

**Almac Pharma Services Limited**  
**Annual report and financial statements**  
**for the year ended 30 September 2019**

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BELFAST  
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# **Almac Pharma Services Limited**

## **Annual report and financial statements for the year ended 30 September 2019**

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## Directors and advisers

### Directors

A D Armstrong  
G McBurney  
C Hayburn  
S Campbell  
K Stephens  
N Harkin (appointed 1 August 2019)

### Company secretary

C Hayburn

### Registered office

Almac House  
20 Seagoe Industrial Estate  
Craigavon  
BT63 5QD

### Solicitors

Pinsent Masons LLP  
Arnott House  
12-16 Bridge Street  
Belfast  
BT1 1LS

### Bankers

Danske Bank  
11 Donegall Square West  
Belfast  
BT1 6JS

### Independent auditors

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Waterfront Plaza  
8 Laganbank Road  
Belfast  
BT1 3LR

## Strategic report for the year ended 30 September 2019

The directors present their strategic report on the company for the year ended 30 September 2019.

### Principal activities

Almac Pharma Services Limited is a private limited company incorporated and domiciled in Northern Ireland. The registered address is detailed on page 1. The company continued to provide product development services and commercial-scale manufacturing and packaging services to the international pharmaceutical, healthcare and biotechnology sectors.

### Review of business and future developments

The business has progressed satisfactorily during the year and the directors are continually investigating techniques to ensure increased efficiency of operations.

### Principal risks and uncertainties

The management of the business and the execution of the company's strategy are subject to a number of risks including the competitive market conditions. Further discussion of these risks and uncertainties, in the context of the group as a whole, is provided in the annual report of the parent undertaking, Almac Group Limited, of which Almac Pharma Services Limited is a wholly owned subsidiary.

### Key performance indicators

The directors manage the company's operations on a divisional basis. For this reason, the company's directors believe that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business of the company. Commentary on the group's performance is provided on page 3 in the annual report of the parent undertaking, Almac Group Limited. Copies of the group financial statements are available from Companies Registry.

### Environment

The company recognises its corporate responsibility to carry out its operations whilst minimising environmental impacts. The directors' continued aim is to comply with all applicable environmental legislation, prevent pollution and reduce waste wherever possible.

### Health and safety

The company is committed to achieving the highest practicable standards in health and safety management and strives to make all sites and offices safe environments for employees and customers alike.

### Human resources

People are the company's most important resource. Retention of key staff is critical and the company has invested in employment training and development.

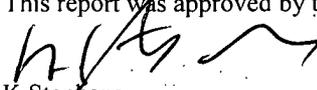
### Performance and position

The profit after income tax for the financial year is £6,121,173 (2018: £2,694,526) and its net assets are £44,639,409 (2018: £38,518,236).

### Going concern

The directors of Almac Group Limited have prepared cash flow forecasts for the group for a period of at least twelve months from the date of signing of this report and confirm that adequate funding has been committed by Almac Group Limited, the company's ultimate parent, to support the company's operations and planned growth over this period. The directors have received confirmation that Almac Group Limited intend to support the company for at least one year after these financial statements are signed. Consequently, the directors have prepared these financial statements on a going concern basis.

This report was approved by the board and signed on its behalf.

  
K Stephens  
Director

17 December 2019

## Directors' report for the year ended 30 September 2019

The directors present their annual report and the audited financial statements of the company for the year ended 30 September 2019.

### Future developments

The section on future developments, which is detailed in the strategic report, is included in this report by cross reference.

### Financial risk management

The company operates within the competitive conditions of its market place. Regarding credit risk, it is standard company policy to perform appropriate credit checks on all potential customers before contracts are entered into. Further commentary is provided in note 3.

### Dividends

The directors do not recommend payment of a dividend (2018: £nil).

### Research and development activities

The company is committed to research and development in the area of product development services. Research carried out in the year was expensed as incurred. No development expenditure was incurred in the year (2018: £nil).

### Directors

The directors who served during the year and up to the date of approval of the financial statements are shown on page 1.

### Employees

The company systematically provides employees with all information on matters of concern to them, consulting them or their representatives regularly, so that their views can be taken into account when making decisions that are likely to affect their interests. Employee involvement in the company is encouraged, as achieving a common awareness on the part of all employees of the financial and economic factors affecting the company plays a major role in objectives.

The company is committed to employment policies, which follow best practice based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status. The company gives full and fair considerations to applications for employment from disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the company. If members of staff become disabled the company continues employment, either in the same or an alternative position with appropriate retraining being given if necessary.

### Statement of disclosure of information to auditors

So far as each of the directors in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**Directors' report for the year ended 30 September 2019 (continued)**

**Independent auditors**

The independent auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their re-appointment will be proposed at the Annual General Meeting.

This report was approved by the board and signed on its behalf.



K Stephens

**Director**

17 December 2019

## Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union (IFRS). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising IFRS, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors of the ultimate parent company are responsible for the maintenance and integrity of the of the ultimate parent company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.



K Stephens  
**Director**

17 December 2019

## Independent auditors' report to the members of Almac Pharma Services Limited

### Report on the audit of the financial statements

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#### Opinion

In our opinion, Almac Pharma Services Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2019 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the Balance sheet as at 30 September 2019; the Income statement, the Cash flow statement, the Statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

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#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

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#### Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and the wider economy.

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#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

## Independent auditors' report to the members of Almac Pharma Services Limited (continued)

### *Strategic Report and Directors' Report*

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 30 September 2019 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

### **Responsibilities for the financial statements and the audit**

#### *Responsibilities of the directors for the financial statements*

As explained more fully in the Statement of directors' responsibilities set out on page 5, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### *Auditors' responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

#### *Use of this report*

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

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## **Other required reporting**

### **Companies Act 2006 exception reporting**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility

  
Kevin MacAllister (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Belfast  
18 December 2019

## Income statement for the year ended 30 September 2019

	Note	2019 £	2018 £
<b>Continuing operations</b>			
Revenue	4	91,315,765	76,836,094
Cost of sales	5	(62,672,981)	(55,242,190)
Gross profit		28,642,784	21,593,904
Distribution costs	5	(4,254,915)	(3,910,315)
Administrative expenses	5	(16,612,880)	(14,291,990)
Other income		207,912	207,912
<b>Operating profit</b>		<b>7,982,901</b>	<b>3,599,511</b>
Operating profit is analysed as:			
Operating profit before depreciation and amortisation ("EBITDA")		12,048,049	7,252,299
Depreciation of property, plant and equipment		(3,900,331)	(3,533,121)
Amortisation of intangible assets		(164,817)	(119,667)
Finance income	6	22,481	23,179
Finance costs	6	(439,089)	(389,762)
Finance costs – net	6	(416,608)	(366,583)
<b>Profit before income tax</b>		<b>7,566,293</b>	<b>3,232,928</b>
Income tax charge	8	(1,445,120)	(538,402)
<b>Profit for the financial year</b>		<b>6,121,173</b>	<b>2,694,526</b>

The notes on pages 12 to 36 are an integral part of these financial statements.

