Limited Liability Partnership Registration No. OC303989 (England and Wales)	
PRICE & MYERS LLP  ANNUAL REPORT AND FINANCIAL STATEMENTS  FOR THE YEAR ENDED 31 MARCH 2021	

### LIMITED LIABILITY PARTNERSHIP INFORMATION

Designated members I Flewitt

J Helyer A Toohey T Lucas D Lockett P Dash J Beeson L Spence

Limited liability partnership number OC303989

Registered office 37 Alfred Place

London WC1E 7DP

Auditor Fisher Phillips LLP

Summit House 170 Finchley Road

London NW3 6BP

Business address 37 Alfred Place

London WC1E 7DP

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### **MEMBERS' REPORT**

### FOR THE YEAR ENDED 31 MARCH 2021

The members present their annual report and financial statements for the year ended 31 March 2021.

### Principal activities

The principal activity of the limited liability partnership continued to be that of consulting structural engineers.

### Branches outside the United Kingdom

There are no branches outside of the United Kingdom.

### Members' drawings, contributions and repayments

The members' drawing policy allows each member to draw a proportion of their profit share, subject to the cash requirements of the business.

A member's capital requirement is linked to their share of profit and the financing requirement of the limited liability partnership. There is no opportunity for appreciation of the capital subscribed. Just as incoming members introduce their capital at "par", so the retiring members are repaid their capital at "par".

### **Designated members**

The designated members who held office during the year and up to the date of signature of the financial statements were as follows:

I Flewitt J Helyer

P Hudson (Resigned 31 March 2020)

A Toohey

P Batty (Resigned 31 March 2020)

T Lucas

D Lockett

P Dash

J Beeson (Appointed 1 April 2021) L Spence (Appointed 1 April 2021)

### Auditor

In accordance with the limited liability partnership's membership agreement, a notice proposing that Fisher Phillips LLP be reappointed as auditor of the limited liability partnership will be put at a general meeting.

### **MEMBERS' REPORT (CONTINUED)**

### FOR THE YEAR ENDED 31 MARCH 2021

### Statement of members' responsibilities

The members are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008) requires the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice. Under company law (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008) the members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the limited liability partnership and of the profit or loss of the limited liability partnership for that period. In preparing these financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the limited liability partnership will continue in business.

The members are responsible for keeping adequate accounting records that are sufficient to show and explain the limited liability partnership's transactions and disclose with reasonable accuracy at any time the financial position of the limited liability partnership and enable them to ensure that the financial statements comply with the Companies Act 2006 (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008). They are also responsible for safeguarding the assets of the limited liability partnership and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditor

Each of the members in office at the date of approval of this annual report confirms that:

- so far as the members are aware, there is no relevant audit information of which the limited liability partnership's auditor is unaware, and
- the members have taken all the steps that they ought to have taken as members in order to make themselves aware of any relevant audit information and to establish that the limited liability partnership's auditor is aware of that information

Approved by the members on 6 September 2021 and signed on behalf by:

P Dash

**Designated Member** 

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PRICE & MYERS LLP

### Opinion

We have audited the financial statements of Price & Myers LLP (the 'limited liability partnership') for the year ended 31 March 2021 which comprise the statement of comprehensive income, the balance sheet, the reconciliation of members' interests, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the limited liability partnership's affairs as at 31 March 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the limited liability partnership in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the limited liability partnership's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The members are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF PRICE & MYERS LLP

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · we have not received all the information and explanations we require for our audit.

### Responsibilities of members

As explained more fully in the members' responsibilities statement, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the limited liability partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the limited liability partnership or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### Auditor's responsibilities for identifying irregularities

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the LLP and its industry, we identified the principal risks of non-compliance with laws and regulations related to company law applicable in England and Wales, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, tax legislation regarding payroll and VAT.

We evaluated the management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk to override controls), and performed the following audit procedures:

- Enquiry with senior management and those charged with governance about known or suspected instances of non-compliance with laws and regulations and fraud.
- Reviewing correspondence and minutes of relevant meetings of those charged with governance.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF PRICE & MYERS LLP

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances on non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body, for our audit work, for this report, or for the opinions we have formed.

