

**FILE COPY**



**CERTIFICATE OF INCORPORATION  
OF A  
PRIVATE LIMITED COMPANY**

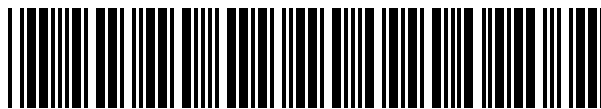
Company Number **15015952**

The Registrar of Companies for England and Wales, hereby certifies that

**LINACRE COLLEGE TRADING LIMITED**

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales

Given at Companies House, Cardiff, on **20th July 2023**



\*N15015952F\*



**Companies House**



**THE OFFICIAL SEAL OF THE  
REGISTRAR OF COMPANIES**



Companies House

**IN01**<sub>(ef)</sub>

**Application to register a company**



Received for filing in Electronic Format on the: **19/07/2023**

XC833RWY

*Company Name in full:* **LINACRE COLLEGE TRADING LIMITED**

*Company Type:* **Private company limited by shares**

*Situation of Registered Office:* **England and Wales**

*Proposed Registered Office Address:* **LINACRE COLLEGE ST CROSS ROAD  
OXFORD  
OXFORDSHIRE  
UNITED KINGDOM OX1 3JA**

*Sic Codes:* **82302**

*I wish to partially adopt the following model articles:* **Private (Ltd by Shares)**

## ***Proposed Officers***

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*Company Director*      *1*

*Type:*                      **Person**

*Full Forename(s):*        **MR DAVID WILLIAM GEORGE**

*Surname:*                **SEALE**

*Service Address:*        **LINACRE COLLEGE ST CROSS ROAD  
OXFORD  
OXFORDSHIRE  
UNITED KINGDOM OX1 3JA**

*Country/State Usually  
Resident:*                **UNITED KINGDOM**

*Date of Birth:*    **\*\*/03/1982**                      *Nationality:*        **BRITISH**

*Occupation:*        **BURSAR**

*The subscribers confirm that the person named has consented to act as a director.*

## Company Director 2

Type: **Person**

Full Forename(s): **MISS LISA MARIA**

Surname: **SMARS**

Service Address: **LINACRE COLLEGE ST CROSS ROAD  
OXFORD  
OXFORDSHIRE  
UNITED KINGDOM OX1 3JA**

Country/State Usually Resident: **UNITED KINGDOM**

Date of Birth: **\*\*/08/1990** Nationality: **SWEDISH**

Occupation: **HEAD OF DEVELOPMENT**

*The subscribers confirm that the person named has consented to act as a director.*

## Company Director 3

Type: **Person**

Full Forename(s): **MRS HANNAH**

Surname: **WILSON**

Service Address: **LINACRE COLLEGE ST CROSS ROAD  
OXFORD  
OXFORDSHIRE  
UNITED KINGDOM OX1 3JA**

Country/State Usually Resident: **UNITED KINGDOM**

Date of Birth: **\*\*/10/1970** Nationality: **BRITISH**

Occupation: **FINANCIAL CONTROLLER**

*The subscribers confirm that the person named has consented to act as a director.*

## ***Statement of Capital (Share Capital)***

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<i>Class of Shares:</i>	<b>ORDINARY</b>	<i>Number allotted</i>	<b>1</b>
<i>Currency:</i>	<b>GBP</b>	<i>Aggregate nominal value:</i>	<b>1</b>
<i>Prescribed particulars</i>			

**THE SHARES HAVE ATTACHED TO THEM FULL VOTING, DIVIDEND AND CAPITAL DISTRIBUTION (INCLUDING ON WINDING UP) RIGHTS; THEY DO NOT CONFER ANY RIGHTS OF REDEMPTION.**

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### **Statement of Capital (Totals)**

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<i>Currency:</i>	<b>GBP</b>	<i>Total number of shares:</i>	<b>1</b>
		<i>Total aggregate nominal value:</i>	<b>1</b>
		<i>Total aggregate unpaid:</i>	<b>0</b>

## *Initial Shareholdings*

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<i>Name:</i>	<b>THE PRINCIPAL AND FELLOWS OF LINACRE COLLEGE IN THE UNIVERSITY OF OXFORD</b>	<i>Class of Shares:</i>	<b>ORDINARY</b>
<i>Address</i>	<b>LINACRE COLLEGE ST CROSS ROAD OXFORD OXFORDSHIRE UNITED KINGDOM OX1 3JA</b>	<i>Number of shares:</i>	<b>1</b>
		<i>Currency:</i>	<b>GBP</b>
		<i>Nominal value of each share:</i>	<b>1</b>
		<i>Amount unpaid:</i>	<b>0</b>
		<i>Amount paid:</i>	<b>1</b>