There is no other comprehensive income for the year (2018: £nil).

## Statement of changes in equity for the year ended 30 September 2019

	Share capital £	Retained earnings £	Total equity £
At 1 October 2017	20,355,000	15,468,710	35,823,710
Profit for the year and total comprehensive income	-	2,694,526	2,694,526
At 30 September 2018 and 1 October 2018	20,355,000	18,163,236	38,518,236
Profit for the year and total comprehensive income	-	6,121,173	6,121,173
<b>At 30 September 2019</b>	<b>20,355,000</b>	<b>24,284,409</b>	<b>44,639,409</b>

The notes on pages 12 to 36 are an integral part of these financial statements.

## Balance sheet as at 30 September 2019

	Note	2019 £	2018 £
<b>Assets</b>			
<b>Non-current assets</b>			
Intangible assets	9	928,082	518,369
Property, plant and equipment	10	42,992,352	42,275,767
<b>Total non-current assets</b>		<b>43,920,434</b>	<b>42,794,136</b>
<b>Current assets</b>			
Inventories	11	12,308,137	11,355,659
Trade and other receivables	12	24,345,342	21,772,206
Current income tax recoverable		500,239	567,203
Cash and cash equivalents	13	1,282	46,655
<b>Total current assets</b>		<b>37,155,000</b>	<b>33,741,723</b>
<b>Total assets</b>		<b>81,075,434</b>	<b>76,535,859</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Borrowings	14	14,664,167	16,190,775
Trade and other payables	15	10,957,592	11,165,182
<b>Total current liabilities</b>		<b>25,621,759</b>	<b>27,355,957</b>
<b>Non-current liabilities</b>			
Borrowings	14	61,041	82,464
Other non-current liabilities	16	909,968	750,262
Deferred income tax liabilities	17	4,148,065	4,019,761
Deferred income	18	5,695,192	5,809,179
<b>Total non-current liabilities</b>		<b>10,814,266</b>	<b>10,661,666</b>
<b>Total liabilities</b>		<b>36,436,025</b>	<b>38,017,623</b>
<b>Equity</b>			
<b>Capital and reserves attributable to owners of the company</b>			
Share capital	19	20,355,000	20,355,000
Retained earnings		24,284,409	18,163,236
<b>Total equity</b>		<b>44,639,409</b>	<b>38,518,236</b>
<b>Total equity and liabilities</b>		<b>81,075,434</b>	<b>76,535,859</b>

The notes on pages 12 to 36 are an integral part of these financial statements.

The financial statements on pages 8 to 36 were authorised for issue by the board of directors on 17 December 2019 and were signed on their behalf by:

  
AD Armstrong  
Director

  
S Campbell  
Director

## Cash flow statement for the year ended 30 September 2019

	Note	2019 £	2018 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	20	4,335,411	4,552,737
Finance costs		(439,089)	(389,762)
Net cash generated from operating activities		3,896,322	4,162,975
<b>Cash flows from investing activities</b>			
Purchase of intangible assets		(574,530)	(362,222)
Purchase of property, plant and equipment		(4,549,374)	(4,773,225)
Proceeds from disposal of property, plant and equipment		47,500	-
Capital grants received		583,597	87,962
Finance income		22,481	23,179
Net receipts from/(advances to) group undertakings		2,076,662	(93,813)
Net cash used in investing activities		(2,393,664)	(5,118,119)
<b>Cash flows from financing activities</b>			
Advances from group undertakings – net		(2,158,729)	1,647,352
Repayment of other loans		(226,505)	(267,427)
New finance lease obligation		22,636	-
Repayment of finance lease obligations		(38,589)	(41,206)
Net cash (used in)/generated from financing activities		(2,401,187)	1,338,719
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(898,529)</b>	<b>383,575</b>
Cash and cash equivalents and overdrafts at beginning of the year		(801,980)	(1,185,555)
<b>Cash and cash equivalents and overdrafts at end of the year</b>	13	<b>(1,700,509)</b>	<b>(801,980)</b>

The notes on pages 12 to 36 are an integral part of these financial statements.

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies****General information**

The company's principal activities during the year were as described in the Strategic report. The financial statements are presented in UK pound sterling. Almac Pharma Services Limited is a private limited company incorporated and domiciled in Northern Ireland, United Kingdom. The registered address is detailed on page 1.

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**Basis of preparation**

The financial statements of Almac Pharma Services Limited have been prepared on the going concern basis and in accordance with International Financial Reporting Standards as adopted by the European Union (IFRSs as adopted by the EU), the Companies Act 2006 applicable to companies reporting under IFRS, and IFRS Interpretations Committee (IFRS IC). The financial statements have been prepared under the historical cost convention.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the company's accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgment or complexity which require further disclosure. The company's accounting policies and estimates are detailed below.

**Going concern**

The directors of Almac Group Limited have prepared cash flow forecasts for the group for a period of at least twelve months from the date of signing of this report and confirm that adequate funding has been committed by Almac Group Limited, the company's ultimate parent, to support the company's operations and planned growth over this period. The directors have received confirmation that Almac Group Limited intend to support the company for at least one year after these financial statements are signed. Consequently, the directors have prepared these financial statements on a going concern basis.

**New standards, amendments and interpretations effective in the year to 30 September 2019**

The accounting policies set out below are those that the company has adopted under International Financial Reporting Standards as adopted by the European Union for the year ended 30 September 2019.

No standards have been adopted by the company for the first time during the financial year beginning on or after 1 October 2017 that have had a material impact on the company, with the exception of the adoption of IFRS 9 "Financial instruments" and IFRS 15 "Revenue from contracts with customers" which are explained below.

The main impact on the company of adopting IFRS 9 "Financial instruments" was expected to arise from the implementation of the expected credit loss model, and in particular the impact on provisioning for expected losses on trade receivable balances. This has now been assessed and there was no material impact on equity at 1 October 2018.

