

FC 26661

# MANAGEMENT REPORT

Koninklijke Nedalco B V is a subsidiary of Koninklijke Cooperatie COSUN U.A, holding 100% of the shares in Nedalco. The main activity of the company and its subsidiaries exists in production and sale of alcohol out of agricultural feedstocks and coproducts, including related trading activities.

The accounts as mentioned above were prepared by the Board of Directors and audited by PricewaterhouseCoopers Accountants N.V. who gave their unqualified report thereon. We propose to the General Meeting of Shareholders to approve these accounts. The proposed appropriation of the profit has already been dealt with in the accounts.

The alcohol business did suffer the consequences of the economic crisis in 2009. We saw volumes drop in the first 6 months and prices have come under pressure. The second half of 2009 saw some recovery, but at reduced levels compared to 2008.

For the period under review the gross turnover was € 98,8 mln, resulting in an operating result of € -/- 4,2 mln, which is below the comparable figure for 2008. The result is negatively influenced by a reorganization provision taken in 2009 for the consequences of the anticipated closure of the Bergen op Zoom factory. A social plan was agreed with union representatives and the workers council aiming at reemployment of all employees involved. The benefit of the sale of the Bergen op Zoom grounds to the municipality of Bergen op Zoom will be realized in 2010.

During 2009, we acquired the remaining 50% of the shares in the joint venture Bruggemann Alcohol in Heilbronn and the company was since renamed to Nedalco Alcohol. The acquisition strengthens our position on the German market and ensures a more flexible alcohol supply. We continue our R&D effort focused on the development of alcohol based on 2nd generation raw materials and have been a successfull player in that field. The current strategy to maintain our successful positions in the traditional markets will be continued with increasing focus on the high end market segments.

The developments in personnel numbers will be determined mainly by the closing of the Bergen op Zoom plant in 2010 and we expect total employee numbers to drop below 100 for Nedalco as a whole For financing the current operations and the new investments, the company has access to Cosun

According to our strategy for the next years we expect modest growth in turnover and net profit turning back to positive. 2010 is proving still to be a difficult year, but we do expect important improvement over 2009.

intergroup financing arrangements. This covers most of the capital needs, only a small part of the

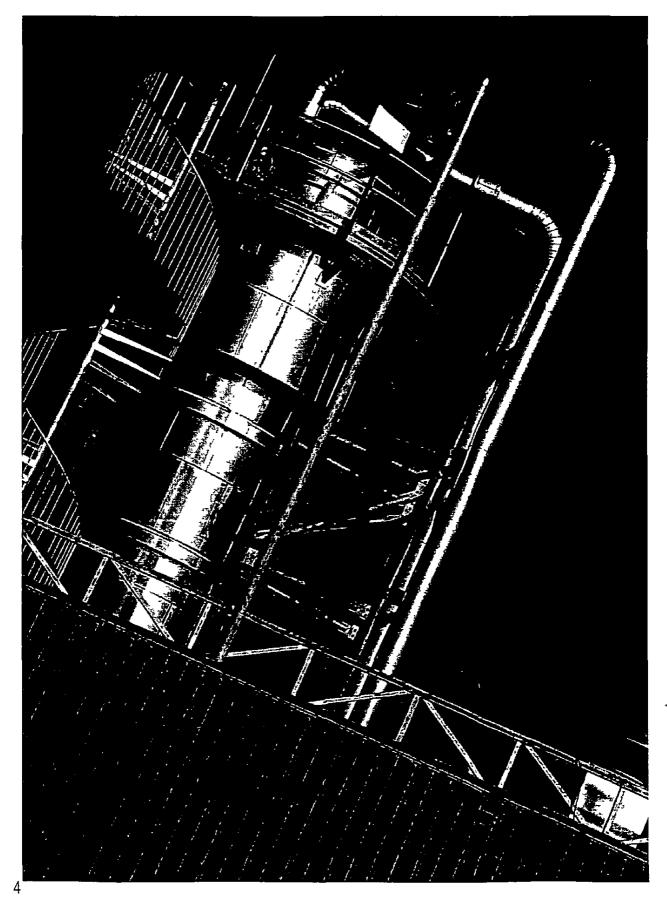
funding is still related to arrangement with a couple of commercial banks

From our responsibility for risk management, we have identified the risks inherent to our industry and the particular risks related to the business activities within our group. We believe we have implemented the policies, organization and procedures to manage and control those risks to the best of our knowledge and abilities and in good cooperation with our staff, local management, external auditors and other stakeholders.

On behalf of the Board of Directors Bergen op Zoom, 16 July 2010 G.G Bemer, managing director \*A1Q0SNS8\*

A37 28/09/2010
COMPANIES HOUSE
COMPANIES HOUSE



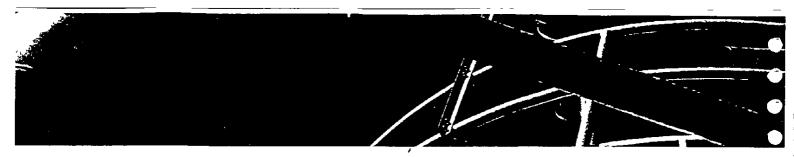




# CONTENTS

1		N.I	۸	N.	^	īΛ	ı	ST	Α٦		45	۸ı"	TO
ł	-1	N	Д	N	U	IΔ			ДΙ	! <del>(</del>	V/II-	N	-

1	CONSOLIDATED BALANCE SHEET AS OF DECEMBER 31, 2009	6		
2	CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR 2009	8		
3	CONSOLIDATED CASH FLOW STATEMENT	9		
4	NOTES TO THE CONSOLIDATED ACCOUNTS	10		
5	CORPORATE BALANCE SHEET AS OF DECEMBER 31, 2009	20		
6	CORPORATE PROFIT AND LOSS ACCOUNT FOR 2009	22		
7	NOTES TO THE CORPORATE ACCOUNTS	23		
отне	RINFORMATION			
Audito	ers' report	28		
Profit appropriation according to the articles of association				
Proposed profit appropriation				



