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-7 OCT 1998

FINANCIAL STATEMENTS OF JMC RESTAURANTS LIMITED FOR THE YEAR ENDED 31 DECEMBER 1997

NI 27644

FOR THE YEAR ENDED 31 DECEMBER 1997

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DIRECTORS AND OTHER INFORMATION

<u>Directors</u>

John F. McCollum Orna McCollum

Secretary

Orna McCollum

<u>Auditors</u>

Peter W. Gribben & Co. Chartered Accountants 6-8 Greenwood Avenue Upper Newtownards Road Belfast BT4 3JJ

<u>Bankers</u>

First Trust Bank 34-36 Market Square Lisburn BT28 1AG

Solicitors

O'Rorke, McDonald & Tweed 37 Church Street Antrim

Registered Office

McDonalds Restaurant Sprucefield Lisburn

Registered Number

NI 27644

REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 31 DECEMBER 1997

The Directors have pleasure in submitting their annual report together with the audited financial statements of the Company for the year ended 31 December 1997.

1. Principal activities and business review

The principal activities of the Company are to carry on, develop and turn to account the trade or businesses of, carry out food bars, restaurants, snackeries and milk bars.

A second restaurant at Bow Street, Lisburn was opened on 10 June 1996 to compliment the first restaurant at Sprucefield Shopping Centre.

The Directors consider both the level of business during the year and the year end financial position to be satisfactory.

2. Profit and dividend

Details of the results of the Company for the year are set out in the profit and loss account on page 7 and in the related notes.

The directors paid a dividend for the year of £100,000 net which represents £100 per ordinary share in issue (1996 £nil).

3. Future developments

It is the Directors' intention to develop the present activities of the Company.

4. Charitable donations

The Company made charitable donations during the year amounting to £466 (1996 £164). There were no political donations made during the period.

5. Directors

The following Directors held office during the year:

John McCollum Orna McCollum

REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 31 DECEMBER 1997

6. Directors' interests

(i) Interests in share capital

The interests (all of which are beneficial) of the Directors in the issued share capital of the Company are:

Ordinary shares of £1 each Issued and Fully paid 31 December 1997 31 December 1996

John F. McCollum

1000	1000
1000	1000

(ii) Interests in contracts

No Director had at any time during the period a material interest in any contract with the Company that was significant in relation to the Company's business.

7. Fixed assets

The movements in fixed assets are set out in Note 8 to the financial statements.

8. Auditors

Peter W. Gribben & Company have expressed their willingness to continue in office as auditors. A resolution for their re-appointment will be proposed at the Annual General Meeting.

On behalf of the Board

STATEMENT OF DIRECTORS' RESPONSIBILITIES

IN RESPECT OF THE PREPARATION OF FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies (Northern Ireland) Order 1986. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

On behalf of the Board

Peter W. Gribben & Company

Chartered Accountants • Registered Auditors

REPORT OF THE AUDITORS TO THE MEMBERS OF JMC RESTAURANTS LIMITED

We have audited the financial statements on pages 7 to 16.

Respective responsibilities of directors and auditors

As described on page 5 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting solicies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 1997 and of the profit and cash flow for the year then ended and have been properly prepared in accordance with the Companies (Northern Ireland) Order 1986.

Chartered Accountants Registered Auditors

BMCVL1998.

6-8 GREENWOOD AVENUE, UPPER NEWTOWNARDS ROAD, BELFAST BT4 3JJ. Telephone: (01232) 471462 Tele/Fax: (01232) 658439 Mobile: (0836) 361945

PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 1997

	Note	1997 £	1996 £
Turnover - continuing operations Cost of sales	2	3397004 (1181611)	2941876 (1037908)
Gross profit		2215393	1903968
Selling expenses		(1101180)	(1005323)
Administrative expenses		(916927)	(933491)
Operating profit/(loss) - continuing operations		197286	(34846)
Interest receivable and similar income	5	467	4922
Interest payable and similar charges	5	(3603)	(5710)
Profit/(Loss) on ordinary activities before taxation	6	194150	(35634)
Taxation on profit on ordinary activities	7	(37681)	2206
Profit/(Loss) on ordinary activities after taxation		156469	(33428)
Dividend paid		(100000)	-
		56469	(33428)
Retained profit brought forward		68495	101923
Retained profit carried forward		124964	68495

The company has no recognised gains or losses in the financial period other than those dealt with in the profit and loss account.

