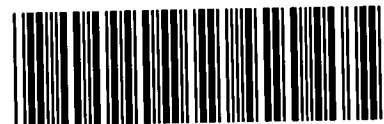


Company Registration No. NI025270 (Northern Ireland)

CONEXPO (NI) LIMITED
REPORT AND CONSOLIDATED FINANCIAL
STATEMENTS
FOR THE YEAR ENDED
31 DECEMBER 2019



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CONEXPO (NI) LIMITED

COMPANY INFORMATION

Directors	Mr R McCluskey Mrs B McCluskey Mr J McCluskey Mr S McCluskey
Secretary	Mr S McCluskey
Company number	NI025270
Registered office	Number One Lanyon Quay Belfast BT1 3LG
Auditor	RSM UK Audit LLP Chartered Accountants Number One Lanyon Quay Belfast BT1 3LG
Business address	Herdman Channel Berth Port of Belfast Northern Road Belfast BT3 9AL
Bankers	Danske Bank Donegall Square West Belfast N Ireland BT1 6JS
Solicitors	Hewitt & Gilpin Solicitors Limited Thomas House 14 - 16 James Street South Belfast BT2 7GA

CONEXPO (NI) LIMITED

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CONEXPO (NI) LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present the strategic report for the year ended 31 December 2019.

Fair review of the business

We aim to present a balanced review of the development and performance of the business during the year and its position at the year end. Our review is consistent with the size and non-complex nature of the business and is written within the context of the risks and uncertainties that we face.

The principal activity of the company continued to be that of the production, sourcing and marketing of construction aggregates and salts. No material changes are anticipated in the foreseeable future. The main area of the business is the provision of aggregates for road repair and maintenance purposes, mainly in England but also markets have been secured on the western periphery of mainland Europe.

Principal risks and uncertainties

Over the last year the market for road repair and maintenance in the UK and mainland Europe has remained challenging due to the level of government funding available. Indeed the business environment in which the group operate continues to be challenging as the level of public funding available for road repair and maintenance has a significant impact on the business.

Development and performance

The directors are of the opinion that trading performance remained satisfactory in 2019. Looking ahead the directors anticipate continued satisfactory performance in 2020 despite the political and economic uncertainties which remain over the Northern Ireland and UK economies.

Over recent years the company has invested in both quarry reserves and new production facilities to expand and strengthen production capability and strengthen and secure continuity of product supply to its customer base.

Post year end the company has continued to build on this strategy and has invested in further quarry reserves (disclosed under Note 13 in the accounts). This investment has both secured and strengthened future product supply for the customer base. The investment was undertaken with the support of the company's bankers who provided extended credit facilities and utilised cash generated by the business.

The investment made will further enhance trading, profitability and cash generation going forward and future profits will be used to both underpin the existing strong liquidity of the business and further strengthen the company's financial position through the ongoing reduction of net debt.

Key performance indicators

We consider that our key performance indicators are those that communicate the financial performance and strength of the group as a whole, these being turnover, gross profit and gross margin.

	2019	2018	2017
Turnover	25,597,492	23,499,646	21,876,079
Gross Profit	4,206,493	3,799,257	4,236,186
Gross Margin	16.43%	16.17%	19.36%

The results for the year and the financial position at the year end were considered satisfactory by the directors.

On behalf of the board

Mr S McCluskey

Director

Date:

12th March 2020

CONEXPO (NI) LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their annual report and financial statements for the year ended 31 December 2019.

Principal activities

The principal activity of the company and group continued to be that of production, sourcing and marketing of construction aggregates and salts.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr R McCluskey
Mrs B McCluskey
Mr J McCluskey
Mr S McCluskey

Results and dividends

The results for the year are set out on page 7.

Ordinary dividends were paid amounting to £750,000. The directors do not recommend payment of a further dividend.

Financial instruments

Financial risk management

The group's operations expose it to a variety of financial risks that include the effects of changes in exchange rates, interest rate risk, credit risk and liquidity risk. The group's overall risk management programme seeks to minimise the potential adverse effects on the group's financial performance. Given the size and structure of the group, the directors have not delegated the responsibility of monitoring financial risk management but instead set the policies that are then implemented by the rest of the group.

