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AC 1439

# Annual Report & Accounts

19998



# Skandia Life Assurance Company Limited

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# **COMPANY INFORMATION**

**Executive Directors** 

A A Wilson (Managing Director)

M J Evans M J Gordon S P L Gordon N H Poyntz-Wright

B K Pudney J Roberts I Smith W H West

**Non-executive Directors** 

J R Carendi (Chairman)

---M M Campbell
C H G Danckwardt
G J Moberg

Secretary

R Q Phillips

Actuary

N H Poyntz-Wright

Bankers

National Westminster Bank PLC

PO Box 315 High Street Southampton SO14 2BF

**Auditors** 

Ernst & Young Wessex House 19 Threefield Lane Southampton SO14 3QB

**Registered Office** 

Skandia House Portland Terrace Southampton SO14 7EJ

Telephone: 01703 334411

Registered in England No. 1363932

#### DIRECTORS' REPORT

The directors present their report and accounts for the year ended 31 December 1998.

#### PRINCIPAL ACTIVITY

The company continued to write long term assurance business throughout the year and this will continue in 1999.

#### RESULTS AND DIVIDENDS

The profit for the year, after taxation, was £19,961,000. The directors have declared an interim dividend of £8,000,000. The directors do not recommend the payment of a final dividend. This results in £11,961,000 being added to reserves.

#### **OVERSEAS BRANCHES**

The company has branches in Finland, France and Norway.

# YEAR 2000 COMPLIANCE

As is well known, many computer and digital storage systems express dates using only the last two digits of the year and will thus require modification or replacement to accommodate the year 2000 and beyond in order to avoid malfunctions and resulting widespread commercial disruption. This is a complex and pervasive issue. The operation of our business depends not only on our own computer systems, but also to some degree on those of our suppliers and key business partners such as fund management groups. This could expose us to further risk in the event that there were a failure by other parties to remedy their own year 2000 issues.

The Skandia Group has a comprehensive Year 2000 programme which started in 1996.

The main part of this programme, which was to undertake Year 2000 correction work on our in-house systems, was completed by the end of August 1998, four months ahead of our target date. This means that all of our policies will have run on fully compliant systems for well over a year before the arrival of the year 2000.

We have now completed the testing of all our in-house critical systems and have also completed testing for the vast majority of our externally-provided systems. Completion of such extensive testing at this stage gives us much confidence in our systems for the transition into the year 2000.

Another part of the programme involves continual monitoring of our suppliers' and business partners' progress in their preparations for the year 2000. It is our intention to be thoroughly prepared, with contingency plans being made for unforseen circumstances, as we aim for 'business as usual' in January 2000.

Much of the cost of implementing the remaining action plans will be subsumed into the recurring activities of the departments involved. Total costs are estimated at £4,142,000, most of which relate to modification of computer software. Of this total, expenditure of £2,009,000 has been incurred in 1998 and the remaining £419,000 will be incurred during 1999.



# **DIRECTORS' REPORT (continued)**

# **DIRECTORS AND THEIR INTERESTS**

The directors of the company during the year were as follows:

J R Carendi (Chairman)

A A Wilson (Managing Director)

M M Campbell

C H G Danckwardt

M J Evans

M J Gordon

S P L Gordon

G J Moberg

N H Poyntz-Wright

B K Pudney

J Roberts

I Smith

W H West

M J Gordon, G J Moberg and W H West retire by rotation at the Annual General Meeting and offer themselves for re-election. Details of directors' interests are shown in note 7 to the accounts.

# **AUDITORS**

Ernst & Young have expressed their willingness to continue in office as auditors and in accordance with section 385 of the Companies Act 1985 a resolution proposing their reappointment will be submitted at the Annual General Meeting.

By order of the Board

R Q Phillips Secretary

11 May 1999

# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts-on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors confirm that the accounts comply with the above requirements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# REPORT OF THE AUDITORS

to the members of Skandia Life Assurance Company Limited

We have audited the accounts on pages 6 to 22, which have been prepared on the basis of the accounting policies set out on pages 10 and 11.

# Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

# Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

#### Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 December 1998 and of the profit of the company for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young Registered Auditor Southampton

12 May 1999



# PROFIT AND LOSS ACCOUNT

for the year ended 31 December 1998

|  |  | Notes    | 1998<br>£'000  | 1997<br>£'000  |
|--|--|----------|--|--|
| TECHNICAL ACCOUNT - I  | LONG TERM BUSINESS   |          |  |  |
| Earned premiums Gross premiums written Outward reinsurance premiums Earned premiums, net of reinsuran Investment income and realised ga Unrealised gains on investments Other technical income   |  | 3        | 748,473<br>(16,072)<br>732,401<br>166,127<br>182,393<br>12,487   | 689,785<br>(9,497)<br>680,288<br>138,108<br>169,560<br>9,326 |
| TOTAL TECHNICAL INCOM  | E  |          | 1,093,408  | 997,282  |
| Claims incurred Claims paid Change in provision for claims   | <ul> <li>gross amount</li> <li>reinsurers' share</li> <li>net of reinsurance</li> <li>gross amount</li> <li>reinsurers' share</li> <li>net of reinsurance</li> </ul> | 4        | 386,380<br>(11,322)<br>375,058<br>4,886<br>(2,001)<br>2,885      | 289,638<br>(10,997)<br>278,641<br>3,483<br>(833)<br>2,650    |
| Claims incurred, net of reinsurance  | e  |          | 377,943  | 281,291  |
| Change in other technical provision  Long term business provision  Technical provision for linked business provision for linke | - gross amount - reinsurers' share - net of reinsurance iness, net of reinsurance  |          | 26,928<br>(79)<br>26,849<br>551,071<br>577,920                   | 24,580<br>31<br>24,611<br>568,987<br>593,598                 |
| Other charges Net operating expenses Interest payable Investment administration charges Other insurance costs Tax attributable to the long term b  | usiness  | <b>5</b> | 85,246<br>1,160<br>8,764<br>72<br>23,422<br>118,664<br>1,074,527 | 87,765<br>973<br>7,589<br>338<br>9,290<br>105,955            |
| BALANCE ON THE TECHNIC   | AL ACCOUNT   |          |  | <u> </u>   |
| - LONG TERM BUSINESS   |  |          | 18,881   | 16,438   |

All the above amounts derive from continuing activities.



# PROFIT AND LOSS ACCOUNT

for the year ended 31 December 1998

|   | Notes | 1998<br>£'000     | 1997<br>£'000      |
|---|-------|-------------------|--------------------|
| NON-TECHNICAL ACCOUNT   |       |                   |                    |
| Balance on the long term business technical account             |       | 18,881            | 16,438             |
| Tax attributable to shareholders' profits on long term business | 8     | 8,026             | 9,290              |
| Investment income   | 3     | 26,907<br>1,566   | 25,728<br>723      |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION                   |       | 28,473            | 26,451             |
| Tax on profit on ordinary activities                            | 8     | (8,512)           | (9,518)            |
| PROFIT FOR THE FINANCIAL YEAR Dividends                         | 21    | ¶9,961<br>(8,000) | 16,933<br>(17,000) |
| RETAINED PROFIT/(LOSS) FOR THE FINANCIAL YEAR                   |       | 11,961            | (67)               |

All the above amounts derive from continuing activities.

There are no recognised gains or losses for 1998 or 1997 other than the profit on ordinary activities shown above. The inclusion of unrealised gains and losses in the profit and loss account to reflect the marking to market of investments in the balance sheet is not deemed to be a departure from the unmodified historical cost basis of accounting, and a separate note of historical cost profits and losses is therefore unnecessary.

# RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

|  | 1998    | 1997     |
|--|---------|----------|
|  | £'000   | £'000    |
|  |         |          |
| Profit for the financial year                    | 19,961  | 16,933   |
| Dividends  | (8,000) | (17,000) |
| New share capital issued                         |         | 10,000   |
| Total movements during the year                  | 11,961  | 9,933    |
|  | ₹.      |          |
| Shareholders' funds at the beginning of the year | 96,149  | 86,216   |
|  |         |          |
| Shareholders' funds at the end of the year       | 108,110 | 96,149   |
| onaronoladis fanas at the one of the year        | 100,110 | 70,147   |

# BALANCE SHEET at 31 December 1998

|  | Notes | 1998<br>£'000 | 1997<br>£'000 |
|--|-------|---------------|---------------|
| ASSETS   |       |               |               |
| Investments  | 9     |               |               |
| Shares in subsidiary undertaking                   | •     | 10            | 10            |
| Other financial investments                        |       | 236,241       | 188,501       |
|  |       | 236,251       | 188,511       |
| Assets held to cover linked liabilities            | 10    | 3,919,754     | 3,362,779     |
| Reinsurers' share of technical provisions          |       |               |               |
| Long term business provision                       | 15    | 330           | 251           |
| Claims outstanding                                 |       | • 5,523       | 3,522         |
|  |       | 5,853         | 3,773         |
| Debtors  | 11    |               |               |
| Debtors arising out of direct insurance operations |       | 3,890         | 5,519         |
| Other debtors                                      |       | 3,699         | 663           |
|  |       | 7,589         | 6,182         |
| Other assets                                       |       |               |               |
| Cash at bank and in hand                           |       | 6,607         | 4,988         |
| Prepayments and accrued income                     |       |               |               |
| Accrued interest and rent                          |       | 5,961         | 9,295         |
| Deferred acquisition costs                         |       | 78,621        | 64,863        |
| Other prepayments and accrued income               |       | 3,192         | 1,664         |
| Tax recoverable                                    |       | 5,597         | 13,826        |
|  |       | 93,371        | 89,648        |
| TOTAL ASSETS                                       |       | 4,269,425     | 3,655,881     |



