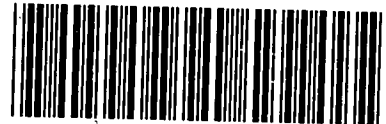


Diageo Northern Ireland Limited
Annual report and financial statements
30 June 2018

Registered number: NI 003755

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Directors and other information

Directors

Mr. R. Cowan
Mr. K. Gowing

Company secretary

Mrs. A. Kenealy

Registered office

Third Floor Capital House
3 Upper Queen Street
Belfast
Northern Ireland

Independent auditors

PricewaterhouseCoopers
Chartered accountants
One Spencer Dock
North Wall Quay
Dublin 1

Company registration number

NI 003755

Banker

Bank of America
2 King Edward Street
EC1A 1HQ
London, United Kingdom

Solicitor

William Fry
2 Grand Canal Square
Dublin

Strategic report

The directors present their strategic report for the year ended 30 June 2018.

Principal activities

The company's activity is the sale of alcoholic and other beverages. The directors consider both the results for the year and trading prospects are satisfactory.

Business review

Development and performance of the business of the company during the financial year and position of the company as at 30 June 2018

The company had a favourable financial year benefitting from improved market conditions and growing market share in a competitive market place. Sales volume grew in both categories beers and spirits resulting in increase of turnover during the year.

Financial and other key performance indicators

The principal key performance indicators used by management to operate the business are turnover, operating profit and cash.

Turnover increased due to improved market conditions for spirits and growing market share for beer in a competitive market place. Operating profit margins were maintained by effective cost control and cash flow benefited from strong management of working capital.

Principal risks and uncertainties facing the company as at 30 June 2018

The company believes the following to be the principal risks and uncertainties it has to face. If any of these risks occur, the company's business, financial condition and results of operations could suffer.

The directors consider the principal risks and uncertainties the company faces to be:

- the risk of a downturn in global and local economy
- the risk of not retaining key employees; and
- the risk posed by a rising cost base to purchase and distribute the products.

The directors believe that these risks are effectively managed through a strong focus on product development, employee development and rigorously identifying and realising cost efficiencies.

Strategic report (continued)

Financial risk management

The company's funding, liquidity and exposure to foreign exchange rate risk are similar to those facing the Diageo group as a whole and are managed by the group's treasury department. The treasury department uses a range of financial instruments to manage these underlying risks.

Currency risk

The company publishes its financial statements in sterling and conducts some of its business in foreign currencies.

The group's policy is to hedge up to 24 months forecasted transactional foreign currency risk on the net US dollar exposure of the group targeting 75% coverage of the current financial year and up to 18 months for other currency pairs.

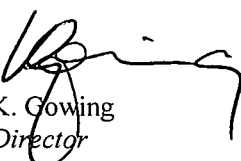
Liquidity risk

In order to maintain liquidity and to ensure that sufficient funds are available for ongoing operation and future developments, the company has access to group funding.

Credit risk

The company's credit risk is primarily attributable to its trade receivables and to fellow group undertakings. The amounts presented in the balance sheet are net of allowances for doubtful receivables. The company sets credit limits for, and monitors its exposure to, its counterparties via their credit ratings (where applicable).

On behalf of the board



K. Gowing
Director

Third Floor Capital House
3 Upper Queen Street
Belfast
Northern Ireland

Date: 04/12/2018

Directors' report

The directors are pleased to submit their annual report, together with the audited financial statements for the year ended 30 June 2018.

Future developments

The company does not foresee any major changes in the operation of the business.

Going concern

The company's business activities, together with the factors likely to affect its future development and position, are set out in the strategic report on pages 2-3. The company is expected to continue to generate profit on its own account and to remain in a positive net asset position for the foreseeable future. The company participates in the group's centralised treasury arrangements. The directors have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the company to continue as a going concern. On the basis of their assessment, the company's directors have a reasonable expectation that the company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Results and dividends

The results for the year ended 30 June 2018 are shown on page 9.

The profit for the year transferred to reserves is £2,972,000 (2017 - £1,621,000).

Dividend paid during the year ended 30 June 2018 was £6,000,000 (2017 - £8,000,000).

Directors

The directors who held office during the year and up to the date of this report were as follows:

Mr. R. Cowan
Mr. K. Gowing
Mr. J. Lopes (resigned on 31 October 2018)

The directors all served for the entire financial year.

On 31 October 2018 Mr. J. Lopes resigned as a director of the company.

Secretary

The secretary who held office during the year was:

Mrs. A. Kenealy

Directors' remuneration

Details of the directors' remuneration are shown in note 4 of the financial statements.

Directors' report (continued)

Directors' indemnity

As permitted by the Articles of Association, each of the directors has the benefit of an indemnity, which is a qualifying third-party indemnity as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the tenure of each director during the last financial year, and is currently in force.

Research and development

The company has not undertaken any research and development activities during the financial year.

Political contributions

The company has not made any donations to a registered political party, other political organisations within the EU or any independent election candidate during the financial year.

Post balance sheet events

There have been no significant post balance sheet events affecting the company.

Internal control and risk management over financial reporting

The company operates under the financial reporting processes and controls of the Diageo Group. Diageo. The internal control and risk management systems including its financial reporting process of Diageo plc, which include those of the company, are discussed in Diageo plc's Annual Report 2018 on page 66 to 67 which is available at www.diageo.com, which does not form part of this report.