Liquidity risk

The objective of the group in managing liquidity risk is to ensure that it can meet its financial obligations as and when they fall due. The group expects to meet its financial obligations through operating cash flows. In the event that the operating cash flows would not cover all the financial obligations the group has credit facilities available.

Interest rate risk

The group borrows from its bankers using either overdrafts or term loans whose tenure depends on the nature of the asset and managements view of the future direction of interest rate.

Foreign currency risk

The majority of the group's turnover and expenses are denominated in sterling but we are exposed to some foreign exchange risk in the normal course of business. While the group does not use financial instruments currently to hedge foreign exchange exposure, this is constantly reviewed.

Credit risk

The group offer credit terms to its customers which allow payment of the debt after delivery of the goods. The group is at risk to the extent that a customer may be unable to pay debt on the specified date due. The risk is mitigated through strong on-going customer relationships and the completion of credit checks on all potential new customers. The amount of exposure to individual customers is monitored regularly by the group.

CONEXPO (NI) LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

Research and development

Conexpo continues to develop a new crushing and processing facility. This facility will pioneer the production of various aggregate types simultaneously. Different plant manufacturers and engineers have been brought together to research and develop this new method of producing aggregate.

Future developments

The directors are keen to expand production and increase efficiency through innovative means in the year ahead. The directors believe this is imperative to continue to meet customer demands. Looking ahead, the group would like to further develop its European market, however is realistic about the challenges that exist surrounding the uncertainties of Brexit.

In line with the growth strategy outlined in the strategic report, and since the end of the financial year the company has invested in further quarry reserves, funded through a combination of cash generated by the business and a new loan. This investment has not reduced the net assets of the company as disclosed in Note 13 to the accounts.

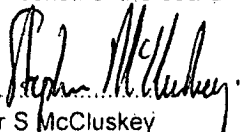
Auditor

In accordance with the company's articles, a resolution proposing that RSM UK Audit LLP be reappointed as auditor of the group will be put at a General Meeting.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, each director has taken all the necessary steps that they ought to have taken as a director in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board



Mr S McCluskey

Director

Date: 12th March 2020

CONEXPO (NI) LIMITED

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors are responsible for preparing the Strategic Report and the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CONEXPO (NI) LIMITED

Opinion

We have audited the financial statements of Conexpo (NI) Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2019 which comprise the consolidated profit and loss account, the consolidated statement of comprehensive income, the consolidated balance sheet, the company balance sheet, the consolidated statement of changes in equity, the company statement of changes in equity, the consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2019 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CONEXPO (NI) LIMITED (CONTINUED)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM UK Audit LLP

Mr. Richard Gardiner FCA (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Chartered Accountants
Number One
Lanyon Quay
Belfast
BT1 3LG
12th March 2020

CONEXPO (NI) LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 £	2018 £
Turnover	3	25,597,492	23,499,646
Cost of sales		(21,390,999)	(19,700,389)
Gross profit		4,206,493	3,799,257
Administrative expenses		(814,411)	(746,277)
Other operating (expenses)/income		(4,620)	10,057
Operating profit	6	3,387,462	3,063,037
Interest receivable and similar income	8	10,678	17,966
Interest payable and similar expenses	9	(240,479)	(254,949)
Profit before taxation		3,157,661	2,826,054
Tax on profit	10	(321,333)	(683,838)
Profit for the financial year		2,836,328	2,142,216

Profit for the financial year is all attributable to the owners of the parent company.

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

CONEXPO (NI) LIMITED

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

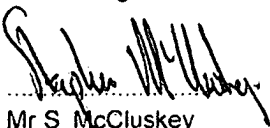
	2019 £	2018 £
Profit for the year	2,836,328	2,142,216
Other comprehensive income net of taxation	-	-
Total comprehensive income for the year	<u>2,836,328</u>	<u>2,142,216</u>

Total comprehensive income for the year is all attributable to the owners of the parent company.