Philip Sykes (Senior Statutory Auditor)
For and on behalf of Fisher Phillips LLP

6 September 2021

Chartered Accountants Statutory Auditor

Summit House 170 Finchley Road London NW3 6BP

### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2021

		2021	2020
	Notes	£	£
Turnover	3	11,083,581	13,832,498
Cost of sales		(6,599,407)	(8,143,164)
Gross profit		4,484,174	5,689,334
Administrative expenses		(3,803,740)	(4,387,841)
Other operating income		359,311	-
Operating profit	4	1,039,745	1,301,493
Interest receivable and similar income	7	2,141	11,609
Amounts written off investments	8	34,521	(14,032)
Profit for the financial year before members'			
remuneration and profit shares available for discretionary division among members		1,076,407	1,299,070

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

### **BALANCE SHEET**

### **AS AT 31 MARCH 2021**

		20	21	202	20
	Notes	£	£	£	£
Fixed assets					
Tangible assets	9		536,636		717,606
Investments	10		141,529		106,730
			678,165		824,336
Current assets					
Stocks	11	496,230		743,689	
Debtors	12	2,431,055		3,581,966	
Cash at bank and in hand		3,140,172		1,828,364	
		6,067,457		6,154,019	
Creditors: amounts falling due within one year	13	(2,077,023)		(2,014,163)	
Net current assets			3,990,434		4,139,856
Total assets less current liabilities			4,668,599		4,964,192
Creditors: amounts falling due after more than one year	14		(1,219,001)		(453,366)
Net assets attributable to members			3,449,598		4,510,826
Represented by:					
Loans and other debts due to members within one year					
Amounts due in respect of profits			2,099,598		2,510,826
Members' other interests					
Members' capital classified as equity			1,350,000		2,000,000
			3,449,598		4,510,826

The financial statements were approved by the members and authorised for issue on 6 September 2021 and are signed on their behalf by:

P Dash

Designated member

Limited Liability Partnership Registration No. OC303989

# RECONCILIATION OF MEMBERS' INTERESTS

## FOR THE YEAR ENDED 31 MARCH 2021

Members' interests at 31 March 2021	Members' interests after profit for the year Other divisions of profits Reclassifications Drawings	Members' interests at 1 April 2020 Profit for the financial year available for discretionary division among members	Amounts due to members		Current financial year
1,350,000	2,000,000 - (650,000)	2,000,000		Members' O capital (classified as equity)	Membe
	1,076,407 (1,076,407) -	1,076,407		Members' Other reserves capital ssified as equity) £	EQUITY Members' other interests
1,350,000	3,076,407 (1,076,407) (650,000)	2,000,000		Total Ot	
2,099,598	2,510,826 1,076,407 (657,024) (830,611)	2,510,826	2,510,826	Fotal Other amounts	DEBT Loans and other debts due to members less any amounts due from members in debtors
2,099,598	2,510,826 1,076,407 (657,024) (830,611)	2,510,826		Total	lebts due to amounts due n debtors
3,449,598	5,587,233 (1,307,024) (830,611)	4,510,826 1,076,407		Total 2021 £	TOTAL MEMBERS' INTERESTS

# RECONCILIATION OF MEMBERS' INTERESTS (CONTINUED)

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Members' interests at 31 March 2020	Members' interests after profit for the year Other divisions of profits Reclassifications Drawings	Members' interests at 1 April 2019 Profit for the financial year available for discretionary division among members	Amounts due to members		Prior financial year
2,000,000	2,250,000 - (250,000)	2,250,000		Members' O capital (classified as equity)	Membe
	1,299,070 (1,299,070) - -	1,299,070		Members' Other reserves capital ssified as equity) £	EQUITY Members' other interests
2,000,000	3,549,070 (1,299,070) (250,000)	2,250,000 1,299,070		Total Oti	
2,510,826	2,970,286 1,299,070 (348,530) (1,410,000)	2,970,286	2,970,286	Total Other amounts	DEBT Loans and other debts due to members less any amounts due from members in debtors
2,510,826	2,970,286 1,299,070 (348,530) (1,410,000)	2,970,286		Total £	lebts due to amounts due n debtors
4,510,826	6,519,356 - (598,530) (1,410,000)	5,220,286		Total 2020 £	TOTAL MEMBERS' INTERESTS

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

		202	:1	202	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	18		2,175,064		1,650,694
Investing activities					
Purchase of tangible fixed assets		-		(226,418)	
Proceeds on disposal of tangible fixed assets		(40)			
		(13)		-	
Proceeds on disposal of investments		(34,773)		14,031	
Interest received		2,141		1 <b>1</b> ,609	
Net cash used in investing activities			(32,645)		(200,778)
Financing activities					
Payments to members that represent a return					
on amounts subscribed or otherwise					
contributed		(830,611)		(1,410,000)	
Net cash used in financing activities			(830,611)		(1,410,000)
Net increase in cash and cash equivalents			1,311,808		39,916
Cash and cash equivalents at beginning of year	•		1,828,364		1,788,448
			1,020,304		1,700,440
Cash and cash equivalents at end of year			3,140,172		1,828,364

### NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

### Limited liability partnership information

Price & Myers LLP is a limited liability partnership incorporated in England and Wales. The registered office is 37 Alfred Place, London, WC1E 7DP.