## ***Persons with Significant Control (PSC)***

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### **Statement of no PSC**

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**The company knows or has reason to believe that there will be no registerable Person with Significant Control or Relevant Legal Entity (RLE) in relation to the company**

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## ***Statement of Compliance***

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*I confirm the requirements of the Companies Act 2006 as to registration have been complied with.*

*Name:* **THE PRINCIPAL AND FELLOWS OF LINACRE COLLEGE IN THE  
UNIVERSITY OF OXFORD**

*Authenticated* **YES**

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## ***Authorisation***

*Authoriser Designation:* **subscriber** *Authenticated* **YES**

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**COMPANY HAVING A SHARE CAPITAL**

**Memorandum of Association of**

**LINACRE COLLEGE TRADING LIMITED**

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share.

Name of each subscriber	Authentication
THE PRINCIPAL AND FELLOWS OF LINACRE COLLEGE IN THE UNIVERSITY OF OXFORD	Authenticated Electronically

Dated: 19/07/2023

**The Companies Act 2006**  
**Private company limited by shares**

**Articles of Association**  
**of**  
**Linacre College Trading Limited**



**Blake Morgan LLP**  
Apex Plaza  
Forbury Road  
Reach  
RG1 1AX  
[www.blakemorgan.co.uk](http://www.blakemorgan.co.uk)  
Ref: 617234-1

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COMPANY NUMBER:

**ARTICLES OF ASSOCIATION  
OF  
LINACRE COLLEGE TRADING LIMITED**

(the **Company**)

**INTRODUCTION**

**1 INTERPRETATION**

1.1 The following definitions and rules of interpretation shall apply in these Articles:

<b>Act</b>	means the Companies Act 2006;
<b>Articles</b>	means the Company's articles of association for the time being in force;
<b>College</b>	means The Principal and Fellows of Linacre College in the University of Oxford, a charitable Royal Charter company with registered company number RC000722 and registered charity number 1142130, of Linacre College, St Cross Road, Oxford, OX1 3JA, and which is the registered holder of the entire issued share capital of the Company;
<b>Companies Acts</b>	has the meaning given to it in section 2 of the Act;
<b>Conflict</b>	means a situation in which a director has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the Company;
<b>electronic means</b>	has the meaning given to it in the Act;
<b>eligible director</b>	means a director who would be entitled to vote on the matter at a meeting of directors (but excluding any director whose vote is not to be counted in respect of the particular matter);
<b>Group</b>	means the College, any trust of which the College is trustee, any subsidiary of the Company from time to time, and any subsidiary of the College from time to time, and <b>member of the Group</b> shall mean any of them;
<b>Secretary</b>	means the secretary of the Company, if any; and
<b>subsidiary</b>	has the meaning given section 1159 of the Act.

- 1.2 Unless the context otherwise requires, words or expression contained in the Articles bear the same meaning as in the Companies Acts, but excluding any statutory modification not in force when the Articles become binding on the Company.
- 1.3 Headings in these Articles are used for convenience only and shall not affect the construction or interpretation of these Articles.
- 1.4 A reference in these Articles to an **Article** is a reference to the relevant article of these Articles, unless expressly provided otherwise.
- 1.5 Unless expressly provided otherwise in these Articles, a reference to a statute, statutory provision or subordinate legislation is a reference to it as it is in force from time to time, taking account of:
- 1.5.1 any subordinate legislation made under it, whether before or after the date of adoption of these Articles; and
  - 1.5.2 any amendment or re-enactment, whether before or after the date of adoption of these Articles and includes any statute, statutory provision or subordinate legislation which it amends or re-enacts.
- 1.6 Any words following the terms **including**, **include**, **in particular** or any similar expression shall be construed as illustrative and shall not limit the sense of the words, description, definition, phrase or term preceding those terms.
- 1.7 Where the context permits, **other** and **otherwise** are illustrative and shall not limit the sense of the words preceding them.
- 1.8 The model articles for private companies limited by shares contained in Schedule 1 of the Companies (Model Articles) Regulations 2008 (SI 2008 / 3229) shall not apply to and are expressly excluded from the Articles.