CONEXPO (NI) LIMITED**CONSOLIDATED BALANCE SHEET****AS AT 31 DECEMBER 2019**

	Notes	2019 £	£	2018 £	£
Fixed assets					
Negative goodwill	12	(1,467,740)		(1,810,149)	
Tangible assets	13	23,334,263		18,236,547	
Current assets					
Stocks	16	1,005,238		943,507	
Debtors	17	3,428,640		3,830,822	
Cash at bank and in hand		5,538,562		4,202,962	
		<u>9,972,440</u>		<u>8,977,291</u>	
Creditors: amounts falling due within one year	18	(5,603,552)		(5,107,120)	
Net current assets		<u>4,368,888</u>		<u>3,870,171</u>	
Total assets less current liabilities		<u>26,235,411</u>		<u>20,296,569</u>	
Creditors: amounts falling due after more than one year	19	(8,575,703)		(4,953,187)	
Provisions for liabilities	22	(1,222,377)		(992,379)	
Net assets		<u><u>16,437,331</u></u>		<u><u>14,351,003</u></u>	
Capital and reserves					
Called up share capital	24	66,670		66,670	
Capital redemption reserve	25	13,333		13,333	
Profit and loss reserves	25	16,357,328		14,271,000	
Total equity		<u><u>16,437,331</u></u>		<u><u>14,351,003</u></u>	

The financial statements were approved by the board of directors and authorised for issue on
and are signed on its behalf by:


Mr S McCluskey
Director

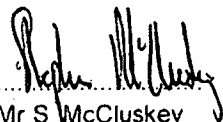
12th March 2020

CONEXPO (NI) LIMITED**COMPANY BALANCE SHEET
AS AT 31 DECEMBER 2019**

	Notes	2019 £	2018 £
Fixed assets			
Tangible assets	13	9,631,003	6,311,383
Investments	14	11,473,155	11,473,155
		<u>21,104,158</u>	<u>17,784,538</u>
Current assets			
Stocks	16	958,765	909,658
Debtors	17	3,421,425	3,798,813
Cash at bank and in hand		5,489,899	4,101,635
		<u>9,870,089</u>	<u>8,810,106</u>
Creditors: amounts falling due within one year	18	<u>(8,034,619)</u>	<u>(8,757,599)</u>
Net current assets		<u>1,835,470</u>	<u>52,507</u>
Total assets less current liabilities		<u>22,939,628</u>	<u>17,837,045</u>
Creditors: amounts falling due after more than one year	19	<u>(8,575,703)</u>	<u>(4,953,187)</u>
Provisions for liabilities	22	<u>(1,182,881)</u>	<u>(968,190)</u>
Net assets		<u><u>13,181,044</u></u>	<u><u>11,915,668</u></u>
Capital and reserves			
Called up share capital	24	66,670	66,670
Capital redemption reserve	25	13,333	13,333
Profit and loss reserves	25	13,101,041	11,835,665
Total equity		<u><u>13,181,044</u></u>	<u><u>11,915,668</u></u>

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes as it prepares group accounts. The company's profit for the year was £2,015,376 (2018 - £1,279,311 profit).

The financial statements were approved by the board of directors and authorised for issue on 12th March 2020 and are signed on its behalf by:



Mr S McCluskey
Director

CONEXPO (NI) LIMITED

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	Share capital £	Capital redemption reserve £	Profit and loss reserves £	Total £
Balance at 1 January 2018		66,670	13,333	12,640,900	12,720,903
Year ended 31 December 2018:					
Profit and total comprehensive income for the year		-	-	2,142,216	2,142,216
Dividends	11	-	-	(512,116)	(512,116)
Balance at 31 December 2018		66,670	13,333	14,271,000	14,351,003
Year ended 31 December 2019:					
Profit and total comprehensive income for the year		-	-	2,836,328	2,836,328
Dividends	11	-	-	(750,000)	(750,000)
Balance at 31 December 2019		66,670	13,333	16,357,328	16,437,331

