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ANNUAL REPORT

**MITSUBISHI ELECTRIC EUROPE B.V.
AMSTERDAM, THE NETHERLANDS,**

Year ended March 31, 2012

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Managing Directors' Report

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The directors are pleased to submit their report together with the financial statements of Mitsubishi Electric Europe B.V. for the year ended March 31, 2012. The independent auditor's report is included in "Other Information".

General Information

Mitsubishi Electric Europe B.V., Schiphol-Rijk, the Netherlands (Hereinafter "the Company" or "MEU") was incorporated on April 17, 1996 and operates as the European sales organization of Mitsubishi Electric Corporation ("MELCO"), Tokyo, Japan, its sole shareholder. The registered office of MEU is located at Capronilaan 46, Schiphol-Rijk, the Netherlands.

MEU carries out its operations primarily through branches in France, Germany, Ireland, Italy, the Netherlands, Portugal, Spain, Sweden, Poland, Russia and the United Kingdom.

Principal activities

The principal activities of the Company are as follows:

A The sales and service of industrial, electrical and electronic equipment as well as consumer electronic products and electronic and information technology systems and components.

B The engineering design, project management and internal construction relating to power substations, building service modules, large screen display systems.

We refer to page 62 for the complete list with the Company's branches and their locations.

Financial Information

Activities and results

The business year ended March 31, 2012 saw a stable business environment in the first but worsening business conditions in the second half year. Under these circumstances overall revenues grew slightly by EUR 131.4 million (+5.0%) compared to prior year to EUR 2,588 million. While the majority of this growth was achieved in the Automotive Equipment Division, also Factory Automation and Semiconductors sales increased. In the businesses Home Appliances & Digital Media sales were on last business year's level. Declining sales had to be realized in Photovoltaic business.

Following higher sales the cost of sales increased by EUR 135.7 million compared with the previous business year to EUR 2,207.5 million, representing 85.3% of net sale (previous business year 84.3%).

Operating expenses, i.e. the total of selling general and administrative expenses, other operating income and other operating expenses, totaled on last year's level at EUR 345.5 million (previous business year EUR 346.5 million).

Financial results, the sum of finance income less finance costs are stable to prior year, being an income amount of EUR 0.2 million in 2011/2012.

Accounting for the aforementioned factors, a profit before tax of EUR 35.2 million was achieved in 2011/2012 (previous business year EUR 38.4 million).

The profit after tax amounted to EUR 20.4 million (previous business year 24.4 million).

Statement of financial position

Total assets stood at EUR 1,242.1 million as of March 31, 2012. Compared to March 31, 2012 (EUR 1,249.6 million) the level as well as the structure of total assets remained stable.

Shareholders' equity increased by EUR 14.6 million compared with the previous business year to EUR 216.9 million, in particular due to the profit for the period of EUR 20.4 million and the dividend paid to shareholder of EUR 7.4 million.

In total, the ratio of shareholders' equity (being EUR 83.98 million) was 17.5% (previous year 16.2%).

Cash flow

In the business year ended March 31, 2012, operating activities showed a net cash flow outflow of EUR 20.6 million and net cash outflow from investing activities of EUR 9.1 million. Net cash inflow from financing activities was 27.3 million. As a result cash and cash equivalents balance was reduced by 2.4 million totaling to EUR 196.3 million by March 31, 2012.

Net cash provided by operation activities was EUR 114.3 million less in comparison to 2010/2011, especially influenced by the decrease of accounts payables in 2011/2012.

Net cash used in investing activities was EUR 3.3 million higher than last year. The investing activities are mainly reflecting a regular renewal of business equipment.

Net cash provided by financing activities was EUR 27.3 million, compared to net cash used in financing activities of EUR 31.5 million last year. Financing activities are primarily operated through affiliated companies.

Personnel related information

The average number of personnel employed during the year was 1,979 FTE. At year end 1,989 FTE were employed. In the purchasing, sales and marketing department 1,651 FTE and in the administrative department 338 FTE were employed. We refer to note 23 of the financial statements for further details on personnel related information such as staff categories, number of staff employed as at reporting date, and staff employed outside of the Netherlands.

Risk management and risk profile

The day-to-day management and the managing directors regularly assess material risks to which the Company is exposed to and take the necessary actions to manage such risks satisfactorily. These risks can be divided into the various categories below

Strategic risks

The Company's involvement in the sales and service of industrial, electrical and electronic equipment, consumer electric products and electronic and information technology systems and components, and the engineering design, project management and internal construction relating to power substations, building service modules, large screen display systems in a large number of European countries leads to a number of unavoidable strategic risks that occur naturally. These include geopolitical risks, industrial risks, market risks and risks in connection with social responsibility and environmental behavior.

Inherent to this strategy is that the Company will take risks and be exposed to a variety of factors that directly or indirectly affect the Company's results. However, we believe that by being active in a number of segments, each with its own market dynamics, we obtain a certain degree of 'counter cyclical' between the activities and hence a somewhat more stable result development.

Operational risks

Naturally, the Company is exposed to operational risks caused by e.g. supplier risks, IT risks, and risks related to business and work processes. Management is closely monitoring operational risk factors to which the Company is exposed to through a variety of internal control measures to manage such risks effectively.

Financial risk

Financial risks include foreign currency risks, interest rate risks, price risks, credit risks, and liquidity risks. The Company is exposed to developments in the currency markets and to interest-rate developments. With respect to exchange rates, the Company is affected primarily by changes in the JPY value in relation to EUR. We refer to note 5 of the financial statements for further details about financial instruments and related risk management.

Regulatory risks

The business areas are geographically represented in a variety of countries and the Company is therefore naturally exposed to a number of legal risks, tax risks and risks in connection with the reporting to public authorities or other external reporting. Management is closely monitoring the development concerning the regulatory environment to manage such risks.

Research and development Information

The Company does not perform development activities within the production environments. Research activities are performed on specific client requests.

Prospects

With a wide range of products that are competitive and enjoying growth in markets, Mitsubishi Electric Europe B.V. is able to provide solutions that fulfill customer needs in different areas, which is the key to future growth. To raise overall profitability the Company will continue to enhance the formidable competitiveness especially in the areas of quality, costs and services.

Current business environment is reflecting a global slowdown in most relevant markets and an increasing risk of recessionary conditions especially in the EURO zone.

Confronted with this business environment the efforts undertaken by the Company to promote growth strategies that take root in its advantages, in addition to the ongoing improvements to strengthen its competitiveness and business structure are of particular importance.

Based on this the Company is expecting to maintain the level of net sales and result in business year 2012/2013 compared to 2011/2012.

Management is not aware of any other events that could have a significant influence on expectations concerning future activities, investments, financing, staffing and profitability. However, if necessary the Company will react on business opportunities.

Subsequent events

Regular tax audits are ongoing. There have been no (extraordinary) events after reporting date which have a significant impact on or should be disclosed in the 2011/2012 financial statements.

Amsterdam, September 28, 2012

Managing Directors

K Uruma
G Debry
A Maeda
K Nakajima
A Furuse
Y Saito
K Furukawa

Statement of financial position (before profit appropriation) March 31, 2012

Assets

	Notes	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Non-current assets			
Property, plant and equipment	6		
Land and buildings		11,436	12,270
Plant and equipment		15,795	13,745
Assets under construction		336	299
Total property, plant and equipment		27,567	26,314
Intangible assets	7	13,300	13,789
Investments in non-controlling interests	8	5,968	5,968
Deferred tax assets	22	9,659	9,028
Employee benefits	13	5,739	2,070
Total non-current assets		62,233	57,169
Current assets			
Inventories	9	496,481	504,015
Trade and other receivables	10	487,061	489,726
Cash and cash equivalents	11	196,284	198,701
Total current assets		1,179,826	1,192,442
Total assets		1,242,059	1,249,611

The notes on pages 12 to 60 are an integral part of these financial statements

Equity and liabilities

	Notes	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Equity			
Share capital	12	83,975	83,975
Share premium	12	16,855	16,855
Foreign currency translation reserve	12	(4,627)	(6,153)
Retained earnings		100,237	83,119
Unappropriated result		20,442	24,454
Total equity attributable to owners of the Company		216,882	202,250
Non-current liabilities			
Interest bearing loans and borrowings	14	0	5,439
Employee benefits	13	3,407	5,435
Provisions	15	4,009	5,248
Deferred tax liabilities	22	5,745	4,508
Total non-current liabilities		13,161	20,630
Current liabilities			
Interest bearing loans and borrowings	14	24,709	5,715
Trade and other payables to affiliates	5	767,441	803,508
Trade payables to third parties	5	50,654	50,239
Other current liabilities	5	140,378	144,589
Income tax payables		12,994	7,720
Provisions	15	15,840	14,960
Total current liabilities		1,012,016	1,026,731
Total equity and liabilities		1,242,059	1,249,611

