black ink, appearing to be 'L M G Saglio', written over a horizontal line.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ZADIG ASSET MANAGEMENT LLP**

**Opinion**

We have audited the financial statements of Zadig Asset Management LLP (the 'LLP') for the year ended 31 March 2020, which comprise the Statement of comprehensive income, the Balance sheet, the Reconciliation of members' interests, the Statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the LLP's affairs as at 31 March 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, as applied to limited liability partnerships by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the LLP in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the LLP's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The members are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ZADIG ASSET MANAGEMENT LLP  
(CONTINUED)**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006, as applied to limited liability partnerships, requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of members**

As explained more fully in the Members' responsibilities statement on page 1, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the LLP's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the LLP or to cease operations, or have no realistic alternative but to do so.

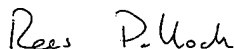
**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' report.

**Use of our report**

This report is made solely to the LLP's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, as applied by Part 12 of The Limited Liability Partnerships (Accounts and Audit) (Applications of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the LLP's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the LLP and the LLP's members for our audit work, for this report, or for the opinions we have formed.



Andrew Snook (Senior statutory auditor)

for and on behalf of

**Rees Pollock**

Chartered Accountants  
Statutory Auditor

35 New Bridge Street  
London  
EC4V 6BW  
24 July 2020

**STATEMENT OF COMPREHENSIVE INCOME**  
**For the Year Ended 31 March 2020**

	Note	2020 £	2019 £
Turnover	3	3,283,515	3,057,373
Administrative expenses		(1,784,181)	(1,739,982)
<b>Operating profit</b>	4	<b>1,499,334</b>	<b>1,317,391</b>
Interest receivable and similar income		1,055	1,407
Interest payable and expenses		(4,583)	(2,028)
<b>Profit for the year before members' remuneration and profit shares available for discretionary division among members</b>		<b>1,495,806</b>	<b>1,316,770</b>
<b>Total comprehensive income for the year</b>		<b>1,495,806</b>	<b>1,316,770</b>

There were no recognised gains and losses for 2020 or 2019 other than those included in the statement of comprehensive income.

The notes on pages 9 to 14 form part of these financial statements.

**BALANCE SHEET**  
As at 31 March 2020

	Note	2020 £	2019 £
<b>Fixed assets</b>			
Tangible assets	7	91,199	-
		<u>91,199</u>	<u>-</u>
<b>Current assets</b>			
Debtors: amounts falling due within one year	8	2,351,225	2,058,000
Cash at bank and in hand		852,916	876,129
		<u>3,204,141</u>	<u>2,934,129</u>
Creditors: Amounts Falling Due Within One Year	9	(961,011)	(819,414)
<b>Net current assets</b>		<u>2,243,130</u>	<u>2,114,715</u>
<b>Net assets</b>		<u><u>2,334,329</u></u>	<u><u>2,114,715</u></u>
<b>Represented by:</b>			
<b>Loans and other debts due to members within one year</b>			
Other amounts		1,684,329	1,464,715
		<u>1,684,329</u>	<u>1,464,715</u>
<b>Members' other interests</b>			
Members' capital classified as equity	650,000	650,000	650,000
		<u>2,334,329</u>	<u>2,114,715</u>
<b>Total members' interests</b>			
Loans and other debts due to members		1,684,329	1,464,715
Members' other interests		650,000	650,000
		<u>2,334,329</u>	<u>2,114,715</u>

The financial statements were approved and authorised for issue by the members and were signed on their behalf on 22/07/2020

  
L.M.G. Saglio  
Designated member

The notes on pages 9 to 14 form part of these financial statements.