The notes on pages 9 to 16 form part of these financial statements.

BALANCE SHEET AT

31 DECEMBER 1997

		199	7	1996		
	Note	£	£	£	£	
Fixed assets Tangible assets	8		555443		517612	
Current assets Stock Debtors Cash at bank and in hand	9 10	28597 68478 17531		37128 61601 15903		
Creditors - amounts falling due within one year	r 11	114606 (505645)		114632 (527355)		
Net current liabilities			(391039)		(412723)	
Total assets less current liabilities			164404		104889	
Provision for liabilities and charges	12		(38440)		(35394)	
Net assets			125964		69495	
Capital and reserves						
Called-up share capital	13		1000		1000	
Revenue reserves			124964		68495	
			125964		69495	
			12 2	98	and ware	

13.3.98

and were

DIRECTOR

The notes on pages 9 to 16 form part of these financial statements.

CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 1997

			1997	1996		
	Note	£	£	£	£	
Net cash inflow from operation activities	17		173053		76011	
Return on investment and servicing of finance Interest received Interest paid and similar charges		467 (3603)	ŀ	4922 (5710)		
			(3136)		(788)	
Taxation Corporation tax paid Corporation tax refund received			- 13687		(2411)	
Investment Purchase of fixed assets Sale of fixed assets		(129783) 1073)	(292412)		
Dividends paid			(128710) (100000)		(292412)	
Net cash (outflow)			(45106)		(219600)	
(Decrease) in bank and cash balances	17		(45106)		(219600)	

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

1. Principal accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

(a) Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and using the historical cost accounting rules.

(b) Depreciation of tangible fixed assets

Depreciation is calculated to write off the original cost less the estimated residual value of the fixed assets over their expected useful lives using the following rates:

Plant and equipment
Office fixtures and fittings
Motor vehicles

25% & 12%% straight line 25% & 12%% straight line 25% straight line

(c) Intangible assets

Intangible assets purchased by the Company are written off in the profit and loss account as incurred.

(d) Stocks

Stocks are valued at the lower of cost and net realisable value on a first-in, first-out basis.

Cost comprises purchase price including transport and handling costs and any other directly attributable cost less trade discounts, rebates and allowances. Net realisable value is the amount which stocks can be realised for in the normal course of realisation.

(e) Taxation

(i) Corporation tax is based on the results of the period.

(ii) Deferred taxation is provided using the liability method in respect of the taxation effect of all timing differences, to the extent that it is probable that liabilities will crystallise in the foreseeable future.

(f) Pension Scheme

The company operates a defined contribution pension scheme for the directors. The assets of the scheme are held separately from those of the company in an independently administered fund. The contributions are charged to the profit and loss account as incurred.

The company also contributes to personal pensions for senior management. The premiums are also charged to the profit and loss account as incurred.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

2. Turnover and profit analyses

Turnover represents amounts invoiced by the Company in respect of goods and services, exclusive of VAT, to third parties. It includes sales of promotional items which are sold at no profit to third parties.

	1997 £	1996 £
Turnover		
Product sales Non product sales	3250494 146510	2840143 101733
	3397004	2941876

All of the Company's trading is carried on within the United Kingdom.

3. Staff numbers and costs

The average number of persons employed by the Company (including Directors) during the period was as follows:

1000

1997	1996
<u>Number</u>	<u>Number</u>
13	5
2	3
120	120
135	128
1997	1996
£	£
685761	684727
37061	37409
17074	16326
739896	738462
	Number 13 2 120 135 1997 £ 685761 37061 17074

4. Directors' emoluments

Excluding pension contributions, the emoluments of the highest paid Director were £25,000 (1996 £75,000). The other Director was paid in the band of £20,001 -£25,000 (1996 £70,001 - £75,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