The notes on pages 12 to 60 are an integral part of these financial statements

Statement of comprehensive Income Year ended March 31, 2012

	Notes	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Revenue	17	2,587,945	2,456,528
Cost of sales		(2,207,451)	(2,071,793)
Gross profit		380,494	384,735
Selling, general and administrative expenses	18	(369,886)	(374,266)
Other operating income	19	30,302	34,430
Other operating expenses	20	(5,911)	(6,688)
Results from operating activities		(345,495)	(346,524)
Finance income	21	1,114	837
Finance costs	21	(957)	(683)
Net finance income		157	154
Profit before income tax		35,156	38,365
Income tax expense	22	(14,714)	(13,911)
Profit for the year		20,442	24,454
Other comprehensive income			
Foreign currency translation differences foreign operations		1,526	2,194
Other comprehensive income for the year, net of income tax		1,526	2,194
Total comprehensive income for the year		21,968	26,648

The notes on pages 12 to 60 are an integral part of these financial statements

**Statement of changes in equity
Year ended March 31, 2012**

In thousand of EUR	Share capital	Share premium	Foreign currency translation reserve	Retained Earnings	Unappro- priated result	Total
Balance at April 1, 2010	83,975	16,855	(6,347)	94,868	(11,769)	175,602
Appropriation of prior year result	0	0	0	(11,769)	11,769	0
Profit for the year	0	0	0	0	24,454	24,454
Other comprehensive income						
Foreign currency translation differences	0	0	2,194	0	0	2,194
— foreign operations	0	0	2,194	0	0	2,194
Total other comprehensive income	0	0	2,194	0	0	2,194
Total comprehensive income for the year	0	0	2,194	0	24,454	26,648
Transactions with owners of the Company, recognized directly in equity						
Dividends to owners of the Company paid to Mitsubishi Electric corp. (Tokyo - Japan)	0	0	0	0	0	0
Balance at March 31, 2011	83,975	16,855	(6,153)	83,119	24,454	202,250
Balance at April 1, 2011	83,975	16,855	(6,153)	83,119	24,454	202,250
Appropriation of prior year result	0	0	0	24,454	(24,454)	0
Profit for the year	0	0	0	0	20,442	20,442
Other comprehensive income						
Foreign currency translation differences	0	0	1,526	0	0	1,526
— foreign operations	0	0	1,526	0	0	1,526
Total other comprehensive income	0	0	1,526	0	0	1,526
Total comprehensive income for the year	0	0	1,526	0	20,442	21,968
Transactions with owners of the Company, recognised directly in equity						
Dividends to owners of the Company paid to Mitsubishi Electric corp. (Tokyo - Japan)	0	0	0	(7,336)	0	(7,336)
Balance at March 31, 2012	83,975	16,855	(4,627)	100,237	20,442	218,882

**Statement of cash flows
Year ended March 31, 2012**

	Notes	March 31, 2012 EUR 000	March 31, 2011 EUR 000
Cash flows from operating activities			
Net result before taxation		35,156	38,365
Adjustments			
• Loss/(gain) on disposal of non-current assets	6, 7	154	583
• Depreciation, amortization and reversal/(impairment) loss on non-current assets	6, 7	8,862	10,089
• Decrease/(increase) in trade and other receivables and employee benefits	10, 13	13,581	(28,019)
• Decrease/(increase) in inventories	9	7,534	(104,975)
• (Decrease)/increase in trade and other liabilities	5	(75,618)	182,279
• (Decrease)/increase in provisions and employee benefits	13, 15	(2,387)	1,919
• Foreign exchange differences		1,048	2,161
• Finance costs		(957)	(883)
• Finance income		1,114	837
• Income taxes paid		(8,836)	(6,477)
Net cash (used in)/provided by operating activities		(20,569)	98,089
Cash flows from investing activities			
Acquisition of non-current assets	6, 7	(9,198)	(6,580)
Acquisition of investments in non-controlling interests	8	0	(1,169)
Proceeds from sales of property, plant and equipment		97	1,971
Net cash (used in)/provided by investing activities		(9,102)	(5,787)
Cash flows from financing activities			
Changes in financing balances		34,580	(31,552)
Dividends paid		(7,336)	0
Net cash (used in)/provided by financing activities		27,254	(31,552)
Net (decrease)/increase in cash and cash equivalents		(2,417)	58,750
Cash and cash equivalents at beginning of period		198,701	139,951
Cash and cash equivalents at end of period		196,284	198,701

The notes on pages 12 to 60 are an integral part of these financial statements

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Notes to the Financial Statements March 31, 2012

1 Reporting entity

Mitsubishi Electric Europe B.V., Schiphol-Rijk, the Netherlands (Hereinafter "the Company" or "MEU") was incorporated on April 17, 1996 and operates as the European sales organisation of Mitsubishi Electric Corporation ("MELCO"), Tokyo, Japan. The registered office of MEU is located at Capronilaan 46, Schiphol-Rijk, Amsterdam, the Netherlands.

MEU's sole shareholder is MELCO, a company whose registered address is 2-7-3, Marunouchi Chiyoda-ku Tokyo 100-8310 Japan and from whom consolidated financial statements can be requested. The financial information of MEU is included in the consolidated financial statements of MELCO.

The principal activities of the Company are as follows:

- A The sales and service of industrial, electrical and electronic equipment as well as consumer electric products and electronic and information technology systems and components
- B The engineering design, project management and internal construction relating to power substations, building service modules, large screen display systems
- MEU carries out its operations primarily through branches in France, Germany, Ireland, Italy, the Netherlands, Portugal, Spain, Sweden, Poland and the United Kingdom. We refer to the "Other Information" for the complete overview of the Company's branches and their locations.

2 Basis of preparation

Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union and with the Part 9 of Book 2 of the Netherlands Civil Code.

The financial statements were authorized for issue by the board of directors on September 28, 2012.

Basis of measurement

The financial statements have been prepared on the historical cost basis, except for the following material items in the statement of financial position:

- Derivative financial instruments are measured at fair values,
- The defined benefit asset is recognized as plan assets, plus unrecognized past service cost, less the present value of the defined benefit obligation and limited as explained in note 3 under the heading 'Employee benefits'.

Functional and presentation currency

The financial statements are presented in EUR. Operations with a functional currency other than EUR were translated to the Company's presentation currency. All financial information presented in EUR has been rounded to the nearest thousand, unless stated otherwise.

Use of estimates and judgments

The preparation of the financial statements in conformity with IFRSs as adopted by the EU requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Information about critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements is included in the following notes:

- Note 5 - Financial risk management and financial instruments
- Note 6 - Property, plant and equipment
- Note 7 - Intangible assets
- Note 13 - Employee benefits
- Note 15 - Provisions
- Note 16 - Commitments and contingencies

New standards adopted during the financial year

New standards, which became effective by adoption of the European Union as of January 1, 2011 and consequently applicable for the financial year starting April 1, 2011, did not have a significant impact on the Company.

3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by the Company

Certain comparative amounts in the statement of financial position have been reclassified to conform with the current year's presentation. The employee benefit asset has now been separately presented in the statement of financial position instead of being presented under the heading 'Trade and other receivables'.

Foreign entities

The financial information of the branches is fully aggregated in the financial statements of the Company. Internal transactions and balances and unrealized profits on internal transactions are eliminated on aggregation.

The branches are considered to be foreign entities for reporting purposes, because the activities are not an integral part of the enterprise which is evidenced by the fact that the costs of the branches are primarily paid or settled in the local (functional) currency of the country of residence.

Foreign currency

Transactions and balances in foreign currencies

Transactions in foreign currencies are translated to the respective functional currency of the Company's branches at the exchange rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortized cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortized cost in foreign currency translated at the exchange rate at the end of the reporting period. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on retranslation are recognized in profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

Foreign operations

Branches maintain their accounting records in their respective functional currencies. For inclusion in the Company's financial statements the assets and liabilities of foreign operations are translated to presentation currency EUR at the foreign exchange rates ruling at the balance sheet date. The revenues and expenses of foreign operations are translated to EUR at rates approximating to the foreign exchange rates ruling at the dates of the transactions. The exchange differences arising on the translation are recognized in other comprehensive income, and presented in the foreign currency translation reserve in equity.

Financial instruments

Non-derivative financial assets

The Company initially recognizes loans and receivables and deposits on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognized initially on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Company is recognized as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legal right to offset the amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

The Company classifies non-derivative financial assets into the following categories: financial assets at fair value through profit or loss, held-to-maturity financial assets, and loans and receivables.

Financial assets at fair value through profit or loss

A financial asset is classified at fair value through profit or loss if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated at fair value through profit or loss if the Company manages such investments and makes purchase and sale decisions based on their fair value in accordance with the Company's documented risk management or investment strategy. Attributable transaction costs are recognized in profit or loss as incurred. Financial assets at fair value through profit or loss are measured at fair value, and changes therein are recognized in profit or loss.

