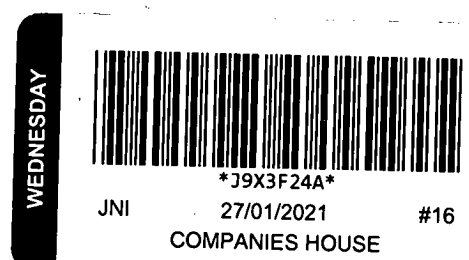


**Council of the Northern Ireland War Memorial
(Incorporated)-The
Company Limited by Guarantee
Financial Statements
31 January 2020**



Finegan Gibson Ltd
Chartered accountant & statutory auditor
Causeway Tower
9 James Street South
Belfast
BT2 8DN



**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee
Financial Statements
Year ended 31 January 2020**

	<u>Page(s)</u>
Trustees' annual report (incorporating the director's report)	1 - 6
Independent auditor's report to the members	7 - 10
Statement of financial activities (including income and expenditure account)	11 - 12
Statement of financial position	13
Statement of cash flows	14
Notes to the financial statements	15 - 26

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee
Trustees' Annual Report (Incorporating the Director's Report)
Year ended 31 January 2020**

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 January 2020.

Reference and administrative details

Registered charity name:	Council of the Northern Ireland War Memorial (Incorporated)-The
Charity registration number:	103635
Company registration number:	NI002888
Principal and registered office:	21 Talbot Street Belfast BT2 2LD
Directors/Trustees:	Mr I A Wilson (Chairman) Dr B E Barton Mrs C Champion (Appointed 5 th September 2019) Mr E Cromie Flight Lieutenant A J Crowther Mrs C Dixon (Appointed 25 th June 2020) Mr R Doherty Lieutenant Colonel C W Duncan UD (Resigned 31st January 2020) Lieutenant Colonel C T Hogg MBE UD JP DL Lieutenant Commander E M Shanks RD (Resigned 29 th January 2020) Chief Officer P Shaw RD DL
Company secretary:	Flight Lieutenant A J Crowther
Auditor:	Finegan Gibson Ltd Chartered accountant and statutory auditor Causeway Tower 9 James Street South Belfast BT1 6JS
Bankers:	Danske Bank Donegall Square West Belfast BT1 6JS
Solicitors:	C & J Black 13 Linenhall Street Belfast BT2 8AA

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 January 2020

**Council
members:**

Colonel JM Steele D B OBE TD DL (Patron)
Mr C Bailey
Lieutenant Colonel M Barnes OBE TD
Mr K Beattie
Colonel D Bigger (Appointed 5th December 2019)
Lieutenant Colonel C Bennett UD
Mr M Burns (Resigned 5th December 2019)
Colonel W R H Charley OBE JP DL (Retired 15th July 2019)
Mrs C Champion
Commander T I Chrishop
Flight Lieutenant Dr J S A Collins DL
Mrs L Corken
Mrs B M Corry
Mr P Cregg MBE (Appointed 5th September 2019)
Mr E Cromie
Flight Lieutenant A J Crowther
Mr J Davies MBE
Mrs C Dixon (Appointed 25th June 2020)
Lieutenant Colonel A M Donaldson MBE VR DL
Lieutenant Colonel C W Duncan UD
Colonel S M Elder MBE TD JP DL
Major J Guthrie
Colonel I G Henderson OBE TD
Lieutenant Colonel C T Hogg MBE UD JP DL
Mr N Hogg
Mr Selwyn Johnston (Appointed 5th December 2019)
Captain H Mackintosh MBE TD
Captain J D McCahon
Commander R Milligan (Appointed 21st March 2019)
Mr I Montgomery
Major S McConkey
Mr T Parkhill
Mr J F Pim ACWA (Retired 30th August 2019)
Major H J F Potter MBE DL (Retired 17th February 2019)
Mr L Quigg
Commander D Rankin MBE RD (Resigned 14th March 2019)
Colonel A H Reid OBE TD DL
Wing Commander T E Scott (Resigned 1st November 2020)
Lieutenant Commander E M Shanks RD
Chief Officer P Shaw RD DL
Mr N Spence
Lieutenant Colonel DW F Twigg MBE JP
Mrs C Walker
Mr G Warner
Commander H B White VRD

