MCKINSEY & COMPANY, INC. - UNITED KINGDOM

BALANCE SHEET AS AT DECEMBER 31, 1988

Currency: Pounds (£000)

<u>Assets</u>

Current Assets Cash Accounts receivable and work-in-process Other current assets	£	4,585
	£	775 6,011
Fixed Assets (less reserve for depreciation)		2,159
Total Assets	£	8,170
<u>Liabilities</u>		
Current Liabilities Accounts payable Payroll taxes payable Intercompany	£	658 548 <u>5,193</u>
Total Current Liabilities	£	<u>6,399</u>
Stockholders' Equity		
Common stock	£	1
Retained earnings		1,770
Total stockholders! equity	£	1,771

For and on behalf of McKinsey & Company, Inc. United Kingdom

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MCKINSEY & COMPANY, INC. UNITED KINGDOM PROPIT AND LOSS ACCOUNT FOR THE YEAR ENDING DECEMBER 31, 1988

Currency: Pounds (£000)

Revenues

£ 18,730

Expenses

Compensation and benefits General and administrative

£ 12,499 _6,392

18,891

Net

£ <u>(161)</u>

For and on behalf of McKinsey & Company, Inc. United Kingdom

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