# 1. CONSOLIDATED BALANCE SHEET AS OF DECEMBER 31, 2009

(after profit appropriation) (amounts \* € 1 000)

# **ASSETS**

# FIXED ASSETS

# 4 6 Intangible fixed assets

4 7 Tangible fixed assets
Land and buildings

Plant and machinery

Furniture, fixtures and fittings

Other fixed assets

Projects under construction

48 Financial fixed assets

Deferred tax assets

Other receivables

# **CURRENT ASSETS**

4 9 Stock

Raw materials and consumables Finished products

4 10 Debtors

**Debtors** 

Due from groupcompanies

Due from shareholders

4 11 Other debtors, prepayments and accrued income

Cash at bank and in hand

**TOTAL** 

December 31, 2009	December 31, 2008
	2 4 5 5
4 565	643
6 991	6 872
3365	108 775 3 369
新生活 6 注 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	791
115 017	119813
	79
1 060	79
	The second second
3 710 12 10 966 10 10 966 1	10 968 5 804 16 772
10 183	11 865
215 9 868	2 027
8 953	13 054
1 021	1 943
161 848	166 196



# CONSOLIDATED BALANCE SHEET AS OF DECEMBER 31, 2009

(after profit appropriation) (amounts \* € 1.000)

# SHAREHOLDERS' EQUITY AND LIABILITIES

# 4 12 GROUP EQUITY

# 4 13 PROVISIONS

Deferred tax liability Other

# 4 14 LONG TERM LIABILITIES

Loans shareholder Other loans Bank loan

# 4 15 CURRENT LIABILITIES

Bank overdraft
Trade creditors
Due to shareholders
Other liabilities, accruals and deferred income

TOTAL

December 31, 2009	December 31, 2008
29 630	35 924
2 814	2 895
7 250	3 502
The second of th	
	The control of the co
103 243 382	106 732
577 (1.5)	111 to 12 12 12 12 12 12 12 12 12 12 12 12 12
104 202	107 236
2 902	811
1 4 % 6 138 1 6 138	7 454
796	3.091
1	5 283
17 952	16 639
	and the second of the second
	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
161 848	166 196



# 2. CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR 2009 (amounts \* € 1.000)

4 16 Gross turnover
Direct selling expenses

# Net turnover

Change in stock of finished goods Other operating income

# Total operating income

### Operating expenses

- 4 17 Costs of raw materials and consumables
- 4 18 Staff costs
- 4 20 Depreciation and other decrease in value of tangible fixed assets
  Other operating costs

# Total operating expenses

# Operating result

Amortization goodwill

4 21 Interest

# Group result before taxation

4 22 Taxes

Group result after taxation

2009 (	2008
	L P - A >,
98.769	123.350
7 242	9 883
[ · · · · · · · · · · · · · · · · · · ·	113 467
	P. 4. 1622
50. 20 <u>18</u> 5 18 1	3 763
	115 608
90 591	115 608
2011年本民產家。 400	
44 487	\$559 099 Taska \$1.43.43
16 911 P	10 669
· · · · · · · · · · · · · · · · · · ·	
6 629	6 825
26 786	32 482
The state of the s	
£94 813	109 075
	Length of Many - Ely a may
4 222.	6 533
480	
3 875	-6 504
2 284	29
2 284	21
-6 293	8
- 1 200 J	
<del></del>	

# 3. CONSOLIDATED CASH FLOW STATEMENT

(amounts \* € mln)

# Cash flow from operating activities

Operating result

Adjustments for

- depreciation/amortization
- vat receivables
- deferred tax assets
- provisions

# Movement in working capital

- debtors
- stock
- trade creditors and such

Cash flow from commercial operations

Interest

Corporate income tax

# Cash flow from operating activities

# Cash flow from investing activities

Investments in intangible fixed assets Other

Desinvestments in tangible fixed assets investments in tangible fixed assets

# Cash flow from investing activities

# Cash flow from financing activities

Decrease other reserve Loans

Bank overdraft

Cash flow from financing activities

Net cash flow

2009	2008
, "-	
4,2	6.5
6,1	6,8
41,1 3 3 3 7 7	
0,1	-0,1
3,7	استراكدت مستعربية ستخبيخا
	, 6,6 13,1
***************************************	
2,3	
	解章· 表 2,1 (
5,8 k to \$5,0 k	
-0,8 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	-14,1 (A) (A)
10-22-4	18,7
J. 1-12 1-14 30 12 7.3 1	# -5,6
-3,9	6,5
2,3	0,0
<u> </u>	6,5
1-25-200257	712,1
中一二人 经有罪的	
-3,9	-0.5
0,0	<b>5.7</b> 7 5.7
0,0	[ 10,8 A
-1,8	-2,5
F. 72 - 4	The state of the state of
<b>売 たってのうちょ-5,8</b> 1	· 3,6
0,0	0.0
3,0 4,000	-5,2
2.1	-0.4
	The state of the s
1.2	4,8
***************************************	
-0,9	-3,7

The cash flow statement has been prepared applying the indirect method. The net cash flow in the cash flow statement comprises the balance sheet items cash at banks and in hand.



# 4. NOTES TO THE CONSOLIDATED ACCOUNTS

#### 4.1 GENERAL

The principles of consolidation, valuation and determination of result remained unchanged compared with the previous year. The amounts included in the notes are denominated in thousands of Euro's, unless otherwise indicated. The activities of the companies are producing alcohol for consumer, technical and medical consumer purposes.