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 January 2020

Structure, governance and management

Governing document

The Council of the Northern Ireland War Memorial (Incorporated) is a company limited by guarantee governed by its Memorandum and Articles of Association. The Council appoints the Board of Trustees who are responsible to the Council for the day-to-day management of the charity. All decisions are made by the Board of Trustees.

Appointment of Trustees

The Trustees are appointed by the Council Members at the Annual General Meeting. Each year one third of the Trustees resign by rotation, though they may stand for re-election.

Trustee induction and training

The Chairman ensures that appropriate induction and training is given to all Trustees. Each new Trustee is provided with a pack of information about the history of the Council of the Northern Ireland War Memorial (Incorporated) and their responsibilities, a tour of the gallery and an opportunity to meet all staff.

Organisation

The Trustees have overall responsibility for the charity. The Council, which meets at least once a year, appoints the Trustees to administer the charity and manage its day to day operations.

Risk management and internal control

The Board of Trustees is responsible for ensuring that an effective system of internal control is maintained and operated by the Council.

The system of internal financial control is based on a framework of regular management information; administrative procedures; and a system of delegation and accountability.

The Board of Trustees has assessed the major risks to which the Council of the Northern Ireland War Memorial (Incorporated) is exposed, in particular those related to the operations and finances of the Council, and is satisfied that systems are in place to mitigate any exposure to major risks.

Public benefit

Acknowledgement of the Council of the Northern Ireland War Memorial (Incorporated) public benefit role was confirmed with the award of registration with the Charity Commission for Northern Ireland in September 2015.

The Trustees believe that the charitable company provides a public benefit in the preservation of memory of the men and women from Northern Ireland who fought during the World Wars. This is achieved through providing a capital educational resource in the form of a museum gallery open to all members of the public. The charitable company offers grant funding to primary schools towards the travel costs of classes visiting the gallery.

The building and its offices within, maintained by the charity, are significant in supporting the amenities and services for the advancement, relief and benefit of present and former members of the armed forces. The Trustees believe they are operating entirely within the guidelines issued by the Charity Commission for Northern Ireland and look forward with confidence to the development of the Council's work in the province.

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 January 2020

Objectives and activities of the Council

The objectives of the Council are 'to provide and maintain, as an enduring War Memorial for Northern Ireland, a building or buildings which will worthily commemorate the men and women of Northern Ireland who died in the two World Wars 1914-1918 and 1939-1945; to provide and maintain therein accommodation, amenities and services for the Royal British Legion and other charitable bodies which are established and organised for the advancement, relief and benefit of present and former members of the armed forces; to provide and maintain in at least one building therein accommodation to be known as The Hall of Friendship to commemorate the association of the Armed Forces of the United States of America with Northern Ireland in the 1939-1945 War'.

Legal opinion has been sought on the actions which the Trustees can take in the furtherance of these objectives.

The principal activities of the Council continue to be those of holding properties and other investments.

Achievements and performance

The Trustees are pleased with the performance of the Charity in meeting its objectives for the year ended 31 January 2020.

The key targets of the museum aligned to its objectives were exceeded during the year ended 31 January 2020. Visitor numbers to the gallery amounted to 11,842 against a target of 11,200. 2,788 primary school children took part in the 2-3 hour education and outreach programme, in comparison to a goal of 2,000. The Council provided accommodation, amenities, and services to 7 ex-service charitable bodies.