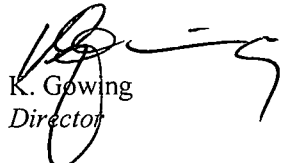
Independent auditors

The statutory auditors, PricewaterhouseCoopers, have indicated their willingness to continue in office, and a resolution that they be reappointed will be proposed at the Annual General Meeting.

Disclosure of information to the auditors

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board


K. Gowing
Director

Third Floor Capital House
3 Upper Queen Street
Belfast
Northern Ireland

Date: 04/12/2018

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Independent auditors' report to the members of Diageo Northern Ireland Limited

Report on the audit of the financial statements

Opinion

In our opinion, Diageo Northern Ireland Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 June 2018; the statement of comprehensive income and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial



statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' report for the year ended 30 June 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements set out on page 6, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.



Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

A handwritten signature in black ink, reading 'Paul O'Connor'.

Paul O'Connor (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers
Chartered Accountants and Statutory Auditors
Dublin
7 December 2018

STATEMENT OF COMPREHENSIVE INCOME

		Year ended 30 June 2018	Year ended 30 June 2017
	<i>Notes</i>	£'000	£'000
Turnover	2	133,356	122,346
Excise duties	3	(61,227)	(55,028)
Net sales		72,129	67,318
Cost of sales	3	(54,343)	(50,652)
Gross profit		17,786	16,666
Marketing expenses	3	(5,381)	(5,162)
Other operating expenses	3	(9,370)	(9,454)
Operating profit		3,035	2,050
Net finance income	6	81	38
Profit before taxation on ordinary activities		3,116	2,088
Taxation on profit on ordinary activities	7	(144)	(467)
Profit for the financial year and total comprehensive income for the year		2,972	1,621

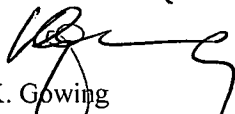
The company had no other comprehensive income or expense during the current and previous year.

BALANCE SHEET

		30 June 2018	30 June 2017
	Notes	£'000	£'000
Non-current assets			
Property, plant and equipment	8	2,087	2,321
Investments	9	2,918	4,625
Deferred tax assets	10	761	828
		5,766	7,774
Current assets			
Inventories	11	3,440	2,949
Trade and other receivables	12	24,689	25,902
Other financial assets	9	35	-
Cash and cash equivalents		1,846	1,903
		30,010	30,754
Total assets		35,776	38,528
Current liabilities			
Trade and other payables	14	(24,723)	(24,470)
Provisions	15	(41)	(36)
Other financial liabilities	9	(5)	(4)
		(24,769)	(24,510)
Total liabilities		(24,769)	(24,510)
Net assets		11,007	14,018
Equity			
Called up share capital	16	-	-
Other reserves		43	26
Retained earnings		10,964	13,992
Total equity		11,007	14,018

The accounting policies and other notes on pages 13 to 36 form an integral part of the financial statements.

These financial statements on pages 10 to 36 were approved by the board of directors on 04/12/2018 and were signed on its behalf by:


K. Gowing
Director

STATEMENT OF CHANGES IN EQUITY
ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

	Called up share capital £'000	Other reserves £'000	Retained earnings £'000	Total equity £'000
Balance at 30 June 2016	-	22	20,371	20,393
Profit for the financial year and total comprehensive income	-	-	1,621	1,621
Dividends to shareholders	-	-	(8,000)	(8,000)
Tax on share-based payments	-	4	-	4
Balance at 30 June 2017	-	26	13,992	14,018
Profit for the financial year and total comprehensive income	-	-	2,972	2,972
Dividends to shareholders	-	-	(6,000)	(6,000)
Tax on share-based payments	-	17	-	17
Balance at 30 June 2018	-	43	10,964	11,007

The accompanying notes are an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

General information

Diageo Northern Ireland Limited ("the company") is engaged in the sale of alcoholic and other beverages. The company sells alcoholic and other beverages mainly in the UK and the Republic of Ireland.

The company is a private limited company and is incorporated and domiciled in the UK. The address of its registered office is Third Floor Capital House, Upper Queen Street, Belfast, Northern Ireland.

The following accounting policies have been applied consistently, in dealing with items which are considered material in relation to the company's financial statements.

Basis of preparation

These financial statements are prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101).

These financial statements are prepared on a going concern basis under the historical cost convention, except that certain financial instruments are stated at their fair value.

The preparation of financial statements in conformity with FRS 101 requires the use of certain accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in the 'Critical accounting estimates and assumptions' paragraph of this note.

The company is a wholly owned subsidiary of Diageo plc and is included in the consolidated financial statements of Diageo plc which are publicly available.

The company has taken advantage of the following exemptions from the requirements of IFRS in the preparation of these financial statements, in accordance with FRS 101:

- A cash flow statement and related notes;
- The effects of new but not yet effective IFRSs;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Comparative period reconciliations for share capital and property, plant and equipment;
- Disclosures in respect of capital management;
- Disclosures in respect of the compensation of key management personnel.