#### 4 2 CONSOLIDATION

The consolidated 2009 financial statements comprise the financial data of Royal Nedalco in Bergen op Zoom and those of the following group companies:

- Nedalco International B V (Bergen op Zoom) (100%)
- Belgalco N.V. (Gent, Belgium) (100%)
- Nedalco Beteiligungs GmbH (Heilbronn, Germany) (50%, 100%, as off July 1 2009))
- Nedalco Alcohol GmbH & Co KG (Heilbronn, Germany) (50%; 100%, as off July 1 2009))
- Nedalco Specialties B V. (Tiel) (50%;100%, as off July 1 2009))

For the preparation of Royal Nedalco's financial statements, the exemption offered by article 402, Book 2 Title 9 of the Dutch Civil Code has been applied to the profit and loss account

Participating interests in joint ventures are consolidated proportionately. An entity qualifies as a joint venture if its participants jointly exercise control under a collaborative agreement

Intercompany transactions, profits and balances among group companies are eliminated. All group companies are considered to be related parties. The parent company Royal Cosun also qualifies as a related party.

#### 4.3 PRINCIPLES OF VALUATION AND DETERMINATION OF RESULT

The consolidated annual accounts were prepared in accordance with the statutory provisions of Part 9, Book 2, of the Netherlands Civil Code and the firm pronouncements in the Guidelines for Annual Reporting in the Netherlands as issued by the Dutch Accounting Standards Board

The principles of valuation have been set out below in the notes to the individual balance sheet headings. Valuation occurs at face value, unless otherwise indicated.

Result represents the difference between the realized value of the goods delivered/services rendered and the costs and other charges for the year, valued at purchase price. Profits from transactions are recognized in the year in which they are realized, losses are taken as soon as they are foreseeable.

Corporate income tax receivable or payable is computed on the result for financial statement purposes, taking into account permanent differences between profit calculations for financial statement purposes and those for tax purposes. These differences are included in tax on the result from ordinary activities.

#### 4.4 FOREIGN CURRENCIES

Assets and liabilities denominated in foreign currencies are translated at the rate of exchange prevailing on balance sheet date. Transactions in foreign currencies during the reporting period have been processed in the financial statements at the rate prevailing at the moment of the transaction.

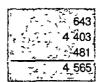
#### 4 5 ESTIMATES

In applying the accounting policies and guidelines for preparing the financial statements, the Management Board of Royal Nedalco B V. makes a range of estimates and judgments that might be essential for the amounts disclosed in the financial statements. If necessary for the purposes of providing the view required under Section 362(1), Book 2, of the Netherlands Civil Code, the nature of these estimates and judgments, including the related assumptions, is disclosed in the notes to the financial statement items in question.

#### 4.6 INTANGIBLE FIXED ASSETS

Costs of intangible fixed assets, including patents and licences, are valued at acquisition cost and amortised on a straight-line basis over the remaining economic life, with a maximum of 5 years. Depreciation commences at the start of commercial production. The addition relates to goodwill paid and will be depreciated over 5 years.

Book value as January 1, 2009 Additions Amortisation Book value as December 31, 2009



# 4 7 TANGIBLE FIXED ASSETS

Tangible fixed assets are valued as follows:

- the tangible fixed assets purchased before September 30, 1988 are carried at the current value as of September 30, 1988 less depreciation. Depreciation takes place on the basis of the remaining useful life;
- the tangible fixed assets purchased after September 30, 1988 are carried at historical cost less depreciation.

Land is not depreciated.

On June 9, 2004 Nedalco entered into an agreement with the municipality of Bergen op Zoom to sell its company grounds, including the buildings and machinery, for a total amount of € 60 mln. Nedalco is obliged to deliver the company grounds before January 1, 2012. The transfer of ownership of the grounds has taken place on February 12, 2010.

As a result of this agreement the remaining useful life has changed, as well as the residual value of all the tangible fixed assets regarding the company grounds at Bergen op Zoom. Because the residual value is significantly higher than the current book value the depreciation is recalculated resulting in a depreciation as from June 9, 2004 being nil





Plant and machinery includes € 3 mln in respect of a provision relating to the dismantling of the company grounds at Bergen op Zoom.

As at the balance sheet date, interest totalling at € 2.738 000 has been capitalised

As additional security for all amounts payable in respect of excise duties, import duties and VAT, the right of first mortgage on the property in Bergen op Zoom has been granted to the State of the Netherlands up to an amount of  $\in 9,1$  min

A number of lots owned by the company have been leased out, partly for free, to the Municipality of Bergen op Zoom until December 31, 2050 inclusive. The company holds the building right on the Theodorushaven landing in Bergen op Zoom.

The changes in tangible fixed assets can be summarized as follows:

	land and plant and furniture, other project	total					
	buildings machinery fixtures fixed under	3					
	and assets constr						
	The state of the s						
	# 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	72 - 20 33					
Book value on		- 1 to 1 to 2					
January 1, 2009	6 872 108 775 3 369 6 791	119813					
, ,	the second secon	713 013					
Changes							
Additions	17 344 256 256 2 2164	1 833					
Reclassifications		1/2/2017					
Depreciation	102 5 6 471 7 260 7 7 0 0 0 0	-6 629					
Desinvestments		7.0020					
Balance	119 2 3 127. 3 2 216	-4 796					
	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7						
Book value on							
December 31, 2009	6 991 103 648 3 365	1 1 1 1 1 1 1 1					
December 51, 2009	103 648	115 017					
Cumulative depreciation							
and other decrease							
in value	4 393 48 073 5 800 117 0	Forcion					
III value	4 393 48 073 5 800 117 0	58.383					
Depreciation rates	0-3,3 5-10 10-33,3 20-33,3	· }					
oopieciation rates	0-3,3 5-10 10-33,3 20-33,3						

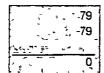
#### 4.8 FINANCIAL FIXED ASSETS

#### Deferred tax assets

The receivable for deferred taxes assets relates to carry forward of loss compensation and the differences present on balance sheet date between the valuation of assets for financial statement purposes and that for tax purposes and is computed on the basis of the rate prevailing.

Book value as January 1, 2009 Releases

Book value as December 31, 2009



## 4.9 STOCK

Stock is valued at full cost or purchases prices. Market value is used where this is lower. Co-products are valued at market value.