The introduction of IFRS 15 "Revenue from contracts with customers" did not have a material impact on the financial statements. Using the five stage approach under IFRS 15 the company's revenue recognition points were not materially different to the revenue recognition points under IAS 18. IFRS 15 requires new disclosures in respect of contract assets, contract liabilities and revenue split between at a point in time and over time.

**Standards, amendments and interpretations that are not yet effective and have not been adopted early by the company**

The following new standards, new interpretations, and amendments to standards and interpretations that are not yet effective and have not been adopted early by the company:

- IFRS 17 Insurance Contracts (effective 1 January 2021) (\*)
- Amendments to References to the Conceptual Framework (effective 1 January 2020) (\*)
- Amendment to IFRS 3 Business Combinations (effective 1 January 2020) (\*)
- Amendments to IAS 1 and IAS 8 Definition of material (effective 1 January 2020) (\*)
- Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7) (effective 1 January 2020) (\*)
- Annual improvements to IFRS 2015-2017 cycle (effective 1 January 2019)

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies (continued)****Standards, amendments and interpretations that are not yet effective and have not been adopted early by the company (continued)**

- Amendments to IAS 19 Plan amendment, curtailment or settlement (effective 1 January 2019)
- Amendments to IAS 28 Long term interests in Joint Ventures and Associates (effective 1 January 2019)
- IFRIC 23 Uncertainty over Income Tax treatments (effective 1 January 2019)
- Amendments to IFRS 9 Prepayment features with negative compensation (effective 1 January 2019)
- IFRS 16 Leases (effective 1 January 2019)

The introduction of these new standards, interpretations and amendments is not expected to have a material impact on the company, with the exception of IFRS 16 Leases.

The introduction of IFRS 16 Leases is expected to result in a lease liability of approximately £15,240,429 as at 1 October 2019, a right of use asset of approximately £14,399,704 as at 1 October 2019 and a decrease in retained earnings of approximately £3,521,831 as at 1 October 2019.

**Intangible assets***Goodwill*

Goodwill represents the excess of the cost of an acquisition over the fair value of the company's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in 'intangible assets'. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purposes of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

*Computer software*

The costs of acquiring and bringing computer software in to use are capitalised and amortised on a straight-line basis over the estimated useful economic life of the software which is between three to five years.

Capitalised software development costs include external direct costs of material and services together with direct labour costs relating to software development. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the company are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software product so that it will be available for use;
- management intends to complete the software product and use or sell it;
- there is an ability to use or sell the software product;
- it can be demonstrated how the software product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- the expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads. Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

## Notes to the financial statements for the year ended 30 September 2019

### 1 Accounting policies (continued)

#### Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance expenses are charged to the income statement during the financial period in which they are incurred. For all assets depreciation is calculated so as to write off the cost less their estimated residual values, on a straight-line basis over the expected useful economic lives of the assets concerned. The principal annual rates used are as follows:

	%
Buildings	2
Plant and machinery	10
Fixtures and fittings	10
Computer equipment	20

No depreciation is charged on land or the assets under construction. The assets' residual values and useful economic lives are reviewed, and adjusted if appropriate, at each balance sheet date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are included within administrative expenses in the income statement.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out (FIFO) method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of the business, less applicable variable selling expenses.

#### Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. Financial assets of the company include cash and cash equivalents, trade and other receivables, and favourable derivative financial instruments. Financial liabilities of the company include trade and other payables, borrowings and unfavourable derivative financial instruments.

#### Initial recognition and measurement

Financial assets and liabilities are recognised in the statement of financial position when the company becomes a party to the contractual obligations of the instrument.

The company classifies its financial assets in the following measurement categories:

- i) Those to be measured at amortised costs; and
- ii) Those to be measured subsequently at fair value (either through other comprehensive income or through profit and loss).

The classification depends on the company's business model for managing the financial assets and the contractual terms of the cash flows. The company reclassifies its financial assets when and only when its business model for managing those assets changes.

At initial recognition, the company measures a financial asset at its fair value plus transaction costs that are directly attributable to the acquisition of the financial asset.

Financial liabilities are classified as financial liabilities at fair value through profit or loss, other financial liabilities at amortised cost or as derivatives.

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies (continued)****Initial recognition and measurement (continued)**

Financial liabilities are recognised at fair value plus, in the case of financial instruments not at fair value through profit and loss (i.e. loans and receivables and other financial liabilities), transaction costs that are directly attributable to the acquisition or issue of the financial liability. Transaction costs directly attributable to financial liabilities which are measured at fair value (i.e. fair value through profit and loss or derivatives) are recognised in the income statement as incurred.

**Subsequent measurement**

Subsequent to recognition, financial assets and liabilities are measured according to the category to which they are classified.

**(a) Financial assets**

Subsequent measurement of financial assets depends on the company's business model for managing those financial assets and the cash flow characteristics of those financial assets. The company only has financial assets classified at amortised cost. These assets are those held for contractual collection of cash flows, where those cash flows represent solely payments of principal and interest and are held at amortised cost. Any gains or losses arising on derecognition is recognised directly in profit or loss.

**(b) Financial liabilities at fair value through profit and loss**

Financial liabilities are classified as at fair value through profit or loss when the financial liability is either held for trading or it is designated as at fair value through profit or loss

Financial liabilities at fair value through profit or loss are stated at fair value, with any gains or losses arising on re-measurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the 'other gains and losses' line item in the income statement.

**(c) Other financial liabilities**

Trade and other payables and borrowings (including amounts due to related parties) are classified as other financial liabilities and are initially measured at fair value, net of transaction costs and subsequently measured at amortised cost using the effective interest rate method (see below).

**Effective interest method**

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income and expenses over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as fair value through profit or loss.

**Derecognition**

The company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the company retains substantially all the risks and rewards of ownership of a transferred financial asset, the company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the income statement.

**Impairment of a financial asset**

The company assesses on a forward looking basis, the expected credit losses associated with its debt instruments carried at amortised cost. For trade receivables the company applies the simplified approach permitted by IFRS9, which requires expected lifetime losses to be recognised from the initial recognition of the receivables. For other receivables the company applies the three stage model to determine expected credit losses.

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies (continued)****Fair value of financial instruments**

Fair value amounts disclosed in these financial statements represent the company's estimate of the price at which a financial instrument could be exchanged in an arm's length market transaction between knowledgeable, willing parties who are under no compulsion to act. They are point-in-time estimates that may change in subsequent reporting periods due to market conditions or other factors. Fair value is determined by reference to quoted prices in the most advantageous active market for that instrument to which the company has immediate access. However, where there is no active market for the company's financial instruments, the company determines fair value based on internal or external valuation models, such as stochastic models, option-pricing models and discounted cash flow models. These calculations represent management's best estimates based on a range of methods and assumptions. Since they are based on estimates the fair values may not be realised in an actual sale or immediate settlement of the instruments.