# BALANCE SHEET at 31 December 1998

|  | Notes | 1998<br>£'000 | 1997<br>£'000 |
|--|-------|---------------|---------------|
| LIABILITIES  |       |               |               |
| Capital and reserves                                   |       |               |               |
| Called up share capital                                | · 12  | 26,456        | 26,456        |
| Profit and loss account                                | 13    |               |               |
| Non-distributable reserves                             |       | 68,375        | 59,495        |
| Distributable retained earnings                        |       | 13,279        | 10,198        |
| Shareholders' funds - equity interests                 |       | 108,110       | 96,149        |
| Technical provisions                                   |       |               |               |
| Long term business provision                           | 15    | 142,148       | 115,220       |
| Claims outstanding                                     |       | 20,766        | 15,880        |
|  |       | 162,914       | 131,100       |
|  |       |               |               |
| Technical provisions for linked liabilities            | 15    | 3,901,271     | 3,350,200     |
| Provision for other risks and charges                  | 16    | 21,914        | 19,897        |
| Deposits received from reinsurers                      | 17 .  | 9,528         | 2,150         |
| Creditors  |       |               |               |
| Creditors arising out of direct insurance operations   | 18    | 33,782        | 25,836        |
| Amounts owed to credit institutions                    |       | 4,915         | 4,718         |
| Other creditors including taxation and social security | 19    | 26,991        | 25,831        |
|  |       | 65,688        | 56,385        |
| TOTAL LIABILITIES                                      |       | 4,269,425     | 3,655,881     |

Approved at a meeting of the Board of Directors on 11 May 1999 and signed on its behalf by:

A A Wilson Managing Director



at 31 December 1998

#### 1. ACCOUNTING POLICIES

# Basis of presentation

The accounts are prepared on the basis of the accounting policies set out below and comply with the special provisions relating to insurance companies in section 255 of, and schedule 9A to, the Companies Act 1985. In implementing these requirements the company has adopted a modified statutory solvency basis ("MSSB") for determining technical provisions.

The accounts comply with applicable accounting standards. In addition, the company has adopted all material recommendations of the Statement of Recommended Practice on Accounting for Insurance Business issued by the Association of British Insurers in December 1998.

#### Recognition of profits arising from long term insurance business

The statutory surplus arising in the period which is recognised in the long term business fund is required to be adjusted under the Companies Act 1985 (Insurance Companies Accounts) Regulations 1993 for certain items, including the deferral of acquisition costs and movements in certain reserves, to give the modified statutory result. The long term business result shown in the non-technical account is grossed up by an amount representing the overall effective rate of tax attributable to shareholders' profits.

#### Cash flow statement

As a wholly owned subsidiary of a group that produces publicly available consolidated accounts, the company does not prepare a cash flow statement by taking advantage of the exemption granted by Financial Reporting Standard No. 1 (Revised).

#### Premium income

Premium income reflects premiums received in respect of issued policies.

# Investment income

Income from investments is included in the technical account or non-technical account, as appropriate. Account is taken of dividend income when the related investment goes "ex-dividend" and other investment income is included on an accruals basis.

#### Claims

Death claims are recorded on the basis of notifications received. Maturities and annuity payments are recorded when due. Surrenders are recorded on the earlier of the date when paid or when the policy ceases to be included within the long term business provision and the technical provisions for linked liabilities. Where claims are payable and the contract remains in force, the claim or instalment is recorded when due for payment. Claims payable include the direct and indirect costs of settlement. Reinsurance recoveries are recorded in the same accounting period as the related claim.



at 31 December 1998

# 1. ACCOUNTING POLICIES (continued)

#### **Acquisition** costs

Acquisition costs comprise direct costs, such as acquisition commissions and indirect costs of obtaining and processing new business. They are allocated to particular categories of policies based on available management information. Such costs are deferred as an explicit deferred acquisition costs asset, gross of tax, which is amortised over the period in which the costs are expected to be recoverable out of margins in matching revenues from related policies and in accordance with the pattern of such margins.

At the end of each accounting period, deferred acquisition costs are reviewed for recoverability, by category, against future margins from the related policies in force at the balance sheet date.

#### Valuation of investments

Assets held to cover linked liabilities are valued at midday market prices on the last business day of the year, reflect the terms of the related policies and are valued on a basis consistent with the related liabilities.