#### 4.10 DEBTORS

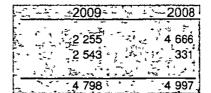
Trade debtors are valued at face value less a provision for possible non-collectability

# 4 11 OTHER DESTORS, PREPAYMENTS AND ACCRUED INCOME

The VAT amount receivable and the remainder of the sales price of the Italien fixed assets form the largest part of the current assets. In addition, an amount of € 361 (of a long-term nature) is included with reference to the Employee benefits asset arising from RJ 271 (see 4.13).

This item includes amongst others.

VAT Corporate income tax



# 4 12 GROUP EQUITY

For notes to group equity, reference is made to the notes to the shareholder's equity as included in the corporate balance sheet as of December 31, 2009.

# 4 13 PROVISIONS

#### Deferred tax liability

The provision for deferred taxes relates to the differences present on balance sheet date between the valuation of assets and liabilities for financial statement purposes and that for tax purposes (exclusive of the land on which the buildings have been erected) and is computed on the basis of the rate prevailing

Book value as January 1, 2009 Releases

Book value as December 31, 2009

13.		2 895
-	-	-81
	-	
	,	2 814



#### Other

The other provisions include provisions for restructuring costs, for the costs of retirement of employees and dismantlement of the company grounds at Bergen op Zoom.

Restructuring costs
Dismanteling site Bergen op Zoom
Employee benefits obligations (jubilee)

2009	2008
4 290 2 785 175	367 3 000 135
7 250	3 502

## Restructuring costs

During 2009 a dotation was made for €. 4.068 relating to the reorganisation provision for the closing of the Bergen op Zoom factory. The total withdrawal was € 145. This provision will be decreasing until the end in 2012.

# Employee benefits obligations

The company has a defined benefit scheme. These provide defined pension benefits to staff upon reaching retirement age, the amount of which depends on age, salary and years of service.

The pension provision carried on the balance sheet is the present value of pension benefit obligations under the defined benefit scheme net of the fair value of plan assets, against which unrecognised actuarial gains or losses and unrecognised past service costs are set off. The required pension provision is measured annually by independent actuaries using the actuarial method known as the 'Projected Unit Credit' method. The jubilee scheme is calculated accordingly.

Actuarial gains and losses arising from changes in actuarial assumptions exceeding 10% of the higher of pension benefit obligations and the fair value of plan assets at the opening of the financial year are credited or charged to the profit and loss account over the expected average future years of service of the employees concerned.

Movements in the employee benefits obligations for defined benefit schemes are as follows:

At 1 January
Attributed pension and jubilee costs
Actuarial loss/(gain) recognised
Pension and jubilee contributions paid

At period - end

Presented in the balance sheet Included under prepayments and accrued income Included under provisions

2009	2008
-1 320	7-1
2 777	666
6-1-2-1-3-1-6	175
1 637	<u> </u>
186	- 1 320
	h
-361	-1 455
175	135
, -,,,	-
-186	-1 320
<del></del>	·

The receivable presented under prepayments and accrued income can be broken down as follows

Employee benefit asset Provision for uncollectability 2 275 1 914-

Employee benefit asset net

361

The preliminary group calculation relating to the employee benefits obligations as at 31 December 2009 can be analysed as follows.

Present value of employee benefits obligations funded by plan assets

Fair value of plan assets

Present value of employee benefits obligations not funded by plan assets Unrecognised actuarial gains (losses)
Adjustment for limit on net asset
Past service costst atmbutable to future years

Net employee benefits obligations

The main actuarial assumptions are as follows

Discount rate
Expected return on plan assets
Expected salary increases
Expected indexation of pensions

ν	2009
<u></u>	
	6,0%
م يوسون	5,0%
	2,0%
	1,0%

# 4 14 LONG TERM LIABILITIES

This item includes

Loans shareholder Other loan Bank loan

ļ	2009	2008
	103 243	106 732
1 to 1	382	-393
<u></u>	577	<u>[ar 137]</u> , - <u></u>
75	104 202	107 236

A € 5 mln. shareholder-loan, is agreed with repayment in a bullet mode at 24 September, 2010. The loan is subordinated to the bank loans. The interest is IRS related and is fixed on 7,15% during the duration.

The other shareholder-loan, € 98.243.000 is agreed for a not further detailed period. This agreement is to avoid unnecessary financing cost for the group. Repayments will take place based on free



available cash flow in the coming years. The interest rates are Euribor / IRS related plus 1,1%. As per 31 December, 2009 an amount up to € 98.243.000 has a duration of more than 1 year.

The other loan is a financial lease. Repayment will take place in an annuity mode on a quarterly basis. The interest is agreed on 4,875% for 25 years. As per 31 December 2009 an amount up to € 382.000 has duration above 1 year, an amount of € 335 000 has a duration above 5 years.

#### 4.15 CURRENT LIABILITIES

Other liabilities, accruals and deferred income

This item includes amongst others

Excise duty payable
Taxes and social charges
Corporate income tax payable

150 - 1,2008
ENCY HANDER
28
209
237

#### Market risk

Currency risk

The Group is mainly active in the European Union. The Group's currency risk mainly relates to positions and future transactions in British pounds. Based on a risk analysis, the Group's Boards of Directors determined that part of the currency risks be hedged. To this end, use is made of forward exchange contracts within the Cosun Group.

#### Interest rate risk

The Group is exposed to interest rate risk on the interest-bearing receivables and interest-bearing long-term and current liabilities (including loans to credit institutions).

The Group is exposed to the consequences of variable interest rates on receivables and liabilities. In relation to fixed interest receivables and liabilities, it is exposed to market values

The Group has not entered into any derivative contracts to hedge the interest risk on receivables.

# Credit risk and liquidity risk

The Group does not have any significant concentrations of commercial credit risk.

The Group uses a selection of banks in order to be in a position to use more than one facility. Where necessary, guarantees and collateral is granted to banks in order to secure facilities.