## **2 BUSINESS OF THE COMPANY**

- 2.1 The College is the registered holder of the entire issued share capital of the Company. The Bursar from time to time of the College (or such other person as is from time to time notified to the Company in writing by the College) shall be the duly authorised representative of the College.
- 2.2 The Company shall carry on a commercial business of procuring profits and gains with the purpose of paying to the College any surpluses that are not needed to sustain the business.

## **3 SHARES**

- 3.1 Subject to the provisions of the Companies Acts, any share may be issued with such rights or restrictions as the Company may by ordinary resolution determine.
- 3.2 The directors shall not exercise any power of the Company to allot shares or other securities in, or to grant rights to subscribe for, or convert into, shares or other securities of, the Company without the prior written consent of the College. Without limitation, the powers of the directors under section 550 of the Act are limited accordingly.

- 3.3 No share shall be transferred except with the consent of the College, which may, in its absolute discretion and without giving any reason, decline to register any transfer of any share.

#### **4 MEETINGS AND COMPANY RESOLUTIONS**

- 4.1 Decisions of the College, as sole member, may be made:
- 4.1.1 by the duly authorised representative of the College notifying a decision it has made to the Company in writing within 14 days of the date of the decision;
  - 4.1.2 by the College passing a written resolution of its Trustee Board in accordance with the provisions of its Royal Charter and Statutes, which is signed by the duly authorised representative of the College; or
  - 4.1.3 by passing a resolution at a meeting of the College's Trustee Board convened and held in accordance with the provisions of the College's Royal Charter and Statutes.
- 4.2 Communications in relation to written resolutions shall be sent to the Company's auditors in accordance with the Companies Acts.

#### **5 DIRECTORS**

- 5.1 The directors shall be appointed and removed at any time and from time to time by the College's Trustee Board, by service of a written notice on the directors and the Secretary signed by a duly authorised representative of the College.
- 5.2 There shall be no maximum number of directors and the minimum shall be two.
- 5.3 The office of a director shall be vacated if:
- 5.3.1 notification of the director's removal is received by the Company from the College, pursuant to Article 5.1;
  - 5.3.2 that person ceases to be a director by virtue of any provision of the Companies Acts or is prohibited by law from being a director; or
  - 5.3.3 a bankruptcy order is made against that person or a composition is made with that person's creditors generally in satisfaction of that person's debts; or
  - 5.3.4 a registered medical practitioner who is treating that person gives a written opinion to the Company stating that that person has become physically or mentally incapable of acting as a director and may remain so for more than three months; or
  - 5.3.5 notification is received by the Company from the director that the director is resigning from office, and such resignation has taken effect in accordance with its terms; or
  - 5.3.6 that person shall for more than six consecutive months have been absent without permission of the directors from meetings of directors held during that period and the directors resolve that their office be vacated.

- 5.4 Any removal of a director pursuant to article 5.1 shall be without prejudice to any claim for breach of contract under any employment agreement between the Company and the director so removed.

## **6 POWERS OF DIRECTORS**

- 6.1 Any or all powers of the directors shall be restricted in such respects and to such extent and for such duration as the College's Trustee Board may by notice in writing to the Company from time to time prescribe.
- 6.2 Subject to the provisions of the Companies Acts and the Articles and to any directions given by the College pursuant to Article 6.1, the business of the Company shall be managed by the directors who may exercise all the powers of the Company. A meeting of directors at which a quorum is present may exercise all powers exercisable by the directors.
- 6.3 No alteration of the Articles and no directions given by the College pursuant to Article 6.1 shall invalidate any prior act of the directors which would have been valid if that alteration had not been made or that direction had not been given.
- 6.4 The directors may, by power of attorney or otherwise, appoint any person to be the agent of the Company for such purposes and on such conditions as they determine, including authority for the agent to delegate all or any of his or her powers.

## **7 DELEGATION OF DIRECTORS' POWER**

- 7.1 The directors may delegate any of their powers to any committee consisting of one or more directors. They may also delegate to any managing director or any director holding any other executive office such of their powers as they consider desirable to be exercised by him or her.
- 7.2 Any delegation pursuant to Article 7.1 may be made subject to any conditions the directors may decide to impose, and either collaterally with or to the exclusion of their own powers and may be revoked or altered at any time as the directors see fit. Subject to any such conditions, the proceedings of a committee with two or more members shall be governed by the Articles regulating the proceedings of directors so far as they are capable of applying.

## **8 REMUNERATION AND EXPENSES OF DIRECTORS**

- 8.1 The directors shall be entitled to such remuneration as the Company may by ordinary resolution determine, provided that no director who is also a trustee of the College shall be remunerated or receive other benefits in respect of his or her employment or office as a director of the Company.
- 8.2 The directors may be paid all travelling, hotel, and other expenses properly incurred by them in connection with their attendance at meetings of directors or committees of directors or general meetings or otherwise in connection with the discharge of their duties.