As the consolidated financial statements of Diageo plc include equivalent disclosures, the company has also utilised exemptions available under FRS 101 in respect of the following disclosures:

- IFRS 2 Share-based Payments in respect of group settled share based payments;
- The disclosures required by IFRS 7 Financial Instruments Disclosures;
- The disclosures required by IFRS 13 Fair Value Measurement.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Functional and presentational currency

These financial statements are presented in sterling (£), which is the company's functional currency. All financial information presented in sterling has been rounded to the nearest thousand unless otherwise stated.

New accounting policies

The following standards, issued by the IASB and endorsed by the EU, have been early adopted by the company from 1 July 2017:

- **IFRS 9 – *Financial instruments replaces IAS 39*** (Financial instruments - Recognition and Measurement) and addresses the classification and measurement of financial instruments, introduces new principles for hedge accounting and a new forward-looking impairment model for financial assets. The adoption of IFRS 9 hedge accounting principles did not result in a restatement of the company's results for the year ended 30 June 2017. All classes of financial assets and financial liabilities had as at 1 July 2017 the same carrying values under IFRS 9 as they had under IAS 39. The new impairment model under IFRS 9 requires the recognition of allowances for doubtful debt based on expected credit losses (ECL), rather than incurred credit losses as under IAS 39. The adoption of the ECL approach did not result in any additional impairment loss for trade and other receivables as at 1 July 2017.
- **IFRS 15 – *Revenue from contracts with customers*** provides enhanced detail on the principle of recognising revenue to reflect the concept that revenue should be recognised when the control of goods or services is transferred to the customer at a value that the company is expected to receive. It replaces the separate models for goods, services and construction contracts under previous IFRS (IAS 11, IAS 18 and related interpretations) which was based on the concept of the transfer of risks and rewards. It also provides further guidance on the initial measurement of sales on contracts which have discounts, rebates and consignment inventories by identifying separate performance obligations that may apply. The company has adopted the modified retrospective transition method, recognising the cumulative effect of initially applying IFRS 15 as an adjustment to the balance of retained earnings as at 1 July 2017. There is no impact of applying IFRS 15 on the balance of retained earnings as at 1 July 2017.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

New accounting policies (continued)

The following standard issued by the IASB and endorsed by the EU, has not yet been adopted by the company and is effective in future accounting periods:

- **IFRS 16 – Leases** (effective in the year ending 30 June 2020) sets out the principles for the recognition, measurement, presentation and disclosure of leases for both the lessee and the lessor. It eliminates the classification of leases as either operating leases or finance leases currently required under IAS 17 and introduces a single lessee accounting model where the lessee is required to recognise assets and liabilities for all material leases. All material leases will be recognised on the balance sheet as right of use assets and depreciated on a straight-line basis. The liability, recognised as part of net borrowings, will be measured at a discounted value and any interest will be charged to finance charges in the income statement. Therefore, the charge to the income statement for the operating lease payment will be replaced with depreciation on the right of use asset and the interest charge inherent in the lease.

The company will implement IFRS 16 from 1 July 2019 by applying the modified retrospective method, meaning that the comparative figures in the financial statements for the year ending 30 June 2019 will not be restated to show the impact of IFRS 16. The operating leases which will be recorded on the balance sheet following implementation of IFRS 16 are principally in respect of warehouses, office buildings, plant and machinery, cars and distribution vehicles. The company has decided to reduce the complexity of implementation to take advantage of a number of practical expedients on transition on 1 July 2019 namely:

- to measure the right of use asset at the same value as the lease liability
- to apply the short term and low value exemptions
- to treat, wherever possible, services provided as an income statement item and only capitalise the lease payment amounts in respect of the asset

The anticipated impact of the standard on the company is not yet known though is not expected to be material on the income statement or net assets though assets and liabilities will reflect a right to use amount and the net present value of the outstanding operating lease liabilities as at 1 July 2019.

Turnover

Turnover comprises income from the sale of goods and services. Revenue from the sale of goods includes excise and other duties which the company pays as principal but excludes amounts collected on behalf of third parties, such as value added tax. Turnover is recognised as or when performance obligations are satisfied by transferring control of a good or service to a customer. The transfer of control of goods occurs on delivery. Provision is made for returns where appropriate. Sales are stated net of price discounts. Generally, payment of the transaction price is due within credit terms that are consistent with industry practices, with no element of financing.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Advertising

Advertising expenditure, such as advertising costs, points of sale materials and sponsorship payments, are charged to the income statement within marketing expenses when the company has the right of access to the goods or services acquired.

Share-based payments

The ultimate parent, Diageo plc, operates a number of share-based incentive schemes (awards of shares and options) and grants rights to its equity instruments to the company's employees. The company accounts for these share-based payments as cash-settled instruments. Amounts recharged by the parent in respect of the cost of providing the benefit are measured at the fair value of the share or share option at the date of grant, and is recognised on a straight-line basis over the vesting period of the award. The fair value is measured on the binomial or Monte Carlo models, taking into account the terms and conditions upon which the options were granted. The amount recognised as an expense is adjusted to reflect the actual number of share options that vest except where forfeiture is only due to share prices not achieving the threshold for vesting.

Pensions and other post employment benefits

The employees of the company are members of the Diageo UK pension plans, which are defined benefit schemes.