CONEXPO (NI) LIMITED

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	Share capital £	Capital redemption reserve £	Profit and loss reserves £	Total £
Balance at 1 January 2018		66,670	13,333	11,068,470	11,148,473
Year ended 31 December 2018:					
Profit and total comprehensive income for the year		-	-	1,279,311	1,279,311
Dividends	11	-	-	(512,116)	(512,116)
Balance at 31 December 2018		66,670	13,333	11,835,665	11,915,668
Year ended 31 December 2019:					
Profit and total comprehensive income for the year		-	-	2,015,376	2,015,376
Dividends	11	-	-	(750,000)	(750,000)
Balance at 31 December 2019		66,670	13,333	13,101,041	13,181,044

CONEXPO (NI) LIMITED

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 £	£	2018 £	£
Cash flows from operating activities					
Cash generated from operations	26	4,960,705		2,882,936	
Interest paid		(240,479)		(254,949)	
Income taxes paid		(137,152)		(203,607)	
Net cash inflow from operating activities		4,583,074		2,424,380	
Investing activities					
Purchase of tangible fixed assets		(6,348,650)		(1,696,247)	
Proceeds on disposal of tangible fixed assets		38,298		65,000	
Interest received		10,678		17,966	
Net cash used in investing activities		(6,299,674)		(1,613,281)	
Financing activities					
Proceeds of new bank loans		9,690,000		-	
Repayment of bank loans		(5,819,592)		(1,027,514)	
Payment of finance leases obligations		(68,208)		(64,662)	
Dividends paid to equity shareholders		(750,000)		(512,116)	
Net cash generated from/(used in) financing activities		3,052,200		(1,604,292)	
Net increase/(decrease) in cash and cash equivalents		1,335,600		(793,193)	
Cash and cash equivalents at beginning of year		4,202,962		4,996,155	
Cash and cash equivalents at end of year		5,538,562		4,202,962	

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies

Company information

Conexpo (NI) Limited ("the company") is a private company limited by shares, and is registered, domiciled and incorporated in Northern Ireland. The registered office is Number One, Lanyon Quay, Belfast, N Ireland, BT1 3LG. The company's principal place of business is Herdman Channel Berth, Port of Belfast, Northern Road, Belfast, BT3 9AL.

The group consists of Conexpo (NI) Limited and all of its subsidiaries.

The company's and the group's principal activities and nature of its operations are disclosed in the Directors' Report.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' – Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures' – Compensation for key management personnel.

Basis of consolidation

The consolidated financial statements incorporate those of Conexpo (NI) Limited and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All financial statements are made up to 31 December 2019. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies (Continued)

The cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill.

Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group and company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

Intangible fixed assets - goodwill

Negative goodwill arises when the cost of acquisition of a business is less than the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is 9 years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Land and buildings	2 - 20% straight line
Plant and equipment	6.66% - 20% straight line
Fixtures and fittings	10 - 33.33% straight line
Motor vehicles	20% straight line

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies (Continued)

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Fixed asset investments

In the separate accounts of the company, interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Cost is determined on a first in first out basis.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

Cash and cash equivalents

Cash and cash equivalents are basic financial instruments and include cash in hand and deposits held at call with banks.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies (Continued)

Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans and loans from fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Equity instruments

Equity instruments issued by the group are recorded at the fair value of proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

1. Accounting policies (Continued)

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Retirement benefits

For defined contribution schemes the amount charged to profit or loss is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

Foreign exchange

Transactions in currencies other than the functional currency (foreign currency) are initially recorded at the exchange rate prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary assets and liabilities denominated in foreign currencies are translated at the rate ruling at the date of the transaction, or, if the asset or liability is measured at fair value, the rate when that fair value was determined.

All translation differences are taken to profit or loss, except to the extent that they relate to gains or losses on non-monetary items recognised in other comprehensive income, when the related translation gain or loss is also recognised in other comprehensive income.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Carrying value of Goodwill

Conexpo (NI) Limited acquired Miskelly Brothers Limited in 2015. The companies was purchased at a cost lower than the fair value of the net assets acquired. This created the negative goodwill balance in the financial statements shown separately on the balance sheet. The negative goodwill has been estimated as having an expected life of 10 years.