# 4.16 GROSS TURNOVER

Gross turnover was realized in the following geographic areas

The Netherlands EU Countries Non-EU countries

, 2009	2008
	- , , , , ,
20 636	- = " 34 316'
77 868	88 316
265	718
	1 7 7 7 7 7
98 769	123 350

## 4.17 COSTS OF RAW MATERIALS AND CONSUMABLES

Raw material costs are generated up to 25 % from transactions at market prices with related parties (Koninklijke Cooperatie Cosun u a ).

#### 4 18 EMPLOYEES

In 2009 the group employed 138 persons on average (2008: 128).

The Netherlands EU Countries

2009	2008
- 1	
** 109	104
29	. 24 🛣 🚉 عام
1 ·	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
138	[T] = T ( 128 -)
- E - E - E	184 FT # 12 FT # 5
	FU TO THE REPORT OF
7 4 - AFA 1 1 T	F (1) 2 " 1 " 1 " 1 " 1 " 1 " 1 " 1 " 1 " 1 "
	1
[har 17 - 12009]	2008
e/ 2	1 7 7 3 X
13 647	7 013
736	703
)	7,000
907	570
1 621	, 2 383
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	7 T
16 911	10 669

The amounts paid out are as follows

Salaries and wages Social charges Pension charges Other staff costs

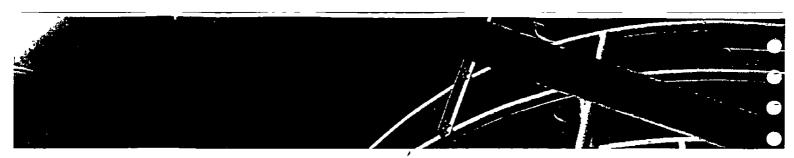
The rise in salaries and wages reflects the 100% consolidation of our German subsidianes per July 1st, the restructuring provision taken for the closure of Bergen op Zoom and increased pension cost.

#### 4 9 DIRECTORS

The remuneration of the director is withheld making use of the stipulation in article 383.1, Title 9, Book 2 of the Dutch Civil Code.

# 4 20 DEPREDIATION & OTHER OPERATING COSTS

Compared to 2008 no accelerated amount of depreciation or one-off items are included in 2009.



## 4.21 INTEREST

Interest includes the balance between interest income, interest costs and the amount of interest capitalised on investments

Interest income Interest cost Interest intercompany

2009	2008
	448 379
-3 810 -3 875	-6 574 -6 504

## 4 22 TAXES RESULT FROM ORDINARY ACTIVITIES

The effective tax rate for 2009 is 26,6%. The nominal tax rate for the Netherlands for 2009 is 25,5% (2008: 25,5%).

#### 4.23 AUDIT FEES

The following audit fees were expensed in the income statement in the reporting period:

Audit of the financial statements Other non-audit services

2009	2008
1 - 27 - 27 - 61	# (2a =
81 800	75 900.
- 55 900	30 750
137 700	106 650
	<u> </u>

# 4.24 CONTINGENCIES AND COMMITMENTS NOT INCLUDED IN THE BALANCE SHEET

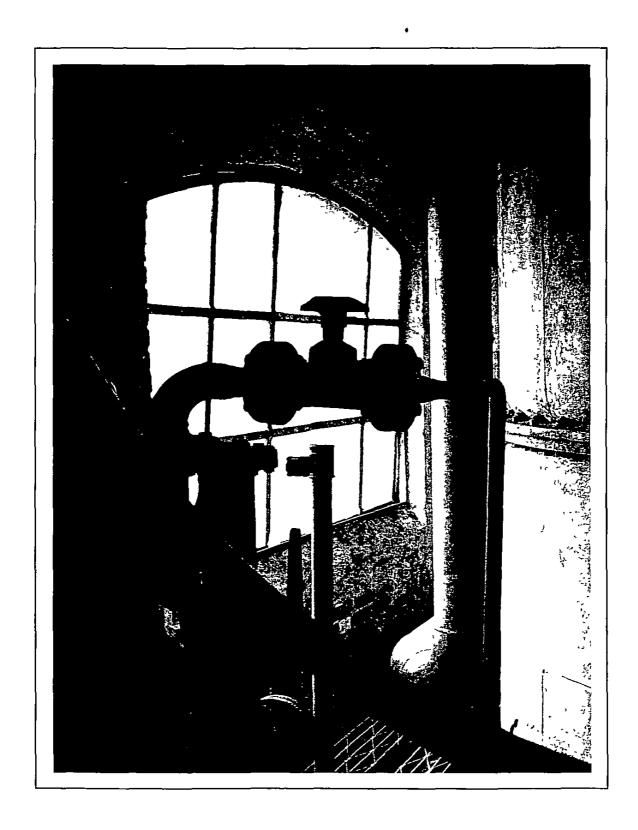
The total amount of guarantees Royal Nedalco has given vis à vis third parties is € 6,845 mln as of December 31, 2009. The outstanding liabilities from operational lease contracts as of December 31, 2009 amount to € 0,1 mln

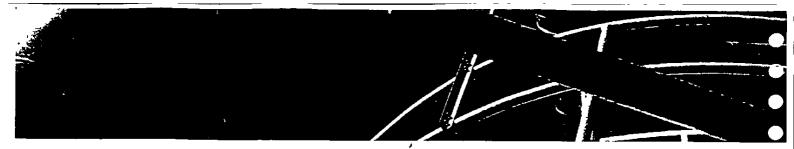
On 13 November 2006 the company entered as guarantor into a € 150 mln senior standby revolving credit facility agreement made between the shareholder Royal Cosun and several banks.

Royal Nedalco has entered into investment commitments up to € 0,2 mln. ₁

# Fiscal unity

The company forms a fiscal unity for corporate income tax purposes with a number of Dutch subsidiaries of Royal Cosun. Under the Tax Collection Act, the company is jointly and severally liable for the taxes payable by the group. The tax expense recognised in the annual accounts is based on its profit for financial reporting purposes.