It is not possible to allocate the assets and liabilities of the pension plans on a consistent and reasonable basis between individual companies and therefore the company accounts for the plans as defined contribution schemes. Contributions payable in respect of the pension plans in respect of current and former employees are charged to operating profit as incurred. The assets and liabilities of the pension plans are reported by the sponsoring employer, Diageo plc.

Foreign currencies

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. If hedged forward, the impact of hedging is recognised, where permitted, under hedge accounting (refer to accounting policy for derivative financial instruments). Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the financial year end exchange rates and these foreign exchange differences are recognised in the income statement.

Property, plant and equipment

Property, plant and equipment are stated at cost less depreciation.

Land and buildings are stated at cost less depreciation.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1: ACCOUNTING POLICIES (continued)

Property, plant and equipment (continued)

Freehold land is not depreciated. Leaseholds are depreciated over the unexpired period of the lease. Other property, plant and equipment are depreciated on a straight-line basis to estimated residual values over their expected useful lives, and these values and lives are reviewed each year. Subject to these reviews, the estimated useful lives fall within the following ranges:

Buildings	-	10 years
Plant and machinery	-	3-8 years
Dispensing equipment	-	3-10 years

Reviews are carried out if there is any indication that impairment may have occurred, to ensure that fixed assets are not carried at above their recoverable amounts.

Profit or loss on the sale of a property is the difference between the disposal proceeds and the net book value.

Investments

Investments are initially recorded at cost less, where appropriate, provision for impairment in value where such impairment is expected by the directors to be permanent. Income from investments is credited to the income statement.

Leases

Where the company has substantially all the risks and rewards of ownership of an asset subject to a lease, the lease is treated as a finance lease. Other leases are treated as operating leases, with payments and receipts taken to the income statement on a straight-line basis over the life of the lease.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated at the weighted average cost incurred in acquiring inventories.

Financial assets and liabilities

Financial assets and liabilities are initially recorded at fair value including, where permitted by IFRS 9, any directly attributable transaction costs. For those financial assets that are not subsequently held at fair value, the company assesses whether there is evidence of impairment at each balance sheet date. The company classifies its financial assets and liabilities into the following categories: financial assets and liabilities at amortised cost, financial assets and liabilities at fair value through profit and loss and financial assets at fair value through other comprehensive income. Where financial assets or liabilities are eligible to be carried at either amortised cost or fair value the company does not apply the fair value option.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Financial assets and liabilities (continued)

Trade and other receivables are initially recognised at fair value less transaction costs and subsequently carried at amortised costs less any allowance for discounts and doubtful debts. Trade receivables arise from contracts with customers, and are recognised when performance obligations are satisfied, and the consideration due is unconditional as only a passage of time is required before payment is received. Allowance losses are calculated by reviewing lifetime expected credit losses using historical and forward-looking data on credit risk.

Amounts owed to and from other group companies are initially measured at fair value and are subsequently reported at amortised cost. Allowances for expected credit losses are made based on the risk of non-payment taking into account ageing, previous experience, economic conditions and forward-looking data. Such allowances are measured as either 12-months expected credit losses or lifetime expected credit losses depending on changes in the credit quality of the counterparty.

Cash and cash equivalents comprise cash in hand and deposits which are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value and have an original maturity of three months or less at acquisition, including money market deposits, commercial paper and investments.

Trade and other payables are initially recognised at fair value including transaction costs and subsequently carried at amortised costs.

Derivative financial instruments

Derivative financial instruments are carried at fair value using a discounted cash flow model based on market data applied consistently for similar type of instruments. Gains and losses on derivatives that do not qualify for hedge accounting treatment are taken to the income statement as they arise.

The company designates and documents certain derivatives as hedging instruments against highly probable forecast transactions (cash flow hedges). The effectiveness of such hedges is assessed at inception and at least on a quarterly basis, using prospective testing. Methods used for testing effectiveness include dollar offset, critical terms, regression analysis and hypothetical derivative method.

Cash flow hedges are used to hedge the foreign currency risk of highly probable future foreign currency cash flows, as well as the cash flow risk from changes in exchange rates. The effective portion of the gain or loss on the hedges is recognised in the other comprehensive income, while any ineffective part is recognised in the income statement. Amounts recorded in the other comprehensive income are recycled to the income statement in the same period in which the underlying foreign currency affects the income statement.

Derivative financial instruments are presented in the financial statements as 'Intra-group derivative assets/(liabilities)' as these transactions are entered into by Diageo Finance plc, a fellow group undertaking, and subsequently passed to the company.

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Provisions

Provisions are liabilities of uncertain timing or amount. A provision is recognised if, as a result of a past event, the company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are calculated on a discounted basis. The carrying amounts of provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

Taxation

Current tax is based on taxable profit for the year. Taxable profit is different from accounting profit due to temporary differences between accounting and tax treatments, and due to items that are never taxable or tax deductible. Tax benefits are not recognised unless it is probable that the tax positions are sustainable. Once considered to be probable, tax benefits are reviewed each year to assess whether a provision should be taken against full recognition of the benefit on the basis of potential settlement through negotiation and/or litigation. Tax provisions are included in current liabilities. Interest and penalties on tax liabilities are provided in the tax charge. Tax provisions are included in current liabilities. Penalties and interest on tax liabilities for the year ended 30 June 2018 are included in profit before taxation. In prior years penalties and interest on tax liabilities were provided for in the tax charge.