5. (a) Interest payable and similar charges

	1997 £	1996 £
On bank loans and overdrafts wholly repayable within 5 years	3603	5710
(b) Interest receivable and similar income		
Interest on bank deposits	467	4922
6. Profit/(loss) on ordinary activities before taxation		
The profit/(loss) on ordinary activities before taxation is stated after	charging th	ne following:
•	1997 £	1996 £
Depreciation and other amounts written off tangible and intangible fixed assets	90879	71443
Directors emoluments	50000	150000
Auditors' remuneration - audit services - non-audit services	3000 1000	3000 1000
Rent payable	507178	498477
7. Taxation	1997 £	1996 £
Corporation tax on profits for the period at 21.75% (1996 24.25%) Under provision for prior periods Deferred taxation (Note 12) Refund due to losses carried back	34013 602 3066 - 37681	67 12016 (14289) (2206)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1997

8. Tangible assets

Cost	Plant and equipment f	Office <u>fixtures</u> £	Motor <u>vehicles</u> £	<u>Total</u> £
At 31 December 1996 Additions at cost Disposals at cost	644685 123211 (2146)	31332 6572	7211 - (7211)	683228 129783 (9357)
At 31 December 1997	765750	37904	-	803654
<u>Depreciation</u>				
At 31 December 1996 Charge for period On disposals	150579 84938 (1073)	8836 4931 -	6201 1010 (7211)	165616 90879 (8284)
At 31 December 1997	234444	13767	-	248211
Net book value				
At 31 December 1997	531306	24137	-	555443
At 31 December 1996	494106	22496	1010	517612
9. Stocks Food			997 £ 319	1996 £ 10631
Consumables			278	26497
		28	597 	37128

The estimated replacement cost of stocks are not considered to be materially different from the balance sheet values.

<u>1997</u> £	<u>1996</u> £
8214 6812 25000 8452	6725 6718 - 13869 14289
48478	41601
20000	20000
68478	61601
	£ 8214 6812 25000 8452

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

11. Creditors: Amounts falling due within one year

	<u> 1997</u>	<u> 1996</u>
	£	£
Trade creditors	126629	115849
Other creditors	6480	6477
Accruals	171807	237669
Corporation tax	34013	- .
Taxes and social security	59285	106663
Bank overdraft	107431	60697
	505645	527355
		

12. Provision for liabilities and charges

Deferred tax

The amount provided for	deferred tax	which	represents	the ful	l potential	liability,	calculated u	inder the	
liability method, is as						1007	1006		

liability method, is as lollows:	<u>1997</u>	<u>1996</u> £
Difference between accumulated depreciation and capital allowances:	-	
At 31 December	38440	35394
13. Called up share capital	<u>1997</u> £	<u>1996</u> £
Authorised:		
Ordinary shares of £1 each	500000	500000
Allotted, called up and fully paid:		
Ordinary shares of £1 each	1000	1000

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

14. Reconciliation of movement in shareholders' funds

		<u>1997</u> £	<u>1996</u> £
	funds at start of period for the period	69495 156469 (100000)	102923 (33428)
Shareholders'	funds at 31 December	125964	69495

15. Commitments

Under the terms of its franchise leases, the Company will be liable in the coming year to a rental charge of the greater of:

- (i) a fixed percentage of turnover; or
- (ii) £169,044

in relation to the restaurant at Sprucefield and;

- (i) a fixed percentage of turnover; or
- (ii) £60,000

in relation to the restaurant at Bow Street, Lisburn.

16. Pensions

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £15000 (1996 £15000).

The Company also contributes to pension funds for senior management. The cost of these contributions to personal pension plans for the management was £2074 for the year ended 31 December 1997 (1996 £1326).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1997

17. Cash flow statement

Group

i) Reconciliation of operating profit to net cash fi	low:	
	1997	1996
	£	£
Operating profit/(loss)	197286	(34846)
Depreciation and loss on disposal	90879	71443
(Profit) on disposal	-	-
Movement in stocks	8531	(11924)
Movement in debtors	(21188)	(23054)
Movement in creditors	(102455)	74392

ii) Analysis of balance in cash and movements during the years 1996 and 1997:

Net cash inflow from operating activities

	and in hand £
At 1 January 1995	174806
Net cash outflow	(219600)
At 31 December 1996	(44794)
Net cash outflow	(45106)
At 31 December 1997	(89900)

173053

76011

Cash at bank

18. Related party transactions

There were no related party transactions during either year, requiring to be reported.