Financial assets designated at fair value through profit or loss comprise equity securities that otherwise would have been classified as available for sale.

Held-to-maturity financial assets

If the Company has the positive intent and ability to hold debt securities to maturity, then such financial assets are classified as held to maturity. Held-to-maturity financial assets are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition held-to-maturity financial assets are measured at amortized cost using the effective interest method, less any impairment losses. Any sale or reclassification of a more than insignificant amount of held-to-maturity investments not close to their maturity would result in the reclassification of all held-to-maturity investments as available for sale, and prevent the Company from classifying investment securities as held to maturity for the current and the following two financial years.

Held-to-maturity financial assets comprise debentures.

Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortized cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents and trade and other receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Company in the management of its short-term commitments.

Non-derivative financial liabilities

The Company initially recognizes debt securities issued and subordinated liabilities on the date that they are originated. All other financial liabilities (including liabilities designated at fair value through profit or loss) are recognized initially on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

The Company derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

The Company classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortized cost using the effective interest method.

Other financial liabilities comprise loans and borrowings, bank overdrafts, and trade and other payables.

Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

Share capital

Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognized as a deduction from equity, net of any tax effects.

Repurchase and reissue of share capital (treasury shares)

When share capital recognized as equity is repurchased, the amount of the consideration paid, which includes directly attributable costs, net of any tax effects, is recognized as a deduction from equity. Repurchased shares are classified as treasury shares and are presented in the reserve for own shares. When treasury shares are sold or reissued subsequently, the amount received is recognized as an increase in equity, and the resulting surplus or deficit on the transaction is presented in share premium.

Derivative financial instruments

The Company holds derivative financial instruments to hedge its foreign currency risk exposures. Embedded derivatives are separated from the host contract and accounted for separately if the economic characteristics and risks of the host contract and the embedded derivative are not closely related, a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative, and the combined instrument is not measured at fair value through profit or loss.

Derivatives are recognized initially at fair value, attributable transaction costs are recognized in profit or loss as incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are accounted for as described below.

Separable embedded derivatives

Changes in the fair value of separated embedded derivatives are recognized immediately in profit or loss.

Other non-trading derivatives

The Company does not hold derivative financial instruments designated in a hedge relationship that qualify for hedge accounting. When a derivative financial instrument is not designated in a hedge relationship that qualifies for hedge accounting, all changes in its fair value are recognized immediately in profit or loss.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalized borrowing costs.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of the property, plant and equipment, and is recognized net within other income/other expenses in profit or loss. When translated assets are sold, any related amount included in the foreign currency translation reserve is transferred to retained earnings.

Depreciation is based on the cost of an asset less its residual value. Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term. Land is not depreciated.

The estimated useful lives for the current and comparative years are as follows:

- Buildings - based on contract (rental or useful life, on average 10-20 years)
- Plant and equipment
 - Technical equipment 3 to 5 years
 - Office equipment 5 to 10 years
 - Cars 3 to 5 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Intangible assets

Goodwill that arises upon the acquisition of investments is included in intangible assets. Goodwill is measured at cost less accumulated impairment losses.

Other intangible assets that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortization and accumulated impairment losses.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

Amortization is based on the cost of an asset less its residual value.

Amortization is recognized in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill, from the date that they are available for use. The estimated useful lives for the current and comparative years are as follows:

- Other intangible assets
 - Customer relationships 10 years
 - Other (e.g. software) 5 years

Amortization methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Investments in non-controlling interests

Investments in non-controlling interests are measured at cost less accumulated impairment losses.

Leased assets

Assets held under finance leases or leased properties which are leases where substantially all the risks and rewards of ownership have passed to the Company are capitalized in the statement of financial position at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments and depreciated over their useful lives or the shorter lease period. The present value of the minimal lease payments of future obligations under leases is included as a liability in the statement of financial position.

The interest element of the lease obligation is charged to the profit and loss account over the period of the lease.

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

Inventories

Inventories are stated at the lower of cost and net realizable value. The weighted average cost method is applied and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Construction contracts

Construction contracts in progress represent the gross unbilled amount expected to be collected from customers for contract work performed to date. It is measured at cost plus profit recognized to date less progress billings and recognized losses. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in the Company's contract activities based on normal operating capacity.

Construction contracts in progress are presented as part of trade and other receivables in the statement of financial position for all contracts in which costs incurred plus recognized profits exceed progress billings. If progress billings exceed costs incurred plus recognized profits, then the difference is presented as deferred income/revenue in the statement of financial position.

If a specific finance project has been concluded for work in progress, interest charges are attributed to the cost price of this work. A provision is recognized for expected losses on contracts, which occurs when total contract costs exceed total contract revenue.

Contract revenue and contract costs are recognized as revenue and expenses, respectively, when the outcome of a construction contract can be estimated reliably.

Revenue arising from fixed price contracts is recognized in accordance with the percentage of completion method. The stage of completion is measured by reference to the actual costs incurred to date as a percentage of the total expected costs for each contract.

Impairment

Non-derivative financial assets

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets are impaired includes default or delinquency by a debtor, restructuring of an amount due to the Company on terms that the Company would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the Company, economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment.

Financial assets measured at amortized cost

The Company considers evidence of impairment for financial assets measured at amortized cost (loans and receivables and held-to-maturity investment securities) at both a specific asset and collective level. All individually significant assets are assessed for specific impairment. Those found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are collectively assessed for impairment by grouping together assets with similar risk characteristics.

In assessing collective impairment, the Company uses historical trends of the probability of default, the timing of recoveries and the amount of loss incurred, adjusted for management's judgment as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortized cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognized in profit or loss and reflected in an allowance account against loans and receivables or held-to-maturity investment securities. Interest on the impaired asset continues to be recognized. When an event occurring after the impairment was recognized causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

Non-financial assets

The carrying amounts of the Company's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill, and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognized if the carrying amount of an asset or its related cash-generating unit (CGU) exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGU. Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

The Company's corporate assets do not generate separate cash inflows and are utilized by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGU to which the corporate asset is allocated.

Impairment losses are recognized in profit or loss. Impairment losses recognized in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs), and then to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in profit or loss in the periods during which services are rendered by employees. Prepaid contributions are recognized as an asset to the extent that a cash refund or a reduction in future payments is available. Contributions to a defined contribution plan that are due more than 12 months after the end of the period in which the employees render the service are discounted to their present value.

Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods, that benefit is discounted to determine its present value. Any unrecognized past service costs and the fair value of any plan assets are deducted. The discount rate is the yield at the reporting date on AA credit-rated bonds that have maturity dates approximating the terms of the Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid.

The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Company, the recognized asset is limited to the total of any unrecognized past service costs and the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. In order to calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any plan in the Company. An economic benefit is available to the Company if it is realizable during the life of the plan, or on settlement of the plan liabilities. When the benefits of a plan are improved, the portion of the increased benefit related to past service by employees is recognized in profit or loss on a straight-line basis over the average period until the benefits become vested. To the extent that the benefits vest immediately, the expense is recognized immediately in profit or loss.

The Company recognizes all actuarial gains and losses arising from defined benefit plans in other comprehensive income to the extent that any cumulative unrecognized actuarial gain or loss exceeds 10 per cent of the greater of the present value of the defined benefit obligation and the fair value of plan assets. Otherwise, the actuarial gain or loss is not recognized.

The net cumulative (unrecognized) actuarial gain or loss at the beginning of the period in excess of the corridor is amortized on a straight-line basis over the expected average remaining working lives of the employees participating in the plan.

The Company recognizes all expenses related to defined benefit plans in personnel expenses in profit or loss.

The Company recognizes gains and losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on curtailment comprises any resulting change in the fair value of plan assets, change in the present value of defined benefit obligation and any related actuarial gains and losses and past service cost that had not previously been recognized.

Long-term service benefits

The Company's net obligation in respect of long-term employee benefits other than pension plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods, that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on AA credit-rated bonds that have maturity dates approximating the terms of the Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid. The calculation is performed using the projected unit credit method. Any actuarial gains and losses are recognized in profit or loss in the period in which they arise.

Termination benefits

Termination benefits are recognized as an expense when the Company is committed demonstrably, without realistic possibility of withdrawal to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognized as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognized for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Revenue

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognized:

- Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognized when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably if it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognized as a reduction of revenue as the sales are recognized.

The timing of the transfer of risks and rewards varies depending on the individual terms of the sales agreement. Usually transfer occurs when the product is received at the customer's warehouse, however, for some international shipments transfer occurs upon loading the goods onto the relevant carrier at the port.

- Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, claims and incentive payments, to the extent that it is probable that they will result in revenue and can be measured reliably. As soon as the outcome of a construction contract can be estimated reliably, contract revenue is recognized in profit or loss in proportion to the stage of completion of the contract. Contract expenses are recognized as incurred unless they create an asset related to future contract activity.

The stage of completion is assessed by reference to surveys of work performed. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognized only to the extent of contract costs incurred that are likely to be recoverable. An expected loss on a contract is recognized immediately in profit or loss.

- Revenue from services rendered is recognized in profit or loss in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.
- Other income are gains from sale of property, plant and equipment, intangible assets, and investments in non-controlling interests, net of sales tax. They are recognized in profit or loss when ownership has been transferred to the buyer.
- Finance income comprises dividend income, interest income, and changes in the fair value of financial assets designated at fair value through profit or loss. Interest income is recognized as it accrues in profit or loss, using the effective interest rate method unless collectability is in doubt. Dividend income is recognized in profit or loss on the date that the Company's right to receive payment is established.

Expenses

- Costs of sales include allowances for inventories.
- Finance cost comprises interest expenses, unwinding of the discount on provisions, changes in the fair value of financial assets designated at fair value through profit or loss, and impairment losses recognized on financial assets. Interest expenses are recognized as they accrue in profit or loss, using the effective interest rate method. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in profit or loss using the effective interest method.

Income taxes

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. Current tax payable also includes any tax liability arising from the declaration of dividends.

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss,
- temporary differences related to investments in subsidiaries and jointly controlled entities to the extent that it is probable that they will not reverse in the foreseeable future, and
- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

A deferred tax asset is recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

New standards and interpretations issued but not yet effective

Other than those adopted as explained in note 2, a number of new standards, amendments to standards and interpretations are not yet effective for the year ended March 31, 2012, and have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Company, except for

- IFRS 9 Financial Instruments, which becomes mandatory for the Company's 2013/2014 financial statements and could change the classification and measurement of financial assets. The Company does not plan to adopt this standard early and extent of the impact has not been determined.
- The amendments to IAS 19 Employee Benefits becoming effective for annual periods beginning on or after 1 January 2013. The most significant change relates to the accounting for changes in defined benefit obligations and plan assets. The amendments require the recognition of changes in defined benefit obligations and in fair value of plan assets when they occur, and hence eliminate the 'corridor approach' permitted under the previous version of IAS 19 and accelerate the recognition of past service costs. The amendments require all actuarial gains and losses to be recognized immediately through other comprehensive income in order for the net pension asset or liability recognized in the statement of financial position to reflect the full value of the plan deficit or surplus. This change means that deferral of actuarial gains and losses within the corridor are no longer applied. The Company decided not to early adopt the amendments in IAS 19. Consequently, the exact extent of the impact has not been determined.

Cash flow statement

The cash flow statement is prepared using the indirect method. Changes in balance sheet items that have not resulted in cash flows, such as translation differences and other non-cash items have been eliminated for the purpose of preparing this statement. Dividends paid to ordinary shareholders are included in financing activities. Interest paid is included in operating activities. Cash consists of current (including short-term deposit) accounts with banks and cash in hand.

4 Determination fair values

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Property, plant and equipment

The fair value of property, plant and equipment recognized as a result of a business combination is the estimated amount for which a property could be exchanged on the date of acquisition between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably. The fair value of items of plant, equipment, fixtures and fittings is based on the market approach and cost approaches using quoted market prices for similar items when available and replacement cost when appropriate. Depreciated replacement cost estimates reflect adjustments for physical deterioration as well as functional and economic obsolescence.

Intangible assets

The fair value of customer relationships acquired in a business combination is determined using the multi-period excess earnings method, whereby the subject asset is valued after deducting a fair return on all other assets that are part of creating the related cash flows.

The fair value of other intangible assets is based on the discounted cash flows expected to be derived from the use and eventual sale of the assets.

Inventories

The fair value of inventories acquired in a business combination is determined based on the estimated selling price in the ordinary course of business less the estimated costs of completion and sale and a reasonable profit margin based on the effort required to complete and sell the inventories.

Trade and other receivables

The fair value of trade and other receivables, excluding construction work in progress, is estimated at the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure purposes.

Forward exchange contracts

The fair value of forward exchange contracts is based on their quoted price, if available. If a quoted price is not available, then fair value is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds).

Other non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date. In respect of the liability component of convertible notes, the market rate of interest is determined by reference to similar liabilities that do not have a conversion option. For finance leases the market rate of interest is determined by reference to similar lease agreements.

5 Financial risk management and financial instruments

Overview

The Company's principal instruments, other than derivatives, comprise loans/deposits with Mitsubishi Electric Finance Europe PLC and bank loans/deposits. The main purpose of these financial instruments is to raise finance for the Company's operations. The Company has various other financial instruments such as trade debtors and trade creditors, which arise directly from its operations. The Company also enters into derivative transactions principally forward currency contracts. The purpose is to manage the currency risks arising from the Company's operations.

It is, and has been throughout the financial year, the Company's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Company's financial instruments are interest rate risk, liquidity risk, foreign currency risk and credit risk. The board reviews and agrees policies for managing each of these risks and they are summarized below. The Company also monitors the market price risk arising from all financial instruments. The magnitude of this risk that has arisen over the period is detailed below. The Company's accounting policies in relation to derivatives are set out in note 3.

Foreign currency risk and Interest rate risk table

The following table demonstrates the sensitivity to a reasonably possible change in the following exchange rate, with all other variables held constant, of the Company's profit before tax (due to changes in the fair value of monetary assets and liabilities)

The following table also demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables constant, of the Company's profit before tax (through the impact on floating rate borrowings)

	Variance +10% in EUR'000 on PBT	Variance -10% in EUR'000 on PBT
2012		
Exchange rate		
EUR/USD	(744)	744
EUR/GBP	(40)	40
EUR/JPY	2	(2)
EUR/SGR	(786)	786
	(1,402)	1,402
	Variance +1% in EUR'000 on PBT	Variance -1% in EUR'000 on PBT
2012		
Interest rate		
	4,07	(4,07)
	Variance +10% in EUR'000 on PBT	Variance -10% in EUR'000 on PBT
2011		
Exchange rate		
EUR/USD	(4)	4
EUR/GBP	(173)	173
EUR/JPY	3,053	(3,053)
EUR/SGR	(73)	73
	2,803	2,803
	Variance +1% in EUR'000 on PBT	Variance -1% in EUR'000 on PBT
2011		
Interest rate	33	(33)

Fair values

Set out below is a comparison by category of carrying amounts and fair values of the Company's financial assets and liabilities

Classes of Financial Assets	Fair Value 2012 in EUR'000	Carrying amount 2012 in EUR'000	Fair Value 2011 in EUR'000	Carrying amount 2011 in EUR'000
Derivatives	170	170	432	432
Investments	5,968	5,968	5,968	5,968
Cash & cash equivalents	194,284	194,284	198,701	198,701
Trade receivables, 3 rd party	387,189	387,188	407,077	407,077
Trade & other receivables affiliates	28,503	28,503	24,258	24,258
Loans	42,285	42,285	27,586	27,586
Other debtors	18,453	18,453	11,078	11,078
	876,853	876,853	875,237	875,237
Classes of Financial Liabilities	Fair Value 2012 in EUR'000	Carrying amount 2012 in EUR'000	Fair Value 2011 in EUR'000	Carrying amount 2011 in EUR'000
Derivatives	707	707	1,933	1,933
Trade payables, 3 rd parties	50,654	50,654	50,239	50,239
Trade & other payables to affiliates	702,121	702,121	762,938	762,938
Loans and borrowings	90,029	90,029	21,724	21,724
Other creditors	69,742	69,742	79,171	79,171
	913,253	913,253	946,005	946,005

Basis for determining fair values and fair value hierarchy levels

The significant methods and assumptions used in estimating the fair values of financial instruments reflected in the table above are discussed in note 4

The derivatives set out above consist of short term foreign currency exchange contracts. Their fair value has been obtained from external market confirmations (fair hierarchy level 2)

The different fair value hierarchy levels have been defined as follows

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3 inputs for the asset or liability that are not based on observable market data (unobservable inputs)

Interest rate risk

The Company's exposure to interest rate risk relates to changes in market interest rates primarily to the Company's borrowings. Wherever practical, interest payable profiles are matched to the underlying asset categories. The Company's policy is to manage its interest cost by strict cash flow and working capital management to reduce the need for funding.

Trade and other receivables from affiliated companies include short-term loans to Mitsubishi Electric Finance Europe PLC for an amount of EUR 42,150 thousand at March 31, 2012 (March 31, 2011: EUR 27,586 thousand). The effective interest rates on these loans range between 0.10% and 2.36% (March 31, 2011: 0.18% and 2.23%).