Full provision for deferred tax is made for temporary differences between the carrying value of assets and liabilities for financial reporting purposes and their value for tax purposes. The amount of deferred tax reflects the expected recoverable amount and is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using the basis of taxation enacted or substantively enacted by the balance sheet date. Deferred tax assets are not recognised where it is more likely than not that the asset will not be realised in the future.

Dividends paid

Interim dividends are included in the financial statements in the year in which they are approved by the directors, and the final dividend in the year in which it is approved by shareholders.

Critical accounting estimates and assumptions

The directors make estimates and assumptions concerning the future of the company. The resulting accounting estimates will, by definition, seldom equate to actual results. The company's directors are of the opinion that there are no estimates and assumptions that have a significant risk of casting material adjustment to the carrying value of the assets and liabilities for the company within the next financial year due to the nature of the business.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2. TURNOVER

The turnover and profit before taxation on ordinary activities are attributable to the distribution, marketing and selling of beer and spirits, and their onward sale to third parties and fellow group undertakings.

Geographical analysis of turnover

Turnover originated from the United Kingdom and the geographical analysis of turnover by destination is given below:

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
United Kingdom	133,356	122,346
	<u>133,356</u>	<u>122,346</u>

Analysis of turnover by class of business

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Marketing and selling of beer	95,694	90,998
Marketing and selling of spirits	37,662	31,348
	<u>133,356</u>	<u>122,346</u>

Sales to fellow group undertakings included in turnover amounted to £nil (2017 - £nil).

Contracts with customers are mainly with external customers at standard terms and conditions without revenue and cash flow uncertainties.

NOTES TO THE FINANCIAL STATEMENTS (continued)

3. OPERATING COSTS

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Excise duties	61,227	55,028
Cost of sales	54,343	50,652
Marketing expenses	5,381	5,162
Other operating expenses	9,370	9,454
	<u>130,321</u>	<u>120,296</u>
	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Comprising:		
Excise duties	61,227	55,028
Raw materials and consumables	53,735	49,921
Marketing expenses	5,381	5,162
Other external charges (a)	3,148	4,432
Staff costs (note 4)	6,351	6,088
Depreciation, amortisation and impairment	661	785
Net foreign exchange losses	865	1,725
Other operating income (b)	(1,047)	(2,845)
	<u>130,321</u>	<u>120,296</u>

(a) **Other external charges include:** provision for fixed asset investments £nil (2017 - £402,000); facilities and operating rental of land & building of £409,000 (2017 - £507,000); other lease rentals of £227,000 (2017 - £212,000); maintenance costs of £56,000 (2017 - £84,000); recharged overhead costs of £1,900,000 (2017 - £2,396,000).

(b) **Other operating income includes:** intercompany management income of £870,000 (2017 - £2,200,000).

Auditors' fees in respect of services provided by the auditors was £19,000 (2017 - £19,000). There were no fees payable to the auditors in respect of non-audit services (2017 - £nil).

NOTES TO THE FINANCIAL STATEMENTS (continued)

4. EMPLOYEES

The average number of employees on a full time basis, including directors, during the year was:

	Year ended 30 June 2018	Year ended 30 June 2017
Selling and distribution	111	127

The average number of employees of the company, including part time employees, for the year was 119 (2017 - 136).

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Wages and salaries	4,534	4,329
Employer's pension costs	1,135	1,116
Employer's social security costs	510	472
Other employment costs	172	171
	<u>6,351</u>	<u>6,088</u>

Retirement benefits

The employees of the company are members of the Diageo UK pension plans, which are defined benefit schemes.

It is not possible to allocate the assets and liabilities of the pension plans on a consistent and reasonable basis between individual companies and therefore the company accounts for the plans as defined contribution schemes. Contributions payable in respect of defined contribution plans in respect of current and former employees are charged to operating profit as incurred. The company made cash contributions of £1,135,000 to the schemes in respect of its employees in the year ended 30 June 2018 (2017 – £1,116,000). As there is no contractual agreement for allocating the surplus or deficit to participating entities, it is recognised fully by the sponsoring employer, Diageo plc.

NOTES TO THE FINANCIAL STATEMENTS (continued)

4. EMPLOYEES (continued)

Directors' remuneration

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Directors' remunerations (excluding pension contributions)	255	263
Amounts receivable under long term incentive schemes	20	18
Company contributions to pension schemes	23	28
	<hr/>	<hr/>
	298	309
	<hr/>	<hr/>

The aggregate remuneration of the highest paid director was £204,000 (2017 - £221,000). The highest paid director is a member of a defined benefit scheme under which his accrued annual pension at the year-end, including all contributions, was £22,000 (2017 - £29,000).

Some of the directors were paid by fellow group undertakings. All of the directors paid by the company are members of the Diageo UK pension plans and are entitled to receive share based payments from Diageo plc.