**Offsetting financial instruments**

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

**Impairment of Non-Financial Assets**

At each balance sheet date non-financial assets not carried at fair value are assessed to determine whether there is an indication that the asset (or asset's cash generating unit) may be impaired. If there is such an indication, the recoverable amount of the asset (or asset's cash generating unit) is compared to the carrying amount of the asset (or asset's cash generating unit).

The recoverable amount of the asset (or asset's cash generating unit) is the higher of the fair value less costs to sell and value in use. Value in use is defined as the present value of the future cash flows before interest and tax obtainable as a result of the asset's (or asset's cash generating unit) continued use. These cash flows are discounted using a pre-tax discount rate that represents the current market risk-free rate and the risks inherent in the asset.

If the recoverable amount of the asset (or asset's cash generating unit) is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the profit and loss account, unless the asset has been revalued when the amount is recognised in other comprehensive income to the extent of any previously recognised revaluation. Thereafter, any excess is recognised in profit and loss account.

If an impairment loss is subsequently reversed, the carrying amount of the asset (or asset's cash generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised in prior periods. A reversal of an impairment loss is recognised in the profit and loss account.

**Trade and other receivables**

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets. Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

**Cash and cash equivalents**

In the cash flow statement cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

**Trade and other payables**

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies (continued)****Borrowings**

Borrowings are recognised initially at fair value, net of direct issue costs and subsequently measured at amortised cost. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis to the income statement using the effective interest rate method and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the balance sheet date.

**Leased assets**

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

The company leases certain property, plant and equipment. Leases of property, plant and equipment where the company has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's commencement at the lower of the fair value of the leased property and the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term payables. The interest element of the finance cost is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful economic life of the asset and the lease term.

**Current and deferred income tax**

The tax expense for the year comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the country where the company operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred income tax is provided on temporary differences arising, except where the timing of the reversal of the temporary difference is controlled by the company and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Amounts paid by, or amounts received by, the company in respect of group relief that represent the tax benefit surrendered/received are recorded as an income tax expense/credit in the statement of comprehensive income. Where the amounts paid by, or amounts received by, the company exceed the tax benefit surrendered/received, the excess is recorded directly in equity as a movement in other comprehensive income.

**Notes to the financial statements for the year ended 30 September 2019****1 Accounting policies (continued)****Grants**

Grants are recognised at their fair value where there is a reasonable assurance that the grant will be received and the company will comply with all attached conditions. Grants relating to costs are deferred and recognised in the income statement over the period necessary to match them with the costs that they are intended to compensate. Grants relating to property, plant and equipment are included in non-current liabilities as deferred income and are credited to the income statement on a straight-line basis over the expected useful economic lives of the related assets.

**Share capital**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

**Research and development tax credits**

Under UK tax legislation introduced in the 2013 Finance Bill research and development credits can be claimed against qualifying research and development expenditure. Where these credits are not expected to be restricted by the PAYE/NI cap included within the legislation then the credit is, in substance, a government grant. The company has elected to treat such credits as a government grant and recognise the credits in the same period as the research and development expenditure arises.

**Revenue recognition**

Revenue comprises the fair value of the consideration received or receivable for the provision of services in the ordinary course of the company's activities. Revenue is shown net of value-added tax. The company has two key revenue streams being (1) the manufacture, packaging and distribution of products to customers and (2) the provision of product development services to customers. The company's performance obligations and revenue recognition policy for each revenue stream is noted below.

**a) Manufacture, packaging and distribution of products**

For contracts for the sale of an individual item, the performance obligation is the acceptance or delivery of the item. For contracts with more than one item, the performance obligation is either:

- i) The acceptance or delivery of each individual item where each item is considered distinct; or
- ii) The acceptance or delivery of the final item where the goods are not distinct.

Revenue is recognised at the point in time when the customer obtains control of the goods which is based on the delivery terms of the contract.

**b) Product development services**

The company engages in a range of project based product development services customers. These services meet the criteria to be recognised over time as the company has the right to payment as the contract progresses.

**Foreign currency translation**

Items included in the financial statements of each of the company's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The financial statements are presented in UK pound sterling, which is the company's functional and presentation currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the income statement within 'finance income or cost'. All other foreign exchange gains and losses are presented in the income statement within administrative expenses.

## Notes to the financial statements for the year ended 30 September 2019

## 1 Accounting policies (continued)

## Pension obligations

The company operates a defined contribution plan for employees whereby the company pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The company has no further payment obligations once the contributions have been paid. The contributions are recognised as an employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

## Share-based payments

The company issues cash-settled phantom share-based payments to certain employees of the company for their services to the company. The company accounts for these phantom share based payments as cash-settled phantom share-based payments which are measured at fair value and recognised as an expense in the income statement with a corresponding increase in liabilities.

The fair values of these payments are measured at each reporting date using professional external valuers, in line with the terms and conditions upon which the awards are granted. The fair value is recognised over the period during which employees become unconditionally entitled to the awards, subject to the company's estimate of the number of awards which will lapse due to employees leaving the company prior to vesting. The total amount recognised in the income statement as an expense is adjusted to reflect the actual amount of awards that are expected to vest, except where forfeiture is due to employee's termination of contract.

## Critical estimates/judgements

There are no critical judgements in applying the company's accounting policies and there are no estimates and assumptions that would have a material impact on the financial statements.

## 2 Financial risk management

## Financial risk factors

The company's operations expose it to a variety of financial risks that include the effects of changes in foreign exchange risk, interest rate risk, credit risk and liquidity risk. The company has in place a risk management program that seeks to limit the adverse effects on the financial performance of the company by monitoring the foregoing risks.

- (a) Market risk
- (i) Foreign exchange risk

While the greater part of the company's revenues and expenses are denominated in UK pound sterling, the company is exposed to foreign exchange risk in the normal course of business. While the company has not used financial instruments to date to hedge foreign exchange exposure, this position is kept constantly under review.

If the US dollar had weakened/strengthened by 10% against the UK pound sterling spot rate on 30 September with all other variables held constant, the financial statements would have been impacted as follows:

	2019		2018	
	Impact on post-tax profits £'000	Impact on equity £'000	Impact on post-tax profits £'000	Impact on equity £'000
US dollar weakens by 10% against UK pound	(168)	(168)	(91)	(91)
US dollar strengthens by 10% against UK pound	205	205	111	111

## Notes to the financial statements for the year ended 30 September 2019

**2 Financial risk management (continued)**

## (ii) Interest rate risk

The company's interest rate risk arises mainly from amounts owed from and to group undertakings. Borrowings at variable rates expose the company to cash flow interest rate risk.