# 5. CORPORATE BALANCE SHEET AS OF DECEMBER 31, 2009

(after profit appropriation) (amounts \* € 1 000)

# **ASSETS**

FIXED ASSETS Intangible fixed assets

7 2 Tangible fixed assets
Land and buildings
Plant and machinery
Furniture, fixtures and fittings
Other fixed assets
Projects under construction

7 3 Financial fixed assets
Group companies
Due from participations
Deferred tax assets
Other financial debtors

# **CURRENT ASSETS**

Stock

Raw materials and consumables Finished products

Debtors
Trade debtors
Due from group companies
Due from shareholder
Other debtors, prepayments and
accrued income

Cash at bank and in hand

<u>TOTAL</u>

. December 31, 2009	December 31, 2008
3 3 3	
	1 15 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
4 565	643
· 15 15 15 15 15 15 15 15 15 15 15 15 15	K STAND
T 24 7 33 3 3 3 5 7 7 7 7 1 4 1	
6 924	6 805
1 100 010	* - 400 001 117
25 103 318	108 604
3 365	3 369 5
<b>长江夏公二聚6</b> 7	16
1 007	791
THE PROPERTY OF THE PARTY OF	
144 600	1. 2. 大型电子 2.3.c. 3
114 620	119 575
下海湾"水道"。[1] [1] [1] [1] [1] [1] [1] [1] [1] [1]	The second secon
6515	5 878
	779
because of the second	E 75 1479 351 25 3 3
Part nen	
0 1 060 7 575	
7 575	5 957
South the state of	
(1) 10 miles	or winds and the second
2815	10 304
5 898	4 524
5 898	
8713	14 828
Carried States of the second	
LANCE STANKS H	Control of the second of the s
- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	Section of the second
1.76 0 36 1	F 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
1364 - 14 - 14 - 14 - 14 - 14 - 14 - 14 -	
6 408	8 319
3 099	2 900 1 643
7815	1643
<b>於衛星襲為</b>	The western state of the
7770	10.750
7778	12 758
25 100	25 620
La transfer and the same of th	
FORE TRANSPORT	
436	-1 583
中心可能 医骶性炎 医原丛性	1 5 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
161 009	168 205
1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	ار مناقبات معدد

# CORPORATE BALANCE SHEET AS OF DECEMBER 31, 2009

(after profit appropriation) (amounts \* € 1.000)

# SHAREHOLDERS' EQUITY AND LIABILITIES

74	SHAREHOLDERS' EQUITY
, –	OUNTEL TOUDENS ECOULT

Paid-up and called-up capital Legal reserve Share premium reserve Other reserves

# **PROVISIONS**

Deferred tax liability Other

# 75 LONG TERM LIABILITIES

Loans shareholder Other loan Bank loan

# 76 CURRENT LIABILITIES

Trade creditors

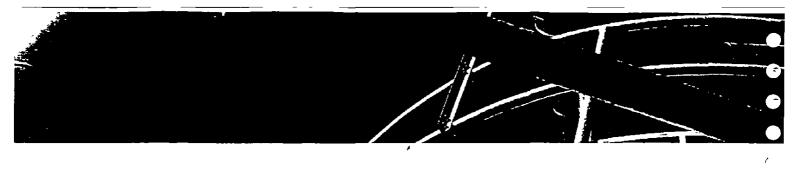
Due to shareholders

Due to group companies

Other liabilities, accruals and deferred income

**TOTAL** 

December 31, 2009	December 31, 2008
4 538	4 538
. 193	193
9 959	9 959
14 940	- 4 21 234
29 630	35 924
1 2 1 3 - 1 2 3 - 1 2 3 4	The Manager of the Control of the Co
	The same of the sa
2814	2 895
7 250	3 502
10 064	6 397
	Programme and the second
	F 19-100 19
103 243	106 732
382	- 393
(-, **; ) (ö ) ( )	\$5 1-70
103 625	107 126
	一 1 一 一
1	
总是"产"的。引	E ERELLAN TH
	The state of the s
	· 一种 · · · · · · · · · · · · · · · · · ·
4 195	6 199,
1 287	3 920
-5 409	3 082
6 799	5 557
17 690	18 758
	K. 1, 3, 3 (2) [1]
161 009	168 205
E	· · · · · · · · · · · · · · · · · · ·



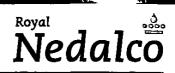
# 6. CORPORATE PROFIT AND LOSS ACCOUNT FOR 2009 (amounts \* € 1 000)

7 8 Income from group companies
Other income and expense after taxes

Net result

~	1	2009
, "	,	3 7
		414
: 	-6	707
	-J.*	, se
\$ <u></u> 3	6	293
- 2°41	3.5	~ (``

		2	800
1	. 1	* .	
,	, , ,	(3 3 1	597 <sup>-</sup> - 589
- 5		1	, 115
-	ندن نخن ا	7.	8



# 7. NOTES TO THE CORPORATE ACCOUNTS

#### 6.1 GENERAL

The financial statements of Royal Nedalco have been included in the consolidated financial statements. The consolidated group companies are valued at net asset value. Valuation of the other assets and liabilities occur according to the principles of valuation set out in the notes to the consolidated accounts. The same applies to the method for the determination of result. Consequently, the share-holders' equity and the net result of Royal Nedalco are the same as those according to the consolidated financial statements, reference is made to the notes thereto. The amounts mentioned in the notes are denominated in thousands of Euro's, unless otherwise indicated.

#### 6.2 TANGIBLE FIXED ASSETS

Tangible fixed assets are valued as follows:

- the tangible fixed assets purchased before September 30, 1988 are carried at the current value as of September 30, 1988 less depreciation. Depreciation takes place on the basis of the remaining useful life;
- the tangible fixed assets purchased after September 30, 1988 are carried at historical cost less depreciation.