	Year ended 30 June 2018	Year ended 30 June 2017
The number of directors who exercised share options was	2	1
	<hr/>	<hr/>
The number of directors in respect of whose services shares were received or receivable under long term incentive schemes was	1	1
	<hr/>	<hr/>
The number of directors in respect of whose retirement benefits were accrued for under defined benefit schemes	2	2
	<hr/>	<hr/>

NOTES TO THE FINANCIAL STATEMENTS (continued)

5. EMPLOYEE SHARE COMPENSATION

A number of the employees of the company participate in a number of cash settled share plans, all of which are operated by the group, to grant options and share awards to its directors and employees.

Executive share awards are made under the Diageo 2014 Long Term Incentive plan (DLTIP) from September 2014 onwards. Prior to that, awards were made under the Diageo Executive Long Term Incentive Plan (DELTIP) or the Performance Share Plan (PSP). Under all of these plans, conditional awards can be delivered in the form of restricted shares or share options at the market value at the time of grant. To date, participants in the Performance shares under the DLTIP (previous PSP) have been granted only with conditional rights to receive shares, whilst under DELTIP both share awards and share options have been made.

Share awards normally vest and are released on the third anniversary of the grant date. Participants do not make a payment to receive the award at grant. Executive Directors are required to hold any vested shares awarded from 2014 for a further two-year period. Share options may normally be exercised between three and ten years after the grant date.

Performance shares under the DLTIP (previous PSP) are subject to the achievement of three equally weighted performance tests over the three-year performance period for the 2013 and 2014 grants these were; 1) a comparison of Diageo's three-year TSR with a peer group; 2) compound annual growth in organic net sales over three years; 3) total organic operating margin improvement over three years. For awards made in September 2015 or later, the third measure was replaced by one based on cumulative free cash flow over a three-year period, measured at constant exchange rates. Performance share options under the DLTIP (previously SESOP) are subject to the achievement of an earnings per share growth condition over a three-year period. Performance measures and targets are set annually by the Remuneration Committee. The vesting range is 20% or 25% (for Executive Directors and for other participants respectively) for achieving minimum performance targets, up to 100% for achieving the maximum target level. Retesting of the performance condition is not permitted.

For performance shares under the DLTIP (previous PSP) dividends are accrued on awards and are given to participants to the extent that the awards actually vest at the end of the performance period. Dividends can be paid in the form of cash or shares. For the two years ended 30 June 2018, the calculation of the fair value of each share award used the Monte Carlo pricing model.

Further details of the valuation and accounting for share options schemes and policies are contained in Diageo plc's annual report for the year ended 30 June 2018 (see note 17 of Diageo plc's 2018 annual report).

NOTES TO THE FINANCIAL STATEMENTS (continued)

6. NET FINANCE INCOME

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
(a) Net interest		
Interest income from fellow group undertakings	62	28
Other interest income	25	22
Total interest income	87	50
Interest charge to fellow group undertakings	(6)	(12)
Total interest charge	(6)	(12)
	81	38

7. TAXATION ON PROFIT ON ORDINARY ACTIVITIES

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
(a) Analysis of taxation charge for the year		
Current tax		
Current tax on profits for the year	14	8
Adjustment in respect of prior years	60	-
Total current tax	74	8
Deferred tax		
Origination and reversal of differences	137	339
Changes in tax rates	(53)	132
Adjustment in respect of prior years	(14)	(12)
Total deferred tax	70	459
Taxation on profit on ordinary activities	144	467

NOTES TO THE FINANCIAL STATEMENTS (continued)

7. TAXATION ON PROFIT ON ORDINARY ACTIVITIES (continued)

	Year ended 30 June 2018	Year ended 30 June 2017
	£'000	£'000
(b) Tax credit included in equity		
Current tax	(14)	(8)
Deferred tax	(3)	4
Total tax credit included in equity	(17)	(4)
 (c) Factors affecting total tax charge for the year		
Profit on ordinary activities before taxation	3,116	2,088
Taxation on profit on ordinary activities at UK corporation tax rate of 19.00% (2017 - 19.75%)	592	412
Income not taxable and expenses not deductible for tax purposes	13	21
Group relief received for nil consideration	(404)	(10)
Share options	(50)	(76)
Changes in tax rates	(14)	132
Adjustment in respect of prior years	7	(12)
Total tax charge for the year	144	467

Factors which may affect future tax charges

The tax rate for the current year is lower than the prior year, due to changes in the UK corporation tax rate, which decreased from 20% to 19% from 1 April 2017.

Changes to the UK corporation tax rates were substantively enacted as part of Finance Bill 2016 (on 6 September 2016). These include reductions to the main rate, to reduce the rate to 17% from 1 April 2020. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

NOTES TO THE FINANCIAL STATEMENTS (continued)

8. PROPERTY, PLANT AND EQUIPMENT

	Land and buildings	Plant and machinery	Assets under construction	Total
	£'000	£'000	£'000	£'000
Cost				
At 30 June 2017	534	9,016	8	9,558
Additions	-	417	10	427
Disposals	-	(1,047)	-	(1,047)
Transfers	-	8	(8)	-
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 June 2018	534	8,394	10	8,938
	<hr/>	<hr/>	<hr/>	<hr/>
Accumulated depreciation				
At 30 June 2017	(104)	(7,133)	-	(7,237)
Depreciation charge	(53)	(608)	-	(661)
Disposals	-	1,047	-	1,047
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 June 2018	(157)	(6,694)	-	(6,851)
	<hr/>	<hr/>	<hr/>	<hr/>
Net book value				
At 30 June 2018	377	1,700	10	2,087
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 June 2017	430	1,883	8	2,321
	<hr/>	<hr/>	<hr/>	<hr/>