If average interest rates over the period had increased/decreased by 1% with all other variables held constant, the financial statements would have been impacted as follows:

	2019		2018	
	Impact on post-tax profits £'000	Impact on equity £'000	Impact on post-tax profits £'000	Impact on equity £'000
Interest rates increase by 1%	(166)	(166)	(154)	(154)
Interest rates decrease by 1%	166	166	154	154

## (b) Credit risk

The company has implemented policies that require appropriate credit checks on potential customers before sales are made. Credit control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. The amount of exposure to individual customers is subject to limits, which are reassessed regularly. Credit risk also arises from cash and cash equivalents with banks and financial institutions.

## (c) Liquidity risk

The company projects cash flow requirements as part of its annual budget setting process. Cash requirements are monitored dynamically by the company's ultimate parent undertaking, with resources deployed to the company as required.

**3 Capital risk management**

The company is a subsidiary of Almac Group Limited, their objectives when managing capital are to safeguard the group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders. For further details, refer to the report and financial statements for Almac Group Limited.

**4 Revenue**

Revenue is attributable to the company's principal activities carried out in the United Kingdom.

Timing of revenue is as follows:

	2019	2018
	£	£
Point in Time	58,248,589	50,663,815
Over Time	33,067,176	26,172,279
	<b>91,315,765</b>	<b>76,836,094</b>

Notes to the financial statements for the year ended 30 September 2019

5 Expenses by nature

	2019	2018
	£	£
Changes in inventories of finished goods and work-in-progress	(921,996)	(488,775)
Raw materials and consumables used	24,946,984	23,883,787
Employee benefit expense (note 7)	29,662,345	25,886,343
Depreciation and amortisation	4,065,148	3,652,788
Transfer from capital grant reserve (note 18)	(697,583)	(670,123)
Operating lease payments	493,209	434,428
Profit on disposal of property, plant and equipment	(22,747)	-
Other expenses*	26,015,416	20,746,047
<b>Total cost of sales, distribution costs and administrative expenses</b>	<b>83,540,776</b>	<b>73,444,495</b>

Other expenses of £26,017,421 (2018: £20,746,047) are stated after the deduction of £1,264,993 (2018: £1,500,479) of research and development tax credits.

Services provided by the auditors and network firms

During the year the company obtained the following services from the auditors at costs as detailed below.

	2019	2018
	£	£
Fees payable to the company's auditors for the audit	13,420	12,470
Fees payable to the company's auditors for other services:		
- grants	1,267	-
- tax services	3,675	3,785
	<b>18,362</b>	<b>16,255</b>

6 Finance costs - net

	2019	2018
	£	£
Interest expense:		
Interest payable to group undertakings	(431,625)	(375,777)
Interest payable on other loans	(1,004)	(6,592)
Interest payable on finance leases	(6,460)	(7,393)
Finance cost	<b>(439,089)</b>	<b>(389,762)</b>
Interest income:		
Interest receivable from group undertakings	22,481	23,179
Finance income	<b>22,481</b>	<b>23,179</b>
<b>Finance costs - net</b>	<b>(416,608)</b>	<b>(366,583)</b>

## Notes to the financial statements for the year ended 30 September 2019

## 7 Employees and directors

	2019	2018
	£	£
<b>Staff costs during the year</b>		
Wages and salaries	25,881,114	22,484,047
Social security costs	2,686,955	2,375,418
Other pension costs (note 21)	982,321	738,073
Share based payment costs (note 25)	111,955	288,805
	<b>29,662,345</b>	<b>25,886,343</b>

	2019	2018
	Number	Number
<b>Average monthly number of persons employed (including directors) during the year by activity:</b>		
Administration	90	81
Operations	694	638
	<b>784</b>	<b>719</b>

	2019	2018
	£	£
<b>Key management compensation</b>		
Salaries and short term employee benefits	373,895	320,019
Pension costs – defined contribution plans	10,000	46,977
	<b>383,895</b>	<b>366,996</b>

	2019	2018
	£	£
<b>Directors</b>		
Aggregate emoluments	333,252	285,530
Pension costs – defined contribution plans	10,000	46,977
	<b>343,252</b>	<b>332,507</b>

One director (2018: one) has retirement benefits accruing under a defined contribution plan. One director (2018: one) has exercised phantom share options in the year.

	2019	2018
	£	£
<b>Director – highest paid director</b>		
Aggregate emoluments	333,252	285,530
Pension costs – defined contribution plans	10,000	46,977
	<b>343,252</b>	<b>332,507</b>

Directors' remuneration is borne by other group undertakings. The directors do not believe it is practicable to apportion this amount between their services as directors of the company and their services as directors of fellow group undertakings. Directors remuneration is disclosed in the financial statements of the ultimate parent undertaking.

## Notes to the financial statements for the year ended 30 September 2019

## 8 Income tax charge

	2019	2018
	£	£
<b>Current tax</b>		
Current tax on profits for the year	1,329,219	338,438
Adjustment in respect of previous periods	(12,403)	(458,129)
<b>Total current tax</b>	<b>1,316,816</b>	<b>(119,691)</b>
<b>Deferred tax</b>		
Origination and reversal of temporary differences	135,744	296,906
Changes in tax laws and rates	(14,289)	(24,733)
Adjustment in respect of previous periods	6,849	385,920
<b>Total deferred tax</b>	<b>128,304</b>	<b>658,093</b>
<b>Income tax charge</b>	<b>1,445,120</b>	<b>538,402</b>

The tax on the company's profit before tax differs from (2018: differs from) the theoretical amount that would arise using the standard tax rate applicable to profits of the company as follows:

	2019	2018
	£	£
<b>Profit before income tax</b>	<b>7,566,293</b>	<b>3,232,928</b>
Profit before income tax at the UK standard rate of 19% (2018: 19%)	1,437,596	614,256
Effects of:		
Expenses not deductible for tax purposes	159,909	148,412
Changes in tax laws and rates	(14,289)	(24,734)
Capital grants not taxable	(132,541)	(127,323)
Adjustment in respect of previous periods	(5,555)	(72,209)
<b>Income tax charge</b>	<b>1,445,120</b>	<b>538,402</b>