Trade and other payables to affiliated companies include short-term loans from Mitsubishi Electric Finance Europe PLC for an amount of EUR 65,320 thousand at March 31, 2012 (March 31, 2011: EUR 10,570). The effective interest rates on these loans range between 0.5780% and 1.8979% (March 31, 2011: 0.92% and 1.30%).

Foreign currency risk

The Company has currency translation exposures. Such exposures arise from sales or purchases of goods in currencies other than the unit's functional currency. As a result, the Company had significant currency exposures in respect of its monetary assets and liabilities during the year. To mitigate this risk, management agreed with their major customers to invoice them in the same transactional currency as the purchases. The Company also uses forward exchange contracts to hedge foreign currency exchange exposures arising on known material receipts and payments in foreign currencies. The Company did not apply special hedge accounting in the years ended March 31, 2012 and 2011.

Price risk

The Company's exposure to price risk is low since most of the purchased goods are bought from affiliated factories with which longer-term price agreements have been negotiated.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers. The Company sets individual customer credit limits and these are closely monitored. Credit control is taken seriously by the Company and policies are in place to limit any effect by a defaulting party.

Trade receivables are recognized net of a provision for doubtful debts. Periodically, the Company reviews the collectability of the trade receivables taking into account the history of the customer, recent financial performance and proposals to pay the amounts due. An estimate for doubtful debts is made when the collection of the full amount is no longer probable. The majority of the trade receivables are related to customers located in Europe.

The amounts receivable are due within normal trade terms, which generally range between 30 and 90 days. At the reporting date there were no significant concentrations of credit risk.

The carrying amount of financial assets represents the maximum credit exposure.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company's aim is to maintain a balance between continuity of funding and flexibility through the use of overdrafts and short-term loans. The Company's policy is to match the maturity of assets and liabilities as far as possible.

Contractual maturities

The table below summarizes the maturity profile of the Company's financial liabilities at March 31, 2012 based on contractual undiscounted payments.

	On demand EUR'000	Less than 3 months EUR'000	3 to 12 months EUR'000	1-5 years EUR'000	>5 years EUR'000	Total EUR'000
March 31, 2012						
Loans received	19 028	65 562	5 439	0	0	90 029
Trade and other payables 3 rd parties	7 399	43 115	140	0	0	50 654
Trade and other payables affiliates	1 170	432 873	268 079	0	0	702 121
Other creditors	18	129 984	16 812	679	0	147 493
	27 615	671 533	290 471	679	0	990 299

The equivalent disclosure for the prior year is as follows:

	On demand EUR'000	Less than 3 months EUR'000	3 to 12 months EUR'000	1-5 years EUR'000	>5 years EUR'000	Total EUR'000
March 31, 2011						
Loans received	5 715	0	0	5 439	0	11 154
Trade and other payables 3 rd parties	7 924	42 150	165	0	0	50 239
Trade and other payables affiliates	1 788	224 776	576 944	0	0	803 508
Other creditors	553	66 540	14 009	0	0	81 105
	15 980	333 466	591 118	5 439	0	946 008

Capital management

There were no major changes in the Company's approach to capital management during the year. The board of directors' policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of business and acquisitions. Capital is herein defined as equity attributable to equity holders of the Company.

The Company is not subject to externally imposed capital requirements and does not purchase its own shares.

6 Property, plant and equipment

March 31, 2012

	Assets under construction	Office buildings including land	Other buildings including land and equipment	Total
	EUR'000	EUR'000	EUR'000	EUR'000
Cost				
Opening balance	299	6,213	11,005	43,440
Purchases	724	14	85	6,208
Devaluation effect	0	(1,049)	0	0
Transfer of completed assets under construction	(701)	218	3	480
Disposals**	0	0	0	(1,734)
Effect of movements in exchange rates	14	343	(13)	422
Closing balance	336	5,739	11,080	48,814
Depreciation and impairment losses				
Opening balance	0	184	4,764	29,695
Depreciation charge for the year*	0	214	350	4,571
(Reversal) impairment losses	0	(142)	0	0
Disposals**	0	0	0	(1,521)
Effect of movements in exchange rates	0	13	0	274
Closing balance	0	269	5,114	33,019
Net book value at March 31, 2012	336	5,470	5,966	15,795

Property, plant and equipment of EUR 2,500 thousand were pledged as security for borrowings from a bank. The translation adjustments are mainly related to the development of the exchange rate of GBP to EUR.

March 31, 2011

	Assets under construction	Office buildings including land	Other buildings including land and equipment	Total
	EUR'000	EUR'000	EUR'000	EUR'000
Cost				
Opening balance	91	6,439	10,988	49,979
Purchases	1,038	11	25	3,641
Devaluation effect	0	(622)	0	0
Transfer of completed assets under construction	(825)	329	0	496
Disposals**	0	0	0	(11,060)
Effect of movements in exchange rates	(5)	58	(8)	384
Closing balance	299	6,213	11,005	43,440
Depreciation and impairment losses				
Opening balance	0	135	2,993	32,838
Depreciation charge for the year*	0	195	471	4,863
(Reversal) impairment losses	0	(146)	1,300	259
Disposals**	0	0	0	(9,527)
Effect of movements in exchange rates	0	0	0	262
Closing balance	0	184	4,764	29,695
Net book value at March 31, 2011	299	6,029	6,241	13,745

*The charge of the year is included in Selling, General and Administrative expenses

**The book loss of the year is included in Other operating expenses

7 Intangible assets

March 31, 2012

	Goodwill	Customer relationship	Other**	Total
	EUR'000	EUR'000	EUR'000	EUR'000
Cost				
Opening balance	7,043	5,187	14,087	26,317
Purchases/internally developed	0	0	2,171	2,171
Disposals	0	0	(176)	(176)
Effect of movements in exchange rates	90	0	297	387
Closing balance	7,133	5,187	16,379	28,699
Amortization and impairment losses				
Opening balance	0	2,056	10,472	12,528
Amortization charge for the year*	0	515	2,108	2,621
Disposals	0	0	(138)	(138)
Effect of movements in exchange rates	0	0	388	388
Closing balance	0	2,571	12,828	15,399
Net book value at March 31, 2012	7,133	2,616	3,551	13,300

March 31, 2011

	Goodwill	Customer relationship	Other**	Total
	EUR'000	EUR'000	EUR'000	EUR'000
Cost				
Opening balance	7,145	5,219	12,393	24,757
Purchases/internally developed	0	0	1,875	1,875
Disposals	0	0	(188)	(188)
Effect of movements in exchange rates	(102)	(32)	(13)	(147)
Closing balance	7,043	5,187	14,087	26,317
Amortization and impairment losses				
Opening balance	0	1,535	8,620	10,155
Amortization charge for the year*	0	518	2,017	2,535
Disposals	0	0	(147)	(147)
Effect of movements in exchange rates	0	3	(18)	(15)
Closing balance	0	2,056	10,472	12,528
Net book value at March 31, 2011	7,043	3,131	3,615	13,789

*The amortization charge for the year is included in Selling, General and Administrative expenses

**The position "Other" comprises mainly computer software

For the purpose of impairment testing goodwill was allocated to the Company's operating division Factory Automation, which represents the lowest level within the Company at which the goodwill is monitored for internal management purposes. The recoverable amount of the cash-generating unit was based on its value in use. The value in use was determined by discounting the future cash flows generated from the continuing use of the unit. The calculation was based on the following assumptions:

Cash flows were projected based on past experiences, actual operating results and the 5-year business plan. Cash flows for the perpetual period were kept constant at the level of the last year of the 5-year business plan.

A pre-tax discount rate of 8 % was applied in determining the recoverable amount of the cash-generating unit. The pre-tax discount rate is in line with the Company's estimated pre-tax weighted average cost of capital as at the date of impairment testing.

No impairment loss was recognized in 2011/2012 and 2010/2011 financial year.

8 Investments in non-controlling Interests

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Beijer Electronics Automation AB	4,800	4,800
Advanced Worx 112 (Proprietary) Limited	1,168	1,168
	<u>5,968</u>	<u>5,968</u>

Investments in non-controlling interest (March 31, 2012 EUR 5,968 thousand, March 31, 2011 EUR 5,968 thousand) represent a 15.0% share of the Beijer Electronics Automation AB (Malmö/Sweden), acquired in October 2006 and a 14.9% share of Advanced Worx 112 (Proprietary) Limited (trading as Adroit Technologies) (Johannesburg/Republic of South Africa), acquired in March 2011.