The group continues to monitor the carrying value of this negative goodwill using judgements based on the future cashflows expected to be generated and the benefits acquired. For further information, refer to note 12, Intangible fixed assets.

3 Turnover and other revenue

An analysis of the group's turnover is as follows:

	2019 £	2018 £
Turnover analysed by class of business		
Sale of goods	25,597,492	23,499,646
	<u>25,597,492</u>	<u>23,499,646</u>
	2019 £	2018 £
Other revenue		
Interest income	10,678	17,966
	<u>10,678</u>	<u>17,966</u>
	2019 £	2018 £
Turnover analysed by geographical market		
UK	25,115,079	23,182,955
Europe	482,413	316,691
	<u>25,597,492</u>	<u>23,499,646</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

4 Employees

The average monthly number of persons (including directors) employed during the year was:

	Group 2019 Number	2018 Number	Company 2019 Number	2018 Number
Production	33	32	33	32
Administration	6	6	6	6
	<u>39</u>	<u>38</u>	<u>39</u>	<u>38</u>

Their aggregate remuneration comprised:

	Group 2019 £	2018 £	Company 2019 £	2018 £
Wages and salaries	1,330,917	1,259,455	1,330,917	1,259,455
Social security costs	124,898	120,302	124,898	120,302
Pension costs	39,616	87,091	39,616	87,091
	<u>1,495,431</u>	<u>1,466,848</u>	<u>1,495,431</u>	<u>1,466,848</u>

5 Directors' remuneration

	2019 £	2018 £
Remuneration for qualifying services	36,304	20,281
Company pension contributions to defined contribution schemes	7,400	70,240
	<u>43,704</u>	<u>90,521</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2018 - 2).

6 Operating profit

	2019 £	2018 £
Operating profit for the year is stated after charging/(crediting):		
Exchange losses	23,157	-
Depreciation of owned tangible fixed assets	1,150,447	1,067,550
Depreciation of tangible fixed assets held under finance leases	93,360	93,360
Profit on disposal of tangible fixed assets	(31,171)	(54,702)
Amortisation of intangible assets	<u>(342,409)</u>	<u>(342,409)</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

7 Auditor's remuneration		
	2019	2018
	£	£
Fees payable to the company's auditor and its associates:		
For audit services		
Audit of the financial statements of the group and company	14,000	12,000
Audit of the financial statements of the company's subsidiaries	4,250	4,700
	<u>18,250</u>	<u>16,700</u>
For other services		
Taxation compliance services	4,150	7,850
Other taxation services	250	-
All other non-audit services	8,769	47,541
	<u>13,169</u>	<u>55,391</u>
8 Interest receivable and similar income		
	2019	2018
	£	£
Interest income		
Interest on bank deposits	<u>10,678</u>	<u>17,966</u>
9 Interest payable and similar expenses		
	2019	2018
	£	£
Interest on bank overdrafts and loans	230,424	241,347
Interest on finance leases and hire purchase contracts	<u>10,055</u>	<u>13,602</u>
Total finance costs	<u>240,479</u>	<u>254,949</u>
10 Taxation		
	2019	2018
	£	£
Current tax		
UK corporation tax on profits for the current period	100,525	139,779
Adjustments in respect of prior periods	<u>(9,190)</u>	<u>(31,531)</u>
Total current tax	<u>91,335</u>	<u>108,248</u>
Deferred tax		
Origination and reversal of timing differences	<u>229,998</u>	<u>575,590</u>
Total tax charge	<u>321,333</u>	<u>683,838</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

10 Taxation (Continued)

The total tax charge for the year included in the profit and loss account can be reconciled to the profit before tax multiplied by the standard rate of tax as follows:

	2019 £	2018 £
Profit before taxation	3,157,661	2,826,054
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)	599,956	536,950
Tax effect of expenses that are not deductible in determining taxable profit	(60,384)	(60,146)
Adjustments in respect of prior years	(9,157)	(31,531)
Research and development tax credit	(193,349)	(247,966)
Under/(over) provided in prior years	-	(775,242)
Deferred tax adjustments in respect of prior years	8,201	(199)
Fixed asset differences	1,727	1,255,887
Adjust deferred tax to average rate	(26,126)	6,094
Other	465	(9)
Taxation charge	321,333	683,838