The limited liability partnership's principal activities are disclosed in the Members' Report.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with the Statement of Recommended Practice "Accounting by Limited Liability Partnerships" issued in December 2018, together with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the limited liability partnership. Monetary amounts in these financial statements are rounded to the nearest pound.

The financial statements have been prepared on the historical cost convention, modified to include certain items at fair value. The principal accounting policies adopted are set out below.

### 1.2 Going concern

These financial statements are prepared on a going concern basis. The members have a reasonable expectation that the limited liability partnership will continue in operational existence for the foreseeable future.

### 1.3 Turnover

Turnover represents the amounts recoverable for the services provided to clients, excluding value added tax, under contractual obligations which are performed gradually over time.

If, at the Balance sheet date, completion of contractual obligations is dependent on external factors (and thus outside the control of the Limited Liability Partnership), then revenue is recognised only when the event occurs. In such cases, costs incurred up to the Balance sheet date are carried forward as work in progress.

### 1.4 Members' participating interests

Members' participation rights are the rights of a member against the LLP that arise under the members' agreement (for example, in respect of amounts subscribed or otherwise contributed remuneration and profits).

Members' participation rights in the earnings or assets of the LLP are analysed between those that are, from the LLP's perspective, either a financial liability or equity, in accordance with section 22 of FRS 102. A member's participation rights including amounts subscribed or otherwise contributed by members, for example members' capital, are classed as liabilities unless the LLP has an unconditional right to refuse payment to members, in which case they are classified as equity.

All amounts due to members that are classified as liabilities are presented within 'Loans and other debts due to members' and, where such an amount relates to current year profits, they are recognised within 'Members' remuneration charged as an expense' in arriving at the relevant year's result. Undivided amounts that are classified as equity are shown within 'Members' other interests'. Amounts recoverable from members are presented as debtors and shown as amounts due from members within members' interests.

Once an unavoidable obligation has been created in favour of members through allocation of profits or other means, any undrawn profits remaining at the reporting date are shown as 'Loans and other debts due to members' to the extent they exceed debts due from a specific member.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

### 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Leasehold-Short Over term of lease
Fixtures, fittings & equipment 25% reducing balance
Computer equipment 50% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

### 1.6 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

### 1.7 Impairment of fixed assets

At each reporting end date, the limited liability partnership reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.8 Stocks

Work in progress is valued at cost, which includes outlays incurred on behalf of clients and an appropriate proportion of directly attributable costs and overheads on incomplete assignments. Provision is made for irrecoverable costs where appropriate.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

Work in progress is valued at cost, which includes outlays incurred on behalf of clients and an appropriate proportion of directly attributable costs and overheads on incomplete assignments. Provision is made for irrecoverable costs where appropriate.

### 1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

### 1.10 Financial instruments

The limited liability partnership has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the limited liability partnership's statement of financial position when the limited liability partnership becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in the income statement.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the limited liability partnership transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the limited liability partnership after deducting all of its liabilities.

### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

### Derecognition of financial liabilities

Financial liabilities are derecognised when the limited liability partnership's obligations expire or are discharged or cancelled.

### 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the limited liability partnership is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### 1.12 Retirement benefits and post retirement payments to members

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 1.13 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### 1.14 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

### 1.15 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

### 2 Judgements and key sources of estimation uncertainty

In the application of the limited liability partnership's accounting policies, the members are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

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### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
urnover analysed by class of business	£	£
Rendering of services	11,083,581	13,832,498
	2021	2020
	£	£
Other significant revenue		
nterest income	2,141	11,609
Grants received	359,311 ————	
	2021	2020
	£	£
urnover analysed by geographical market		
JK	11,083,581	13,832,498
		<b>:</b>
The total turnover of the limited liability partnership for the year has been der undertaken in the United Kingdom.	ived from its principal act	ivity wholly
· · · · · · · · · · · · · · · · · · ·	ived from its principal act	ivity wholly
indertaken in the United Kingdom.	ived from its principal act	wholly wholly
indertaken in the United Kingdom.		
ondertaken in the United Kingdom.  Operating profit	2021	2020
Operating profit Operating profit or the year is stated after charging/(crediting):	<b>2021</b> £ (359,311)	2020
Operating profit Operating profit Operating profit for the year is stated after charging/(crediting): Government grants Gees payable to the LLP's auditor for the audit of the LLP's financial statement	2021 £ (359,311) nts	<b>2020</b> £ - 10,500
Operating profit Operating profit Operating profit for the year is stated after charging/(crediting): Government grants	2021 £ (359,311)	2020 £