**RECONCILIATION OF MEMBERS' INTERESTS**  
**For the Year Ended 31 March 2020**

	<b>EQUITY</b>			<b>DEBT</b>	<b>Total</b>
	<b>Members' other interests</b>			<b>Loans and other debts due to members</b>	<b>members' interests</b>
	<b>Members' capital (classified as equity) £</b>	<b>Other reserves £</b>	<b>Total £</b>	<b>Other amounts £</b>	<b>Total £</b>
Amounts due to members				1,424,445	
<b>Members' interests: balance at 1 April 2018</b>	650,000	-	650,000	1,424,445	2,074,445
Profit for the year available for discretionary division among members	-	1,316,770	1,316,770	-	1,316,770
<b>Members' interests after profit for the year</b>	650,000	1,316,770	1,966,770	1,424,445	3,391,215
Allocated profit for the year	-	(1,316,770)	(1,316,770)	1,316,770	-
Amounts withdrawn by members	-	-	-	(1,276,500)	(1,276,500)
Amounts due to members				1,464,715	
<b>Members' interests: balance at 31 March 2019</b>	650,000	-	650,000	1,464,715	2,114,715
Profit for the year available for discretionary division among members	-	1,495,806	1,495,806	-	1,495,806
<b>Members' interests after profit for the year</b>	650,000	1,495,806	2,145,806	1,464,715	3,610,521
Allocated profit for the year	-	(1,495,806)	(1,495,806)	1,495,806	-
Amounts withdrawn by members	-	-	-	(1,276,192)	(1,276,192)
Amounts due to members				1,684,329	
<b>Members' interests: balance at 31 March 2020</b>	650,000	-	650,000	1,684,329	2,334,329

The notes on pages 9 to 14 form part of these financial statements.

Members' other interests rank after unsecured creditors, and loans and other debts due to members rank pari passu with unsecured creditors in the event of a winding up.

**STATEMENT OF CASH FLOWS**  
For the Year Ended 31 March 2020

	2020 £	2019 £
<b>Cash flows from operating activities</b>		
Profit for the financial year	1,495,806	1,316,770
<b>Adjustments for:</b>		
Interest payable	4,583	2,028
Interest receivable	(1,055)	(1,407)
(Increase) in debtors	(293,225)	(1,263,635)
Increase/(decrease) in creditors	93,096	(194,124)
Payments to members	(1,276,192)	(1,276,500)
<b>Net cash generated from operating activities before transactions with members</b>	<b>23,013</b>	<b>(1,416,868)</b>
<b>Cash flows from investing activities</b>		
Purchase of tangible fixed assets	(42,698)	-
Interest received	1,055	1,407
<b>Net cash from investing activities</b>	<b>(41,643)</b>	<b>1,407</b>
<b>Cash flows from financing activities</b>		
Interest paid	(4,583)	(2,028)
<b>Net cash used in financing activities</b>	<b>(4,583)</b>	<b>(2,028)</b>
<b>Net (decrease) in cash and cash equivalents</b>	<b>(23,213)</b>	<b>(1,417,489)</b>
Cash and cash equivalents at beginning of year	876,129	2,293,618
<b>Cash and cash equivalents at the end of year</b>	<b>852,916</b>	<b>876,129</b>
<b>Cash and cash equivalents at the end of year comprise:</b>		
Cash at bank and in hand	852,916	876,129
	<b>852,916</b>	<b>876,129</b>

The notes on pages 9 to 14 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Year Ended 31 March 2020**

**1. General information**

Zadig Asset Management LLP is a limited liability partnership incorporated in the UK and registered in England and Wales.

The partnership's registered address is 44 Great Marlborough Street, London, W1F 7JL.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared under the historical cost convention as modified by the recognition of certain financial assets and liabilities measured at fair value and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland, the requirements of the Statement of Recommended Practice "Accounting by Limited Liability Partnerships" published in July 2014 and company law as applied to LLP's.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. Management do not consider there are any key accounting estimates or assumptions made that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

Management are also required to exercise judgment in applying the entity's accounting policies. Due to the straight forward nature of the business management consider that no critical judgments have been made in applying the entity's accounting policies.

**2.2 Going concern**

The LLP has a satisfactory capital position and as a consequence the members believe that the LLP is well placed to manage its business risks successfully despite the current uncertain economic outlook. The members have prepared a forecast for the year ahead, which takes into account any anticipated impact of COVID-19 on the LLP, and based on this have a reasonable expectation that the LLP has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Turnover**

Turnover comprises revenue recognised by the LLP in respect of investment advisory fees receivable, exclusive of value added tax.

**2.4 Tangible fixed assets**

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Year Ended 31 March 2020**

**2. Accounting policies (continued)**

**2.4 Tangible fixed assets (continued)**

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures & fittings	- 3 years
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

**2.5 Operating leases**

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

**2.6 Financial instruments**

Basic financial assets including trade and other receivables and cash and bank balances, are initially recognised at transaction price. Such assets are subsequently carried at amortised cost using the effective interest rate method. At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the profit or loss.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss.