The Trustees' key aim is to continue to ensure the organisation is self-financing to meet its objectives. As most of the Charity's income is generated from investments, the Trustees engaged two independent investment managers to administer its portfolio in accordance with a policy of achieving a balance between income and capital growth with medium risk. The investments generated income of £151,090 (2019: £232,578) in the year.

The 100% owned subsidiary NIWM Holdings Limited, which maintains the investment property, continues to perform well and is fully let.

Post year-end the Trustees have considered and assessed the risks to the Charity's activities, achievements and performance as a result of the Coronavirus pandemic. From March 2020 the gallery has been closed to the public and all school and outreach visits were paused. Staff have adapted to working from home and continue to meet the objectives of the Charity through provision of web resources to children and outreach to various organisations and groups through online platforms. Staff have kept council members informed of actions and measures through a quarterly newsletter and governance requirements such as Board meetings have been held virtually.

The Trustees will be guided by government legislation with regards the re-opening of the museum and reintroduction of staff and volunteers to the offices. The welfare and safeguard of the Charity's employees are foremost.

Financial review

The key financial objective is to ensure financial stability and continuing solvency year on year, so that the charity can achieve its objectives.

The Trustees consider the results to be satisfactory and do not envisage any material change in the nature of activities in the year to 31 January 2021. The Charity relies on a solid performance from investments to meet their objectives. Post year-end the Trustees are pleased to report that the investments continue to perform soundly and the Coronavirus threat has not significantly affected the valuation of investments held. Trustees will continue to monitor the situation and engage with the independent investment managers as necessary.

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee
Trustees' Annual Report (Incorporating the Director's Report) *(continued)*
Year ended 31 January 2020**

The Statements of Financial Activities are set out on Pages 11 and 12.

Reserves policy

The Council has established a policy whereby the uninvested funds not committed or invested in tangible fixed assets (the free reserves) held by the Council should be in excess of one year's resources expended. At this level, the Trustees are of the view that they would be able to continue the current activities of the charity in the event of a significant drop in funding. The actual free reserves at 31 January 2020 were £1,025,871 (2019: £1,392,423) (see note 25). The reserves policy is reviewed annually by the Trustees.

Investment powers and policy

Under the Memorandum and Articles of Association the Trustees have the power to invest in any way the Council wishes. The investment policy of the Council of the Northern Ireland War Memorial (Incorporated) is as follows:

The Council, having regard to the liquidity requirements of operating the charity and to the reserves policy, will operate a policy of delegating the management of its investments to professional investment managers with a mandate to manage the investments to achieve a balance between growth of income and capital, with medium risk.

Donations

The Council made charitable donations amounting to £nil (2019: £nil) during the year, principally for the benefit of local communities in which the council operates. No donations for political purposes were made in the year (2019: £nil).

Plans for future periods

The Board of Trustees will continue to plan for the delivery of consistent, high quality standards in relation to providing and maintaining an enduring War Memorial. Collectively they will ensure that those charged with governance or management of the Council will be made aware of their responsibilities. The charity will demonstrate that it is using its resources to deliver charitable activity and therefore public benefit in the best possible way in these uncertain economic times.

Resources will be managed in a cost-effective manner. Expenditure will be strictly monitored and controlled without compromising quality of service. Management structures will be kept under review and monitored to ensure that good governance prevails and exposure of the charity to is minimised.

Funds held as custodian Trustee on behalf of others

There are no funds held as custodian Trustee on behalf of others.