9 Inventories

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Aurcon & Photovoltaic Systems	233,687	288,962
Automotive Equipment	114,778	87,276
Home Appliances & Digital Media	54,242	58,944
Industrial Products	36,864	33,025
Semiconductors	29,416	14,437
Industrial Automation Systems	20,496	18,364
Building Systems	2,748	680
Industrial Sewing Machines	1,850	1,825
Electronic Systems	1,212	0
Public Use System	540	371
Power Systems	275	0
Others	373	131
	<u>496,481</u>	<u>504,015</u>

Inventories are stated net of a provision for obsolete stock of EUR 21,199 thousand (March 31, 2011 EUR 17,758 thousand). Provisions have been made for all segments. The write down is included in Cost of Sales.

10 Trade and other receivables

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Trade receivables due from 3rd parties	396,914	405,839
Trade receivables due from affiliated companies	26,503	24,258
Trade receivables	<u>423,417</u>	<u>428,377</u>
Short term loans due from affiliated companies	42,150	27,586
Prepaid expenses	11,921	13,692
Other receivables	<u>9,573</u>	<u>18,832</u>
	<u>487,061</u>	<u>488,726</u>

Trade receivables are non-interest bearing and are generally on 30-90 days' terms.

As at March 31, 2012, trade receivables and other receivables at carrying value of EUR 22,805 thousand (March 31, 2011 EUR 20,497 thousand) were impaired and provided for.

Movements in the provision for impairment of trade receivables were as follows

	Individually impaired EUR'000	Collectively impaired EUR'000	Total EUR'000
At April 1, 2010	9,638	4,012	13,650
Charge for the year*	8,178	1,113	9,291
Utilised	(1,847)	(1,019)	(2,866)
Unused amounts reversed	(2,477)	(60)	(2,537)
At March 31, 2011	13,492	4,046	17,538

	Individually impaired EUR'000	Collectively impaired EUR'000	Total EUR'000
At April 1, 2011	13,492	4,046	17,538
Charge for the year*	7,810	1,334	9,144
Utilised	(2,293)	(1,115)	(3,408)
Unused amounts reversed	(1,202)	(228)	(1,430)
At March 31, 2012	17,807	4,037	21,844

*The charge of the year is included in Selling General and Administrative expenses

As at March 31, 2012 and 2011, the ageing analysis of trade receivables is as follows

	Neither past due nor impaired EUR'000	Past due but not impaired				Total EUR'000
		< 30 days EUR'000	30-60 days EUR'000	60-120 days EUR'000	> 120 days EUR'000	
March 31, 2012	302,154	15,740	4,318	4,708	228	327,248
March 31, 2011	340,931	11,377	4,176	1,768	2,225	360,477

The Company's exposure to credit risk and foreign currency risk is disclosed in note 5

11 Cash and cash equivalents

Cash and cash equivalents comprise bank balances and call deposits with original maturities of three months or less. All bank balances are available upon immediate demand.

The Company's exposure to interest rate risk and foreign currency risk is disclosed in note 5

12 Shareholders' equity

Share capital

	Ordinary shares March 31, 2012
On issue at April 1, 2011 – fully paid	83,975
Issued for cash	0
On issue at March 31, 2012 – fully paid	83,975

The authorized share capital amounts to EUR 150 million, consisting of 150,000 ordinary shares of EUR 1,000 each. The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares rank equally with regard to the Company's residual assets.

At March 31, 2012, the issued share capital included 83,975 issued and fully paid ordinary shares (March 31, 2011: 83,975).

Share premium reserve

The share premium relates to surplus from the issuance of shares as far as nominal value of the shares is exceeded.

Foreign currency translation reserve

The translation reserve (March 31, 2012: EUR 4,627 thousand; March 31, 2011: EUR 6,153 thousand) comprises all foreign exchange differences arising from the translation of the financial statements of the branches from their functional currency into the presentation currency (EUR).

The foreign currency translation reserve is a non-distributable reserve.

Dividends

The following dividends were declared and paid by the Company for the year ended March 31:

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Dividend to owners of the Company, paid to Melco Tokyo, Japan	7,338	0

In the financial year 2011/2012, the dividend paid out amounted to EUR 87.4 per qualifying ordinary share.

13 Employee benefits

Pension benefit plans

The Company has defined benefit pension plans and defined contribution pension plans, covering a number of its employees, both of which require contributions to be made to separate administration funds

The following tables summarize the components of net benefit expense recognized in the income statement and the funded status and amounts recognized in the statement of financial position for the respective plans

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Net benefit expense		
Current service cost	(1,717)	(1,449)
Interest cost on benefit obligation	(4,392)	(4,148)
Expected return on plan assets	4,092	3,456
Net actuarial gain/(loss) recognized in the year	(876)	(858)
Employee contribution	388	375
Curtailments	413	0
Additional charges	(31)	(17)
	(2,123)	(2,641)
Actual return on plan assets	<u>382</u>	<u>702</u>
Benefit asset/(liability)	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Present value of funded obligations	(94,104)	(77,681)
Present value of unfunded obligations	(2,384)	(2,208)
Fair value of plan assets	79,155	63,116
	(17,333)	(16,773)
Unrecognized net actuarial (losses)/gains	19,669	13,408
	<u>(2,336)</u>	<u>(3,365)</u>

Movements are as follows

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
At April 1	(3,365)	(4,599)
Benefit expenses	(2,123)	(2,641)
Contributions	7,697	3,714
Others	12	(30)
Exchange adjustment	(22)	(28)
Utilization	137	219
At March 31	<u>2,336</u>	<u>(3,365)</u>

Presentation in the balances sheet is as follows

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Pension Asset	5,739	2,070
Pension Liabilities	(3,407)	(5,435)
At March 31	<u>2,336</u>	<u>(3,365)</u>

The pension asset is related to the pension plans operated for the branches in Ireland (March 31, 2012 EUR 4,916 thousand, March 31, 2011 EUR 2,070 thousand) and in the UK (March 31, 2012 EUR 823 thousand, March 31, 2011 liability of EUR 2,017 thousand), where the plans are in a surplus status, considering the unrecognized actuarial losses related to these plans

The pension liability is related to the pension plans operated for the branches in Italy (March 31, 2012 EUR 2,384 thousand, March 31, 2011 EUR 2,208 thousand), France (March 31, 2012 EUR 731 thousand, March 31, 2011 EUR 635 thousand) and in the Netherlands (March 31, 2012 EUR 288 thousand, March 31, 2011 EUR 575 thousand)

The principal assumption used in determining the main pension benefit obligations for the Company's plans are shown below (expressed as averages)

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Discount rate	4.8%	5.4%
Expected rate of return in assets	4.6%	5.2%
Future salary increase	3.5%	3.6%
Future pension increase	2.6%	2.7%
Future price inflation	3.2%	3.4%

Assumptions regarding future mortality are based on published statistics and mortality tables

Total pension expenses recognized in the income statement can be summarized as follows

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Pension cost of benefit plans	2,123	2,641
Pension costs of contribution plans	4,124	4,034
	<u>6,247</u>	<u>6,675</u>

Pension expenses are included in the statement of comprehensive income in Selling, General and Administrative expenses

14 Interest-bearing loans and borrowings

This note provides information about the contractual terms of the Company's interest bearing loans and borrowings from third parties, which are measured at amortized cost. For more information about the Company's exposure to interest rate, foreign currency and liquidity risk, see note 5

The interest bearing loans and borrowings include EUR 5,439 thousand (March 31, 2011 EUR 5,439 thousand) regarding a loan to finance the buildings at the branch in Ireland. The loan agreement contains a call and put option, whereby every five years the Irish branch may opt to repay the loan or the bank may call the loan. The next option date is July 1, 2012. The current interest rate is Euribor +1% in financial year 2010/2011, this loan was presented under non-current liabilities. Current year the loan is presented under the current liabilities, because it is management's intent to settle the loan and call the option.

The table below provides an overview by branches of the interest bearing loans and borrowings

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
UK branch – current account	11,745	0
French branch – current account	4,353	5,715
Spanish branch – current account	2,930	0
Irish branch – current account	242	0
Irish branch – building loan	<u>5,439</u>	<u>5,439</u>
	<u>24,709</u>	<u>11,154</u>
Current part	24,709	5,715
Non-current part	<u>0</u>	<u>5,439</u>
	<u>24,709</u>	<u>11,154</u>

15 Provisions

	Warranties	Waste electrical and electronic equipment	Restructuring	Other	Total
	EUR '000	EUR'000	EUR'000	EUR'000	EUR'000
At April 1, 2011	12,555	4,433	1,284	1,936	20,208
Additions during the year	17,252	3,225	1,814	708	23,000
Utilised	(15,437)	(62)	(1,160)	(129)	(16,788)
Released	(1,781)	(4,263)	(36)	(491)	(6,571)
March 31, 2012	12,589	3,334	1,902	2,024	19,849
Current part	8,935	3,188	1,902	1,815	15,840
Non-current part	3,654	146	0	209	4,009
March 31, 2012	12,589	3,334	1,902	2,024	19,849

The movements of provisions are included in other operating expenses

Warranties

A provision for warranty is recognized for all products under warranty at the reporting date based on past experience of the level of repairs and returns. It is expected that these costs will be incurred partly in the next financial year. This portion is shown as current part.