Land is not depreciated

On June 9, 2004 Nedalco entered into an agreement with the municipality of Bergen op Zoom to sell its company grounds, including the buildings and machinery, for a total amount of € 60 min. Nedalco is obliged to deliver the company grounds before January 1, 2012. The transfer of ownership of the grounds has taken place on February 12, 2010.

As a result of this agreement the remaining useful life has changed, as well as the residual value of all the tangible fixed assets regarding the company grounds at Bergen op Zoom. Because the residual value is significantly higher than the current book value the depreciation is recalculated resulting in a depreciation as from June 9, 2004 being nil.

Plant and machinery includes € 3 mln in respect of a provision relating to the dismantling of the company grounds at Bergen op Zoom.

As at the balance sheet date, interest totalling at € 2.738.000 has been capitalised

As additional security for all amounts payable in respect of excise duties, import duties and VAT, the right of first mortgage on the property in Bergen op Zoom has been granted to the State of the Netherlands up to an amount of  $\leq 9,1$  mln.

A number of lots owned by the company have been leased out, partly for free, to the Municipality of Bergen op Zoom until December 31, 2050 inclusive. The company holds the building right on the Theodorushaven landing in Bergen op Zoom.



The changes in tangible fixed assets can be summarized as follows.

	land and buildings	plant and machinery	furniture, fixtures	other fixed	projeçt junder	ţotal
		,	and	asséts	constr	
		- ,	्रहे fittings े		·**,并不能。( ) ······	73
		<u>-</u>			- " - 3 - 3 - 4" ( ) - 4" - 4" - 4" - 4" - 4" - 4" - 4" -	一二十
		ہ ہے۔ تا ہی سو	* ***	م الله الله الله الله الله الله الله الل	FT . \$ . \$.	
		. ′ -	,	1-1	·	-\q_+ \ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\
Book value on		الج الموسد المين	Marie Marie		Mary and the	第76至4.1·1
January 1, 2009	- 6 805	🚉 😌 108 604 °	ું <u>કુઈ</u> ઉં 369 📾	<u>. 12 12 6</u>	<u>.⊶£</u> ' <u>.</u> £791-'	119 575
	يرس به ج				HELL WITH	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1
Changes					and an ex-	
Additions	17:	િં ે 1 091ે	ે ં ટ્રેંટ ટ્રેંકિક <sup>દ</sup>	÷ - 1 0	´≘°∮ ``216`∵	1 580 T
Reclassification	0	:Ti		. منتور		( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )
Depreciation	102	૽ૼ૽ૼૼૼૼૼૼૼૼ૽ૼૼૼૼૼ૽ૼૼૼૼૼૼ૽૽ૼૼૼૼૼ <mark>૽</mark> ૼૼ૽૽ૼૹ૽૽ૼૼૼૼૼૼૼૼૼૼૼૼૼૼૼૼૼ	૽૽ૼૼૼૼૼ૽ૺ૾૽૽ૼૻ૽ૼૺૻ૽260૽૽ૼૺ૽૽ૼ		13-12-12	`&`^6 535 -
Desinvestments	Property (0)	mer some seco	· (2) 20 章	0		2 0 l
	7. 4. 5. 3. 5. 5.	The same of the same of the	اگر ایک کا پرسائڈ جات جات کے چھی ارتباط وائر	handhan a' a' gan Marina a' a' a' a'	angle of the company of the compan	J = 2 = 2 = 0 ↓
Delenee		्रीक्ष्में ्री- स्ट्रान्ट (1996) स्ट्रान्ट (1996)		a same a G	5 7 5 1 01 6 5	4 955
Balance	119	5 286	-4 -	***** ~U	210	4 955
	1 2 3 3 3	相等。行為致	馬克斯斯	\$ 1 km 1 k		1.特替提定
Book value on	6 924	103 318	3 365 j	6	1 007	्रिज14 620 न
December 31, 2009		·r				

Cumulative depreciation and other decrease

ın value

Depreciation rates

4 297	47 639	- 5 735 ° ; - 10	ĵź¢	÷ 0 · · ·	57 773
0-3;3-1,25-1,-2	5-10 25 25	0-33,3; 22 20-33,	3``		

# 6.3 FINANCIAL FIXED ASSETS

# **Participations**

The financial fixed assets are carried at net asset value as per the balance sheets of the group companies at year end. The group companies are.

- Nedalco International B.V, Bergen op Zoom (100%) with the participations in.
- Belgalco (Gent, Belgium) (100%);
- Nedalco Beteiligungs GmbH (Heilbronn, Germany) (50%, 100%, as off July 1 2009))
- Nedalco Alcohol GmbH & Co KG (Heilbronn, Germany) (50%, 100%, as off July 1 2009))
- Nedalco Specialties B V (Tiel) (50%, 100%, as off July 1 2009))

The changes in the financial fixed assets can be summarized as follows

# Group companies

Book value as January 1, 2009 Result participations Other

Book value as December 31, 2009

7			5	878	
				414	ļ
-	,	4		223	3
		٠			
, h,	7		. 6	515	5
		-			_

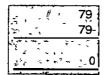
# Deferred tax assets

The receivable for deferred taxes assets relates to carry-forward loss compensation and the differences present on balance sheet date between the valuation of assets for financial statement purposes and that for tax purposes and is computed on the basis of the rate prevailing

# Deferred tax assets

Book value as January 1, 2009 Releases

Book value as December 31, 2009

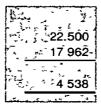


# 7.4 SHAREHOLDERS' EQUITY

Paid-up and called-up capital No changes took place during the financial year

Nominal share capital Not subscribed share capital

Authorized share capital



The authorized share capital of the company as of 31 December 2009 amounts to € 4.538.000 and consists of 10.084 ordinary shares of EUR 450,- each

#### Legal reserve

The legal reserve is maintained in respect of the capitalized costs of intangible fixed assets amounting to € 193 000