## Notes to the financial statements for the year ended 30 September 2019

## 9 Intangible assets

	Computer software £	Goodwill £	Total £
<b>Cost</b>			
At 1 October 2017	1,638,844	47,008	1,685,852
Additions	362,222	-	362,222
At 1 October 2018	2,001,066	47,008	2,048,074
Additions	574,530	-	574,530
<b>At 30 September 2019</b>	<b>2,575,596</b>	<b>47,008</b>	<b>2,622,604</b>
<b>Accumulated amortisation</b>			
At 1 October 2017	1,363,030	47,008	1,410,038
Charge for the year	119,667	-	119,667
At 1 October 2018	1,482,697	47,008	1,529,705
Charge for the year	164,817	-	164,817
<b>At 30 September 2019</b>	<b>1,647,514</b>	<b>47,008</b>	<b>1,694,522</b>
<b>Net book amount</b>			
<b>At 30 September 2019</b>	<b>928,082</b>	<b>-</b>	<b>928,082</b>
At 30 September 2018	518,369	-	518,369
At 30 September 2017	275,814	-	275,814

Amortisation is included within administrative expenses in the income statement.

## Notes to the financial statements for the year ended 30 September 2019

## 10 Property, plant and equipment

	Land and buildings £	Assets in the course of construction £	Plant and machinery £	Fixtures, fittings and computer equipment £	Total £
<b>Cost</b>					
At 1 October 2017	23,361,441	6,501,172	38,137,290	3,099,557	71,099,460
Transfers	7,124,411	(7,124,411)	-	-	-
Additions	123,176	623,239	3,604,109	508,311	4,858,835
At 1 October 2018	30,609,028	-	41,741,399	3,607,868	75,958,295
Additions	620,197	-	3,596,678	422,788	4,639,663
Disposals	-	-	(163,508)	-	(163,508)
<b>At 30 September 2019</b>	<b>31,229,225</b>	<b>-</b>	<b>45,174,569</b>	<b>4,030,656</b>	<b>80,434,450</b>
<b>Accumulated depreciation</b>					
At 1 October 2017	3,950,553	-	24,320,683	1,878,171	30,149,407
Charge for the year	1,001,013	-	2,243,524	288,584	3,533,121
At 1 October 2018	4,951,566	-	26,564,207	2,166,755	33,682,528
Charge for the year	1,072,066	-	2,488,272	339,993	3,900,331
Disposals	-	-	(140,761)	-	(140,761)
<b>At 30 September 2019</b>	<b>6,023,632</b>	<b>-</b>	<b>28,911,718</b>	<b>2,506,748</b>	<b>37,442,098</b>
<b>Net book amount</b>					
<b>At 30 September 2019</b>	<b>25,205,593</b>	<b>-</b>	<b>16,262,851</b>	<b>1,523,908</b>	<b>42,992,352</b>
At 30 September 2018	25,657,462	-	15,177,192	1,441,113	42,275,767
At 30 September 2017	19,410,888	6,501,172	13,816,607	1,221,386	40,950,053

Depreciation is included within administrative expenses in the income statement.

Assets held under finance leases had the following net book amount:

	Plant and machinery 2019 £	Plant and machinery 2018 £
Cost	209,603	238,847
Accumulated depreciation	(53,630)	(60,473)
<b>Net book amount</b>	<b>155,973</b>	<b>178,374</b>

## Notes to the financial statements for the year ended 30 September 2019

## 11 Inventories

	2019	2018
	£	£
Raw materials	8,395,073	8,364,591
Work in progress	1,815,726	1,432,336
Finished goods	2,097,338	1,558,732
	<b>12,308,137</b>	<b>11,355,659</b>

## Movement in inventory provision

	2019	2018
	£	£
At 1 October	1,071,164	1,229,890
Provision for impairment	905,038	(158,726)
<b>At 30 September</b>	<b>1,976,202</b>	<b>1,071,164</b>

The cost of inventories recognised as an expense and included in cost of sales amount to £24,024,988 (2018: £23,395,012).

## 12 Trade and other receivables

	2019	2018
	£	£
Trade receivables	12,555,154	8,346,548
Less: provision for impairment of trade receivables	(128,779)	(125,740)
Trade receivables (net)	12,426,375	8,220,808
Amounts due from group undertakings (note 26)	6,305,284	6,363,892
Other receivables	1,478,352	987,691
Group relief receivable (note 26)	-	1,997,297
Prepayments and accrued income	4,135,331	4,202,518
	<b>24,345,342</b>	<b>21,772,206</b>

The fair values of trade and other receivables are not materially different from their carrying values. For the purposes of IFRS 9 "Financial instruments" all of the company's financial assets are classified as measured at amortised cost.

The company has recognised the following assets relating to contracts with customers (these are all included with accrued income):

	2019
	£
Contract assets recognised at start of the period	1,110,116
Revenue recognised in prior periods that was invoiced in the current period	(1,110,116)
Amounts recognised in revenue in the current period that will be invoiced in future periods.	1,189,830
<b>Balance at the end of the period</b>	<b>1,189,830</b>

Contract assets are expected to be invoiced in the year to 30 September 2020.

## Notes to the financial statements for the year ended 30 September 2019

**12 Trade and other receivables (continued)**

The company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets.

To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The company has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

The expected loss rates are based on the payment profiles of sales over a period of 12 months before 30 September and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. On that basis, the loss allowance as at 30 September 2019 and 1 October 2018 (on adoption of IFRS 9) was deemed to be not materially different to that provision carried under IAS 39. The default rate on receivables is less than 1% in both periods.

The company applies the practical expedient in IFRS 9 (which allows the company to measure impairment using the 12 month Expected Credit Loss model) in respect of amounts owed by group undertakings, for those balances that meet the following requirements:

- it has a low risk of default;
- the counterparty is considered, in the short term, to have a strong capacity to meet its obligations in the near term; and
- the company expects, in the longer term, that adverse changes in economic and business conditions might, but will not necessarily, reduce the ability of the counterparty to fulfil its obligations.

For those balances where there is a higher risk of default the company follows the 3 stage approach within IFRS 9 to determine lifetime expected credit losses.

The carrying amount of the company's trade and other receivables are denominated in the following currencies:

	2019	2018
	£	£
<b>Currency</b>		
UK pound	22,551,894	20,704,916
US dollar	1,687,896	1,060,676
Euro	105,552	6,614
	<b>24,345,342</b>	<b>21,772,206</b>

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable above. As of 30 September 2019 trade receivables of £2,597,793 (2018: £977,470) were past due but not impaired. These and the other trade receivables relate to a number of large multinational companies for which there is little risk of default.