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 January 2020

Statement of Trustees' responsibilities

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

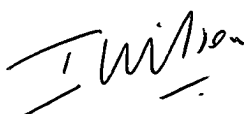
- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 10th December 2020 and signed on behalf of the board of trustees by:

By order of the Board



I Wilson
Chairman

Date: 10th December 2020

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

**Independent Auditor's Report to the Members of Council of the Northern
Ireland War Memorial Limited**

Year ended 31 January 2020

Opinion

We have audited the financial statements of Council of the Northern Ireland War Memorial Limited (the 'charity') for the year ended 31 January 2020 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 January 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out below, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

In common with many other organisations of a similar size and nature, the charity uses its auditors to prepare and submit returns to the tax authorities and assist with the preparation of their organisation's financial statements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Independent Auditor's Report to the Members of Council of the Northern Ireland War Memorial Limited *(continued)*

Year ended 31 January 2020

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Independent Auditor's Report to the Members of Council of the Northern Ireland War Memorial Limited (continued)

Year ended 31 January 2020

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Independent Auditor's Report to the Members of Council of the Northern Ireland War Memorial Limited *(continued)*

Year ended 31 January 2020

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Paul Dolan ACA (Senior Statutory Auditor)

For and on behalf of
Finegan Gibson Ltd
Chartered accountant & statutory auditor
Causeway Tower
9 James Street South
Belfast
BT2 8DN

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

31 January 2020

	Note	2020 £	2019 £
Incoming resources/income			
Incoming resources from generated funds:			
Voluntary income	6	4,256	3,824
Activities for generating funds:			
Property Income	7	45,467	41,461
Investment Income	8	151,090	232,578
Total incoming resources		200,813	277,863
Resources expended			
Cost of generating funds:			
Property related expenses	9	28,378	25,223
Cost of managing investments for income generation and capital maintenance	10	56,688	42,803
Charitable activities:			
Operation of gallery	11	304,028	272,329
Total resources expended		389,094	340,355
Net outgoing resources before other gains and losses		(188,281)	(62,492)
Unrealised gains/(losses) on investment assets	17	794,119	(149,877)
Realised gains on investment assets		134,394	29,168
Net movement in funds		740,232	(183,201)
Funds balances brought forward at 1 February		10,420,187	10,603,388
Funds balances carried forward at 31 January	22	11,160,419	10,420,187

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

**Statement of Financial Activities *(continued)*
(including income and expenditure account)**

31 January 2020

	2020	2019
	£	£
Gross charitable income	170,711	251,952
Charitable expenditure	(389,094)	(340,355)
Net outgoing resources	(218,383)	(88,403)
Interest receivable	30,102	25,911
Net outgoing resources before other gains and losses	(188,281)	(62,492)
Unrealised gains /(losses) on investment assets	794,119	(149,877)
Realised gains on investment assets	134,394	29,168
Net movement in funds	740,232	(183,201)

The statement of financial activities includes all gains and losses recognised in the year.

All amounts above relate to the unrestricted continuing operations of the charity.

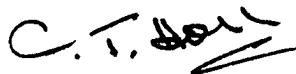
**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee
Statement of Financial Position
31 January 2020**

	Note	2020 £	2019 £
Fixed Assets			
Tangible Assets	15	1,885,284	1,930,268
Investments	17	8,249,264	7,097,496
		10,134,548	9,027,764
Current Assets			
Debtors: amounts falling due within one year	18	37,713	38,574
Debtors: amounts falling due after one year	19	453,805	453,805
Cash at bank and in hand		563,362	914,847
		1,054,880	1,407,226
Creditors: amounts falling due within one year	20	(29,009)	(14,803)
Net current assets		1,025,871	1,392,423
Total assets less current liabilities		11,160,419	10,420,187
Net assets		11,160,419	10,420,187
Funds			
Unrestricted funds			
General funds	22	10,206,614	9,466,382
Designated funds	22	953,805	953,805
		11,160,419	10,420,187

The financial statements on pages 11 to 26 were approved by the board on 10th December 2020 and were signed on its behalf by:



Mr I Wilson
Chairman



Lt Col C T Hogg MBE UD
Trustee

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Statement of Cash Flows

Year ended 31 January 2020

	2020 £	2019 £
Cash flows from operating activities		
Net movement in funds	740,232	(183,201)
Adjustments for:		
Depreciation of property	53,634	52,791
Interest received	(30,102)	(25,911)
Unrealised loss / (gain) on revaluation of investments	(794,119)	149,877
Realised gain on disposal of investments	(134,394)	(29,168)
Dividends on investments	(120,988)	(206,667)
Changes in:		
Trade and other debtors	861	(2,207)
Trade and other creditors	14,206	(511)
Cash used in operating activities	(270,670)	(244,997)
Cash flows from investing activities		
Purchase of tangible assets	(8,650)	(6,497)
Interest received	11,892	7,697
Dividends received	120,988	206,667
Translation differences on foreign currency cash investments	(5,681)	(11,191)
Payments to acquire investments	(2,384,289)	(6,985,179)
Receipts from sale of investments	2,166,715	7,699,873
Cash generated from investing activities	(99,025)	911,370
Cash flows from financing activities		
Interest received	18,210	18,214
Net cash generated from financing activities	18,210	18,214
Net increase /(decrease) in cash and cash equivalents	(351,485)	684,587
Cash and cash equivalents at beginning of year	914,847	230,260
Cash and cash equivalents at end of year	563,362	914,847
Cash and cash equivalents consist of the following:		
Cash at bank and in hand	563,362	914,847

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**
Notes to the Financial Statements
Year ended 31 January 2020

1. General information

The charity is a private company limited by guarantee, registered in Northern Ireland and a registered charity in Northern Ireland. The address of the registered office is 21 Talbot Street, Belfast, BT1 2LD.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act (Northern Ireland) 2008. The Council of the Northern Ireland War Memorial (Incorporated) meets the definition of a public benefit entity under FRS102.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Foreign currencies

Foreign currency transactions are initially recorded in the functional currency, by applying the spot exchange rate as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate ruling at the reporting date, with any gains or losses being taken to the statement of financial activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- Voluntary income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- Property income, which excludes value added tax, is accounted for on the accruals basis.
- Investment income is accounted for on a receivable basis.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds relates to property related expenses incurred in the running of the War Memorial building and costs of managing investments.
- expenditure on charitable activities includes all costs incurred by the charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries and include, primarily, staff costs and costs associated with the operation of the museum.
- Governance and staff costs include those incurred in the governance of its assets and are associated with constitutional, statutory and strategic requirements.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Investments

Investments are stated on the balance sheet at fair value and all movements, including realised and unrealised gains and losses, are shown in the Statement of Financial Activities. Realised gains and losses are the aggregate of the difference between sales proceeds and opening fair value (or on addition if purchased during the year). Unrealised gains and losses represent the movement in market value during the year.

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

3. Accounting policies *(continued)*

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Land and buildings	-	2% straight line
Furnishings and equipment	-	20% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

3. Accounting policies *(continued)*

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arise

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

4. Limited by guarantee

The company is limited by guarantee and accordingly does not have a share capital. Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets of the charitable company in the event of it being wound up while he or she is a member or within one year after he or she ceases to be a member.

5. Trustees' remuneration and expenses

The charity trustees were not paid and did not receive any other benefits from employment within the Charity in the year (2019: £nil).

During the year £27 (2019: £438) was reimbursed to one (2019: one) Trustee in respect of travelling and sundry expenses incurred.

6. Voluntary income

	2020 £	2019 £
Donations	2,236	1,835
Grants	905	250
Book Sales	1,115	1,739
	4,256	3,824

7. Property income

	2020 £	2019 £
Office rents	19,277	13,032
Service charges	25,190	27,429
Car park rents	1,000	1,000
	45,467	41,461

8. Investment Income

	2020 £	2019 £
Listed unit trusts and listed securities	120,988	206,667
Bank Interest	30,102	25,911
	151,090	232,578

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

9. Cost of generating funds: Property related expenses

	2020 £	2019 £
Repairs and maintenance	1,858	1,210
Cleaners	7,686	7,302
Agents' commission and letting fees	3,690	3,000
Heat and light	10,044	7,779
Insurance	4,995	5,314
Water, service charges & other levies	105	618
	28,378	25,223