NOTES TO THE FINANCIAL STATEMENTS (continued)

9. FINANCIAL ASSETS AND LIABILITIES

(a) Investments

	Trade loans £'000
Cost	
At 30 June 2016	14,171
New loans advanced	1,652
Repayments and redemptions	(5,070)
Loan write off	(647)
At 30 June 2017	10,106
New loans advanced	615
Repayments and redemptions	(2,770)
Loan written off	(14)
At 30 June 2018	7,937
Provisions	
At 30 June 2016	(5,726)
Provided during the year	(402)
Release of provision against loans written off	647
At 30 June 2017	(5,481)
Released during the year	448
Release of provision against loans written off	14
At 30 June 2018	(5,019)
Net book value	
At 30 June 2018	2,918
At 30 June 2017	4,625
At 30 June 2016	8,445

NOTES TO THE FINANCIAL STATEMENTS (continued)

9. FINANCIAL ASSETS AND LIABILITIES (continued)

(b) Other financial assets and liabilities

	Current assets £'000	Current liabilities £'000
30 June 2018		
Intra-group derivative assets/(liabilities)		
Not designated in a hedge relationship	35	(5)
	<u>35</u>	<u>(5)</u>

	Current assets £'000	Current liabilities £'000
30 June 2017		
Intra-group derivative (liabilities)		
Not designated in a hedge relationship	-	(4)
	<u>-</u>	<u>(4)</u>

NOTES TO THE FINANCIAL STATEMENTS (continued)

10. DEFERRED TAX ASSETS

The amounts of deferred tax accounted for in the balance sheet comprises the following net deferred tax assets:

	Property, plant and equipment	Tax losses	Other temporary differences	Total
	£'000	£'000	£'000	£'000
At 30 June 2016	606	655	31	1,291
Recognised in income statement	200	(655)	(4)	(459)
Recognised in equity	-	-	(4)	(4)
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 June 2017	805	-	23	828
Recognised in income statement	(67)	-	(3)	(70)
Recognised in equity	-	-	3	3
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 June 2018	738	-	23	761
	<hr/>	<hr/>	<hr/>	<hr/>

Deferred tax on other temporary differences includes items such as share-based payments and derivatives.

11. INVENTORIES

	30 June 2018	30 June 2017
Finished goods and goods for resale	3,440	2,949
	<hr/>	<hr/>

There is no significant difference between the replacement costs of finished goods and goods for resale and their carrying amounts

NOTES TO THE FINANCIAL STATEMENTS (continued)

12. TRADE AND OTHER RECEIVABLES

	30 June 2018 Due within one year £'000	30 June 2017 Due within one year £'000
Trade receivables	16,502	12,577
Amounts owed by fellow group undertakings	7,755	12,773
Prepayments and accrued income	400	532
Other receivables	32	20
	<hr/>	<hr/>
	24,689	25,902
	<hr/>	<hr/>

The aged analysis of trade receivables is as follows:

	30 June 2018 £'000	30 June 2017 £'000
Not overdue	16,241	12,475
Overdue 61-90 days	-	19
Overdue 91-180 days	122	19
Overdue more than 180 days	139	64
	<hr/>	<hr/>
	16,502	12,577
	<hr/>	<hr/>

Trade and other receivables are disclosed net of provisions of £80,000 (2017 - £133,000) for bad and doubtful debts.

As of 30 June 2018, trade receivables of £16,241,000 (2017 - £12,475,000) were fully performing.

As of 30 June 2018, trade receivables of £122,000 (2017 - £38,000) were past due but not impaired. These relate to a number of independent customers for whom there is no recent history of default.

As of 30 June 2018, trade receivables of £139,000 (2017 - £197,000) were impaired. The amount of the provision was £80,000 as of 30 June 2018 (2017 - £133,000). These relate to a number of customers. It was assessed that a portion of the receivables is expected to be recovered.

Accrued income primarily represents amounts receivable from customers in respect of performance obligations satisfied but not yet invoiced.

NOTES TO THE FINANCIAL STATEMENTS (continued)

12. TRADE AND OTHER RECEIVABLES (continued)

Amounts owed by group undertakings relate to normal trading balances with those undertakings and are unsecured and repayable on demand. Amounts owed by Diageo Finance plc bear interest at a floating rate.

As of 30 June 2018, amount owed by Diageo Finance plc was £7,705,000 (2017 - £12,735,000).

13. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

(a) Currency risk

The company presents its financial statements in sterling which is the functional currency of the entity and conducts business in a few other currencies. As a result, it is subject to foreign currency risk due to exchange rate movements, which will affect the company's transactions. To manage the currency risk the company uses certain financial instruments. Where hedge accounting is applied, hedges are documented and tested for effectiveness on an ongoing basis. The company did not have financial instruments in hedge relationship as at 30 June 2018 and 30 June 2017.

Transaction exposure hedging

The company in accordance with the group's policy hedges up to 24 months forecast transactional foreign currency risk on the net US dollar exposure of the group targeting 75% coverage for the current financial year and up to 18 months for other currency pairs. The company's exposure to foreign currency risk arising principally on forecasted sales transactions is managed using forward agreements.