## Notes to the financial statements for the year ended 30 September 2019

## 12 Trade and other receivables (continued)

The aged analysis of these trade receivables is as follows:

	2019	2018
	£	£
Up to two months overdue	1,390,310	458,287
More than two months overdue	1,207,483	519,183
	<b>2,597,793</b>	<b>977,470</b>

None of these trade receivables have had their terms renegotiated.

Movement on the provision for impairment of trade receivables is as follows:

	2019	2018
	£	£
At 1 October	125,740	516,669
Provision for receivables impairment	107,064	106,161
Unused amounts reversed	(104,025)	(497,090)
<b>At 30 September</b>	<b>128,779</b>	<b>125,740</b>

The movement in the provision for impaired receivables has been included in administrative expenses in the income statement.

## 13 Cash and cash equivalents

	2019	2018
	£	£
Cash at bank and in hand	1,282	46,655

Cash, cash equivalents and bank overdrafts include the following for the purposes of the cash flow statement:

	2019	2018
	£	£
Cash and cash equivalents	1,282	46,655
Bank overdraft (note 14)	(1,701,791)	(848,635)
	<b>(1,700,509)</b>	<b>(801,980)</b>

## 14 Borrowings

	2019	2018
	£	£
<b>Current</b>		
Bank overdraft	1,701,791	848,635
Other loans – secured (a)	-	226,505
Amounts owed to group undertakings (note 26)	12,921,678	15,080,407
Finance lease obligations	40,698	35,228
	<b>14,664,167</b>	<b>16,190,775</b>

## Notes to the financial statements for the year ended 30 September 2019

## 14 Borrowings (continued)

	2019	2018
<i>Non-current</i>	£	£
Finance lease obligations	61,041	82,464

The fair value of both current and non-current borrowings equals their carrying amount as the impact of discounting is not significant.

For the purposes of IFRS 9 "Financial instruments" the financial liabilities noted above are classified as measured at amortised cost.

The carrying amount of the company's borrowings is denominated in the following currencies:

	2019	2018
	£	£
UK Pound	14,725,208	16,273,239

The effective interest rates at the balance sheet date were as follows:

	2019	2018
	%	%
Bank overdrafts	2.55	2.29
Fixed rate loans	-	1.77
Finance leases	5.64	6.10

**Maturity of financial liabilities**

The maturity profile of the carrying amount of non-current borrowings, at 30 September was as follows:

	2019	2018
	£	£
In more than one year but not more than five years	61,041	82,464

The minimum lease payments under finance leases fall due as follows:

	2019	2018
	£	£
Less than one year	45,075	40,635
In more than one year but not more than five years	64,737	88,240
	109,812	128,875
Future finance charges	(8,073)	(11,183)
Present value of finance lease liabilities	101,739	117,692

## Notes to the financial statements for the year ended 30 September 2019

## 15 Trade and other payables

	2019	2018
	£	£
Trade payables	3,202,731	3,152,861
Amounts owed to group undertakings (note 26)	668,320	921,604
Group relief payable	64,226	-
Other tax and social security	1,026,973	660,216
Other creditors	206,570	166,141
Accruals and deferred income	5,788,772	6,264,360
	<b>10,957,592</b>	<b>11,165,182</b>

The fair values of trade and other payables are not materially different from their carrying values as the impact of discounting is not significant.

For the purposes of IFRS 9 "Financial instruments" the financial liabilities noted above are classified as measured at amortised cost.

The company has recognised the following liabilities relating to contracts with customers (these are all included with deferred income):

	2019
	£
Contract liabilities recognised at start of the period	2,126,997
Amounts invoiced in prior periods recognised as revenue in the current period	(1,301,310)
Amounts invoiced in the current period which will be recognised as revenue in later periods	343,970
<b>Balance at the end of the period</b>	<b>1,169,657</b>

Contract liabilities are expected to be recognised as revenue in the year to 30 September 2020.

There is no difference between the amounts shown above and the total contractual undiscounted cash flows of trade and other payables.

## Notes to the financial statements for the year ended 30 September 2019

**16 Other non-current liabilities**

	2019	2018
	£	£
Accruals and deferred income	909,968	750,262

The fair value of other non-current liabilities equals their carrying amount, as the impact of discounting is not significant.

**Maturity of non-current liabilities**

The maturity profile of the carrying value of non-current liabilities at 30 September was as follows:

	2019	2018
	£	£
In more than one year but not more than two years	311,004	246,728
In more than two years but not more than five years	598,964	503,534
	909,968	750,262

There is no difference between the amounts shown above and the total contractual undiscounted cash flows of other non-current liabilities.

## Notes to the financial statements for the year ended 30 September 2019

## 17 Deferred income tax liabilities

The gross movement on the deferred income tax account is as follows:

	2019	2018
	£	£
At 1 October	4,019,761	3,361,668
Credited to the income statement	128,304	658,093
<b>At 30 September</b>	<b>4,148,065</b>	<b>4,019,761</b>

The movement in deferred income tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction is as follows:

<b>Deferred tax assets/(liabilities)</b>	<b>Other temporary differences</b>	<b>Accelerated capital allowances</b>	<b>Total</b>
	£	£	£
At 1 October 2017	159,059	(3,520,727)	(3,361,668)
Credited/(charged) to the income statement	26,627	(298,801)	(272,174)
Adjustment in respect of prior periods	-	(385,919)	(385,919)
At 1 October 2018	185,686	(4,205,447)	(4,019,761)
Credited/(charged) to the income statement	14,289	(135,744)	(121,455)
Adjustment in respect of prior periods	-	(6,849)	(6,849)
<b>At 30 September 2019</b>	<b>199,975</b>	<b>(4,348,040)</b>	<b>(4,148,065)</b>

The analysis of deferred tax assets and deferred tax liabilities is as follows:

	2019	2018
	£	£
Deferred tax assets		
- to be received after more than 12 months	212,527	185,687
Deferred tax liabilities		
- to be received after more than 12 months	(4,360,592)	(4,205,448)
<b>Deferred tax liabilities – net</b>	<b>(4,148,065)</b>	<b>(4,019,761)</b>

## 18 Deferred income

<b>Government and other grants</b>	<b>£</b>
At 1 October 2017	6,391,339
Capital grants received during the year	87,963
Released to the income statement	(670,123)
At 1 October 2018	5,809,179
Capital grants received during the year	583,597
Released to the income statement	(697,582)
<b>At 30 September 2019</b>	<b>5,695,192</b>