10. Cost of generating funds: Costs of managing investments for income generation and capital maintenance

	2020 £	2019 £
Management fees	56,688	42,803

11. Charitable Activities: Operation of the gallery

	2020 £	2019 £
Support costs (see note 12)	183,143	145,964
Service charge	11,428	11,175
Legal and professional fees	(37)	1,276
Trustee expenses	27	438
Depreciation	53,634	52,791
Bank charges	114	97
Miscellaneous	298	246
Museum costs	33,976	31,663
Marketing	10,991	10,476
Travel	2,555	2,438
Entertaining	369	135
Grants	7,530	15,630
	304,028	272,329

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

12. Analysis of Support Costs

	2020 £	2019 £
Staff costs (see note 14)	154,310	129,527
Premises		
Repairs and maintenance	13,665	6,415
Communications and IT		
Telephone	2,006	407
Computer expenses	3,526	4,929
General office		
Postage	748	562
Stationery	908	524
Governance costs	7,980	3,600
	183,143	145,964

13. Net outgoing resources

	2020 £	2019 £
Net outgoing resources is stated after charging:		
Staff costs (see note 14)	154,310	129,527
Depreciation	53,634	52,791
Auditors' remuneration:		
- Fees payable to the company's auditors for the audit of the financial statements	4,200	3,600

14. Employee information

	2020 £	2019 £
Staff costs:		
Wages and salaries	142,178	121,301
Social security costs	8,325	6,239
	150,503	127,540
Pension costs	3,807	1,987
	154,310	129,527

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

14. Employee information
(continued)

	Number	Number
The average monthly number of persons employed by the company (excluding Trustees and council members) during the year by activity was:		
Administration	8	7

No employee received remuneration of more than £60,000 (2019: None).

Key management compensation

Key management includes the Trustees and members of senior management of the charity.

The compensation paid or payable to key management for employee services is shown below:

	2020 £	2019 £
	70,208	61,771

15. Tangible assets

	Land and buildings £	Furnishings and equipment £	Total £
Cost			
At 1 February 2019	2,491,763	173,128	2,664,891
Additions	-	8,650	8,650
At 31 January 2020	2,491,763	181,778	2,673,541
Accumulated depreciation			
At 1 February 2019	567,686	166,937	734,623
Charge for the year	49,835	3,799	53,634
At 31 January 2020	617,521	170,736	788,257
Net book amount			
At 31 January 2020	1,874,242	11,042	1,885,284
At 31 January 2019	1,924,077	6,191	1,930,268

Council of the Northern Ireland War Memorial (Incorporated)-The Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

16. Heritage assets

A heritage asset is defined as a tangible asset with historical, cultural and education qualities that is held and maintained principally for its contribution to knowledge and culture.

The museum receives low value donations from the public regarding the First and Second World Wars. These items, mainly composed of ephemera and social history artefacts, are used for educational and research purposes.

FRS102 requires such assets to be reported in the Statement of Financial Position where information is available on cost or value. Reliable cost information is not available and conventional valuation approaches lack sufficient reliability; the cost of providing such information unaffordable, unmanageable and deemed to outweigh the benefits to the users considering the nature of the items donated. Accordingly, these items are not capitalised on the Statement of Financial Position.

17. Investments

	Interest in subsidiary undertaking £	Quoted Investments £	Total £
Market value brought forward	1	7,097,496	7,097,497
Additions at cost	-	2,384,289	2,384,289
Disposals at carrying value	-	(2,026,640)	(2,026,640)
Unrealised gain on investment assets	-	794,119	794,119
Market value as at 31 January 2020	1	8,249,264	8,249,265
Historical cost at 31 January 2020	1	7,266,324	7,266,325

The charity has an investment in its subsidiary NIWM Holdings Ltd, which is incorporated in Northern Ireland, and owns 100% of the issued share capital. The net assets of the company are £251 and it had a profit for the year of £20.