11 Dividends

	2019 £	2018 £
Final paid	750,000	512,116

12 Intangible fixed assets

Group	Negative goodwill £
Cost	
At 1 January 2019 and 31 December 2019	(3,081,682)
Amortisation and impairment	
At 1 January 2019	(1,271,533)
Amortisation charged for the year	(342,409)
At 31 December 2019	(1,613,942)
Carrying amount	
At 31 December 2019	(1,467,740)
At 31 December 2018	(1,810,149)

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

12 Intangible fixed assets (Continued)

The company had no intangible fixed assets at 31 December 2019 or 31 December 2018.

13 Tangible fixed assets

Group	Land and buildings £	Plant and equipment £	Fixtures and fittings £	Motor vehicles £	Total £
Cost					
At 1 January 2019	15,194,046	10,700,330	106,456	614,499	26,615,331
Additions	4,042,649	2,229,945	-	76,056	6,348,650
Disposals	-	(205,284)	-	-	(205,284)
At 31 December 2019	19,236,695	12,724,991	106,456	690,555	32,758,697
Depreciation and impairment					
At 1 January 2019	702,031	7,114,495	104,274	457,984	8,378,784
Depreciation charged in the year	35,987	1,178,036	557	29,227	1,243,807
Eliminated in respect of disposals	-	(198,157)	-	-	(198,157)
At 31 December 2019	738,018	8,094,374	104,831	487,211	9,424,434
Carrying amount					
At 31 December 2019	18,498,677	4,630,617	1,625	203,344	23,334,263
At 31 December 2018	14,492,015	3,585,835	2,182	156,515	18,236,547
Company					
	Land and buildings £	Plant and equipment £	Fixtures and fittings £	Motor vehicles £	Total £
Cost					
At 1 January 2019	2,914,407	9,447,544	90,188	96,807	12,548,946
Additions	2,207,568	2,229,945	-	76,056	4,513,569
Disposals	-	(102,250)	-	-	(102,250)
At 31 December 2019	5,121,975	11,575,239	90,188	172,863	16,960,265
Depreciation and impairment					
At 1 January 2019	169,681	5,918,938	90,188	58,756	6,237,563
Depreciation charged in the year	9,092	1,162,744	-	14,986	1,186,822
Eliminated in respect of disposals	-	(95,123)	-	-	(95,123)
At 31 December 2019	178,773	6,986,559	90,188	73,742	7,329,262
Carrying amount					
At 31 December 2019	4,943,202	4,588,680	-	99,121	9,631,003
At 31 December 2018	2,744,726	3,528,606	-	38,051	6,311,383

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

13 Tangible fixed assets (Continued)

The carrying value of land and buildings comprises:

	Group 2019 £	2018 £	Company 2019 £	2018 £
Freehold	17,275,637	13,268,975	3,720,162	1,521,686
Long leasehold	1,223,040	1,223,040	1,223,040	1,223,040
	<u>18,498,677</u>	<u>14,492,015</u>	<u>4,943,202</u>	<u>2,744,726</u>

In line with the growth strategy outlined in the strategic report, and since the end of the financial year the company has invested in further quarry reserves, funded through a combination of cash generated by the business and a new loan. This investment has not reduced the net assets of the company.

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases:

	Group 2019 £	2018 £	Company 2019 £	2018 £
Plant and equipment	<u>13,150</u>	<u>106,510</u>	<u>13,150</u>	<u>106,510</u>

14 Fixed asset investments

	Notes	Group 2019 £	2018 £	Company 2019 £	2018 £
Investments in subsidiaries	15	<u>-</u>	<u>-</u>	<u>11,473,155</u>	<u>11,473,155</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

14 Fixed asset investments (Continued)

Movements in fixed asset investments Company

	Shares in group undertakings £
Cost or valuation	
At 1 January 2019	15,558,795
Disposals	(4,085,640)
At 31 December 2019	11,473,155
Impairment	
At 1 January 2019	4,085,640
Disposals	(4,085,640)
At 31 December 2019	-
Carrying amount	
At 31 December 2019	11,473,155
At 31 December 2018	11,473,155

William James McCormick & Sons Limited, a subsidiary of the company was placed into Members Voluntary Liquidation on 14 September 2017 at which point the investment held in Conexpo (NI) Limited was fully impaired. William James McCormick & Sons Limited was dissolved on 14 September 2019 at which point the investment held in Conexpo (NI) Limited was disposed of.