## **9 PROCEEDINGS OF DIRECTORS**

- 9.1 Subject to the provisions of the Articles, the directors may regulate their proceedings as they think fit.

- 9.2 A director may, and the Secretary at the request of a director shall, call a meeting of the directors.
- 9.3 Questions arising at a meeting shall be decided by a majority of votes. In the case of an equality of votes, the chair shall have a second or casting vote.
- 9.4 Subject to Article 9.5, the quorum for the transaction of the business of the directors may be fixed by the College, and unless so fixed at any other number shall be two.
- 9.5 For the purposes of any meeting (or part of a meeting) held pursuant to Article 10 to authorise a Conflict, if there is only one eligible director in office other than the Interested Director(s) (as defined in Article 10.1), the quorum for such meeting (or part of a meeting) shall be one eligible director.
- 9.6 The continuing directors or a sole continuing director may act notwithstanding any vacancies in their number, but, if the number of directors is less than the number fixed as the quorum, the continuing directors or director may act only for the purpose of calling a general meeting.
- 9.7 The directors may appoint one of their number to be the chair of the board of directors and may at any time remove him or her from that office. Unless he or she is unwilling to do so, the director so appointed shall preside at every meeting of directors at which he or she is present. If there is no director holding that office, or if the director holding it is unwilling to preside or is not present within five minutes after the time appointed for the meeting, the directors present may appoint one of their number to be chair of the meeting.
- 9.8 All acts done by a meeting of directors, or of a committee of directors, or by a person acting as a director shall, notwithstanding that it be afterwards discovered that there was a defect in the appointment of any director or that any of them were disqualified from holding office, or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a director and had been entitled to vote.
- 9.9 The directors may hold meetings by telephone or by using any televisual or other electronic or virtual method agreed by resolution of the directors in which all participants may communicate simultaneously with all other participants.
- 9.10 The directors may take a unanimous decision without holding a directors' meeting by indicating to each other by any means, including without limitation by electronic means, that they share a common view on a matter. Such a decision may, but need not, take the form of a resolution in writing, copies of which have been signed by each director or to which each director has otherwise indicated agreement in writing.

## **10 DIRECTORS INTERESTS**

- 10.1 The directors may, in accordance with the requirements set out in this Article 10, authorise any Conflict proposed to them by any director which would, if not authorised, involve a director (an **Interested Director**) breaching his or her duty under section 175 of the Act to avoid conflicts of interest.
- 10.2 Any authorisation under this Article 10 will be effective only if:



- 10.2.1 to the extent permitted by the Act, the matter in question shall have been proposed by any director for consideration in the same way that any other matter may be proposed to the directors under the provisions of these Articles or in such other manner as the directors may determine;
  - 10.2.2 any requirement as to the quorum for consideration of the relevant matter is met without counting the Interested Director; and
  - 10.2.3 the matter was agreed to without the Interested Director voting or would have been agreed to if the Interested Director's vote had not been counted.
- 10.3 Any authorisation of a Conflict under this Article 10 may (whether at the time of giving the authorisation or subsequently) impose on the Interested Director such conditions or limitations, or be granted subject to such terms, as the directors may think fit for the purposes of dealing with the Conflict and the Interested Director will be obliged to conduct himself in accordance with any such terms and conditions.
- 10.4 The directors may revoke or vary such authorisation at any time, but this will not affect anything done by the Interested Director, before such revocation or variation, in accordance with the terms of such authorisation.
- 10.5 A director, notwithstanding his or her office, may be a director or other officer of, employed by, or otherwise interested (including by the holding of shares) in, any member of the Group and no further authorisation under Article 10.1 shall be necessary in respect of any such interest, provided that no director who is also a trustee of the College shall be remunerated or receive other benefits in respect of such employment or office.
- 10.6 A director is not required, by reason of being a director (or because of the fiduciary relationship established by reason of being a director), to account to the Company for any remuneration, profit or other benefit that he or she derives from or in connection with a relationship involving a Conflict which has been authorised by the directors in accordance with these Articles, by the Company or by these Articles (subject in each case to any terms, limits or conditions attaching to that authorisation) and no contract shall be liable to be avoided on such grounds.