Waste electrical and electronic equipment

A provision for liabilities associated with participation in the market for Waste Electrical and Electronic Equipment (WEEE) is recognized based on assumptions in relation to historical waste, regarding the level of market participation, the quantity of products disposed of and the expected cost of disposal. In relation to future waste, assumptions about the age profile of products in the market and the cost of disposal were made. It is expected that the majority of these costs will be incurred after the next financial year, therefore they are shown as current part.

Restructuring

A provision for restructuring is recognized when the Company has approved a detailed and formal restructuring plan, and the restructuring has either commenced or has been announced publicly. Future operating costs are not provided for.

A restructuring provision is recorded mainly for various severance payments. It is expected that these costs will be incurred in the next financial year, therefore they are shown as current part.

16 Commitments and contingencies

Long-term commitments

The outstanding commitments for capital expenditure at 31 March, 2012 amount to EUR nil (31 March 2011: EUR nil).

Contingencies

Regular tax audits are ongoing. There are no significant adjustments expected.

Operating lease commitments

The total of future minimum lease payments under non-cancelable operating leases is as follows as at 31 March:

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Within one year	10,778	10,382
After one year but less than five years	16,839	16,559
More than five years	1,170	1,076
	<u>28,787</u>	<u>28,017</u>

17 Revenue

The Company's operating businesses are organized and managed separately according to the nature of the products and services provided, representing a strategic business unit that offers different products and serves different markets

The Automotive Equipment division is a supplier of electronic car audio and navigation systems and electrical automotive equipments. The Semi-Conductor division is a supplier of Power Devices, High Frequency and Opto Devices and Liquid Crystal Displays. The Home Appliances and Digital Media division is a supplier of LCD Projectors, Video Copy Processors and Display Monitors and Display Walls. The Air-Conditioner and Refrigeration Systems division is a supplier of Room Air Conditioners, Package Air Conditioners, Heat Pump Boilers, Compressors and Air Ventilation Systems. The Factory Automation division is a supplier of Controllers, Inverters, Servomotors, Electrical-Discharge Machines and Industrial Robots. The Photovoltaic division is a distributor of High-Efficiency Photovoltaic Battery Cells and Inverters.

Business divisions 2012

	Automotive Equipment EUR'000	Semi-conductors EUR'000	Home Appliances and Digital Media EUR'000	Air Conditioners and Refrigerating Systems EUR'000	Factory Automation EUR'000	Photovoltaic EUR'000	Others EUR'000	Total EUR'000
Sales to affiliated customers	44	5	1 717	7	837	0	71 382	73 972
Sales to third parties	991 986	143 068	138 756	907 776	240 678	55 221	38 472	2 513 976
Total revenue	992 030	143 093	140 473	907 782	241 515	55 221	107 854	2 587 948

Business divisions 2011

	Automotive Equipment EUR'000	Semi-conductors EUR'000	Home Appliances and Digital Media EUR'000	Air Conditioners and Refrigerating Systems EUR'000	Factory Automation EUR'000	Photovoltaic EUR'000	Others EUR'000	Total EUR'000
Sales to affiliated customers	171	28	1 168	25	730	0	58 112	60 232
Sales to third parties	813 144	115 263	145 593	907 680	212 358	156 368	42 894	2 398 296
Total revenue	813 315	115 291	146 759	907 705	213 088	156 368	101 006	2 458 528

The Company's operating businesses are organized to geographic areas. Revenues are attributed to geographic areas based on where the Company's customers are located. The position "Others" mainly represents sales of the European Purchase Center.

Geographical areas

	Europe		Other		Consolidated	
	March 31, 2012 EUR'000	March 31, 2011 EUR'000	March 31, 2012 EUR'000	March 31, 2011 EUR'000	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Sales to affiliated customers	0	0	73 972	80 232	73 972	60 232
Sales to third parties	2 420 932	2 312 098	83 044	84 200	2 513 976	2 398 296
Total revenue	2 420 932	2 312 098	167 016	144 432	2 587 948	2 458 528

18 Selling, general and administrative expenses

Included in the amount of EUR 369,886 thousand (2010/2011 EUR 374,266 thousand) selling, general and administrative expenses are depreciation and amortization of EUR 7,756 thousand (2010/2011 EUR 9,477 thousand), selling expenses of EUR 74,696 thousand (2010/2011 EUR 78,013 thousand), advertising expenses of EUR 30,108 thousand (2010/2011 EUR 34,694 thousand) and personnel expenses consisting of

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Wages and salaries	134,554	130,133
Social security costs	21,580	19,278
Pension costs of defined benefit and defined contribution plans	6,246	6,207
	162,381	155,618

19 Other operating income

Other operating income includes received amounts based on agreements with Melco Japan and affiliated companies for marketing and advertising activities

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
	30,302	34,430

20 Other operating expenses

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Other operating expenses to affiliated companies	3,723	3,257
Loss/(gain) on foreign currency exchanges	2,166	2,814
Loss/(gain) on disposal of long-term assets	140	497
Other expenses/(income) - (net)	(118)	120
	<u>5,911</u>	<u>6,688</u>

21 Net finance result

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Finance income	1,114	837
Finance costs	(957)	(683)
	<u>157</u>	<u>154</u>

Finance income mostly consists of interest income on short term deposits Finance costs primarily consist of interest costs on short term loans and overdrafts

22 Income taxes

Deferred tax balances as at March 31 relate to the following

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Deferred tax assets		
Inventory valuation	3,390	3,207
Provisions and accruals	2,293	2,945
Provision for doubtful debts	2,241	1,160
Intangible assets	1,203	1,025
Tax loss carry forward	309	409
Leasing liability	130	153
Other items	93	129
	<u>9,659</u>	<u>9,028</u>

Deferred tax liabilities

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Tax losses of foreign branches used in the past	5,041	4,129
Provisions and accruals	366	0
Property, plant and equipment and intangible assets	118	122
Inventory valuation	100	82
Other items	120	175
	<u>5,745</u>	<u>4,508</u>

All movements in deferred tax balances during the year have been recognized in profit or loss No movements have been recognized directly in equity or other comprehensive income

Deferred tax assets have not been recognized in respect of the following items

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Unrecognized deferred tax assets		
Tax losses	2,866	2,263

The unrecognized deferred tax assets for tax losses of EUR 2,865 thousand relate to the Irish Branch and do not expire under current tax legislation Deferred tax assets have not been recognized in respect of these items because it is not probable that future taxable profit will be available (in the foreseeable future) against which the Company can utilize the benefits there from

Major components of tax expense recognized in income for the year ended were

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Current		
Domestic	0	0
Foreign	14,108	8,775
	14,108	8,775
Deferred		
Domestic	986	1,476
Foreign	(380)	3,660
	606	5,136
Income tax expense	14,714	13,911

Recognized in the statement of comprehensive income

	March 31, 2012 EUR'000	March 31, 2011 EUR'000
Current tax expenses		
Current year	11,988	9,188
Adjustments previous years	2,120	(372)
	14,108	8,816
Deferred tax expenses		
Origination and reversal of temporary differences	3	(344)
Income/Expense of tax losses recognized	603	5,439
	606	5,095
Income tax expense	14,714	13,911

A reconciliation of the domestic tax rate to the Company's effective tax rate applicable to income from ordinary activities for the years ended March 31, 2012 and 2011 was as follows

	March 31, 2012 %	March 31, 2011 %
Domestic tax rate	25.0	25.0
Effect of tax rates in foreign jurisdictions	6.3	6.8
Adjustment in respect to current income tax of previous years	6.0	(1.0)
Recognition of previously unrecognized tax losses	0.0	0.6
Effect of non-deductible expenses	4.3	3.7
Others	0.3	1.2
Effective tax rate	41.9	36.3

The charge for income taxes includes Dutch and foreign income taxes. The local statutory standard tax rate for the Netherlands is 25.0% for profit exceeding EUR 200 thousand.

23 Staffing levels

During the 2011/2012 financial year, the average number of staff employed by the Company, converted into full-time equivalents, amounted to 1,979 (2010/2011: 1,941), of which 1,936 (2010/2011: 1,898) were employed outside the Netherlands. As at March 31, 2012, the Company employed 1,989 employees (March 31, 2011: 1,944), of which 1,945 (March 31, 2011: 1,901) were employed outside the Netherlands. As at March 31, 2011, 1,651 employees (March 31, 2011: 1,609) were employed in the purchasing, sales and marketing departments and 338 employees (March 31, 2011: 335) in the administrative departments.