	2020 £	2019 £
Turnover	44,381	46,212
Expenditure	(26,209)	(28,007)
Interest	(18,152)	(18,152)
Profit for the year	20	53
Assets	492,474	492,764
Liabilities	(492,222)	(492,533)
Funds	251	231

The Trustees believe that the carrying value of the investments is supported by their underlying net assets.

**Council of the Northern Ireland War Memorial (Incorporated)-The
Company Limited by Guarantee**

Notes to the Financial Statements (continued)

Year ended 31 January 2020

18. Debtors: amounts falling due within one year

	2020	2019
	£	£
Other debtors	795	673
Amounts owed by group undertakings	32,912	34,952
Prepayments and accrued income	4,006	2,949
	37,713	38,574

19. Debtors: amounts falling due after one year

	2020	2019
	£	£
Amounts owed by group undertakings	453,805	453,805

20. Creditors: amounts falling due within one year

	2020	2019
	£	£
Trade creditors	17,636	3,174
Other creditors	835	399
Accruals and deferred income	5,653	11,230
Accruals for grants payable	2,340	-
Taxation and social security	2,545	-
	29,009	14,803

21. Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Other net assets £	Net assets at year-end £
Unrestricted Funds				
General funds	1,885,284	8,249,264	72,066	10,206,614
Designated funds	-	-	953,805	953,805
	1,885,284	8,249,264	1,025,871	11,160,419

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

22. Movement in funds

	Balance at 1 February 2019 £	Incoming Resources £	Investment Gains £	Outgoing Resources £	Transfers £	Balance at 31 January 2020 £
Unrestricted Funds						
General funds	9,466,382	200,813	928,513	(389,094)	-	10,206,614
Designated funds: capital development project	953,805	-	-	-	-	953,805
	10,420,187	200,813	928,513	(389,094)		11,160,419

The capital development project relates to funds earmarked to finance investment property. The trustees are considering purchasing other investment property in the Cathedral Quarter Area. The figure earmarked was based on the value of their previous acquisition plus uplift in current market values.

23. Taxation

The Company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if those profits and surpluses are applied solely for charitable purposes.

24. Financial Instruments

	2020 £	2019 £
Financial assets held at amortised cost		
Cash at bank and in hand	563,362	914,847
Other debtors	795	673
Amounts owed by group undertakings	486,717	488,757
Investments	8,249,264	7,097,496
	9,300,138	8,501,773
Financial liabilities measured at amortised cost		
Trade creditors	17,636	3,174
Other creditors	835	399
Accruals and deferred income	5,653	11,230
Accruals for grants payable	2,340	-
Taxation and social security	2,545	-
	29,009	14,803

Council of the Northern Ireland War Memorial (Incorporated)-The

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 January 2020

25. Free reserves

Free reserves as noted in the directors' report on page 5, are calculated as follows:

	2020 £	2019 £
Total unrestricted reserves	11,160,419	10,420,187
Tangible assets	(1,885,284)	(1,930,268)
Investments	(8,249,264)	(7,097,496)
	1,025,871	1,392,423

26. Related party transactions

During the year the company entered into the following transactions with related parties:

		2020 Transaction Value £	2020 Balance owed by/(to) £	2019 Transaction Value £	2019 Balance owed by/(to) £
Trustee expenses	Expenses	27	-	438	-
NIWM Holdings Ltd	Net of payments and expenses	(2,040)	486,717	2,040	488,757

27. Liability of members

The Council of the Northern Ireland War Memorial (Incorporated) is a company limited by guarantee. The liability of the members is limited to an amount not exceeding £1. The number of members at 31 January 2020 was 39 (2019: 39).

Indemnity insurance of £638 (2019: £638) for Trustees' liability has been purchased by the Council.

28. Ultimate controlling party

There is no ultimate controlling party.