## **11 TRANSACTIONS OF OTHER ARRANGEMENTS WITH THE COMPANY**

- 11.1 Subject to sections 177(5) and 177(6) and sections 182(5) and 182(6) of the Act and provided the director has declared the nature and extent of his or her interest in accordance with the requirements of the Companies Acts, a director who is in any way, whether directly or indirectly, interested in an existing or proposed transaction or arrangement with the Company:
  - 11.1.1 may be a party to, or otherwise interested in, any transaction or arrangement with the Company or in which the Company is otherwise (directly or indirectly) interested;
  - 11.1.2 shall be an eligible director for the purposes of any proposed decision of the directors (or committee of directors) in respect of such contract or proposed contract in which he is interested;

- 11.1.3 shall be entitled to vote at a meeting of directors (or of a committee of the directors) or participate in any unanimous decision, in respect of such contract or proposed contract in which he is interested;
  - 11.1.4 may act in a professional capacity for the Company (otherwise than as auditor) and shall be entitled to remuneration for professional services as if he or she were not a director;
  - 11.1.5 may be a director or other officer of, or employed by, or a party to a transaction or arrangement with, or otherwise interested in, any body corporate in which the Company is otherwise (directly or indirectly) interested; and
  - 11.1.6 shall not, save as he or she may otherwise agree, be accountable to the Company for any benefit which he or she (or a person connected with him or her, as defined in section 252 of the Act) derives from any such contract, transaction or arrangement or from any such office or employment or from any interest in any such body corporate and no such contract, transaction or arrangement shall be liable to be avoided on the grounds of any such interest or benefit. nor shall the receipt of any such remuneration or other benefit constitute a breach of his or her duty under section 176 of the Act.
- 11.2 The provisions of Article 11.1 are subject, where applicable, to any terms and conditions imposed by the directors in accordance with Article 10.3.

## **12 SECRETARY**

- 12.1 A Secretary may be appointed by the directors for such term at such remuneration and upon such conditions as they may think fit, and may be removed by them.
- 12.2 The Secretary shall not be remunerated if he or she is a trustee of the College, but shall be entitled to reimbursement of expenses to the same extent that the directors are entitled.
- 12.3 If there is no Secretary:
- 12.3.1 anything authorised or required to be given or sent to, or served on, the Company by being sent to its Secretary may be given or sent to, or served on, the Company itself, and if addressed to the Secretary shall be treated as addressed to the Company; and
  - 12.3.2 anything else required or authorised to be done by or to the Secretary of the Company may be done by or to a director, or a person authorised generally or specifically in that behalf by the directors.

## **13 RECORDS**

- 13.1 The directors shall cause minutes to be made in books kept for the purpose:
- 13.1.1 of all appointments of officers made by the directors; and

13.1.2 of all proceedings at meetings of the Company and of the directors, and of committees of directors, including the names of the directors present at each such meeting,

and the directors shall cause all written resolutions of the members and of the directors to be kept in such books.

13.2 Accounts shall be prepared in accordance with the Companies Acts.

#### **14 NOTICES**

14.1 Subject to the provisions of the Companies Acts and these Articles any notice to be given to or by any person pursuant to the Articles shall be in writing or shall be given using electronic means to an address for the time being notified for that purpose to the person giving the notice. A notice calling a meeting of the directors need not be in writing.

14.2 The Company may give any notice to the College, as sole member, either personally or by sending it by post in a prepaid envelope addressed to the College at its registered address or by leaving it at that address or by electronic means to an address provided for that purpose.

14.3 A member present in person or by proxy at any meeting of the Company shall be deemed to have received notice of the meeting and, where requisite, of the purpose for which it was called.

14.4 Proof that an envelope containing a notice was properly addressed, prepaid and posted or proof that a document sent by electronic means has been transmitted to the proper address shall be conclusive evidence that the notice was given. A notice shall, unless the contrary is provided, be deemed to be given 48 hours after the envelope containing it was posted or in the case of a notice sent by electronic means, 48 hours after the time it was sent.

#### **15 WINDING UP**

15.1 If the Company is wound up all remaining assets of the Company after paying the debts of the Company and the costs of winding up shall be paid to the College.

#### **16 INDEMNITY**

16.1 Subject to the provisions of the Companies Acts but without prejudice to any indemnity to which a director may otherwise be entitled, every director or other officer or auditor of the Company shall be indemnified out of the assets of the Company against any liability incurred by him or her in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he or she is acquitted or in connection with any application in which relief is granted to him or her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Company.

#### **17 LIABILITY OF MEMBERS**

17.1 The liability of the members is limited to the amount, if any, unpaid on the shares held by them.