### 5

The average number of persons (excluding members) employed by the partnership during the year was:

	2021 Number	2020 Number
Technical staff Administration	<b>1</b> 21 20	136 21
Total	141	157

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

5	Employees		(Continued)
	Their aggregate remuneration comprised:	2021 £	2020 £
	Wages and salaries Pension costs	6,609,539 413,527	8,204,555 512,675
		7,023,066	8,717,230
6	Information in relation to members	2021 Number	2020 Number
	Average number of members during the year	6	8
		2021 £	2020 £
	Profit attributable to the member with the highest entitlement	179,401	162,384
7	Interest receivable and similar income	2021 £	2020 £
	Interest income Interest on bank deposits	2,141	11,609
8	Amounts written off investments	2021 £	2020 £
	Gain on disposal of fixed asset investments Changes in the fair value of investment	13 34,508	- (14,032)
		34,521	(14,032)

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

				Tangible fixed assets
Total	Computer equipment	xtures, fittings & equipment	Land andFi buildings Leasehold- Short	
£	£	£	£	
4,368,770	1,766,726	1,410,616	1,191,428	<b>Cost</b> At 1 April 2020 and 31 March 2021
				Depreciation and impairment
3,651,164	1,649,722	1,264,529	736,913	At 1 April 2020
180,970	58,501	36,522	85,947	Depreciation charged in the year
3,832,134	1,708,223	1,301,051	822,860	At 31 March 2021
				Carrying amount
536,636	58,503	109,565	368,568	At 31 March 2021
717,606	117,003	146,087	454,516	At 31 March 2020
				Fixed asset investments
2020 £	2021 £			Tived asset investments
106,730	141,529	_		Listed investments
nvestments than loans				Movements in fixed asset investments
£				
400 700				Cost or valuation
106,730 34,799				At 1 April 2020 Valuation changes
141,529				At 31 March 2021
141,529				Carrying amount At 31 March 2021
106,730				At 31 March 2020
				Stocks
2020 £	2021 £			
				Work in progress

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

12	Debtors		
		2021	2020
	Amounts falling due within one year:	£	£
	Trade debtors	1,904,853	2,964,700
	Other debtors	900	29,788
	Prepayments and accrued income	525,302	587,478
		2,431,055	3,581,966
13	Creditors: amounts falling due within one year		
		2021	2020
		£	£
	Trade creditors	172,122	61,269
	Other taxation and social security	326,263	616,419
	Other creditors	317,000	5,134
	Post retirement benefits owed to former members	480,000	240,000
	Accruals and deferred income	781,638	1,091,341
		2,077,023	2,014,163
14	Creditors: amounts falling due after more than one year		
		2021	2020
		£	£
	Post retirement benefits owed to former members	1,219,001	453,366

### 15 Retirement benefit schemes

### Defined contribution schemes

The limited liability partnership operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the limited liability partnership in an independently administered fund.

The charge to profit or loss in respect of defined contribution schemes was £413,527 (2020 - £512,675).

### 16 Loans and other debts due to members

	2021	2020
	£	£
Analysis of loans		
Amounts falling due within one year	2,099,598	2,510,826

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 17 Operating lease commitments

### Lessee

At the reporting end date the limited liability partnership had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

		2021 £	2020 £
	Within one year	730,560	778,060
	Between two and five years	2,643,750	3,111,000
	In over five years	52,956	312,114
		3,427,266	4,201,174
18	Cash generated from operations	2021 £	2020 £
	Profit for the year	1,076,407	1,299,070
	Adjustments for:		
	Investment income recognised in profit or loss	(2,141)	(11,609)
	Gain on disposal of tangible fixed assets	(13)	-
	Depreciation and impairment of tangible fixed assets	180,970	252,972
	Gain on sale of investments	(13)	-
	Other gains and losses	(34,508)	14,032
	Movements in working capital:		
	Decrease in stocks	247,459	161,120
	Decrease in debtors	1,150,911	128,174
	Decrease in creditors	(444,008)	(193,065)
	Cash generated from operations	2,175,064	1,650,694

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.