15 Subsidiaries

Details of the company's subsidiaries at 31 December 2019 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held	
				Direct	Indirect
Miskelly Brothers Limited	Number One Lanyon Quay, Belfast, BT1 3LG, Northern Ireland	Quarrying	Ordinary	100	

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

16 Stocks

	Group 2019 £	2018 £	Company 2019 £	2018 £
Raw materials and consumables	28,015	22,442	-	-
Finished goods and goods for resale	977,223	921,065	958,765	909,658
	<u>1,005,238</u>	<u>943,507</u>	<u>958,765</u>	<u>909,658</u>

17 Debtors

	Group 2019 £	2018 £	Company 2019 £	2018 £
Amounts falling due within one year:				
Trade debtors	3,412,300	3,819,852	3,412,300	3,791,761
Prepayments and accrued income	16,340	10,970	9,125	7,052
	<u>3,428,640</u>	<u>3,830,822</u>	<u>3,421,425</u>	<u>3,798,813</u>

18 Creditors: amounts falling due within one year

	Notes	Group 2019 £	2018 £	Company 2019 £	2018 £
Bank loans and overdrafts	20	1,241,612	1,065,475	1,241,612	1,065,475
Obligations under finance leases	21	71,755	68,208	71,755	68,208
Trade creditors		1,370,186	1,618,717	1,184,361	1,295,544
Amounts owed to group undertakings		-	-	3,502,593	4,859,579
Corporation tax payable		100,505	146,322	-	-
Other taxation and social security		894,521	378,405	752,987	247,659
Other creditors		805,000	878,546	368,188	495,193
Accruals and deferred income		1,119,973	951,447	913,123	725,941
		<u>5,603,552</u>	<u>5,107,120</u>	<u>8,034,619</u>	<u>8,757,599</u>

19 Creditors: amounts falling due after more than one year

	Notes	Group 2019 £	2018 £	Company 2019 £	2018 £
Bank loans and overdrafts	20	8,477,676	4,783,405	8,477,676	4,783,405
Obligations under finance leases	21	98,027	169,782	98,027	169,782
		<u>8,575,703</u>	<u>4,953,187</u>	<u>8,575,703</u>	<u>4,953,187</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

19 Creditors: amounts falling due after more than one year (Continued)

Amounts included above which fall due after five years are as follows:

Payable by instalments	3,033,359	-	3,033,359	-
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20 Borrowings

	Group 2019 £	2018 £	Company 2019 £	2018 £
Bank loans	9,719,288	5,848,880	9,719,288	5,848,880
Payable within one year	1,241,612	1,065,475	1,241,612	1,065,475
Payable after one year	8,477,676	4,783,405	8,477,676	4,783,405

The long-term loans are secured by the following:

A floating charge covering all monies the undertaking of the company and all its property whatsoever and wheresoever both present and future including its uncalled share capital for the time being.

A fixed charge over book debts.

Repayments are due over 7 years and are due in quarterly instalments of capital and interest. The rate of interest per annum is the aggregate of the LIBOR rate and the lending margin.