(b) Fair value measurements

Fair value measurements of financial instruments are presented through the use of a three-level fair value hierarchy that prioritises the valuation techniques used in fair value calculations.

The group maintains policies and procedures to value instruments using the most relevant data available. If multiple inputs that fall into different levels of the hierarchy are used in the valuation of an instrument, the instrument is categorised on the basis of the most subjective input.

Foreign currency forwards are valued using discounted cash flow techniques. These techniques incorporate inputs at levels 1 and 2, such as foreign exchange rates and interest rates. These market inputs are used in the discounted cash flow calculation incorporating the instrument's term, notional amount and discount rate, and taking credit risk into account. As significant inputs to the valuation are observable in active markets, these instruments are categorised as level 2 in the hierarchy.

The company's financial assets and liabilities measured at fair value are categorised as follows:

	30 June 2018	30 June 2017
	£'000	£'000
Derivative assets	35	-
Derivative liabilities	(5)	(4)
Valuation techniques based on observable market input (Level 2)	30	(4)

There were no transfers between levels during the two years ended 30 June 2018 and 30 June 2017.

NOTES TO THE FINANCIAL STATEMENTS (continued)

14. TRADE AND OTHER PAYABLES

	30 June 2018 Due within one year £'000	30 June 2017 Due within one year £'000
Amounts owed to fellow group undertakings	11,110	11,652
Accruals and deferred income	5,307	4,964
Tax and social security excluding income tax	4,029	4,218
Trade payables	4,197	3,265
Corporate tax payable	60	-
Other payables	20	371
	<hr/>	<hr/>
	24,723	24,470
	<hr/>	<hr/>

The Tax and social security excluding income tax of compromise:

	30 June 2018 €'000	30 June 2017 €'000
Excise duty	2,734	2,797
Value added tax	1,295	1,421
	<hr/>	<hr/>
	4,029	4,218
	<hr/>	<hr/>

Amounts owed to fellow group undertakings are unsecured, interest free and repayable on demand.

Trade and other payables are payable in accordance with the suppliers' usual and customary credit terms.

Tax and social insurance are repayable at various dates over the coming months in accordance with the applicable statutory provisions.

Deferred income represents amounts paid by customers in respect of performance obligations not yet satisfied.

NOTES TO THE FINANCIAL STATEMENTS (continued)

15. PROVISIONS

	Total £'000
At 30 June 2017	36
Charged during the year	35
Utilised	(21)
Released	(9)
At 30 June 2018	41

Provisions contains PAYE (Pay as You Earn) provision in relation to travel & entertainment expenses. It is expected to be utilised or released within one year.

16. SHARE CAPITAL

	30 June 2018 £
<i>Authorised</i>	
100 ordinary shares of £1 each	100
	<hr/>
	30 June 2018 £
<i>Allotted, called up and fully paid</i>	
100 ordinary shares of £1 each	100
	<hr/>

17. RELATED-PARTY TRANSACTIONS

The following transactions were carried out with related parties:

(a) Sales of goods and services

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Fellow subsidiaries:		
Ketel One Worldwide B.V.	-	48
Guinness Nigeria plc	-	5
	<hr/>	<hr/>
	-	4
	<hr/>	<hr/>

NOTES TO THE FINANCIAL STATEMENTS (continued)

17. RELATED-PARTY TRANSACTIONS (continued)

(b) Purchase of goods and services

	Year ended 30 June 2018 £'000	Year ended 30 June 2017 £'000
Fellow subsidiaries:		
Ketel One Worldwide B.V.	220	5
	<u>220</u>	<u>5</u>

(c) Year-end balances arising from sales/purchases of goods and services

	30 June 2018 £'000	30 June 2017 £'000
Trade receivables due from related parties:		
Ketel One Worldwide B.V.	41	7
	<u>41</u>	<u>7</u>

18. COMMITMENTS

Capital commitments

Commitments for expenditure on property, plant and equipment not provided for in these financial statements are estimated at £201,000 (2017 - £8,000).

Operating lease commitments

The minimum lease rentals to be paid under non-cancellable leases are as follows:

NOTES TO THE FINANCIAL STATEMENTS (continued)

18. COMMITMENTS (continued)

	30 June 2018			30 June 2017		
	Land & Buildings	Other	Total	Land & Buildings	Other	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Payments falling due:						
Within one year	146	172	318	244	577	821
Between one and two years	-	133	133	102	275	377
Between two and three years	-	44	44	-	187	187
Between three and four years	-	14	14	-	36	36
Between four and five years	-	-	-	-	-	-
After five years	-	-	-	-	-	-
	146	363	509	346	1,075	1,421

Other purchase commitments

At 30 June 2018 the company had purchase commitments originating from purchase orders totalling £5,268,000 (2017 - £1,782,000).

19. IMMEDIATE AND ULTIMATE PARENT UNDERTAKING

The immediate and ultimate parent undertaking of the company is Diageo plc which is the ultimate controlling party of Diageo group. Diageo plc is incorporated and registered in England. The consolidated financial statements of Diageo plc can be obtained from the registered office at Diageo, Lakeside Drive, Park Royal, London, NW10 7HQ.