Book value as January 1, 2009 Addition

# Book value as December 31, 2009

# Share premium reserve

Book value as January 1, 2009 Addition

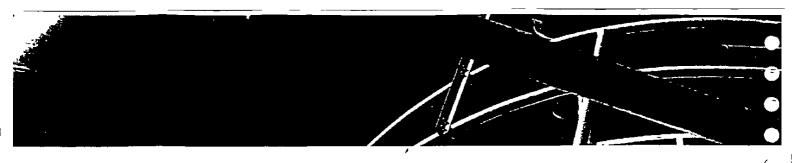
Book value as December 31, 2009

) .	
🛊 مور (	. 193
1 2 5	- 100
	` 0
1-2-2-2	
	7
1	ે` (93ે
	193
1. The state of th	7 4 1 2
	- 4 : 1 d
1. 4 4 4 4	
1 5 500	1000 100
	·
و - ا	
	اخدد
1 - 2 - 1 - 1	9 959
1000 - 413	. To
	. 0
h- =	9 959
	** 2 [
l :	9 959
	· ~ 4
1 -	- }
i t	
[	
•	}
<u> </u>	1
	• 1
}	}
	21 224
;	21 234
	21 234 -6 293
<u> </u>	
	- 1
1	• •
•	14 940

# Other reserves

Book value as January 1, 2009 Result bookyear 2009

Book value as December 31, 2009



## 7.5 LONG TERM LIABILITIES

Loans shareholder Other Loan Bank loan

2009	2008
102.040	106 732
103.243	393
0	- 3,1 <del>-</del>
103 625	,, ,107 126

A € 5 mln. shareholder-loan, is agreed with repayment in a bullet mode at 24 September, 2010. The loan is subordinated to the bank loans. The interest is IRS related and is fixed on 7,15% during the duration.

The other shareholder-loan,€ 98.243 000 is agreed for a not further detailed period. This agreement is to avoid unnecessary financing cost for the group. Repayments will take place based on free available cash flow in the coming years. The interest rates are Euribor / IRS related plus 1,1%. As per 31 December, 2009 an amount up to € 98.243.000 has a duration of more than 1 year.

The other loan is a financial lease. Repayment will take place in an annuity mode on a quarterly basis. The interest is agreed on 4,875% for 25 years. As per 31 December 2009 an amount up to € 382.000 has duration above 1 year, an amount of € 335.000 has a duration above 5 years.

#### 6.6 CURRENT LIABILITIES

Other liabilities, accruals and deferred income This item includes amongst others

Taxes and social charges Excise duty payable Corporate income tax payable

7 2009	1-2008-1
13/14 1/1	151-5-
.223.	209
217	- 28
· (240)	でた。237:

# 6.7 COMMITMENTS NOT INCLUDED IN THE BALANCE SHEET

The total amount of guarantees Royal Nedalco has given vis à vis third parties is € 6 845 as of December 31, 2009. The outstanding liabilities from operational lease contracts as of December 31, 2009 amount to € 0,1 mio.

On 13 November 2006 the company entered as guarantor into a € 150 mln senior standby revolving credit facility agreement made between the shareholder Royal Cosun and several banks.

Royal Nedalco has entered into investment commitments up to € 0,2 mln



# 7 8 INCOME FROM GROUP COMPANIES AFTER TAXATION

Group companies

2009	2008
414	597

Bergen op Zoom, 16 July 2010

Director:

Dr. lr. G.G Bemer

# PRICEV/ATERHOUSE COPERS @

To the General Meeting of Shareholders of Royal Nedalco B V.

PricewaterhouseCoopers
Accountants N V.
Rat Verleghstraat 3
4815 NZ Breda
P O Box 1042
4801 BA Breda
The Netherlands
Telephone +31 (0) 76 524 05 00
Facsimile +31 (0) 76 524 05 40
www pwc com/nl

# **Auditor's report**

# Report on the financial statements

We have audited the accompanying financial statements 2009 of Royal Nedalco B V., Bergen op Zoom as set out on pages 4 to 24, which comprise the consolidated and company balance sheet as at 31 December 2009, the consolidated and company profit and loss account for the year then ended and the notes

## Directors' responsibility

The directors of the company are responsible for the preparation and fair presentation of the financial statements and for the preparation of the management report, both in accordance with Part 9 of Book 2 of the Netherlands Civil Code. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

## Auditor's responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Dutch law. This law requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

30116152/TV/e0177323a/HDC/AT

PricewaterhouseCoopers is the trade name of among others the following companies. PricewaterhouseCoopers Accountants N.V. (Chamber of Commerce 34180285). PricewaterhouseCoopers Belastingadviseurs N.V. (Chamber of Commerce 34180284). PricewaterhouseCoopers. Advisory N.V. (Chamber of Commerce 34180287) and PricewaterhouseCoopers B.V. (Chamber of Commerce 34180289). The services rendered by these companies are governed by General Terms & Conditions, which include provisions regarding our liability. These General Terms & Conditions are filled with the Amsterdam Chamber of Commerce and can also be viewed at www.pwc.com/nl



An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

# Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Royal Nedalco B V. as at 31 December 2009, and of its result for the year then ended in accordance with Part 9 of Book 2 of the Netherlands Civil Code

# Report on other legal and regulatory requirements

Pursuant to the legal requirement under 2 393 sub 5 part f of the Netherlands Civil Code, we report, to the extent of our competence, that the management report is consistent with the financial statements as required by 2 391 sub 4 of the Netherlands Civil Code.

Breda, 23 July 2010 PricewaterhouseCoopers Accountants N V

Originally signed by AJM Vercammen RA



# PROFIT APPROPRIATION ACCORDING TO THE ARTICLES OF ASSOCIATION

Article 17 on profit and loss

According to article 17 the profit of the year is at the disposal of the general meeting of shareholders.

# PROPOSED PROFIT APPROPRIATION

It will be proposed to the general meeting of shareholders to deduct the result for the financial year 2009 amounting to a loss of € 6 293 000 from the other reserves

In anticipation of the adoption of this resolution, this proposal has already been incorporated in the balance sheet.