- Freehold property is included at the latest independent valuation plus buying expenses.
- Fixed interest and index-linked securities are valued at quoted offer prices.
- Equities and investment trusts are valued at quoted offer prices plus buying expenses.
- Unit trusts are valued at quoted offer prices less discounts normally available to the company, or at creation price plus a mark up percentage.

The non unit-linked assets are valued as follows:

- Fixed interest and index-linked securities are valued at quoted middle market prices on the last business day of the year.
- Mortgages and policy loans are valued at cost less amounts written off.

#### Long term business provision

The long term business provision is determined by the company's Appointed Actuary following his annual investigation of the long term business.

The statutory solvency basis of valuation is adjusted by eliminating the undistributed surplus determined by that valuation together with certain reserves required under insurance companies regulations. This adjusted basis is referred to as the modified statutory solvency basis. The long term business provision includes the non-unit liabilities in respect of unit linked business. The consequent long term business provision is grossed up for the impact of reinsurance.

# Taxation

The taxation charge in the non-technical account is based on the taxable profits for the year. In the technical account - long term business the taxation charge is based on the method of assessing taxation for long term funds.

Deferred taxation is provided on the liability method on all timing differences which are expected to reverse in the future without being replaced, calculated at the rate at which it is estimated that tax will be payable.

Allowance is made in the long term business provision and technical provisions for linked liabilities for deferred taxation at appropriate rates in respect of the unrealised gains on investments.

# Foreign currencies

Assets and liabilities held in foreign currencies are translated to sterling rates of exchange ruling at the end of the year. Income and expenditure denominated in foreign currencies are translated at the appropriate rates prevailing during the year.



at 31 December 1998

# 2. PREMIUM ANALYSIS

| a)         | Prem | imme   | written |
|------------|------|--------|---------|
| <b>a</b> 1 | гиси | เมนเนง | WILLICA |

| a) Premiums written         |         |             |         |          |             |         |
|-----------------------------|---------|-------------|---------|----------|-------------|---------|
|                             |         |             | 1998    |          |             | 1997    |
|                             | Gross   | Reinsurance | Net     | Gross    | Reinsurance | Net     |
|                             | £'000   | £'000       | £'000   | £'000    | £'000       | £'000   |
| (i) Direct                  |         |             |         |          |             |         |
| Life insurance business     |         |             |         |          |             |         |
| Individual                  |         |             |         |          |             |         |
| - periodic premium          | 119,912 | 15,454      | 104,458 | 116,489  | 12,382      | 104,107 |
| - single premium            | 234,140 |             | 234,140 | 222,104  |             | 222,104 |
|                             | 354,052 | 15,454      | 338,598 | 338,593  | 12,382      | 326,211 |
| Pension business            |         |             |         |          |             |         |
| Individual                  |         |             |         |          |             |         |
| - periodic premium          | 88,386  | 618         | 87,768  | 59,819 • | 518         | 59,301  |
| - single premium            | 221,085 | -           | 221,085 | 225,169  | (3,403)     | 228,572 |
| Group contracts             |         |             |         |          |             |         |
| - single premium            | 56,426  |             | 56,426  | 51,346   |             | 51,346  |
|                             | 365,897 | 618         | 365,279 | 336,334  | (2,885)     | 339,219 |
| (ii) Reinsurance receivable | 28,524  | -           | 28,524  | 14,858   | -           | 14,858  |
| Total premiums written      | 748,473 | 16,072      | 732,401 | 689,785  | 9,497       | 680,288 |
|                             |         |             |         |          |             |         |

Premiums shown above are almost exclusively unit-linked. Non-linked premiums included within single premiums represent less than 10% of the total and therefore, in accordance with the Companies Act 1985, are not disclosed.

# b) Geographical analysis of premiums

|                      |         |               | 1998         |         |               | 1997         |
|----------------------|---------|---------------|--------------|---------|---------------|--------------|
|                      |         | Prem          | iums written |         | Prem          | iums written |
|                      | UK      | Other EU      | Total        | UK      | Other EU      | Total        |
|                      |         | member states |              |         | member states |              |
|                      | £'000   | £'000         | £1000        | £'000   | £'000         | £'000        |
| Premiums arising in: |         |               |              |         |               |              |
| UK ,                 | 614,860 | -             | 614,860      | 610,570 | -             | 610,570      |
| Scandinavia          | 27,474  | 72,412        | 99,886       | 27,379  | 45,779        | 73,158       |
| Other                | 4,333   | 870           | 5,203        | 5,199   | 858           | 6,057        |
|                      | 646,667 | 73,282        | 719,949      | 643,148 | 46,637        | 689,785      |