## Notes to the financial statements for the year ended 30 September 2019

**19 Share capital**

	2019	2018
	£	£
<b>Allotted and fully paid</b>		
20,355,000 (2018: 20,355,000) ordinary shares of £1 (2018: £1) each	<b>20,355,000</b>	20,355,000

**20 Cash generated from operations**

	2019	2018
	£	£
Profit before income tax	<b>7,566,293</b>	3,232,928
<b>Adjustments for:</b>		
Depreciation of property, plant and equipment	<b>3,900,331</b>	3,533,121
Amortisation of intangible assets	<b>164,817</b>	119,667
Profit on disposal of property, plant and equipment	<b>(24,753)</b>	-
Release of deferred income	<b>(697,583)</b>	(670,123)
Finance income	<b>(22,481)</b>	(23,179)
Finance costs	<b>439,089</b>	389,762
Movement in inventories	<b>(952,478)</b>	(10,061)
Movement in trade and other receivables	<b>(5,835,426)</b>	(4,017,192)
Movement in trade and other payables	<b>(202,398)</b>	1,997,814
<b>Net cash generated from operations</b>	<b>4,335,411</b>	4,552,737

**21 Pension commitments**

The company participates in group defined contribution scheme for employees whereby the assets of the scheme are held separately from those of the group in an independently administered scheme.

Pension costs for the defined contribution scheme are as follows:

	2019	2018
	£	£
Defined contribution scheme	<b>982,321</b>	738,073

Amounts owed to the pension scheme as at 30 September 2019 totalled £191,450 (2018: £133,182).

**22 Capital and other financial commitments**

	2019	2018
	£	£
Contracts placed for future property, plant and equipment expenditure not provided in the financial statements	<b>2,496,172</b>	2,394,175

## Notes to the financial statements for the year ended 30 September 2019

**23 Operating lease commitments - minimum lease payments**

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	Motor vehicles		Buildings		Total	
	2019	2018	2019	2018	2019	2018
	£	£	£	£	£	£
No later than one year	36,665	36,879	412,000	410,458	448,665	447,337
Later than one year and no later than five years	49,994	27,849	374,954	779,245	424,948	807,094
	<b>86,659</b>	<b>64,728</b>	<b>786,954</b>	<b>1,189,703</b>	<b>873,613</b>	<b>1,254,431</b>

**24 Contingent liabilities**

The company is party to an unlimited inter-company cross company guarantee in relation to group banking facilities.

There exists a contingent liability to repay certain capital and revenue grants received from Invest Northern Ireland if certain conditions are not met. The directors do not anticipate any repayment falling due under the terms on which the grants were received as there are no unfulfilled conditions.

**25 Share-based payments**

The company operates a phantom share scheme whereby share awards are granted to directors and senior management employees. The share award is granted for £nil consideration, and is conditional on the director or employee continuing in employment for a period of three years from the date the share award is made, which is the first of January following the financial year end. The company accounts for these share awards as cash-settled share-based payments which are measured at fair value and recognised as an expense in the income statement with a corresponding increase in liabilities. The fair values of these payments are measured at each reporting date using professional external valuers, in line with the terms and conditions upon which the awards are granted. The fair value is recognised over the period during which employees become unconditionally entitled to the awards, subject to the company's estimate of the number of awards which will lapse due to employees leaving the company prior to vesting. The total amount recognised in the income statement as an expense is adjusted to reflect the actual amount of awards that are expected to vest, except where forfeiture is due to employee's termination of contract.

Share awards are exercisable from the first of January, three years following the award date. The share award is exercisable at the share price as determined by professional qualified valuers at the end of financial year when the share is exercisable and all share awards are cash settled.

The fair value of each share award granted and the assumptions used in the calculation are as follows:

Grant date	2019	2018
Share price at grant date	£0.905	£0.909
Number of employees	13	12
Share awards	244,906	158,683
Vesting period (years)	4	4
Option life (years)	4	4
Expected life (years)	4	4
Dividend yield	Nil	Nil
Risk free interest rate	5.0%	5.0%
Fair value	£0.905	£0.909

The weighted average fair value of share awards granted during the year determined using the Black-Scholes valuation model was £0.905 (2018: £0.909). The significant inputs into the model were the share price at grant date, exercise price, dividend yield, risk free interest and expected option life as shown above.

## Notes to the financial statements for the year ended 30 September 2019

## 25 Share based payments (continued)

Movements in the number of share awards outstanding are as follows:

	2019	2018
	Number	Number
Outstanding at the beginning of the financial year	535,965	789,046
Granted	244,906	183,714
Forfeited	(23,581)	(104,541)
Exercised	(200,161)	(332,254)
Outstanding at the end of the financial year	557,129	535,965
Exercisable at 1 January 2019/2018	168,696	200,161

The weighted average share price of share awards exercised in the year was £0.905 (2018: £0.909). Share awards outstanding at the end of the year have the following expiry dates:

	2019	2018
	Number	Number
2019	-	200,161
2020	168,696	177,121
2021	151,302	158,683
2022	237,131	-
	557,129	535,965

The total expense recognised in the income statement was £111,955 (2018: £288,805). The year-end liability is £584,564 (2018: £487,192).

## Notes to the financial statements for the year ended 30 September 2019

**26 Ultimate controlling party and related party transactions**

The immediate parent undertaking of the company at 30 September 2019 was Almac Group (UK) Limited.

The ultimate parent undertaking and the largest and smallest group of undertakings of which the company is a member and for which group financial statements are prepared is Almac Group Limited, a company incorporated in Northern Ireland. The registered office of Almac Group Limited is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD. Copies of the group financial statements are available from Companies Registry.

At the balance sheet date, the ultimate controlling parties are A D Armstrong, S Campbell, and C Hayburn.

Companies within Almac Group Limited are related parties of Almac Pharma Services Limited:

Transactions entered into during the year and year end balances with companies within Almac Group Limited were as follows:

	2019	2018
	£	£
Sales to group undertakings	28,306,453	29,219,015
Purchases from group undertakings	(3,312,074)	(2,580,324)
Management charge	(7,066,451)	(6,413,064)
Interest receivable from group undertakings	22,481	23,179
Interest payable to group undertakings	(431,625)	(375,777)
Amounts owed by group undertakings	6,305,284	6,363,892
Amounts owed to group undertakings	(13,589,998)	(16,002,011)
Group relief receivable	-	1,997,297
Group relief payable	(64,226)	-

Details of amounts owed by and to group undertakings are disclosed in notes 12, 14 and 15 respectively.

Details of interest payable and receivable on balances held with related parties are disclosed in note 6.