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow Group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payment discounted at a market rate of interest. Such instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest rate method.

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Year Ended 31 March 2020**

**2. Accounting policies (continued)**

**2.7 Foreign currency translation**

**Functional and presentation currency**

The LLP's functional and presentational currency is the pound sterling.

**Transactions and balances**

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

**2.8 Tax provisions**

The taxation payable on profits is the personal liability of the members during the year.

**2.9 Members' remuneration and profit allocation**

A member's discretionary share in the profit or the loss for the year is accounted for as an allocation of profits. Unallocated profits and losses are included within "other reserves".

**3. Turnover**

The whole of the turnover is attributable to the LLP's continuing principal activity.

All turnover arose within the United Kingdom.

**4. Operating profit**

The operating profit is stated after charging:

	2020 £	2019 £
Auditors' remuneration	14,750	14,250
Exchange differences	(45,159)	17,552
Operating lease rentals	35,357	-

**NOTES TO THE FINANCIAL STATEMENTS**  
For the Year Ended 31 March 2020

**5. Employees**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Wages and salaries	<b>562,216</b>	-
Social security costs	<b>76,538</b>	-
	<u><b>638,754</b></u>	<u>-</u>

The average monthly number of persons (excluding members, who did not receive any remuneration) employed during the year was as follows:

<b>2020</b>	<b>2019</b>
<b>No.</b>	<b>No.</b>
<b>8</b>	-
<u><b>8</b></u>	<u>-</u>

**6. Information in relation to members**

	<b>2020</b>	<b>2019</b>
	<b>Number</b>	<b>Number</b>
The average number of members during the year was	<b>4</b>	<b>4</b>
	<u><b>4</b></u>	<u><b>4</b></u>
	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
The amount of profit attributable to the member with the largest entitlement was	<b>635,718</b>	<b>559,627</b>
	<u><b>635,718</b></u>	<u><b>559,627</b></u>

**NOTES TO THE FINANCIAL STATEMENTS**  
For the Year Ended 31 March 2020

**7. Tangible fixed assets**

	Fixtures & fittings £
<b>Cost</b>	
Additions	91,199
At 31 March 2020	<u>91,199</u>
<b>Net book value</b>	
At 31 March 2020	<u>91,199</u>
At 31 March 2019	<u>-</u>

**8. Debtors**

	2020 £	2019 £
Other debtors	289,841	272,735
Prepayments and accrued income	2,061,384	1,785,265
	<u>2,351,225</u>	<u>2,058,000</u>

Included within other debtors is an amount of £95,630 (2019: £88,988) due after more than one year.

**9. Creditors: Amounts falling due within one year**

	2020 £	2019 £
Trade creditors	239,338	804,914
Other taxation and social security	286,612	-
Other creditors	352,334	-
Accruals and deferred income	82,727	14,500
	<u>961,011</u>	<u>819,414</u>

**NOTES TO THE FINANCIAL STATEMENTS**  
For the Year Ended 31 March 2020

**10. Commitments under operating leases**

At 31 March 2020 the LLP had future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	67,057	-
Later than 1 year and not later than 5 years	301,088	-
	<u>368,145</u>	<u>-</u>

**11. Analysis of Net Debt**

	At 1 April 2019 £	Arising from cash flows £	At 31 March 2020 £
Cash at bank and in hand	876,129	(23,213)	852,916
Net debt (before members' debt)	<u>876,129</u>	<u>(23,213)</u>	<u>852,916</u>
<i>Loans and other debts due to members</i>			
Other amounts due to members	(1,464,715)	(219,614)	(1,684,329)
	<u>(588,586)</u>	<u>(242,827)</u>	<u>(831,413)</u>

**12. Related party transactions**

During the year the LLP was charged £973,402 (2019: £1,706,802) in respect of expenses incurred on its behalf by Zadig Asset Management Limited, a company under common control. At the year end £75,762 (2019: £804,914) was due to Zadig Asset Management Limited.

During the year the LLP recognised income of £3,283,515 (2019: £3,057,373) in respect of fund advisory services provided to Zadig Asset Management SA (formerly Zadig Gestion (Luxembourg) S.A.), a company under common control. At the year end £2,029,943 (2019: £1,785,265) was due from Zadig Asset Management SA.

**13. Controlling party**

The ultimate controlling party is L M G Saglio.