Income from other investments

at 31 December 1998

# 2. PREMIUM ANALYSIS (continued)

| c) Gross new annualised periodic premiums   |                |         |
|---|----------------|---------|
|   | 1998           | 1997    |
|   | £'000          | £'000   |
| Life insurance business - individual  | 24,303         | 26,215  |
| Pension business - individual   | 33,870         | 23,495  |
| Total gross new annualised periodic premiums                                      | 58,173         | 49,710  |
| New periodic premiums reflect the total premiums payable in a full year and inclu | de increments. |         |
| 3. INVESTMENT INCOME AND REALISED GAINS   | • 1998         | 1997    |
|   | £'000          | £'000   |
| Technical account: long term business   |                |         |
| Investment income:  |                |         |
| Income from land and buildings  | 1,845          | 1,149   |
| Income from other investments   | 89,183         | 83,501  |
|   | 91,028         | 84,650  |
| Gains on the realisation of investments   | 75,099         | 53,458  |
|   | 166,127        | 138,108 |
| Non-technical account:  |                |         |

723

1,566

at 31 December 1998

#### 4. CLAIMS INCURRED

|         |  | 1998  |   |  | 1997  |
|---------|--|---|---|--|---|
| Gross   | Reinsurance  | Net   | Gross   | Reinsurance  | Net   |
| £'000   | £'000  | £'000   | £'000   | £'000  | £'000   |
| 385,872 | 11,322   | 374,550   | 289,155   | 10,997   | 278,158   |
| 508     |  | 508   | 483   | _  | 483   |
| 386,380 | 11,322   | 375,058   | 289,638   | 10,997   | 278,641   |
| 4,886   | 2,001  | 2,885   | 3,483   | 833  | 2,650   |
| 391,266 | 13,323   | 377,943   | 293,121   | 11,830   | 281,291   |
|         |  |   |   |  |   |
|         |  |   |   |  |   |
| 38,637  | 13,262   | 25,375  | 35,594  | 11,747   | 23,847  |
| 73,238  | -  | 73,238  | 33,197 •  | -  | 33,197  |
| 278,294 | -  | 278,294   | 223,216   | -  | 223,216   |
| 589     | 61   | 528   | 631   | 83   | 548   |
| 508     |  | 508   | 483   | -  | 483   |
| 391,266 | 13,323   | 377,943   | 293,121   | 11,830   | 281,291   |
|         | 385,872<br>508<br>386,380<br>4,886<br>391,266<br>38,637<br>73,238<br>278,294<br>589<br>508 | £'000 £'000  385,872 11,322 508 -  386,380 11,322 4,886 2,001  391,266 13,323  38,637 13,262 73,238 - 73,238 - 278,294 - 589 61 508 - | Gross Reinsurance £'000 £'000  385,872 11,322 374,550 508 - 508  386,380 11,322 375,058 4,886 2,001 2,885 391,266 13,323 377,943  38,637 13,262 25,375 73,238 - 73,238 278,294 - 278,294 589 61 528 508 - 508 | Gross £'000         Reinsurance £'000         Net £'000         Gross £'000           385,872         11,322         374,550         289,155           508         -         508         483           386,380         11,322         375,058         289,638           4,886         2,001         2,885         3,483           391,266         13,323         377,943         293,121           38,637         13,262         25,375         35,594           73,238         -         73,238         33,197           278,294         -         278,294         223,216           589         61         528         631           508         -         508         483 | Gross £'000         Reinsurance £'000         Net £'000         Gross £'000         Reinsurance £'000           385,872         11,322         374,550         289,155         10,997           508         -         508         483         -           386,380         11,322         375,058         289,638         10,997           4,886         2,001         2,885         3,483         833           391,266         13,323         377,943         293,121         11,830           38,637         13,262         25,375         35,594         11,747           73,238         -         73,238         33,197         -           278,294         -         278,294         223,216         -           589         61         528         631         83           508         -         508         483         - |

# 5. NET OPERATING EXPENSES

| 5. REI OI ERATING EAI ENGES           | 1998     | 1997    |
|---------------------------------------|----------|---------|
|                                       | £'000    | £'000   |
| Technical account: long term business |          |         |
| Acquisition costs incurred            | 79,104   | 79,848  |
| Change in deferred acquisition costs  | (13,759) | (6,906) |
| Administrative expenses               | 19,901   | 14,823  |
|                                       | 85,246   | 87,765  |

The methodology for calculating the deferred acqusition cost (DAC) asset was changed during 1998. Using the new method of calculation, the amount of the DAC asset disclosed in the 1997 accounts would have been increased by £1.9million.