24 Related-party disclosures

Identity of related parties

The Company has a related party relationship with entities within the Melco group, its branches and its directors and executive officers

Transactions with key management personnel

All except one of the directors are executives from the parent company. The non-cash benefits and post-employment benefits for these directors are born by the parent company.

The key management personnel (directors) compensations are as follows

	March 31, 2012	March 31, 2011
	EUR'000	EUR'000
Short-term employee benefits	2,056	1,762
Post-employment benefits	35	30
	<u>2,091</u>	<u>1,792</u>

No termination benefits or other long term benefits have been paid out nor have share based payments been made during the financial years 2010/2011 and 2011/2012

Total remuneration is included in "personnel expenses" (see note 18)

Control of the Company

The Company is a wholly owned subsidiary of Mitsubishi Electric Corporation Ltd ("Melco"), the Company's ultimate parent

During the financial year, the Company entered into transactions with related parties. Those transactions, along with related balances at March 31, 2012 and 2011 and for the years then ended, are presented in the following table

	Melco, Japan		Other		Total	
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
	EUR'000	EUR'000	EUR'000	EUR'000	EUR'000	EUR'000
Sales of goods	71,283	56,291	2,889	1,941	73,972	60,232
Purchase of goods	1,539,453	1,517,589	489,352	494,124	2,028,805	2,011,713
Trade and other receivables	25,726	23,396	42,927	28,448	68,653	51,844
Trade and other payables	575,128	592,673	216,532	227,611	791,660	820,284
Other operating income (net) from affiliated companies	18,247	24,251	8,333	6,861	26,580	31,112
Financial income (net)	0	0	(99)	(47)	(99)	(47)

Transactions with other entities are relating to transactions with several Melco affiliates, with individually not significant amounts. The main part of related party transactions is related to purchase of goods from the manufacturing companies. Trade and other receivables mainly relates to sourcing activities for Melco and the manufacturing companies.

Other operating income (net) from affiliated companies is mainly related to reimbursements of expenses.

Transactions with related parties are conducted in the ordinary course of business and on terms equivalent to those that prevail in arm's-length transactions.

25 Fees of the auditor

With reference to Section 2,382a(1) and (2) of the Netherlands Civil Code, the following fees for the financial year have been charged by KPMG Accountants N.V. and other KPMG member firms to the Company

	KPMG Accountants N.V. EUR'000	Other KPMG network EUR'000	Total EUR'000
2011/2012			
Statutory audit of annual accounts	114	710	824
Other assurance services	0	250	250
Tax advisory services	0	75	75
Total	114	1,035	1,149

	KPMG Accountants N.V. EUR'000	Other KPMG network EUR'000	Total EUR'000
2010/2011			
Statutory audit of annual accounts	114	710	824
Other assurance services	0	191	191
Tax advisory services	0	64	64
Total	114	965	1,079

Amsterdam September 28, 2012

Managing Directors

K Uruma
G Deby
A Maeda
K Nakajima
A Furuse
Y Saito
K Furukawa

Other information

Provisions in the articles of association governing the appropriation of profit

Under article 33 of the Company's articles of association, the profit is at the disposal of the General Meeting of Shareholders which can allocate said profit either wholly or partly to the formation of -or addition to - one or more general or special reserve funds

The Company can only make payments to the shareholders and other parties entitled to the distributable profit insofar as the shareholders' equity is greater than the paid-up and called-up part of the capital plus the legally required reserves

Proposed appropriation

The General Meeting of Shareholders will be asked to approve the following appropriation of the 2011/2012 profit after tax an amount of EUR 14,309 thousand to be added to the other reserves and the remaining amount of EUR 6,133 to be paid out as dividend. The result after taxes for 2010/2011 is included with an amount of EUR 17,118 under the retained earnings item in the shareholders' equity and the remaining amount of EUR 7,336 was paid out as dividend

Subsequent events

Regular tax audits are ongoing. There have been no (extraordinary) events after reporting date which have a significant impact on or should be disclosed in the 2011/2012 financial statements

Branch offices

Mitsubishi Electric Europe B V has the following branch offices

- Automotive Equipment Business Unit, Amsterdam/The Netherlands
- Dutch branch, Mijdrecht/The Netherlands
- Scandinavian branch, Sollentuna/Sweden
- UK branch, Hatfield/Great Britain
- Project engineering division, Croydon/Great Britain (including Cairo office)
- Corporate office, London/Great Britain
- European Purchase Center, London/Great Britain
- French branch, Nanterre/France
- Spanish branch, Barcelona/Spain
- Italian branch, Milano/Italy
- Irish branch, Dublin/Republic of Ireland
- German branch, Ratingen/Germany
- Portuguese branch, Lisbon/Portugal
- Polish branch, Krakow/Poland
- Representative office in Moscow/Russian Federation
- Representative office in Prague/Czech Republic
- Representative office in Bruges/Belgium

Independent auditor's report

The independent auditor's report is included on the next pages

Independent auditor's report

To the Shareholders of Mitsubishi Electric Europe B V

Report on the financial statements

We have audited the accompanying financial statements for the year ended 31 March 2012 of Mitsubishi Electric Europe B V, Amsterdam, the Netherlands, which comprise the statement of financial position as at 31 March 2012, the statements of comprehensive income, changes in equity and cash flows for the year then ended and notes, comprising a summary of the significant accounting policies and other explanatory information

Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards as adopted by the European Union and with Part 9 of Book 2 of the Netherlands Civil Code, and for the preparation of the managing directors' report in accordance with Part 9 of Book 2 of the Netherlands Civil Code. Furthermore, management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Mitsubishi Electric Europe B V as at 31 March 2012 and of its result and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union and with Part 9 of Book 2 of the Netherlands Civil Code

Report on other legal and regulatory requirements

Pursuant to the legal requirements under Section 2:393 sub 5 at e and f of the Netherlands Civil Code, we have no deficiencies to report as a result of our examination whether the managing directors' report, to the extent we can assess, has been prepared in accordance with Part 9 of Book 2 of this Code, and whether the information as required under Section 2:392 sub 1 at b - h has been annexed. Further, we report that the managing directors' report, to the extent we can assess, is consistent with the financial statements as required by Section 2:391 sub 4 of the Netherlands Civil Code

Amstelveen, 28 September 2012

KPMG Accountants N V

L M A van Opzeeland RA



Afschriften Handelsregister

Dossier/ subd	Naam/Documenttype	Registratie datum	Verval datum	Aantal Pagina's
33279602	Mitsubishi Electric Europe B V Jaarrekening (boekjaar 2012, 17-10-2012 vastgesteld)	23-10-2012		35

Dossier valt onder beheer van de KvK Amsterdam, telnr 020-5314000

Amsterdam, 12 november 2012
voor afschriften

N. Snijders
plv directeur

APOSTILLE

Convention de La Haye du 5 octobre 1961

- 1 Country THE NETHERLANDS
- 2 This public document
- 3 Has been signed by N. Snijders
- 4 Acting in the capacity of deputy general manager
of the chamber of commerce at Amsterdam
- 5 Bears the seal/stamp of
-
- 6 Certified
- 7 At Amsterdam
- 8 On 13 november 2012
- 9 By the clerk of the Court of Amsterdam
- 10 No
- 11 Seal/Stamp



- 457580 Signature
mw J.W. Pollet



COMPANIES HOUSE

mitsubishi
ELECTRIC

Changes for the Better

MITSUBISHI ELECTRIC EUROPE B V

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Schiphol-Rijk, The Netherlands

Tel +31-(0)20-655 8500, Fax +31-(0)20-655 8539

23 OKT 2012

33279602

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KAMER VAN KOOPHANDEL AMSTERDAM
VOOR AMSTERDAM: GEDEPONEERD

DOSSIERNR.:

BOEKJAAR: 2012

E.R. 3

OMVANG: 6

SOORT: J

AVA:

17/10/2012

Aangetekend via TNT

KAMER VAN KOOPHANDEL AMSTERDAM

DE RUYTERKADE 5

1013 AA AMSTERDAM

AFD. DEPONERING JAARSTUKKEN

SCHIPHOL-RIJK, 22 OCTOBER 2012

RE: MITSUBISHI ELECTRIC EUROPE B V DOSSIER NR 33279602

DEAR MS, MR,

ACCORDING TO ART 394 BOOK 2 BW, WE HEREWITH SEND YOU A COPY OF THE ANNUAL REPORT OF MITSUBISHI ELECTRIC EUROPE B.V FOR THE YEAR ENDED 31 MARCH 2012, WHICH HAS BEEN APPROVED BY THE GENERAL MEETING OF SHAREHOLDERS

THE ANNUAL REPORT HAS BEEN APPROVED PER 17 OCTOBER 2012

**De handtekening
is door de KvK
onleesbaar gemaakt.**

**De handtekening
is door de KvK
onleesbaar gemaakt.**

ED VAN ABSWOUDE