21 Finance lease obligations

	Group 2019 £	2018 £	Company 2019 £	2018 £
Future minimum lease payments due under finance leases:				
Less than one year	78,263	78,263	78,263	78,263
Between one and five years:	101,186	179,448	101,186	179,448
	179,449	257,711	179,449	257,711
Less: future finance charges	(9,667)	(19,721)	(9,667)	(19,721)
	169,782	237,990	169,782	237,990

Finance lease payments represent rentals payable by the company or group for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 7 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

22 Deferred taxation

The major deferred tax liabilities and assets recognised by the group and company are:

	Liabilities 2019 £	Liabilities 2018 £
Group		
Accelerated capital allowances	1,222,377	992,379
	<u>1,222,377</u>	<u>992,379</u>
	Liabilities 2019 £	Liabilities 2018 £
Company		
Accelerated capital allowances	1,182,881	968,190
	<u>1,182,881</u>	<u>968,190</u>
	Group 2019 £	Company 2019 £
Movements in the year:		
Liability at 1 January 2019	992,379	968,190
Charge to profit or loss	229,998	214,691
	<u>229,998</u>	<u>214,691</u>
Liability at 31 December 2019	1,222,377	1,182,881
	<u>1,222,377</u>	<u>1,182,881</u>

23 Retirement benefit schemes

	2019 £	2018 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	39,616	87,091
	<u>39,616</u>	<u>87,091</u>

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

24 Share capital

	Group and company 2019 £	2018 £
Ordinary share capital		
Issued and fully paid		
66,670 Ordinary shares of £1 each	66,670	66,670
	<u>66,670</u>	<u>66,670</u>

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

25 Reserves

Capital redemption reserve

Represents the repurchase of shares by the company.

Profit and loss reserves

Represents all current and prior period retained profits and losses.

26 Cash generated from group operations

	2019 £	2018 £
Profit for the year after tax	2,836,328	2,142,216
Adjustments for:		
Taxation charged	321,333	683,838
Finance costs	240,479	254,949
Investment income	(10,678)	(17,966)
Gain on disposal of tangible fixed assets	(31,171)	(54,702)
Amortisation and impairment of intangible assets	(342,409)	(342,409)
Depreciation and impairment of tangible fixed assets	1,243,807	1,160,910
Movements in working capital:		
(Increase) in stocks	(61,731)	(23,504)
Decrease/(increase) in debtors	402,182	(95,942)
Increase/(decrease) in creditors	362,565	(824,454)
Cash generated from operations	4,960,705	2,882,936

27 Analysis of changes in net debt - group

	1 January 2019 £	Cash flows £	31 December 2019 £
Cash at bank and in hand	4,202,962	1,335,600	5,538,562
Borrowings excluding overdrafts	(5,848,880)	(3,870,408)	(9,719,288)
Obligations under finance leases	(237,990)	68,208	(169,782)
	(1,883,908)	(2,466,600)	(4,350,508)

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

28 Operating lease commitments

Operating lease payments represent rentals payable by the group for certain of its properties. The leases is negotiated with a review date every 5 years.

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2019 £	2018 £	Company 2019 £	2018 £
Within one year	112,500	225,000	112,500	225,000
Between one and five years	328,125	225,000	328,125	225,000
	<u>440,625</u>	<u>450,000</u>	<u>440,625</u>	<u>450,000</u>

29 Capital commitments

Amounts contracted for but not provided in the financial statements:

	Group 2019 £	2018 £	Company 2019 £	2018 £
Acquisition of tangible fixed assets	-	1,045,242	-	1,045,242
	<u>-</u>	<u>1,045,242</u>	<u>-</u>	<u>1,045,242</u>

30 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel of the group, who are also directors, is as follows.

	2019 £	2018 £
Aggregate compensation	<u>43,704</u>	<u>90,521</u>

Transactions with related parties

During the year Conexpo (NI) Limited purchased items of plant & machinery from an entity which is controlled by a close family member of the directors. Purchases from the entity during the year to 31 December 2019 amounted to £27,478 (2018: Sales made to the entity totalling £25,000). A balance of £Nil was due from the entity at the year end (2018: £Nil).

31 Directors' transactions

Dividends totalling £750,000 (2018 - £512,116) were paid in the year in respect of shares held by the company's directors.

CONEXPO (NI) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

32 Controlling party

The ultimate controlling parties are Mr J McCluskey and Mr S McCluskey.

The group is controlled by its directors, Mr R McCluskey, Mrs B McCluskey, Mr J McCluskey and Mr S McCluskey.