Operating expenses are stated after charging:

| Commission payable Of which:                                     | 51,499 | 49,859 |
|--|--------|--------|
| Commission payable to Ernst & Young Financial Management Limited |        | 141    |
| Management fees from fellow subsidiary undertaking               | 45,502 | 42,698 |
| Of which: Auditors' remuneration - audit services                | 153    | 140    |

The administration of management expenses, employees and fixed assets is provided by Skandia Life Business Services Limited, a fellow subsidiary undertaking. Skandia Life Business Services Limited charges a management fee for costs incurred and services provided.



at 31 December 1998

# 6. DIRECTORS' EMOLUMENTS

Directors' emoluments shown below are included in management fees from fellow subsidiary undertakings shown in note 5.

|   | 1998  | 1997  |
|---|-------|-------|
|   | £'000 | £'000 |
| Aggregate directors' emoluments:                                    |       |       |
| Aggregate emoluments excluding pension contributions                | 245   | 1,566 |
| Company pension contribution to money purchase schemes              | 50    | 148   |
| During the year of the directoral amplyments displaced within these |       |       |

During the year, of the directors' emoluments disclosed within these accounts, 2 directors had money paid to money purchase schemes (1997: 5).

Two directors, including the highest paid director, were eligible for shares or share options under a long term incentive scheme.

# Emoluments of the highest paid director:

| Aggregate emoluments excluding pension contributions   | 124 | 345 |
|--|-----|-----|
| Company pension contribution to money purchase schemes | 26  | 31  |

The highest paid director had share options granted during the year.

Certain directors receive remuneration in respect of services to other group companies and accordingly their emoluments are disclosed in the accounts of those companies.

# 7. DIRECTORS' INTERESTS

Details of directors' options over the shares of Skandia Life Assurance (Holdings) Limited are shown below.

| ,                 | Number of op        | Number of options:     |  |  |
|-------------------|---------------------|------------------------|--|--|
|                   | Granted/<br>amended | Exercised<br>30 Apr 98 |  |  |
| S P L Gordon      | 25,000              | -                      |  |  |
| N H Poyntz-Wright | 25,000              | -                      |  |  |

Certain non-executive directors also hold shares in Skandia Insurance Company Limited (publ.). The holdings shown below also reflect a five-for-one stock split during 1998.

|          | Number of shares at 31 December: |      |  |
|----------|----------------------------------|------|--|
|          | 1998                             | 1997 |  |
| G Moberg | 50                               | 10   |  |

Options and shares granted to other directors are disclosed in the accounts of Skandia Life Assurance (Holdings) Limited. There are no other directors' interests requiring disclosure under the Companies Act 1985.



at 31 December 1998

# 8. TAXATION

| 0. 17970111011   | 1998        | 100-  |
|--|-------------|-------|
|  |             | 1997  |
|  | £'000'£     | £'000 |
| Technical account:   |             |       |
| UK Corporation tax at 31% (1997: 31.5%)                      | 15,150      | 378   |
| Overseas tax   | 246         | 168   |
| Tax on franked investment income                             | •           | 4,572 |
| Group relief payable at rates between 31% and 100%           | 7,377       | 1,743 |
| (1997: rates between $31.5\%$ and $100\%$ )                  |             |       |
| Deferred tax   | 2,017       | 1,745 |
|  | 24,790      | 8,606 |
| Prior years:   |             |       |
| Income tax recoverable underprovided                         | (456)       | -     |
| Tax on franked investment income                             | · 1,265     | -     |
| Group relief payable (over) / underprovided                  | (2,177)     | 684   |
|  | 23,422      | 9,290 |
| Non-technical account:                                       |             |       |
| Group relief payable at 31% (1997: 31.5%)                    | 486         | 228   |
| Tax attributable to shareholders' long term business profits | 8,026       | 9,290 |
|  | 8,512       | 9,518 |
|  | <del></del> |       |

at 31 December 1998

# 9. INVESTMENTS

|  | 1998<br>£'000 | Current value<br>1997<br>£'000 | 1998<br>£'000 | Historical cost<br>1997<br>£'000 |
|--|---------------|--------------------------------|---------------|----------------------------------|
| Shares in subsidiary undertaking:                      | 10            | . 10                           | 10            | 10                               |
| Other financial investments: Variable yield securities | 14,472        | 3,013                          | 1,760         | 1,760                            |
| Debt securities and other fixed income securities      | 39,088        | 29,410                         | 31,425        | 28,677                           |
| Loans secured by mortgages                             | 9,014         | 20                             | 9,014         | 20                               |
| Loans secured on policies                              | 4,378         | 3,893                          | 4,378         | 3,893                            |
| Deposits with credit institutions                      | 169,289       | 147,171                        | 169,289       | 147,171                          |
| Other  |               | 4,994                          |               | 5,308                            |
|  | 236,241       | 188,501                        | 215,866       | 186,829                          |
|  | 236,251       | 188,511                        | 215,876       | 186,839                          |

All variable yield securities, debt securities and other fixed income securities included within other financial investments above are listed investments.

# 10. ASSETS HELD TO COVER LINKED LIABILITIES

|   | Current value |           | i         | Historical cost |  |
|---|---------------|-----------|-----------|-----------------|--|
|   | 1998          | 1997      | 1998      | 1997            |  |
|   | £'000         | £'000     | £'000     | £'000           |  |
| Assets held to cover linked liabilities | 3,919,754     | 3,362,779 | 3,098,142 | 2,707,611       |  |

The assets held to cover linked liabilities and their equivalent technical provisions differ primarily due to "pipeline" assets purchased to match cash received where no technical provision has yet been established.

at 31 December 1998

| 11. DEBTORS  |        |        |
|--|--------|--------|
|  | 1998   | 1997   |
|  | £'000  | £'000  |
| Arising out of direct insurance operations:  |        |        |
| - policyholders  | 229    | 298    |
| - due from fellow subsidiary   | •      | 906    |
| - other  | 3,661  | 4,315  |
|  | 3,890  | 5,519  |
| m.c.a  |        |        |
| Other debtors:   |        |        |
| - due from fellow subsidiary   | 2,094  | 36     |
| - other  | 1,605  | 627    |
|  | 3,699  | 663    |
| 44 CHARD CARITAL   | •      |        |
| 12. SHARE CAPITAL  | 1000   | 1005   |
|  | 1998   | 1997   |
| Authorised:  | £'000  | £'000  |
| 120,000,000 (1997: 70,000,000) ordinary shares of 25p each   | 30,000 | 30,000 |
| 103,500 deferred shares of Sp each   | 5      | 5      |
|  | 30,005 | 30,005 |
| Allegand and allegan and fallen maid.  |        |        |
| Allotted, called up and fully paid:<br>105,802,102 (1997: 105,802,102) ordinary shares of 25p each | 26,451 | 26,451 |
| 103,802,102 (1997: 103,802,102) ordinary shares of 25p each  | 20,451 | 20,431 |
| 105,250 deletted states of 5p each   |        |        |
|  | 26,456 | 26,456 |

Shareholders participate in profits in proportions of 69.4% to the ordinary shareholders and 30.6% to the deferred shareholders once dividends equating to the value of the amount subscribed for the ordinary shares plus compound interest at 10% have been paid to the ordinary shareholders.

On winding up, shareholders participate in surplus assets in proportions of 69.4% to the ordinary shareholders and 30.6% to the deferred shareholders once the nominal value of shares held and the value of the specific retained profits reserves have been paid to the ordinary and deferred shareholders respectively.

Voting rights for ordinary and deferred shareholders are proportionate to the nominal value of the shares held.



at 31 December 1998

# 13. PROFIT AND LOSS ACCOUNT

|                                    | Distributable: | Non-distribut | able reserves: |          |
|------------------------------------|----------------|---------------|----------------|----------|
|                                    | Retained       | Surplus       | Modified       |          |
|                                    | earnings       | retained      | statutory      | Total    |
|                                    | £'000          | £'000         | £'000          | £'000    |
| Balance at 1 January 1997          | 14,003         | 13,598        | 42,159         | 69,760   |
| Result for the year after taxation | 495            | 12,170        | 4,268          | 16,933   |
| Transfer to retained earnings      | 12,700         | (12,700)      |                | •        |
| Dividends                          | (17,000)       |               |                | (17,000) |
| Balance at 31 December 1997        | 10,198         | 13,068        | 46,427         | 69,693   |
| 1998                               |                |               |                |          |
| Result for the year after taxation | 1,081          | 14,176        | • 4,704        | 19,961   |
| Transfer to retained earnings      | 10,000         | (10,000)      |                |          |
| Dividends                          | (8,000)        |               |                | (8,000)  |
| Balance at 31 December 1998        | 13,279         | 17,244        | 51,131         | 81,654   |

# 14. FINANCIAL AND CAPITAL COMMITMENTS

There are no material financial or capital commitments.

at 31 December 1998

# 15. TECHNICAL PROVISIONS

The long term business provision has been calculated on the basis of the following principal assumptions:

| Class of business                             | Mortality experience                      |      | Interest rate % |
|---|---|------|-----------------|
|   |   | 1998 | 1997            |
| Non-participating:                            |   |      |                 |
| - critical illness                            | 135% of reinsurance rates                 | 3.20 | 4.40            |
| <ul> <li>single premium whole life</li> </ul> | 50% A67/70 ult                            | 3.20 | 4.40            |
| - regular premium whole life                  | 90% A67/70 ult *                          | 3.20 | 4.40            |
| <ul> <li>endowment assurance</li> </ul>       | 90% A67/70 ult                            | 3.20 | 4.40            |
| Pensions business - deferred annuity          | 90% A67/70 ult                            | 4.00 | 5.50            |
| Pension annuities in payment                  | 100% PMA80 (C=2010) ult                   | 4.30 | 5.90            |
|   | (with an age deduction of 5 years)        |      |                 |
| Offshore business                             | Relevant unadjusted local mortality table |      |                 |

adjusted where relevant to allow for extra mortality due to AIDS.

The technical provisions for linked liabilities are equal to the value of assets to which the contracts are linked. Additional technical provisions in respect of guaranteed benefits on linked policies, future expenses and mortality and morbidity risks are included in the long term business provision.

The total amount of net assets representing the long term fund, valued in accordance with the provisions of the Companies Act 1985, was £4,074,283,000 (1997: £3,481,846,000).

# 16. PROVISION FOR OTHER RISKS AND CHARGES

|                                      | 1998     | 1997    |
|--------------------------------------|----------|---------|
|                                      | £'000    | £'000   |
| Deferred taxation:                   |          |         |
| Balance at the beginning of the year | 19,897   | 18,152  |
| Profit and loss account transfer     | 2,017    | 1,745_  |
| Balance at the end of the year       | 21,914   | 19,897  |
| Analysed by component:               |          |         |
| Deferred acquisition costs           | 20,729   | 18,814  |
| Other `                              | 1,185    | 1,083_  |
|                                      | - 21,914 | 19,897_ |

Deferred taxation has been provided in full.



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# 17. FINANCIAL REINSURANCE

The company has entered into reinsurance arrangements to assist in both the financing of the acquisition costs of new long term business and for solvency purposes generally. The net amount of the financing outstanding of £9.5 million (1997: £2.1 million) is included within "deposits received from reinsurers".

# 18. CREDITORS ARISING OUT OF DIRECT INSURANCE OPERATIONS

All creditors are payable within five years.

|  | 1998     | 1997   |
|--|----------|--------|
|  | £'000    | £'000  |
| Due to parent or fellow subsidiary undertaking | -        | 235    |
| Other  | 33,782   | 25,601 |
|  | • 33,782 | 25,836 |

# 19. OTHER CREDITORS INCLUDING TAXATION AND SOCIAL SECURITY

|  | 1998         | 1997   |
|--|--------------|--------|
|  | £'000        | £'000  |
| Other taxes and social security costs          | 12,077       | 78     |
| Due to parent or fellow subsidiary undertaking | 14,040       | 15,548 |
| Other  | <u>874</u> _ | 10,205 |
|  | 26,991       | 25,831 |

# 20. INVESTORS' COMPENSATION SCHEME AND CONTINGENT LIABILITIES

The directors have provided a total of £6.3 million within the long term business provision for future payments under the Investors' Compensation Scheme in respect of the alleged mis-selling of pension products. Together with payments already made, the cumulative cost is in excess of £6.7 million.

It is currently not possible to estimate with reasonable accuracy the amount or allocation of such a levy; however the directors consider the current provision to be prudent.

There are no additional contingent liabilities.

# 21. DIVIDENDS

|  | 1998  | 1997   |
|--|-------|--------|
|  | £'000 | £'000  |
| First interim dividend proposed (1997: paid) | 8,000 | 10,000 |
| Second interim dividend proposed             | -     | 7,000  |
|  | 8,000 | 17,000 |



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#### 22. SUBSIDIARY UNDERTAKING

Skandia Life (Pensions Trustee) Limited is a wholly owned subsidiary undertaking and is incorporated in England. Group accounts are not produced as the company operates only in a custodian capacity and does not trade.

# 23. RELATED PARTY TRANSACTIONS

The company has utilised exemptions under Financial Reporting Standard No. 8 as a wholly owned subsidiary not to disclose transactions with other group entities.

The company's life assurance and pension products are available to the directors and staff of the Skandia Life Assurance (Holdings) Limited group on preferential staff terms.

# 24. ULTIMATE HOLDING COMPANY

The company's accounts are consolidated within the accounts of Skandia Insurance Company Limited (publ), the ultimate holding company, incorporated in Sweden. The accounts are available from:

The Company Secretary
Skandia Insurance Company Limited (publ)
Sveavagen 44
S-103 50
Stockholm
Sweden

Skandia Insurance Company Limited (publ) accounts are prepared in accordance with Swedish accounting principles.

The smallest group within which the company's accounts are consolidated is Skandia Life Assurance (Holdings) Limited, a company registered in England. The accounts are available from:

The Company Secretary
Skandia Life Assurance (Holdings) Limited
Skandia House
Portland Terrace
Southampton
SO14 7EJ

